FAIRFAX COUNTY, VIRGINIA

FY 2015 Advertised Budget Plan

Volume 2: Capital Construction and Other Operating Funds

Fairfax County, Virginia

Fiscal Year 2015
Advertised Budget

Volume 2:
Capital Construction and Other Operating Funds

1742

Prepared by the
Fairfax County Department of Management and Budget
12000 Government Center Parkway
Suite 561
Fairfax, Virginia 22035

http://www.fairfaxcounty.gov/dmb/

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1742

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Fairfax County

Virginia

For the Fiscal Year Beginning

July 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Fairfax County, Virginia for its annual budget for the fiscal year beginning July 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

BUDGET CALENDAR

For preparation of the FY 2015 Budget

July 1, 2013
Distribution of the FY 2015 budget development guide. Fiscal Year 2014 begins.

September - October 2013
Agencies forward completed budget submissions to the Department of Management and Budget (DMB) for review.

February 6, 2014
School Board adopts its advertised FY 2015 Budget.

February 25, 2014
County Executive's presentation of the FY 2015 Advertised Budget Plan.

March 4, 2014
Board authorization for publishing FY 2015 tax and budget advertisement.

April 8, 9, and 10, 2014
Public hearings on proposed FY 2015 budget, *FY 2014 Third Quarter Review* and FY 2015-2019 Capital Improvement Program (with Future Years to 2024) (CIP).

April 22, 2014
Board action on *FY 2014 Third Quarter Review*. Board mark-up of the FY 2015 proposed budget.

April 29, 2014
Adoption of the FY 2015 budget plan, Tax Levy and Appropriation Ordinance by the Board of Supervisors.

June 30, 2014
Distribution of the FY 2015 Adopted Budget Plan. Fiscal Year 2014 ends.

July 1, 2014
Fiscal Year 2015 begins.

Fairfax County is committed to complying with the Americans with Disabilities Act (ADA). Special accommodations will be made upon request. Please call 703-324-2391 (Virginia Relay: 711).

Board Goals & Priorities

Adopted by the Board in December 2009. Reaffirmed by the Board in February 2012.

By **engaging** our residents and businesses in the process of addressing these challenging times, **protecting investment** in our **most critical priorities**, and by **maintaining strong responsible fiscal stewardship**, **<u>we must ensure</u>:**

✓ **<u>A quality educational system</u>**
Education is Fairfax County's highest priority. We will continue the investment needed to protect and enhance this primary community asset. Our children are our greatest resource. Because of our excellent schools, businesses are eager to locate here and our children are able to find good jobs. A well-educated constituency is best able to put back into their community.

✓ **<u>Safe streets and neighborhoods</u>**
Fairfax County is the safest community of our size in the U.S. We will continue to invest in public safety to respond to emergency situations, as well as efforts to prevent and intervene in destructive behaviors, such as gang activity and substance abuse.

✓ **<u>A clean, sustainable environment</u>**
Fairfax County will continue to protect our drinking water, air quality, stream valleys and tree canopy through responsible environmental regulations and practices. We will continue to take a lead in initiatives to address energy efficiency and sustainability and to preserve and protect open space for our residents to enjoy.

✓ **<u>Livable, caring and affordable communities</u>**
As Fairfax County continues to grow we will do so in ways that address **environmental** and **mobility** challenges. We will encourage housing that is affordable to our children, seniors and members of our workforce. We will provide compassionate and efficient services to members of our community who are in need. We will continue to protect and support our stable lower density neighborhoods. We will encourage and support participation in community organizations and other activities that address community needs and opportunities.

✓ **<u>A vibrant economy</u>**
Fairfax County has a well-earned reputation as a business-friendly community. We will vigorously pursue **economic development** and **revitalization** opportunities. We will support the business community and encourage this healthy partnership. We will continue to be sensitive and responsive to the needs of our corporate neighbors in the areas of **workforce development** and **availability, affordable housing, regulation and taxation.**

✓ **<u>Efficient transportation network</u>**
Fairfax County makes it a priority to connect People and Places. We will continue to plan for and invest in transportation improvements to include comprehensive bicycle and pedestrian initiatives, bus and paratransit, road and intersection improvements and expansion of Metrorail and VRE.

✓ **<u>Recreational and cultural opportunities</u>**
A desirable community is one where there is a lot going on that residents can enjoy. Fairfax County will continue to provide for athletic, artistic, intellectual and recreational activities, in our communities, parks, libraries and schools.

✓ **<u>Taxes that are affordable</u>**
The property tax is Fairfax County's primary source of revenue to provide services. We will ensure that taxes are affordable for our residents and businesses, and we will seek ways to diversify County revenues in order to make our tax base more equitable. We will ensure that County programs and services are efficient, effective and well run.

Fairfax County Vision Elements

To protect and enrich the quality of life for the people, neighborhoods, and diverse communities of Fairfax County by:

Maintaining Safe and Caring Communities -

The needs of a diverse and growing community are met through innovative public and private services, community partnerships and volunteer opportunities. As a result, residents feel safe and secure, capable of accessing the range of services and opportunities they need, and are willing and able to give back to their community.

Building Livable Spaces -

Together, we encourage distinctive "built environments" that create a sense of place, reflect the character, history, and natural environment of the community, and take a variety of forms – from identifiable neighborhoods, to main streets, to town centers. As a result, people throughout the community feel they have unique and desirable places to live, work, shop, play, and connect with others.

Connecting People and Places -

Transportation, technology, and information effectively and efficiently connect people and ideas. As a result, people feel a part of their community and have the ability to access places and resources in a timely, safe, and convenient manner.

Maintaining Healthy Economies -

Investments in the work force, jobs, and community infrastructure and institutions support a diverse and thriving economy. As a result, individuals are able to meet their needs and have the opportunity to grow and develop their talent and income according to their potential.

Practicing Environmental Stewardship -

Local government, industry, and residents seek ways to use all resources wisely and to protect and enhance the County's natural environment and open space. As a result, residents feel good about their quality of life and embrace environmental stewardship as a personal and shared responsibility.

Creating a Culture of Engagement -

Individuals enhance community life by participating in and supporting civic groups, discussion groups, public-private partnerships, and other activities that seek to understand and address community needs and opportunities. As a result, residents fell that they can make a difference and work in partnership with others to understand and address pressing public issues.

Exercising Corporate Stewardship -

Fairfax County government is accessible, responsible, and accountable. As a result, actions are responsive, providing superior customer service and reflecting sound management of County resources and assets.

Note: The Board of Supervisors adopted its own goals and priorities in December 2009 (see previous page). In addition, in 2004 County staff developed long-term vision elements for strategic planning purpose.

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How to Read the Budget

Volume 2 Overview

Volume 2 contains information on non-General Fund budgets or "Other Funds." A fund accounts for a specific set of activities that a government performs. For example, refuse disposal is an activity and therefore, a fund that is classified as a Special Revenue Fund. These other funds, such as Special Revenue Funds, are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Volume 2 also features the County's *proprietary* funds, i.e. Enterprise Funds and Internal Service Funds. These funds account for County activities, which operate similarly to private sector businesses inasmuch as they measure net income, financial position and changes in financial position. Enterprise Funds are used to account for operations in which costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. Internal Service Funds are used to account for the financing of goods or services provided by one County department or agency to another on an allocated cost recovery basis for items such as telecommunications charges, printing, data processing, etc. The County also has several *fiduciary* funds, better known as Trust and Agency Funds, in which funds are used to account for assets held by the County in a trustee capacity or as an agent for other individuals, entities and/or other funds.

Fund Narratives

Each County fund is represented with its own narrative that contains programming and budgetary information. The narratives have several elements including:

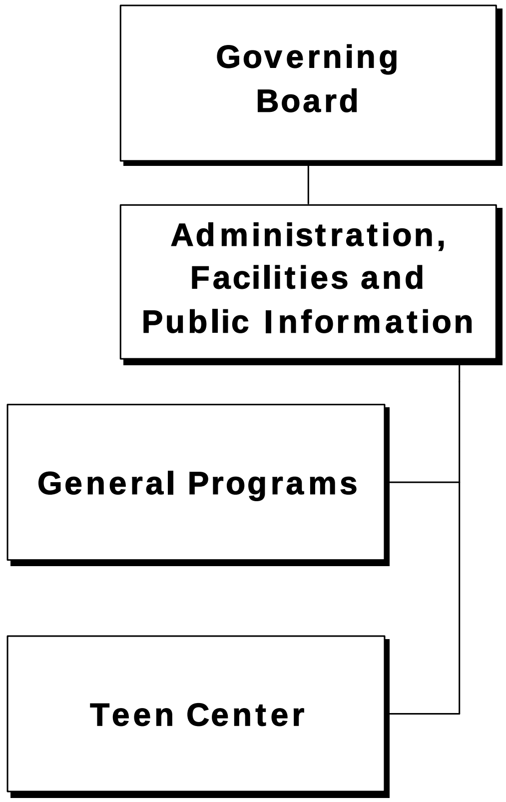
- Organization Chart
- Agency Mission and Focus
- Agency Dashboard (included only for a select number of General Fund Supported funds)
- Budget and Staff Resources
- FY 2015 Funding Adjustments/Changes to the FY 2014 Adopted Budget Plan
- Cost Centers (funding and position detail)
- Cost Center Specific Goals, Objectives and Key Performance Measures
- Performance Measurement Results
- Fund Statement
- Summary of Capital Projects
- Summary of Grant Funding

Not all narratives will contain each of these components. For example, funds that are classified as Capital Funds will not have organization charts because staff positions are not budgeted in these funds; that is, they only provide funding for the purchase and construction of capital construction projects. However, Capital Funds do have a summary of capital projects that lists the cost of each project in a Fund. A brief example of each section follows.

How to Read the Budget

Organization Chart

The organization chart displays the organizational structure of each fund. An example depicting the organizational structure of Fund 40060, McLean Community Center, is shown below.



Agency Mission and Focus

The agency mission is a broad statement reflecting intended accomplishments for achievement of the agency's public purpose. It describes the unique contribution of the organization to the County government and residents receiving services and provides a framework within which an agency operates. The agency focus section includes a description of the agency's programs and services. The agency's relationship with County boards, authorities or commissions may be discussed here, as well as key drivers or trends that may be influencing how the agency is conducting business. The focus section is also designed to inform the reader about the strategic direction of the agency and the challenges that it is currently facing.

Agency Dashboard

Each General Fund Supported fund, such as Fund 40040, Fairfax-Falls Church Community Services Board (CSB), includes an agency-wide dashboard which includes various key metrics, including in some cases a combination of key outputs, budget drivers, statistics, and other meaningful indicators illustrating key agency initiatives and work. The purpose of these drivers is to keep decision-makers aware of this key data and how they are changing over time. The dashboard includes data from the three prior years (FY 2011 through FY 2013). This dashboard does not replace the agency's performance measures, but rather provides an additional snapshot of relevant statistics.

How to Read the Budget

Budget and Staff Resources

The Budget and Staff Resources table provides an overview of expenditures and positions in each fund. Expenditures are generally summarized in five primary categories:

- *Personnel Services* consist of expenditure categories including regular pay, shift differential, limited-term support, overtime pay, and fringe benefits.

- *Operating Expenses* are the day-to-day expenses involved in the administration of the agency, such as office supplies, printing costs, repair and maintenance for equipment, and utilities.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,755,078	$2,988,123	$3,016,488	$2,965,354
Operating Expenses	2,134,710	2,525,126	2,601,257	2,450,191
Capital Equipment	0	51,500	115,334	0
Capital Projects	285,183	250,000	1,268,762	804,739
Total Expenditures	$5,174,971	$5,814,749	$7,001,841	$6,220,284
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	31 / 28.18	31 / 28.18	31 / 28.18	31 / 28.18

- *Capital Equipment* includes items that have a value that exceeds $5,000 and an expected life of more than one year, such as an automobile or other heavy equipment.

- *Recovered Costs* are reimbursements from other County agencies for specific services or work performed or reimbursements of work associated with capital construction projects. These reimbursements are reflected as a negative figure in the agency's budget, thus offsetting expenditures.

Administration, Facilities and Public Information

The Administration, Facilities and Public Information Cost Center administers the facilities and programs of the McLean Community Center, assists residents and local planning groups' planning activities and provides information to citizens in order to facilitate their integration into the life of the community.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,142,403	$2,304,206	$3,463,830	$2,738,558
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	16 / 13.88	16 / 13.88	16 / 13.88	16 / 13.88

Administration	Facilities	Public Information
1 Executive Director	1 Chief Building Maintenance Section	1 Communications Specialist II
1 Accountant II	1 Facility Attendant II	1 Communications Specialist I
2 Administrative Assistants V	5 Facility Attendants I, 5 PT	
2 Administrative Assistants III		
1 Administrative Assistant II		

TOTAL POSITIONS
16 Positions / 13.88 FTE — PT Denotes Part-Time Positions

- *Capital Projects* are expenditures related to the acquisition, renovation, or construction of major capital items, including facilities (schools, libraries, parks facilities, police and fire stations), transportation improvements, trails/sidewalks, and stormwater management facilities. These activities typically stretch over multiple fiscal years. For funds which contain capital projects, a *Summary of Capital Projects* is provided in the fund narrative listing the funding related to each specific project.

How to Read the Budget

The Authorized Positions section of the Budget and Staff Resources table provides the position count of merit positions across fiscal years, including FY 2013 Actuals, the FY 2014 Adopted Budget, the current revised budget (FY 2014) reflecting changes since the budget was adopted, and the FY 2015 Advertised Budget Plan. The table also reflects the authorized hours of each position with the designation of a full-time equivalent (FTE). For example, an FTE of 1.0 means that the position is authorized to be filled with a full-time employee (2,080 hours annually), while an FTE of 0.5 signals that the position is authorized to be filled only half-time (up to 1,040 hours annually).

FY 2015 Funding Adjustments / Changes to the FY 2014 Adopted Budget Plan

This section summarizes changes to the budget. The first part of this section includes adjustments from the FY 2014 Adopted Budget Plan necessary to support the FY 2015 program. These adjustments may include compensation increases, funding associated with new positions, internal service charge adjustments, and funding adjustments associated with position movements. The sum of all of the funding adjustments listed explains the entire change from the FY 2014 Adopted Budget Plan to the FY 2015 Advertised Budget Plan.

The second part of this section includes revisions to the current year budget that have been made since its adoption. All adjustments to the FY 2014 budget as a result of the *FY 2013 Carryover Review* and all other approved changes through December 31, 2013 are reflected here. Funding adjustments include Personnel Services, Operating Expenses, and other costs.

Cost Centers

As an introduction to the more detailed information included for each functional area or cost center, a brief description of the cost centers is included (see example of a cost from Fund 40060, McLean Community Center). A listing of the staff resources for each cost center is also included, including the number of positions by job classification and annotations for additions, transfers of positions from one agency/fund to another, or elimination of positions as part of the budget reductions for the FY 2015 Advertised Budget Plan. In addition, the full-time equivalent status is provided to easily denote a full- or part-time position as well as total position counts for the cost center in this table.

Key Performance Measures

Fairfax County has an established Performance Measurement program, and measures have been included in the County's budget volumes for many years with specific goals, objectives, and performance indicators. Goals are broad statements of purpose, generally indicating what service or product is provided, for whom, and why. Objectives are outcome-based statements of specifically what will be accomplished during the budget year. Ideally, these objectives should support the goal statement, reflect the planned benefit(s) to customers, be written to allow measurement of progress and describe a quantifiable target. Indicators are the first-level data for reporting performance on those objectives.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Administration, Facilities and Public Information					
Percent change in patrons using the Center	(4.4%)	(6.3%)	(1.9%)/ (10.1%)	10.0%	5.6%
General Programs					
Percent change in participation in classes and Senior Adult activities	0.1%	(14.1%)	(22.4%)/ (23.0%)	31.2%	(22.9%)
Percent change in participation at Special Events	0.0%	2.3%)	(18.4%)/ (31.9%)	10.1%	19.4%

How to Read the Budget

A Family of Measures presents an overall view of the performance measurement program so that factors such as cost can be balanced with customer satisfaction and the outcome ultimately achieved. The concept of a Family of Measures encompasses the following types of indicators and serves as the structure for a performance measurement model that presents a comprehensive picture of program performance as opposed to a single-focus orientation.

- Input: Value of resources used to produce an output (this data – funding and positions – are listed in the agency summary tables).
- Output: Quantity or number of units produced.
- Efficiency: Inputs used per unit of output.
- Service Quality: Degree to which customers are satisfied with a program, or the accuracy or timeliness with which the product/service is provided.
- Outcome: Qualitative consequences associated with a program.

In prior years, all goals, objectives, and indicators, including the entire family of measures, for an agency were presented by cost center and published in the agency's budget narrative. In the FY 2015 Advertised Budget Plan, the focus on performance-related outcomes continues. As a result, only key performance indicators are displayed in the narratives, typically outcome measures. However, there is a link to a complete list of all performance measures for each agency in the budget narrative. This link provides the ability to view all data for an agency, including the discrete goals, objectives, and complete family of performance measures for each cost center within an agency.

Performance Measurement Results

This section includes a discussion and analysis of how the agency's performance measures relate to the provision of activities, programs, and services stated in the agency mission. The results of current performance measures are discussed, as well as conditions that contributed to the level of performance achieved and action plans for future-year improvement of performance targets. The primary focus of this review is on outcomes or results.

Fund Statement

A fund statement provides a summary of all collected **revenue, expenditures, transfers in and transfers out** for a given fiscal year. It also provides the **total funds available at the beginning of a fiscal year** and an **ending balance**. An example follows:

FUND STATEMENT

Fund 40060, McLean Community Center

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$12,095,768	$10,464,114	$11,740,085	$9,759,525
Revenue:				
Taxes	$3,615,668	$3,718,108	$3,718,108	$4,056,566
Interest	39,226	40,217	40,217	42,000
Rental Income	69,466	45,000	45,000	72,198
Instructional Fees	528,398	518,000	518,000	530,000
Performing Arts	91,963	150,320	150,320	140,415
Vending	0	300	300	0
Special Events	89,849	115,350	115,350	94,720
Theatre Rentals	0	0	0	0
Intergenerational Programs	195,354	152,151	152,151	124,000
Miscellaneous Income	7,737	20,000	20,000	9,960
Teen Center Income	24,591	105,870	105,870	103,400
Visual Arts	157,036	155,965	155,965	160,000
Total Revenue	$4,819,288	$5,021,281	$5,021,281	$5,333,259
Total Available	$16,915,056	$15,485,395	$16,761,366	$15,092,784
Expenditures:				
Personnel Services	$2,755,077	$2,988,123	$3,016,488	$2,965,354
Operating Expenses	2,134,711	2,525,126	2,601,257	2,450,191
Capital Equipment	0	51,500	115,334	0
Capital Projects	285,183	250,000	1,268,762	804,739
Total Expenditures	$5,174,971	$5,814,749	$7,001,841	$6,220,284
Total Disbursements	$5,174,971	$5,814,749	$7,001,841	$6,220,284
Ending Balance[1]	$11,740,085	$9,670,646	$9,759,525	$8,872,500
Equipment Replacement Reserve[2]	$1,007,426	$582,649	$582,649	$682,649
Capital Project Reserve[3]	8,574,193	7,828,850	7,753,850	6,939,851
Operating Contingency Reserve[4]	0	1,250,000	1,250,000	1,250,000
Technology Improvement Fund[5]	200,000	0	0	0
Unreserved Balance	$1,958,466	$9,147	$173,026	$0
Tax Rate per $100 of Assessed Value[6]	$0.022	$0.022	$0.022	$0.023

[1] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[2] The Equipment Replacement Reserve has been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases.

[3] The Capital Project Reserve is set aside for the future expansion of the main facility and relocation or renovation of the Old Firehouse Teen Center, a satellite program of McLean Community Center, providing after school programs, activities, events and a summer camp program for middle-school-age students. It is anticipated that the funding in the Capital Project Reserve will be directed to the expansion and relocation plans.

[4] The Operating Contingency Reserve has been established by the McLean Community Center Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream.

[5] In FY 2014, the McLean Community Center Governing Board eliminated the Technology Improvement fund.

[6] Effective in FY 2015, the tax rate is adjusted to the rate of $0.023 per $100 of Assessed Value.

Summary of Capital Projects

A summary of capital projects is included in all Capital Project Funds, and selected Enterprise Funds, Housing Funds and Special Revenue Funds that support capital expenditures. The summary of capital projects provides detailed financial information about each capital project within each fund, including: total project estimates, prior year expenditures, revised budget plans, and proposed funding levels. The summary of capital projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects, or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project). The example below is a Summary of Capital Projects report for Fund 40060, McLean Community Center.

Total Project Estimate: A capital project Total Project Estimate (TPE) is composed of funds already expended, currently appropriated, proposed or adopted in the budget year, and proposed for future years. In short, it is the total amount proposed to be expended over the life of the project.

FY 2015 Summary of Capital Projects

Fund 40060, McLean Community Center

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
CC-000006	McLean Community Center Improvements	$5,285,904	$285,182.58	$1,268,762.05	$804,739
Total		$5,285,904	$285,182.58	$1,268,762.05	$804,739

Additional Budget Resources

In addition to the availability online of all of the County's published budget volumes, additional budgetary information including quarterly reviews, budget calendars, economic data, and historical files is available on the Department of Management and Budget's website at www.fairfaxcounty.gov/dmb/. The department has focused resources on expanding public access to essential information at all stages of the budget formulation process in order to afford residents a better understanding of their County government, the services it offers, and the role they can play. On the site, residents can access a County Budget Primer, whereby they can look up budget terms and find answers to common budget questions. On each page, residents can also provide feedback on the website itself and offer suggestions of what additional information might be helpful to them in understanding the County's budget.

Transparency Initiative

During this past year, County staff developed and implemented a useful transparency website at www.fairfaxcounty.gov/transparency/ which enables the public to view amounts paid to County vendors. Visitors can view budgetary data and actual expenditures by Fund or General Fund agency each month. Fairfax County Public Schools also hosts its own transparency website - http://www.fcps.edu/fs/transparency/index.shtml – where data specific to FCPS funds, departments, and schools, can be viewed. Used in collaboration with information already available to residents, such as the County's budget and the Comprehensive Annual Financial Report (CAFR), the transparency initiative provides residents with an additional tool to learn more about the County's overall finances or focus on specific areas of interest.

FOR ADDITIONAL INFORMATION

Information regarding the contents of this or other budget volumes can be provided by calling the Fairfax County Department of Management and Budget at 703-324-2391 from 8:00 a.m. to 4:30 p.m.

Internet Access: The Fairfax County budget is also available for viewing on the Internet at:

http://www.fairfaxcounty.gov/budget

Reference copies of all budget volumes are available at all branches of the Fairfax County Public Library:

City of Fairfax Regional
10360 North Street
Fairfax, VA 22030-2514
703-293-6227

Reston Regional
11925 Bowman Towne Drive
Reston, VA 20190-3311
703-689-2700

Centreville Regional
14200 St. Germain Drive
Centreville, VA 20121-2299
703-830-2223

Great Falls
9830 Georgetown Pike
Great Falls, VA 22066--2634
703-757-8560

John Marshall
6209 Rose Hill Drive
Alexandria, VA 22310-6299
703-971-0010

Dolley Madison
1244 Oak Ridge Avenue
McLean, VA 22101-2818
703-356-0770

Thomas Jefferson
7415 Arlington Boulevard
Falls Church, VA 22042-7409
703-573-1060

Burke Centre
5935 Freds Oak Road
Burke, VA 22015-2599
703-249-1520

George Mason Regional
7001 Little River Turnpike
Annandale, VA 22003-5975
703-256-3800

Sherwood Regional
2501 Sherwood Hall Lane
Alexandria, VA 22306-2799
703-765-3645

Tysons-Pimmit Regional
7584 Leesburg Pike
Falls Church, VA 22043-2099
703-790-8088

Herndon Fortnightly
768 Center Street
Herndon, VA 20170-4640
703-437-8855

Lorton
9520 Richmond Highway
Lorton, VA 22079-2124
703-339-7385

Richard Byrd
7250 Commerce Street
Springfield, VA 22150-3499
703-451-8055

Kingstowne
6500 Landsdowne Centre
Alexandria, VA 22315-5011
703-339-4610

Oakton
10304 Lynnhaven Place
Oakton, VA 22124-1785
703-242-4020

Pohick Regional
6450 Sydenstricker Road
Burke, VA 22015-4274
703-644-7333

Chantilly Regional
4000 Stringfellow Road
Chantilly, VA 20151-2628
703-502-3883

Martha Washington
6614 Fort Hunt Rd.
Alexandria, VA 22307-1799
703-768-6700

Kings Park
9000 Burke Lake Road
Burke, VA 22015-1683
703-978-5600

Patrick Henry
101 Maple Avenue East
Vienna, VA 22180-5794
703-938-0405

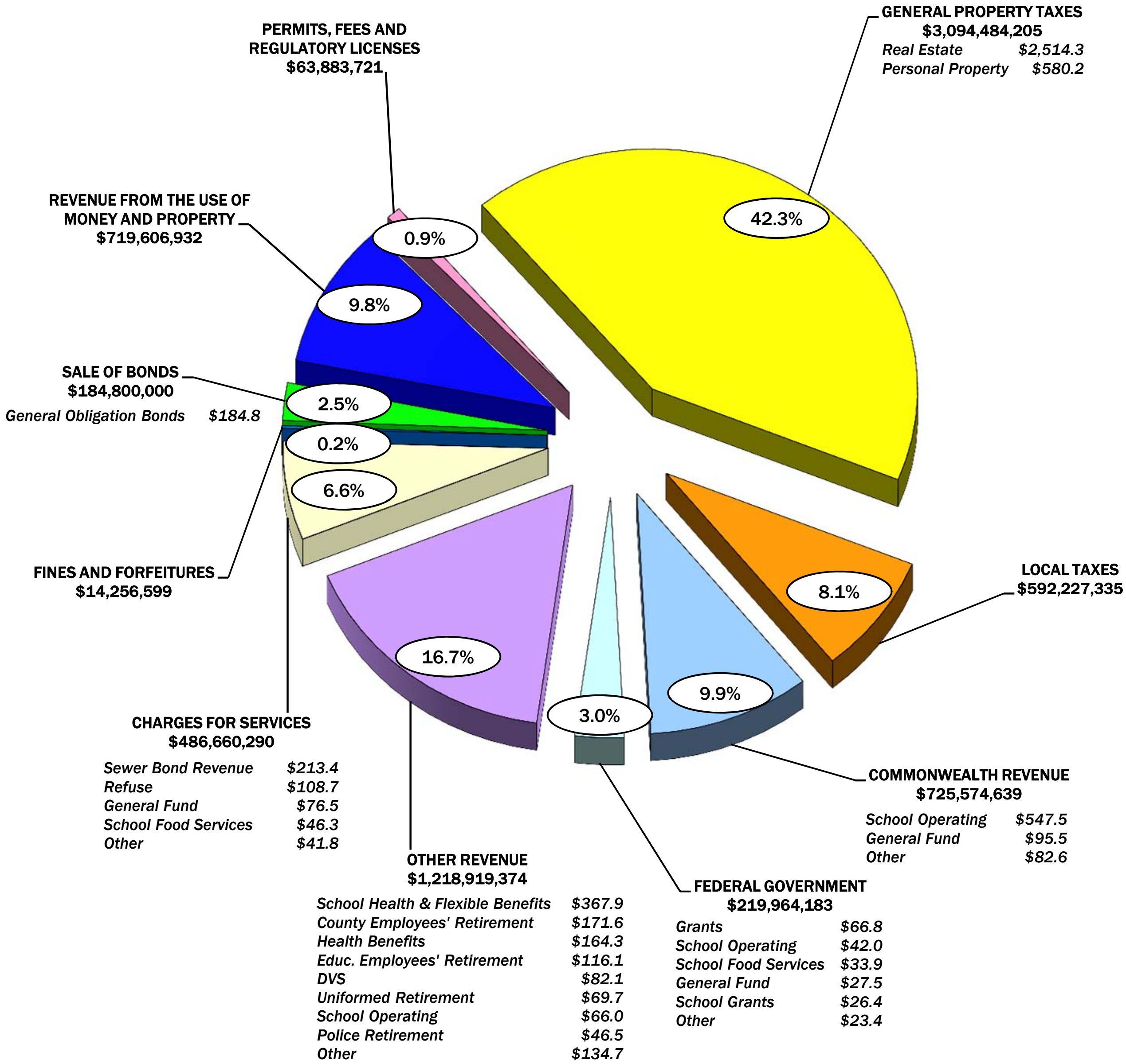
Woodrow Wilson (temporary location)
6066 Leesburg Pike, Main Level
Falls Church, VA 22041
703-820-8774

Access Services
2000 Government Center
Parkway, Suite 123
Fairfax, VA 22035-0001
703-324-8380
TTY 703-324-8365

Department of Management and Budget
12000 Government Center Parkway, Suite 561
Fairfax, VA 22035-0074
(703) 324-2391

FY 2015 ADVERTISED BUDGET PLAN
REVENUE ALL FUNDS

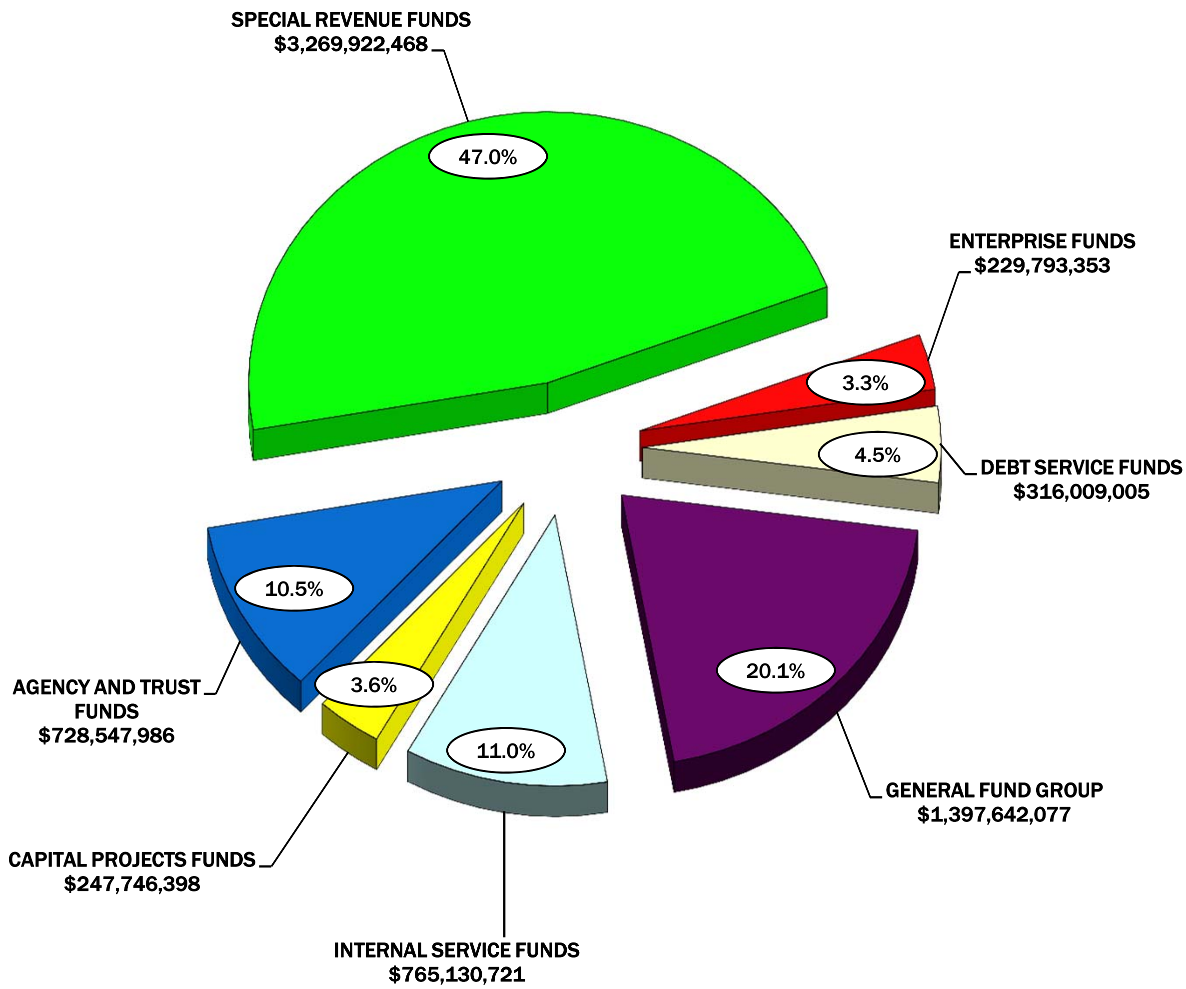
(subcategories in millions)



TOTAL REVENUE = $7,320,377,278

For presentation purposes, Personal Property Taxes of $211,313,944 that are reimbursed by the Commonwealth as a result of the Personal Property Tax Relief Act of 1998 are included in the Personal Property Taxes category.

FY 2015 ADVERTISED BUDGET PLAN
EXPENDITURES ALL FUNDS



TOTAL EXPENDITURES = $6,954,792,008

FY 2015 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2013 Actual [1]	FY 2014 Adopted Budget Plan [2]	FY 2014 Revised Budget Plan [3]	FY 2015 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS						
General Fund Group						
10001 General Fund	$3,498,095,077	$3,559,547,647	$3,584,327,874	$3,707,705,268	$123,377,394	3.44%
10010 Revenue Stabilization	573,987	0	650,000	650,000	0	0.00%
10040 Information Technology	1,273,654	108,240	110,165	108,240	(1,925)	(1.75%)
Total General Fund Group	$3,499,942,718	$3,559,655,887	$3,585,088,039	$3,708,463,508	$123,375,469	3.44%
Debt Service Funds						
20000 Consolidated Debt Service	$3,842,922	$380,000	$380,000	$580,000	$200,000	52.63%
Capital Project Funds						
30000 Metro Operations and Construction	$15,000,000	$26,541,000	$24,810,854	$26,800,000	$1,989,146	8.02%
30010 General Construction and Contributions	23,989,501	4,900,000	26,077,965	5,168,000	(20,909,965)	(80.18%)
30020 Capital Renewal Construction	2,341,514	0	39,100,000	0	(39,100,000)	(100.00%)
30030 Library Construction	4,700,000	0	31,135,000	0	(31,135,000)	(100.00%)
30040 Contributed Roadway Improvement	(335,176)	110,000	1,100,375	550,000	(550,375)	(50.02%)
30050 Transportation Improvements	11,173,794	0	71,167,000	0	(71,167,000)	(100.00%)
30060 Pedestrian Walkway Improvements	140,563	0	3,255,030	0	(3,255,030)	(100.00%)
30070 Public Safety Construction	22,000,000	0	120,529,134	0	(120,529,134)	(100.00%)
30080 Commercial Revitalization Program	2,276,211	0	1,289,539	0	(1,289,539)	(100.00%)
30090 Pro Rata Share Drainage Construction	2,995,524	0	6,853,333	0	(6,853,333)	(100.00%)
30300 The Penny for Affordable Housing	15,664,123	18,298,400	18,298,400	16,478,400	(1,820,000)	(9.95%)
30310 Housing Assistance Program	4,370,000	0	313,228	0	(313,228)	(100.00%)
30400 Park Authority Bond Construction	13,000,000	0	89,173,000	0	(89,173,000)	(100.00%)
S31000 Public School Construction	167,973,893	155,306,000	302,309,117	155,306,000	(147,003,117)	(48.63%)
Total Capital Project Funds	$285,289,947	$205,155,400	$735,411,975	$204,302,400	($531,109,575)	(72.22%)
Special Revenue Funds						
40000 County Transit Systems	$29,156,196	$35,493,207	$35,493,207	$37,240,230	$1,747,023	4.92%
40010 County and Regional Transportation Projects	54,522,595	89,289,925	150,434,069	97,759,469	(52,674,600)	(35.02%)
40030 Cable Communications	24,140,933	24,092,577	24,092,577	24,372,126	279,549	1.16%
40040 Fairfax-Falls Church Community Services Board	38,003,993	39,735,541	39,735,541	38,834,832	(900,709)	(2.27%)
40050 Reston Community Center	7,213,370	7,359,257	7,545,003	7,819,710	274,707	3.64%
40060 McLean Community Center	4,819,288	5,021,281	5,021,281	5,333,259	311,978	6.21%
40070 Burgundy Village Community Center	49,260	56,900	56,900	50,286	(6,614)	(11.62%)
40080 Integrated Pest Management Program	1,989,337	1,851,659	1,851,659	2,190,238	338,579	18.29%
40090 E-911	20,517,167	21,458,430	21,458,430	44,663,082	23,204,652	108.14%
40100 Stormwater Services	39,737,994	41,200,000	73,025,863	49,185,000	(23,840,863)	(32.65%)
40110 Dulles Rail Phase I Transportation Improvement District	24,766,021	23,828,109	23,828,109	23,828,109	0	0.00%
40120 Dulles Rail Phase II Transportation Improvement District	11,157,467	14,484,978	14,484,978	14,484,978	0	0.00%
40130 Leaf Collection	2,124,026	2,114,254	2,114,254	2,187,133	72,879	3.45%
40140 Refuse Collection and Recycling Operations	19,425,079	20,400,836	20,400,836	19,715,588	(685,248)	(3.36%)
40150 Refuse Disposal	46,505,935	50,342,750	50,342,750	50,461,193	118,443	0.24%
40160 Energy Resource Recovery (ERR) Facility	27,280,951	31,418,600	31,418,600	31,468,600	50,000	0.16%
40170 I-95 Refuse Disposal	6,759,110	9,213,437	9,213,437	7,702,766	(1,510,671)	(16.40%)
40180 Tysons Service District	0	2,390,494	2,390,494	5,976,235	3,585,741	150.00%
40300 Housing Trust	360,480	493,420	493,420	639,972	146,552	29.70%
40330 Elderly Housing Programs	1,617,891	1,575,860	1,575,860	1,644,057	68,197	4.33%
40360 Homeowner and Business Loan Programs	2,576,239	2,431,943	11,368,956	2,187,600	(9,181,356)	(80.76%)
50000 Federal/State Grants	81,616,734	85,922,239	194,849,837	95,185,801	(99,664,036)	(51.15%)
50800 Community Development Block Grant	6,748,458	4,414,224	9,269,369	4,750,027	(4,519,342)	(48.76%)

FY 2015 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2013 Actual [1]	FY 2014 Adopted Budget Plan [2]	FY 2014 Revised Budget Plan [3]	FY 2015 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
Special Revenue Funds (Cont.)						
50810 HOME Investment Partnership Grant	$6,137,504	$1,405,283	$4,754,413	$1,417,514	($3,336,899)	(70.19%)
S10000 Public School Operating	656,603,296	651,283,141	672,472,114	655,539,811	(16,932,303)	(2.52%)
S40000 Public School Food and Nutrition Services	76,173,682	80,698,087	76,934,210	81,297,175	4,362,965	5.67%
S43000 Public School Adult and Community Education	9,133,356	8,609,499	8,769,654	9,461,824	692,170	7.89%
S50000 Public School Grants and Self Supporting Programs	47,675,977	43,313,357	54,911,260	44,725,325	(10,185,935)	(18.55%)
Total Special Revenue Funds	$1,246,812,339	$1,299,899,288	$1,548,307,081	$1,360,121,940	($188,185,141)	(12.15%)
TOTAL GOVERNMENTAL FUNDS	$5,035,887,926	$5,065,090,575	$5,869,187,095	$5,273,467,848	($595,719,247)	(10.15%)
PROPRIETARY FUNDS						
Internal Service Funds						
60000 County Insurance	$812,318	$895,859	$895,859	$895,859	$0	0.00%
60010 Department of Vehicle Services	82,366,726	78,880,820	79,116,896	82,069,796	2,952,900	3.73%
60020 Document Services	2,797,499	3,389,107	3,389,107	3,180,910	(208,197)	(6.14%)
60030 Technology Infrastructure Services	28,750,813	28,241,819	28,958,616	30,126,711	1,168,095	4.03%
60040 Health Benefits	147,365,046	163,011,977	160,606,551	164,384,297	3,777,746	2.35%
S60000 Public School Insurance	14,704,812	14,081,339	14,081,339	14,081,339	0	0.00%
S62000 Public School Health and Flexible Benefits	314,621,810	342,490,735	338,336,465	377,676,263	39,339,798	11.63%
S63000 Public School Central Procurement	4,388,178	6,500,000	6,500,000	6,500,000	0	0.00%
Total Internal Service Funds	$595,807,202	$637,491,656	$631,884,833	$678,915,175	$47,030,342	7.44%
Enterprise Funds						
69000 Sewer Revenue	$194,966,111	$202,977,487	$202,977,487	$214,459,757	$11,482,270	5.66%
69030 Sewer Bond Debt Reserve	5,173,418	0	0	0	0	-
69310 Sewer Bond Construction	102,412,682	0	11,421,090	0	(11,421,090)	(100.00%)
Total Enterprise Funds	$302,552,211	$202,977,487	$214,398,577	$214,459,757	$61,180	0.03%
TOTAL PROPRIETARY FUNDS	$898,359,413	$840,469,143	$846,283,410	$893,374,932	$47,091,522	5.56%
FIDUCIARY FUNDS						
Agency Funds						
70000 Route 28 Taxing District	$9,824,553	$10,707,629	$10,707,629	$10,707,629	$0	0.00%
70040 Mosaic District Community Development Authority	1,499,473	2,214,585	2,214,585	3,842,902	1,628,317	73.53%
Total Agency Funds	$11,324,026	$12,922,214	$12,922,214	$14,550,531	$1,628,317	12.60%
Trust Funds						
73000 Employees' Retirement Trust	$419,466,613	$409,152,740	$409,152,740	$428,461,848	$19,309,108	4.72%
73010 Uniformed Employees Retirement Trust	190,422,319	160,121,992	160,121,992	172,316,153	12,194,161	7.62%
73020 Police Retirement Trust	143,450,650	125,355,091	125,355,091	132,384,085	7,028,994	5.61%
73030 OPEB Trust	22,980,778	5,681,540	5,681,540	4,725,606	(955,934)	(16.83%)
S71000 Educational Employees' Retirement	307,988,931	369,308,886	336,817,683	357,884,318	21,066,635	6.25%
S71100 Public School OPEB Trust	39,791,493	52,255,000	41,447,409	43,211,957	1,764,548	4.26%
Total Trust Funds	$1,124,100,784	$1,121,875,249	$1,078,576,455	$1,138,983,967	$60,407,512	5.60%
TOTAL FIDUCIARY FUNDS	$1,135,424,810	$1,134,797,463	$1,091,498,669	$1,153,534,498	$62,035,829	5.68%
TOTAL APPROPRIATED FUNDS	$7,069,672,149	$7,040,357,181	$7,806,969,174	$7,320,377,278	($486,591,896)	(6.23%)
Appropriated From (Added to) Surplus	($621,552,611)	($370,599,017)	$524,483,536	($410,214,819)	($934,698,355)	(178.21%)
TOTAL AVAILABLE	$6,448,119,538	$6,669,758,164	$8,331,452,710	$6,910,162,459	($1,421,290,251)	(17.06%)
Less: Internal Service Funds	($595,807,202)	($637,491,656)	($631,884,833)	($678,915,175)	($47,030,342)	7.44%
NET AVAILABLE	$5,852,312,336	$6,032,266,508	$7,699,567,877	$6,231,247,284	($1,468,320,593)	(19.07%)

FY 2015 ADVERTISED REVENUE AND RECEIPTS BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2013 Actual [1]	FY 2014 Adopted Budget Plan [2]	FY 2014 Revised Budget Plan [3]	FY 2015 Advertised Budget Plan [4]	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised

EXPLANATORY NOTE:

The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Appropriated Funds," net of any transfers between funds.

[1] Not reflected are the following adjustments to balance in FY 2013:
Fund 69020, Sewer Bond Parity Debt Service, does not reflect non-appropriated amortization expense of ($25,000).
Fund S40000, Public School Food and Nutrition Services, change in inventory of ($95,516).
Fund S60000, Public School Insurance, net change in accrued liability of $2,541,241.

[2] Not reflected are the following adjustments to balance in FY 2014:
Fund 20000, Consolidated Debt Service, assumes carryover of $7,879,291.
Fund 69020, Sewer Bond Parity Debt Service, does not reflect non-appropriated amortization expense of ($25,000).
Fund S10000, Public School Operating Fund, reflects $600,000 as a transfer from Fund 40030, Cable Communications. Fund 40030 reflects this funding as a transfer to Fund S50000, Public School Grants and Self-Supporting.
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $15,690,511.
Fund S50000, Public School Grants and Self-Supporting Programs, does not reflect ($600,000) as a transfer from Fund 40030, Cable Communications (this amount is shown in Fund S10000, Public School Operating Fund).
Fund S60000, Public School Insurance Fund, assumes carryover of allocated reserve of $9,375,748.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of premium stabilization reserve of $46,099,540.

[3] Not reflected are the following adjustments to balance in FY 2014:
Fund 69020, Sewer Bond Parity Debt Service, non-appropriated amortization expense of ($25,000).
Fund S50000, Public School Grants and Self-Supporting Programs, does not reflect ($100,000) as an increased transfer from Fund 40030, Cable Communications. This increase will be reflected in the *FY 2014 Third Quarter Review*.

[4] Not reflected are the following adjustments to balance in FY 2015:
Fund 10001, General Fund, does not reflect carryover of ($1,469,450) FY 2013 Audit Adjustment Reserve and($15,097,928) Reserve for FY 2014 Third Quarter.
Fund 69020, Sewer Bond Parity Debt Service, does not reflect non-appropriated amortization expense of ($25,000).
Fund S40000, Public School Food and Nutrition Services, assumes carryover of General Reserve of $10,104,060.
Fund S60000, Public School Insurance Fund, assumes carryover of allocated reserve of $9,288,547.
Fund S62000, Public School Health and Flexible Benefits, assumes carryover of premium stabilization reserve of $40,694,542.

FY 2015 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2013 Estimate	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
GOVERNMENTAL FUNDS							
General Fund Group							
10001 General Fund	$1,332,068,655	$1,269,322,733	$1,309,401,305	$1,360,468,535	$1,361,286,419	$817,884	0.06%
10020 Consolidated Community Funding Pool	9,921,919	9,899,047	9,867,755	9,890,626	10,611,143	720,517	7.28%
10030 Contributory Fund	15,793,588	15,741,973	13,394,756	14,444,756	15,385,015	940,259	6.51%
10040 Information Technology	51,498,728	18,785,840	6,113,280	46,237,581	10,359,500	(35,878,081)	(77.60%)
Total General Fund Group	$1,409,282,890	$1,313,749,593	$1,338,777,096	$1,431,041,498	$1,397,642,077	($33,399,421)	(2.33%)
Debt Service Funds							
20000 Consolidated Debt Service	$304,163,352	$289,654,227	$296,065,698	$302,976,161	$316,009,005	$13,032,844	4.30%
Capital Project Funds							
30000 Metro Operations and Construction	$31,678,110	$31,678,110	$35,552,943	$35,754,211	$36,156,089	$401,878	1.12%
30010 General Construction and Contributions	122,101,425	45,210,030	18,118,202	104,386,945	24,086,981	(80,299,964)	(76.93%)
30020 Capital Renewal Construction	49,711,210	17,914,083	0	37,238,641	8,000,000	(29,238,641)	(78.52%)
30030 Library Construction	38,276,638	620,798	0	39,110,840	0	(39,110,840)	(100.00%)
30040 Contributed Roadway Improvement	40,140,205	3,054,311	0	36,440,718	0	(36,440,718)	(100.00%)
30050 Transportation Improvements	96,992,374	19,702,742	0	81,068,426	0	(81,068,426)	(100.00%)
30060 Pedestrian Walkway Improvements	4,582,682	526,880	100,000	4,355,802	300,000	(4,055,802)	(93.11%)
30070 Public Safety Construction	146,356,227	24,574,825	0	128,591,402	0	(128,591,402)	(100.00%)
30080 Commercial Revitalization Program	5,954,914	3,065,159	0	2,889,755	0	(2,889,755)	(100.00%)
30090 Pro Rata Share Drainage Construction	8,564,857	2,995,524	0	6,853,333	0	(6,853,333)	(100.00%)
30300 The Penny for Affordable Housing	36,276,889	14,892,739	18,298,400	39,903,273	16,478,400	(23,424,873)	(58.70%)
30310 Housing Assistance Program	7,193,387	49,143	0	7,144,244	0	(7,144,244)	(100.00%)
30400 Park Authority Bond Construction	102,582,104	10,085,653	0	96,521,451	0	(96,521,451)	(100.00%)
S31000 Public School Construction	526,283,201	153,265,618	167,844,992	425,030,818	162,724,928	(262,305,890)	(61.71%)
Total Capital Project Funds	$1,216,694,223	$327,635,615	$239,914,537	$1,045,289,859	$247,746,398	($797,543,461)	(76.30%)
Special Revenue Funds							
40000 County Transit Systems	$112,949,382	$89,997,588	$94,129,374	$116,238,764	$98,258,672	(17,980,092)	(15.47%)
40010 County and Regional Transportation Projects	148,369,451	15,074,927	77,847,491	218,111,434	71,333,234	(146,778,200)	(67.30%)
40030 Cable Communications	18,897,794	10,138,090	10,118,668	18,766,083	9,815,088	(8,950,995)	(47.70%)
40040 Fairfax-Falls Church Community Services Board	145,504,559	138,583,377	148,968,799	154,433,677	151,405,267	(3,028,410)	(1.96%)
40050 Reston Community Center	8,990,715	7,679,747	8,827,660	9,205,765	8,586,705	(619,060)	(6.72%)
40060 McLean Community Center	6,670,692	5,174,971	5,814,749	7,001,841	6,220,284	(781,557)	(11.16%)
40070 Burgundy Village Community Center	47,159	34,929	44,791	46,291	45,039	(1,252)	(2.70%)
40080 Integrated Pest Management Program	3,119,736	2,095,477	3,099,610	3,216,855	3,115,655	(101,200)	(3.15%)
40090 E-911	49,186,216	44,094,994	38,657,317	42,765,433	44,548,989	1,783,556	4.17%
40100 Stormwater Services	92,685,085	33,093,340	40,200,000	101,500,017	48,185,000	(53,315,017)	(52.53%)
40110 Dulles Rail Phase I Transportation Improvement District	40,247,303	24,921,743	17,446,663	27,446,663	17,454,463	(9,992,200)	(36.41%)
40120 Dulles Rail Phase II Transportation Improvement District	500,000	153,680	500,000	500,000	500,000	0	0.00%
40130 Leaf Collection	2,546,035	1,827,428	2,308,182	2,308,182	2,187,182	(121,000)	(5.24%)
40140 Refuse Collection and Recycling Operations	23,874,508	18,564,350	22,711,907	26,294,964	21,409,383	(4,885,581)	(18.58%)
40150 Refuse Disposal	55,729,426	48,293,910	51,427,385	53,997,391	52,918,551	(1,078,840)	(2.00%)
40160 Energy Resource Recovery (ERR) Facility	19,667,593	16,928,467	21,451,821	21,462,801	21,507,539	44,738	0.21%
40170 I-95 Refuse Disposal	19,690,057	13,441,386	11,637,653	16,947,473	9,247,876	(7,699,597)	(45.43%)
40300 Housing Trust	6,815,675	912,259	493,420	6,305,955	639,972	(5,665,983)	(89.85%)
40330 Elderly Housing Programs	4,744,434	3,620,011	3,321,887	4,373,279	3,339,229	(1,034,050)	(23.64%)
40360 Homeowner and Business Loan Programs	11,813,027	2,359,301	2,431,943	11,885,669	2,230,085	(9,655,584)	(81.24%)
50000 Federal/State Grants	230,650,595	85,305,169	90,980,204	241,201,542	100,394,265	(140,807,277)	(58.38%)
50800 Community Development Block Grant	11,349,646	7,359,261	4,414,224	9,306,212	4,750,027	(4,556,185)	(48.96%)
50810 HOME Investment Partnership Grant	8,760,099	5,793,127	1,405,283	4,918,486	1,417,514	(3,500,972)	(71.18%)
S10000 Public School Operating [1]	2,488,106,929	2,351,455,192	2,396,455,453	2,512,427,354	2,424,359,401	(88,067,953)	(3.51%)
S40000 Public School Food and Nutrition Services	97,991,934	79,219,588	96,388,598	92,623,343	91,401,235	(1,222,108)	(1.32%)

FY 2015 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF APPROPRIATED FUNDS

Fund	FY 2013 Estimate	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
Special Revenue Funds (Cont.)							
S43000 Public School Adult and Community Education	$8,927,171	$8,974,523	$9,009,499	$9,753,809	$9,696,824	($56,985)	($0)
S50000 Public School Grants & Self Supporting Programs [2]	97,719,813	71,853,154	69,667,239	95,193,861	64,954,989	(30,238,872)	(31.77%)
Total Special Revenue Funds	$3,715,555,034	$3,086,949,989	$3,229,759,820	$3,808,233,144	$3,269,922,468	($538,310,676)	(14.14%)
TOTAL GOVERNMENTAL FUNDS	$6,645,695,499	$5,017,989,424	$5,104,517,151	$6,587,540,662	$5,231,319,948	($1,356,220,714)	(20.59%)
PROPRIETARY FUNDS							
Internal Service Funds							
60000 County Insurance	$22,539,885	$19,894,426	$23,406,222	$23,529,032	$24,237,219	$708,187	3.01%
60010 Department of Vehicle Services	87,294,690	77,267,877	85,862,883	97,716,701	83,547,156	(14,169,545)	(14.50%)
60020 Document Services	6,450,444	5,467,201	6,092,037	6,435,679	5,997,980	(437,699)	(6.80%)
60030 Technology Infrastructure Services	36,003,988	31,229,183	31,258,312	36,510,055	36,920,307	410,252	1.12%
60040 Health Benefits	156,387,972	133,361,721	162,993,787	167,912,089	166,187,368	(1,724,721)	(1.03%)
S60000 Public School Insurance	26,090,402	14,080,477	23,457,087	26,714,737	23,369,886	(3,344,851)	(12.52%)
S62000 Public School Health and Flexible Benefits	366,803,033	318,276,729	388,590,275	383,418,024	418,370,805	34,952,781	9.12%
S63000 Public School Central Procurement	6,500,000	4,359,834	6,500,000	6,500,000	6,500,000	0	0.00%
Total Internal Service Funds	$708,070,414	$603,937,448	$728,160,603	$748,736,317	$765,130,721	$16,394,404	2.19%
Enterprise Funds							
69010 Sewer Operation and Maintenance	$97,033,987	$88,135,513	$94,028,095	$96,713,643	$97,678,460	$964,817	1.00%
69020 Sewer Bond Parity Debt Service	23,549,186	20,208,316	21,957,307	21,957,307	21,909,094	(48,213)	(0.22%)
69040 Sewer Bond Subordinate Debt Service	26,756,645	25,776,039	28,419,768	28,419,768	26,512,623	(1,907,145)	(6.71%)
69300 Sewer Construction Improvements	61,758,367	39,724,529	84,489,000	106,522,838	83,693,176	(22,829,662)	(21.43%)
69310 Sewer Bond Construction	117,307,939	49,386,668	0	68,378,015	0	(68,378,015)	(100.00%)
Total Enterprise Funds	$326,406,124	$223,231,065	$228,894,170	$321,991,571	$229,793,353	($92,198,218)	(28.63%)
TOTAL PROPRIETARY FUNDS	$1,034,476,538	$827,168,513	$957,054,773	$1,070,727,888	$994,924,074	($75,803,814)	(7.08%)
FIDUCIARY FUNDS							
Agency Funds							
70000 Route 28 Taxing District	$10,604,259	$9,843,601	$10,707,629	$10,714,332	$10,707,629	($6,703)	(0.06%)
70040 Mosaic District Community Development Authority	1,499,473	1,499,473	2,214,585	2,214,585	3,842,902	1,628,317	73.53%
Total Agency Funds	$12,103,732	$11,343,074	$12,922,214	$12,928,917	$14,550,531	$1,621,614	12.54%
Trust Funds							
73000 Employees' Retirement Trust	$248,800,074	$238,185,835	$272,554,840	$272,570,852	$299,342,642	$26,771,790	9.82%
73010 Uniformed Employees Retirement Trust	90,433,096	80,472,647	93,244,483	93,247,915	102,291,335	9,043,420	9.70%
73020 Police Retirement Trust	65,909,160	58,379,525	69,717,613	69,721,045	72,808,065	3,087,020	4.43%
73030 OPEB Trust	17,932,316	13,786,248	8,418,275	8,419,190	9,174,944	755,754	8.98%
S71000 Educational Employees' Retirement	186,061,616	178,980,445	195,644,581	192,834,829	203,081,017	10,246,188	5.31%
S71100 Public School OPEB Trust	37,335,500	24,515,761	37,335,500	25,948,372	27,299,452	1,351,080	5.21%
Total Trust Funds	$646,471,762	$594,320,461	$676,915,292	$662,742,203	$713,997,455	$51,255,252	7.73%
TOTAL FIDUCIARY FUNDS	$658,575,494	$605,663,535	$689,837,506	$675,671,120	$728,547,986	$52,876,866	7.83%
TOTAL APPROPRIATED FUNDS	$8,338,747,531	$6,450,821,472	$6,751,409,430	$8,333,939,670	$6,954,792,008	($1,379,147,662)	(16.55%)
Less: Internal Service Funds [3]	($708,070,414)	($603,937,448)	($728,160,603)	($748,736,317)	($765,130,721)	($16,394,404)	2.19%
NET EXPENDITURES	$7,630,677,117	$5,846,884,024	$6,023,248,827	$7,585,203,353	$6,189,661,287	($1,395,542,066)	(18.40%)

[1] Pending School Board approval, FY 2015 expenditures for Fund S10000, Public School Operating, are reduced from the amount shown in the School Board's Advertised Budget to offset the discrepancy between the County's proposed Transfer Out from the General Fund to Fund S10000 and the Transfer In from the General Fund reflected in the School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2013 Carryover Review*.

[2] Pending School Board approval, FY 2015 expenditures for Fund S50000, Public School Grants and Self-Supporting Programs, are reduced from the amount shown in the School Board's Advertised Budget to offset the discrepancy between the proposed Transfer Out from Fund 40030, Cable Communications, to Fund S50000 as included in the FY 2015 Advertised Budget Plan, and the Transfer In from Fund 40030 reflected in the School Board's Advertised Budget. Final adjustments will be reflected at the *FY 2013 Carryover Review*.

[3] Total Appropriated Funds Expenditures are reduced by Internal Service Fund Expenditures, as the amounts are already included.

FY 2015 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund		Balance 6/30/12	Balance 6/30/13	Balance 6/30/14	Balance 6/30/15	Appropriated From/(Added to) Surplus
GOVERNMENTAL FUNDS						
General Fund Group						
10001	General Fund	$209,439,502	$182,807,766	$127,534,689	$122,426,519	$5,108,170
10010	Revenue Stabilization	105,295,261	107,549,693	109,450,490	111,131,838	(1,681,348)
10020	Consolidated Community Funding Pool	54,163	22,871	0	0	0
10030	Contributory Fund	195,461	137,076	63,295	39,514	23,781
10040	Information Technology	33,434,743	33,464,136	0	0	0
	Total General Fund Group	$348,419,130	$323,981,542	$237,048,474	$233,597,871	$3,450,603
Debt Service Funds						
20000	Consolidated Debt Service	$14,882,141	$14,910,463	$0	$0	$0
Capital Project Funds						
30000	Metro Operations and Construction	$9,505,414	$1,931,414	$0	$0	$0
30010	General Construction and Contributions	61,313,443	56,647,483	0	0	0
30020	Capital Renewal Construction	8,426,210	(6,861,359)	0	0	0
30030	Library Construction	3,896,638	7,975,840	0	0	0
30040	Contributed Roadway Improvement	38,949,830	35,450,343	0	0	0
30050	Transportation Improvements	18,030,374	9,701,426	0	0	0
30060	Pedestrian Walkway Improvements	887,089	800,772	0	0	0
30070	Public Safety Construction	10,637,093	8,062,268	0	0	0
30080	Commercial Revitalization Program	1,439,164	1,600,216	0	0	0
30090	Pro Rata Share Drainage Construction	7,567	7,567	7,567	7,567	0
30300	The Penny for Affordable Housing	19,774,739	21,604,873	0	0	0
30310	Housing Assistance Program	2,510,159	6,831,016	0	0	0
30400	Park Authority Bond Construction	4,434,104	7,348,451	0	0	0
S31000	Public School Construction	86,358,314	108,682,709	0	0	0
	Total Capital Project Funds	$266,170,138	$259,783,019	$7,567	$7,567	$0
Special Revenue Funds						
40000	County Transit Systems	$40,923,773	$45,636,292	$9,277,261	$11,525,000	($2,247,739)
40010	County and Regional Transportation Projects	66,374,117	79,119,799	0	0	0
40030	Cable Communications	17,936,386	14,355,300	3,328,701	2,759,138	569,563
40040	Fairfax-Falls Church Community Services Board	(2,601,407)	6,429,724	1,772,810	1,772,810	0
40050	Reston Community Center	6,208,582	5,742,205	4,081,443	3,314,448	766,995
40060	McLean Community Center	12,095,768	11,740,085	9,759,525	8,872,500	887,025
40070	Burgundy Village Community Center	300,020	314,351	324,960	330,207	(5,247)
40080	Integrated Pest Management Program	2,862,842	2,756,702	1,253,506	190,089	1,063,417
40090	E-911	12,734,688	4,413,639	385,907	500,000	(114,093)
40100	Stormwater Services	22,829,500	29,474,154	0	0	0
40110	Dulles Rail Phase I Transportation Improvement District	44,948,192	44,792,470	41,173,916	47,547,562	(6,373,646)
40120	Dulles Rail Phase II Transportation Improvement District	9,738,402	20,742,189	34,727,167	48,712,145	(13,984,978)
40130	Leaf Collection	3,448,453	3,745,051	3,551,123	3,551,074	49
40140	Refuse Collection and Recycling Operations	11,633,002	12,493,731	6,064,603	3,835,808	2,228,795
40150	Refuse Disposal	15,322,032	11,034,057	6,844,416	3,852,058	2,992,358
40160	Energy Resource Recovery (ERR) Facility	36,396,132	46,748,616	56,662,415	66,581,476	(9,919,061)
40170	I-95 Refuse Disposal	44,911,139	38,228,863	30,319,827	28,599,717	1,720,110
40180	Tysons Service District	0	0	2,390,494	8,366,729	(5,976,235)
40300	Housing Trust	6,593,374	6,041,595	229,060	229,060	0
40330	Elderly Housing Programs	1,913,721	1,954,898	1,021,750	1,188,703	(166,953)
40360	Homeowner and Business Loan Programs	3,563,128	3,780,066	3,263,353	3,220,868	42,485
50000	Federal/State Grants	40,078,308	41,634,114	742,262	742,262	0

FY 2015 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF APPROPRIATED FUNDS

Fund		Balance 6/30/12	Balance 6/30/13	Balance 6/30/14	Balance 6/30/15	Appropriated From/(Added to) Surplus
Special Revenue Funds (Cont.)						
50800	Community Development Block Grant	$647,646	$36,843	$0	$0	$0
50810	Home Investment Partnership Grant	(180,304)	164,073	0	0	0
S10000	Public School Operating	259,060,391	213,961,345	52,001,929	6,059,244	45,942,685
S40000	Public School Food and Nutrition Services	18,830,555	15,689,133	0	0	0
S43000	Public School Adult and Community Education	(974,678)	584,155	0	0	0
S50000	Public School Grants and Self Supporting Programs	13,025,450	14,773,434	0	0	0
	Total Special Revenue Funds	$688,619,212	$676,386,884	$269,176,428	$251,750,898	$17,425,530
	TOTAL GOVERNMENTAL FUNDS	$1,318,090,621	$1,275,061,908	$506,232,469	$485,356,336	$20,876,133
PROPRIETARY FUNDS						
Internal Service Funds						
60000	County Insurance	$50,034,612	$53,046,876	$51,443,830	$51,328,959	$114,871
60010	Department of Vehicle Services	39,315,369	44,414,218	24,589,482	23,112,122	1,477,360
60020	Document Services	2,064,267	1,792,798	1,153,609	734,772	418,837
60030	Technology Infrastructure Services	5,195,024	7,336,957	2,760,771	1,837,946	922,825
60040	Health Benefits	19,681,979	37,685,304	31,979,766	30,176,695	1,803,071
S60000	Public School Insurance	43,759,142	46,924,718	34,291,320	34,291,320	0
S62000	Public School Health and Flexible Benefits	48,736,478	45,081,559	0	0	0
S63000	Public School Central Procurement	332,650	360,994	360,994	360,994	0
	Total Internal Service Funds	$209,119,521	$236,643,424	$146,579,772	$141,842,808	$4,736,964
Enterprise Funds						
69000	Sewer Revenue	$119,542,939	$142,759,050	$125,747,537	$121,014,118	$4,733,419
69010	Sewer Operation and Maintenance	5,186,620	10,801,107	8,287,464	809,004	7,478,460
69020	Sewer Bond Parity Debt Service	12,855,263	13,621,947	3,639,640	205,546	3,434,094
69030	Sewer Bond Debt Reserve	16,555,123	21,728,541	21,728,541	21,728,541	0
69040	Sewer Bond Subordinate Debt Service	1,396,287	2,620,248	1,700,480	187,857	1,512,623
69300	Sewer Construction Improvements	31,758,367	22,033,838	0	0	0
69310	Sewer Bond Construction	3,930,911	56,956,925	0	0	0
	Total Enterprise Funds	$191,225,510	$270,521,656	$161,103,662	$143,945,066	$17,158,596
	TOTAL PROPRIETARY FUNDS	$400,345,031	$507,165,080	$307,683,434	$285,787,874	$21,895,560
FIDUCIARY FUNDS						
Agency Funds						
70000	Route 28 Taxing District	$25,751	$6,703	$0	$0	$0
70040	Mosaic District Community Development Authority	0	0	0	0	0
	Total Agency Funds	$25,751	$6,703	$0	$0	$0
Trust Funds						
73000	Employees' Retirement Trust	$3,172,646,122	$3,353,926,900	$3,490,508,788	$3,619,627,994	($129,119,206)
73010	Uniformed Employees Retirement Trust	1,208,858,858	1,318,808,530	1,385,682,607	1,455,707,425	(70,024,818)
73020	Police Retirement Trust	1,017,445,487	1,102,516,612	1,158,150,658	1,217,726,678	(59,576,020)
73030	OPEB Trust	113,693,810	150,888,340	176,150,690	199,701,352	(23,550,662)
S71000	Educational Employees' Retirement	1,827,750,696	1,956,759,182	2,100,742,036	2,255,545,337	(154,803,301)
S71100	Public School OPEB Trust	49,648,958	64,924,690	80,423,727	96,336,232	(15,912,505)
	Total Trust Funds	$7,390,043,931	$7,947,824,254	$8,391,658,506	$8,844,645,018	($452,986,512)
	TOTAL FIDUCIARY FUNDS	$7,390,069,682	$7,947,830,957	$8,391,658,506	$8,844,645,018	($452,986,512)
TOTAL APPROPRIATED FUNDS		$9,108,505,334	$9,730,057,945	$9,205,574,409	$9,615,789,228	($410,214,819)

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Overview

The General Fund Group contains funds which are primarily supported through transfers from the General Fund. Fund 10010, Revenue Stabilization Fund was established by the Board of Supervisors during deliberations on the *FY 1999 Carryover Review*. Three funds, Fund 10020, Consolidated Community Funding Pool, Fund 10030, Contributory Fund, and Fund 10040, Information Technology Fund were moved from the Special Revenue Funds group to the General Fund Group for budgetary display purposes as part of the FY 2014 Adopted Budget Plan.

REVENUE STABILIZATION

This fund provides a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

- **Fund 10010 – Revenue Stabilization**

CONSOLIDATED COMMUNITY FUNDING POOL

These grants enable community-based organizations to leverage their existing program funding to provide services that are most appropriately delivered by non-governmental organizations. The Consolidated Community Funding Pool awards grants on a two-year funding cycle to provide increased stability for the community-based organizations.

- **Fund 10020 – Consolidated Community Funding Pool**

CONTRIBUTORY AGENCIES

This fund was established to reflect the General Fund support of contributory agencies. Funding for the County’s contribution to various organizations and/or projects is reflected in this fund.

- **Fund 10030 – Contributory Fund**

INFORMATION TECHNOLOGY (IT)

This fund supports the critical role of information technology in improving the County's business processes and customer service, and in recognition of the ongoing investment necessary to achieve such improvements.

- **Fund 10040 – Information Technology**

Fund 10010
Revenue Stabilization

Focus

The Board of Supervisors, during deliberations on the *FY 1999 Carryover Review*, approved the establishment of Fund 10010, Revenue Stabilization. The purpose of this fund is to provide a mechanism for maintaining a balanced budget without resorting to tax increases and expenditure reductions that aggravate the stresses imposed by the cyclical nature of the economy.

The Board of Supervisors established the reserve under the directive that the Revenue Stabilization Fund will not be used as a method of addressing the demand for new or expanded services; it is solely to be used as a financial tool in the event of a significant economic downturn. Therefore, the Board of Supervisors established a policy for utilizing the Revenue Stabilization Fund that identified three specific criteria that must be met in order to make a withdrawal from the fund:

- Projected revenues reflect a decrease greater than 1.5 percent from the current year estimate;
- Withdrawals from the fund shall not exceed one-half of the fund balance in any fiscal year; and
- Withdrawals from the reserve shall be used in combination with spending cuts or other measures.

The Revenue Stabilization Fund has a target balance of 3.0 percent of General Fund disbursements. The fund is separate and distinct from the County's 2.0 percent Managed Reserve, which was initially established in FY 1983. The aggregate balance of both reserves shall not exceed 5.0 percent of General Fund disbursements.

The fund achieved fully funded status in FY 2006 by reaching its target level of 3.0 percent of General Fund disbursements. The fund balance is maintained at the target level primarily by retaining interest earnings. However, if adjustments to disbursements result in a required increase to the fund balance that exceeds the amount of interest projected to be earned by the fund, a General Fund transfer to this fund is required to maintain the fund balance at its target level. Conversely, if the amount of interest projected to be earned by the fund exceeds the amount required to remain fully funded, the General Fund retains the additional interest earnings.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- ♦ **General Fund Transfer**
  A General Fund transfer to this fund in the amount of $1,031,348 is required to maintain the reserve at the target level of 3.0 percent of General Fund disbursements.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- ♦ **Carryover Adjustments**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved a General Fund transfer to this fund in the amount of $1,250,797 in order to maintain the reserve at the target level of 3.0 percent of General Fund disbursements.

Fund 10010
Revenue Stabilization

FUND STATEMENT

Fund 10010, Revenue Stabilization

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$105,295,261	$107,973,309	$107,549,693	$109,450,490
Revenue:				
Interest Earnings[1, 2]	$573,987	$0	$650,000	$650,000
Total Revenue	$573,987	$0	$650,000	$650,000
Transfers In:				
General Fund (10001)	$1,680,445	$0	$1,250,797	$1,031,348
Total Transfers In	$1,680,445	$0	$1,250,797	$1,031,348
Total Available	$107,549,693	$107,973,309	$109,450,490	$111,131,838
Transfers Out:				
General Fund (10001)	$0	$0	$0	$0
Total Transfers Out	$0	$0	$0	$0
Total Disbursements	$0	$0	$0	$0
Ending Balance	$107,549,693	$107,973,309	$109,450,490	$111,131,838

[1] Based on the projected balance in the fund and budgeted General Fund disbursements in FY 2014 and FY 2015, it is anticipated that this fund will need to retain interest earnings in FY 2014 and FY 2015 to remain fully funded.

[2] In order to account for revenues in the proper fiscal year, an audit adjustment in the amount of $75,153.75 has been reflected as a decrease to FY 2013 revenue. This adjustment is included in the FY 2013 Comprehensive Annual FInancial Report (CAFR). Details of the audit adjustments will be included in the FY 2014 Third Quarter package.

Fund 10020
Consolidated Community Funding Pool

Mission

To provide a pool of funds to be awarded on a competitive basis for human service programs offered by community-based agencies. The Department of Neighborhood and Community Services (DNCS) and Department of Administration for Human Services (DAHS) have oversight responsibility for this funding pool.

Focus

The formation of the Consolidated Community Funding Pool (CCFP) began in FY 1997, when the Board of Supervisors approved the development and implementation of a competitive funding process to fund services best provided by community-based agencies and organizations. These organizations were formerly funded through either a contribution or through a contract with an individual County agency. In accordance with the Board's direction, this process was operational in FY 1998 and was guided by the following goals:

- Provide support for services that are an integral part of the County's vision and strategic plan for human services;
- Serve as a catalyst to community-based agencies, both large and small, to provide services and leverage resources;
- Strengthen the community's capacity to provide human services to individuals and families in need through effective and efficient use of resources; and
- Help build public/private partnerships and improve coordination, especially within the human services regions of the County.

Fund 10020 was established in FY 1998 to provide a budget mechanism for this funding process. In FY 2000, Community Development Block Grant (CDBG) funding for community-based organizations was incorporated to form the CCFP.

Prior to FY 2000, the CCFP grant process and the CDBG process were similar activities that operated under different time frames, with separate application requirements and different evaluation criteria. With the December 1997 approval of the Board of Supervisors, these two processes were merged under the title of Consolidated Community Funding Pool. The CCFP is funded from federal CDBG funds for Targeted Public Services and Affordable Housing; federal Community Services Block Grant (CSBG) funds; and local Fairfax County General Funds. Although the process for setting priorities and awarding funds has been consolidated, Fund 10020 contains only the local Fairfax County General Fund and CSBG portion of the funds. The federal CDBG funds remain in Fund 50800, Community Development Block Grant, for grant accounting purposes. It should also be noted that the CSBG funding is not detailed separately from the General Fund Transfer.

The CCFP process reflects significant strides to improve services to County residents and to usher in a new era of strengthened relations between the County and community nonprofit and faith-based organizations. First, all programs funded through this process are required to develop and track program outcome measures. To aid agencies in meeting this requirement, the County has provided several performance measurement training opportunities for staff and volunteers from all interested community-based agencies. Second, the criteria used to evaluate the proposals explicitly encourage agencies to leverage County funding through strategies such as cash match from other non-County sources, in-kind services from volunteers or contributions from the business community and others. Third, the criteria encourage agencies to develop approaches which build community capacity as well as those that involve residents and the individuals and families in the neighborhoods being served. Fourth, the County facilitates interactions between community-based organizations, the business community, the local community and County staff with the goal of strengthening the community's capacity to provide ongoing services to meet the needs of County residents and to support the development of potential CCFP applicant organizations.

FY 2015 Initiatives

- Continue provision and coordination of relevant training and technical assistance to build community and organizational capacity and expand service delivery to meet the County's human services needs.

- Continue provision of contract oversight, which includes program activities, service delivery, contractual compliance and financial management to nonprofit recipients of CCFP funds.

- Promote approaches which build community capacity, leadership and the involvement of residents by, where feasible, serving the population in targeted communities.

- Review documented service needs and demographic trends while continuing to gather relevant information from public meetings, reports and studies, as well as data from County and nonprofit human service agencies to assist in the identification of service needs and development of future funding priorities.

- Promote results-based accountability measures to gain insight on the impact CCFP services have on customers and the human services system, and to gauge whether the fund is achieving its goals.

FY 2015 is the first year of a two-year funding cycle. The Consolidated Community Funding Advisory Committee (CCFAC) has organized the FY 2015/FY 2016 funding priorities according to four areas, and adopted corresponding outcome statements. The CCFAC also recommended target percentage ranges for each priority area, which are intended to be used as guidelines for applicants and for the Selection Advisory Committee. The Board of Supervisors approved these funding priorities on July 9, 2013.

Priority Area	Outcome Statement	Target
Prevention	Families and individuals get help to remain independent and have the tools and resources to prevent future dependence. Communities increase their ability to support their members in preventing dependence.	10 – 20%
Crisis Intervention	Individuals, families, or communities in crisis overcome short-term problems (generally not more than three months) and quickly move back to independence.	15 – 25%
Self-Sufficiency	Families, individuals, neighborhoods, and communities attain self-sufficiency over a period of three months to three years.	45 – 55%

Priority Area	Outcome Statement	Target
Long-Term Supportive Services	Individuals who have continuing long-term needs and who therefore may not become self-sufficient, achieve and/ or maintain healthy, safe and independent lives to the maximum extent possible.	10 – 20%

The Department of Neighborhood and Community Services and Department of Administration for Human Services have administrative oversight responsibility for the CCFP. Together with the Fairfax County Department of Housing and Community Development, Department of Family Services, and the Office to Prevent and End Homelessness, are responsible for planning, implementing and overseeing all facets of the CCFP process. The Department of Administration for Human Services and the Department of Housing and Community Development are responsible for monitoring contract compliance among the funded nonprofit providers.

Recognizing the continuing need for the critical services provided by CCFP contractors to the community, families, and individuals, particularly in the current economic climate, the FY 2015 General Fund transfer is increased by $743,388, or 7.5 percent, over the FY 2014 Adopted Budget Plan amount of $9,867,755. FY 2015 CDBG funding is projected to be $1,825,950, an increase of $250,791 or 15.9 percent over the FY 2014 Adopted Budget Plan amount of $1,575,159. Thus the total CCFP FY 2015 funding level is anticipated to be $12,437,093, an increase of $994,179 or 8.7 percent over the FY 2014 Adopted Budget Plan amount of $11,442,914. A breakdown of this funding is shown in the following table:

Funding Source	FY 2015 Advertised Budget
General Fund Transfer (includes estimated CSBG revenue to General Fund)	$10,611,143
CDBG[1] (shown in Fund 50800, CDBG)	$1,825,950
Total CCFP	**$12,437,093**

(1) The Fund 50800, CDBG award is currently an estimate and is based on the FY 2013 HUD award. Allocation of actual funding, also consistent with the Consolidated Plan One-Year Action Plan for FY 2015, will be made as part of the *FY 2014 Carryover Review*.

Given the significant changes in Human Services since the CCFP's inception nearly 16 years ago, staff is working with the CCFAC and representatives from the nonprofit community to review the current CCFP funding framework, practices and procedures to identify opportunities for improvement. A steering committee has been evaluating information received through community input sessions and stake holder feedback, conducting research and exploring potential changes for future cycles. The committee will report its final recommendations to the Board of Supervisors in calendar year 2014 and any subsequent recommendations that are adopted will be incorporated in the FY 2017/2018 cycle to coincide with the start of the next two-year funding cycle. The recommendations are intended to ensure that the CCFP best supports the human services outcomes and is producing results that leverage community resources for maximum impact on communities and those individuals and families most at risk. While the review process did affirm the existing guiding principles that have been at the core of CCFP's current approach, there were four goal statements produced to describe points of emphasis necessary for the CCFP's ability to achieve greater impact on the human services system. They were:

- The CCFP should better support strategic, effective and innovative human service programs that address community-identified priorities and emerging needs;

- The CCFP should establish enhanced financial stewardship and accountability practices and better promote partnerships that leverage CCFP investments for the greatest benefit to its participants;

- The CCFP should improve the application process in terms of timing, cycle time and paperwork; and

- The CCFP should incorporate into its process better methods of utilizing data in order to improve the County's capacity to evaluate the successes of CCFP and its awarded programs.

Each of these goals requires specific strategies to implement the necessary changes.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$9,899,047	$9,867,755	$9,890,626	$10,611,143
Total Expenditures	$9,899,047	$9,867,755	$9,890,626	$10,611,143

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Performance and Leverage Requirements** **$743,388**
  An increase of $743,388, or 7.5 percent, in the General Fund Transfer is associated with performance and leverage requirements for nonprofit organizations, and provides additional funding to community organizations to meet human service needs in the County.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$22,871**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $22,871 in Operating Expenses due to carryover of unexpended project balances.

Fund 10020
Consolidated Community Funding Pool

FUND STATEMENT

Fund 10020, Consolidated Community Funding Pool

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$54,163	$0	$22,871	$0
Transfer In:				
General Fund (10001)	$9,867,755	$9,867,755	$9,867,755	$10,611,143
Total Transfer In	$9,867,755	$9,867,755	$9,867,755	$10,611,143
Total Available	$9,921,918	$9,867,755	$9,890,626	$10,611,143
Expenditures:				
Operating Expenses	$9,899,047	$9,867,755	$9,890,626	$10,611,143
Total Expenditures	$9,899,047	$9,867,755	$9,890,626	$10,611,143
Total Disbursements	$9,899,047	$9,867,755	$9,890,626	$10,611,143
Ending Balance[1]	$22,871	$0	$0	$0

[1] The FY 2014 Ending Balance decreases by more than 10 percent due to the projected expenditure of carryover funds to complete and settle all Consolidated Community Funding Pool (CCFP) contracts.

Fund 10030
Contributory Fund

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$15,741,973	$13,394,756	$14,444,756	$15,385,015
Total Expenditures	$15,741,973	$13,394,756	$14,444,756	$15,385,015

Contributory Overview

Fund 10030, Contributory Fund, was established in FY 2001 to reflect General Fund support for agencies or organizations that receive County contributions. FY 2015 funding totals $15,385,015 and reflects an increase of $1,990,259 or 14.9 percent over the FY 2014 Adopted Budget Plan funding level of $13,394,756. The required Transfer In from the General Fund is $15,361,234. Individual contributions are described in detail on the following pages.

Contributory funding is in compliance with the Board of Supervisors' policy to make General Fund appropriations of specified amounts to various nonsectarian, nonprofit or quasi-governmental entities for the purpose of promoting the general health and welfare of the community. Contributory agency positions are not part of the County merit system and funding for all contributory agencies is reviewed annually. Each request is reviewed on the basis of the benefit to Fairfax County citizens, contractual or regional commitments, the responsibilities of state agencies, and a prior County commitment of funding. When appropriate, a nonprofit agency that provides specific contractual partnership services may be referred to Fund 10020, Consolidated Community Funding Pool, for funding consideration by the Consolidated Community Funding Advisory Committee.

Since public funds are being appropriated, disbursements provided to designated agencies are currently made contingent upon submission and review of quarterly, semiannual and/or annual reports. This oversight activity includes reporting requirements prescribed by the County Executive, requiring designated agencies to accurately describe the level and quality of services provided to County residents, as well as the overall financial strength and stability of the County's contributory agencies. Various County agencies may be tasked with oversight of program reporting requirements. Contributory agencies that do not file reports as requested, may, at the discretion of the County Executive, have payments withheld until appropriate reports are filed and reviewed.

It should be noted that population is used by several of the organizations as the basis for their requests for FY 2015 funding from Fairfax County. The population figures cited by the individual organizations for Fairfax County may differ somewhat from one another due to the particular projection service utilized.

The chart on the following pages summarizes the FY 2015 funding for the various contributory organizations.

Fund 10030
Contributory Fund

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Legislative-Executive Functions/Central Service Agencies:				
Alliance for Innovation	$6,000	$0	$0	$0
Dulles Area Transportation Association	9,000	15,000	15,000	15,000
Metropolitan Washington Council of Governments	899,965	939,972	939,972	966,044
National Association of Counties	19,049	21,635	21,635	21,635
Northern Virginia Regional Commission	623,862	631,073	631,073	641,629
Northern Virginia Transportation Commission	169,504	173,465	173,465	167,903
Virginia Association of Counties	241,125	245,950	245,950	249,606
Virginia Institute of Government	20,000	0	0	0
Washington Airports Task Force	50,000	50,000	50,000	50,000
Subtotal Legislative-Executive	**$2,038,505**	**$2,077,095**	**$2,077,095**	**$2,111,817**
Public Safety:				
Fairfax Partnership For Youth	$40,350	$40,350	$40,350	$40,350
NOVARIS	9,577	9,577	9,577	9,577
Subtotal Public Safety	**$49,927**	**$49,927**	**$49,927**	**$49,927**
Health and Welfare:				
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200
Medical Care for Children	237,000	213,300	213,300	237,000
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	2,447,789	2,467,960	2,517,960	2,575,761
Volunteer Fairfax	315,247	305,247	305,247	335,772
Subtotal Health and Welfare	**$3,108,236**	**$3,094,707**	**$3,144,707**	**$3,256,733**
Parks, Recreation and Cultural:				
Arts Council of Fairfax County	$281,694	$281,694	$281,694	$331,694
Arts Council of Fairfax County - Arts Groups Grants	96,900	96,900	96,900	96,900
Challenge Grant Funding Pool for the Arts	444,125	444,125	444,125	444,125
Dulles Air and Space Museum	100,000	100,000	100,000	100,000
Fairfax Symphony Orchestra	261,032	261,032	261,032	261,032
Fort Belvoir Army Museum	100,000	100,000	100,000	100,000
Lorton Arts Foundation	3,350,000	750,000	750,000	0
Northern Virginia Regional Park Authority	1,979,537	2,080,308	2,080,308	2,114,158
Reston Historic Trust	16,150	16,150	16,150	16,150
Town of Herndon	40,000	40,000	40,000	40,000
Town of Vienna Teen Center	32,300	32,300	32,300	32,300
Wolf Trap Foundation for the Performing Arts	125,938	125,938	125,938	125,938
Subtotal Parks, Recreation & Cultural	**$6,827,676**	**$4,328,447**	**$4,328,447**	**$3,662,297**

Fund 10030
Contributory Fund

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Community Development:				
Architectural Review Board	$2,826	$2,826	$2,826	$3,500
Commission for Women	6,916	6,916	6,916	6,916
Convention and Visitors Corporation	2,608,344	2,730,901	2,730,901	2,390,283
Earth Sangha	16,150	16,150	16,150	16,150
Fairfax 2015 World Police and Fire Games	250,000	250,000	1,250,000	2,000,000
Fairfax County History Commission	21,013	21,013	21,013	21,013
Fairfax ReLeaf	41,990	41,990	41,990	41,990
Greater Reston Incubator	24,225	24,225	24,225	24,225
Inova Translational Medicine Institute	0	0	0	1,100,000
Northern Virginia 4-H Education Center	10,000	15,000	15,000	15,000
Northern Virginia Community College	90,636	90,030	90,030	89,635
Northern Virginia Conservation Trust	227,753	227,753	227,753	227,753
OpenDoor Housing Fund	31,776	31,776	31,776	31,776
Southeast Fairfax Development Corporation	183,320	183,320	183,320	183,320
VPI/UVA Education Center	50,000	50,000	50,000	0
Women's Center of Northern Virginia	27,023	27,023	27,023	27,023
Subtotal Community Development	**$3,591,972**	**$3,718,923**	**$4,718,923**	**$6,178,584**
Nondepartmental:				
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000
Fairfax Public Law Library	92,657	92,657	92,657	92,657
Subtotal Nondepartmental	**$125,657**	**$125,657**	**$125,657**	**$125,657**
Total County Contributions	**$15,741,973**	**$13,394,756**	**$14,444,756**	**$15,385,015**

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **FY 2015 Baseline Adjustments** **$1,990,259**

  A net increase of $1,990,259 reflects adjustments associated with contributions based primarily on legal requirements, per capita calculations, contractual or regional commitments or based on membership dues. The following summaries describe these adjustments in more detail by program area.

  The **Legislative-Executive Functions/Central Service Agencies** program area increases $34,722 or 1.7 percent for several organizations based on per capita requirements and adjusted County population figures for which population is cited and used in the calculation. This increase includes $26,072 or 2.8 percent for the Metropolitan Washington Council of Governments (COG) due to an increase in the FY 2015 per capita rate and increased Water Resource Planning and Environmental Fund contributions, $10,556 or 1.7 percent for the Northern Virginia Regional Commission (NVRC) due to an increase in County population and increased Four Mile Run Watershed Management Program and Waste Management Program contributions, and $3,656 or 1.5 percent for the Virginia Association of Counties due to an increase in Fairfax County's population. These increases are partially offset by a decrease of $5,562 or 3.2 percent for Northern Virginia Transportation Commission (NVTC) based on the share of revenue to be received by NVTC on behalf of the County (calculation based on state statue). It should be noted that population, as determined by the County's

Department of Neighborhood and Community Services, may differ from other particular projection services, e.g., Weldon Cooper Center for Public Service, used by various contributory agencies as the basis for their contributions.

The **Public Safety** program area remains at the FY 2014 level.

The **Health and Welfare** program area increases $162,026 or 5.2 percent due to an increase of $107,801 or 4.4 percent for the Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence, known collectively as Birmingham Green, based on actual costs and utilization rates at the facility, $30,525 or 10.0 percent for Volunteer Fairfax due to additional requirements associated with increased community utilization of the organization's services, and $23,700 or 11.1 percent for the Medical Care for Children Partnership (MCCP) due to additional operating requirements.

The **Parks, Recreation and Cultural** program area decreases $666,150 or 15.4 percent due to the elimination of the County's operating support for the Lorton Arts Foundation in the amount of $750,000, partially offset by an increase of $50,000 or 6.1 percent for the Arts Council of Fairfax County to allow the organization to provide additional grant funding to local art organizations in the County, and $33,850 for the Northern Virginia Regional Park Authority based on an increase in Fairfax County's population.

The **Community Development** program area increases $2,459,661 or 66.1 percent due to an increase of $1,750,000 for the Fairfax 2015 World Police and Fire Games based on contractual requirements associated with the games, $674 or 23.8 percent for the Architectural Review Board to comply with federally mandated training requirements, and $1,100,000 for the INOVA Translational Medicine Institute. These increases are partially offset by decreases of $340,618 or 12.5 percent for the Convention and Visitors Corporation based on projected Transient Occupancy Tax revenue in FY 2015, $50,000 for the VPI/UVA Education Center based on the expiration of the 20-year funding agreement with the organization, and $395 or 0.4 percent for the Northern Virginia Community College (NVCC) based on population changes within participating jurisdictions.

The **Nondepartmental** program area remains at the FY 2014 level.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$1,050,000**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $1,000,000 to provide support to the Fairfax 2015 World Police and Fire Games due to upcoming contractual requirements associated with the games. In addition, unexpended funding of $50,000 was appropriated for the Birmingham Green nursing home and assisted living facility. This funding is for a feasibility study to support the long-term care services provided at Birmingham Green.

The following pages provide background information and summary budget data for organizations receiving FY 2015 contributory funding.

FY 2015 Contributions

Legislative-Executive Functions/Central Service Agencies:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Alliance for Innovation	$6,000	$0	$0	$0

The Alliance for Innovation – formerly known as the Virginia Innovation Group – is part of the Innovation Groups (IG), a network of local government professionals seeking innovation and governmental excellence. The International City/County Management Association, IG and Arizona State University founded the Alliance for Innovation to assist local governments across the country by identifying the major forces that will drive local government in the future; responding to those forces by identifying and accelerating innovations; identifying and documenting best practices; and reducing the time from when an innovation is identified to when it becomes practice.

No funding is included in FY 2015 as Fairfax County has suspended its membership with the Alliance for Innovation.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Dulles Area Transportation Association	$9,000	$15,000	$15,000	$15,000

The Dulles Area Transportation Association (DATA) is a public-private, nonprofit, 501(c) (3) tax exempt transportation management association dedicated to improving transportation in a 150-square mile area around Dulles Airport including the Route 28, Route 50, Route 7 and Dulles Corridor (the Greater Dulles Area). Its membership is comprised of elected officials of the Commonwealth of Virginia, Fairfax County, Loudoun County, and the towns of Herndon and Leesburg; senior executives of the Metropolitan Washington Area Airports (MWAA); and other employer firms, property owners and business professionals, with membership open to all. DATA currently has over 50 dues-paying individual corporations and businesses, and governmental or quasi-governmental organizations. In addition, there are an additional 50 non-paying local representatives to the General Assembly, representatives of citizen associations, and affiliate members (e.g., Fairfax County Chamber of Commerce), none of whom are obligated to pay dues but allow similar memberships in their organizations.

DATA provides a neutral public forum for identifying transportation needs within the Greater Dulles Area, as well as generating solutions to meet them. DATA plans and conducts transportation seminars in support of efforts to improve transportation in the greater Dulles area in conjunction with regional members of the Commonwealth Transportation Board and other local governing bodies. Other programs emphasize congestion management and mobility approaches including heavy and light rail, bus rapid transit, and highway improvements and the effects of greenhouse gases and climate change will be explored further. DATA staff also works with the County's Department of Transportation to execute targeted projects aimed at raising employer and citizen awareness of the challenges and possible solutions to traffic congestion in the region.

The FY 2015 Fairfax County funding amount for the Dulles Areas Transportation Association is $15,000, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Metropolitan Washington Council of Governments	$899,965	$939,972	$939,972	$966,044

The Metropolitan Washington Council of Governments (COG) is the regional planning organization of the Washington, D.C. area's local governments. COG works toward solutions to regional problems such as transportation, affordable housing, emergency preparedness and environmental issues. Currently, 22 area jurisdictions are members, including Fairfax County. Funding for COG is provided through federal and state grants, special contributions (fees for services) and local government contributions.

Annual COG contributions are based on the per capita rate multiplied by the population estimates provided by member jurisdictions. The FY 2015 per capita rate is $0.71, up from the FY 2014 rate of $0.70.

The FY 2015 Administrative Contribution totals $787,905, an increase of $24,542 or 3.2 percent over the FY 2014 Adopted Budget Plan of $763,363. COG calculates each jurisdiction's share based on the region's estimated population. In addition to the Administrative Contribution of $787,905 and Special Contributions of $178,139 ($140,606 for the Regional Environmental Fund and $37,533 for Water Resources), for a total Fund 10030 contribution of $966,044, an amount of $13,997 is budgeted in Fund 40171, I-95 Solid Waste Disposal, and $259,885 ($230,561 for Water Resource Planning and $29,324 for Blue Plains Users) is budgeted in Fund 69010, Sewer Bond Operations and Maintenance. The total FY 2015 County contribution to COG is $1,239,926.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
National Association of Counties	$19,049	$21,635	$21,635	$21,635

The National Association of Counties (NACo) is an organization that represents and informs participating governments of current developments and policies that affect services and operations. NACo acts as a liaison with other levels of government, works to improve public understanding of counties, serves as a national advocate for counties and provides them with resources to find innovative methods to meet the challenges they face. NACo is involved in a number of special projects that deal with issues such as homeland security, energy, environment, housing and land use, among others.

An amount of $21,635 is included for FY 2015 dues, which is consistent with the FY 2014 Adopted Budget Plan.

Fund 10030
Contributory Fund

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Regional Commission	$623,862	$631,073	$631,073	$641,629

The Northern Virginia Regional Commission (NVRC) is a regional council of local governments in Northern Virginia created in 1969 pursuant to the Virginia Area Development Act and a regionally-executed charter. In 1995, the Virginia Area Development Act was amended and renamed the Regional Cooperation Act. It sets forth the purpose of planning district commissions as follows: "…to encourage and facilitate local government cooperation in addressing, on a regional basis, problems of greater than local significance. The cooperation resulting from this Act is intended to assist local governments in meeting their own problems by enhancing their abilities to recognize and analyze regional opportunities and take account of regional influences in planning and implementing their public policies and services."

NVRC's policies and programs are established by a 25-member Board of Commissioners composed entirely of elected council and board members of NVRC's 14 member localities. The work of the Commission is supported in part by contributions from the member local governments and by appropriations from the Virginia General Assembly.

NVRC serves as a neutral forum for decision-making; provides member governments with the information and analyses necessary to make sound local and regionally beneficial decisions; provides professional and technical services to enable member governments to plan for their future individually and as a region; and carries out programs and functions at the request of member governments to supplement their own capacities or to achieve economies of scale through regional approaches. NVRC's services are divided into regional policy programs such as the legislative program; demographics and information services; environmental and land use; and human services programs.

The total FY 2015 Fairfax County contribution is $641,629, an increase of $10,556 or 1.7 percent over the FY 2014 Adopted Budget Plan contribution of $631,073. This amount provides for the annual contribution of $568,091, as well as special contributions of $42,072 to support the Occoquan Watershed Management Program, $11,405 for the Northern Virginia Waste Management Program, and $20,061 for the Four-Mile Run Watershed Management Program. The FY 2015 per capita rate of $0.53 is unchanged from FY 2014. As a result, the increase in the County's contribution is attributable to an increase in County population based on population estimates generated by the Weldon Cooper Center for Public Service.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Transportation Commission	$169,504	$173,465	$173,465	$167,903

The Northern Virginia Transportation Commission (NVTC) is the executive agency of the Northern Virginia Transportation District. It was established by state statute as a political subdivision of the Commonwealth of Virginia. The principal business activity of the Commission is to manage and control the functions, affairs and property of the Northern Virginia Transportation District, as defined in the Transportation Act of 1964. It represents its constituent jurisdictions (Alexandria, Falls Church, Fairfax City, Arlington County, Fairfax County and Loudoun County) on the Metro Board.

Fund 10030
Contributory Fund

Each NVTC jurisdiction is assigned a percentage of the local portion of NVTC's administrative budget based on the jurisdiction's share of state aid received by NVTC in the previous year. This is determined by the application of a subsidy allocation model that projects the total amount of state aid received by the region and local jurisdictions. This model contains seven formulas including such variables as Metro construction costs, Metrorail service costs, ridership volume and population. These calculated percentages for each jurisdiction are applied to NVTC's remaining administrative budget after other revenue sources such as state aid, interest earned and project chargebacks have been applied.

Based on its share of revenue received by NVTC on behalf of Fairfax County, the total FY 2015 County contribution is $167,903, a decrease of $5,562 or 3.2 percent from the FY 2014 Adopted Budget Plan contribution of $173,465.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Virginia Association of Counties	$241,125	$245,950	$245,950	$249,606

The Virginia Association of Counties (VACo) is an organization dedicated to improving County government in the Commonwealth of Virginia. To accomplish this goal, the association represents Virginia counties regarding state legislation that would have an impact on them. The association also provides conferences, publications and programs designed to improve county government and to keep county officials informed about recent developments in the state, as well as across the nation.

The FY 2015 Fairfax County contribution to VACo is $249,606, an increase of $3,656 or 1.5 percent over the FY 2014 Adopted Budget Plan contribution of $245,950. The FY 2015 per capita rate is projected to remain at $0.22 for member contributions and is subject to final FY 2015 budget approval by VACo's governing board.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Virginia Institute of Government	$20,000	$0	$0	$0

The Virginia Institute of Government is an ongoing informal gathering of organizational development staff from Virginia localities established to exchange ideas and strategies for developing high-performance governments and to help the Institute identify areas of needed assistance. Work products of the Virginia Institute of Government encompass four main areas: training, technical assistance, electronic information services, and select research projects. The Institute also provides staff support to certain state legislative and study committees.

No funding is included in FY 2015 as Fairfax County has suspended its membership with the Virginia Institute of Government.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Washington Airports Task Force	$50,000	$50,000	$50,000	$50,000

The Commonwealth of Virginia, Fairfax County, the private sector and other local governments support the Washington Airports Task Force. Its purpose is to develop markets, as well as promote domestic and foreign usage of the Metropolitan Washington Airports. It has yielded hundreds of millions of dollars in economic return for the Washington region and the Commonwealth of Virginia, including investment, tourism income, trade opportunities and jobs. Both Dulles and National Airports continue their significant impact on Fairfax County's economy.

The FY 2015 Fairfax County contribution is $50,000, which is consistent with the FY 2014 Adopted Budget Plan. The contribution will be used to maintain a comprehensive, proactive marketing and sales program to promote the region's air service opportunities to the world's airlines and other air service providers; encourage improvement of airport access; ensure adequate Air Traffic Control, Homeland Security and Customs support services from the federal government; and support the Metropolitan Washington Airports Authority's Capital Development.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Legislative-Executive	**$2,038,505**	**$2,077,095**	**$2,077,095**	**$2,111,817**

Public Safety:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax Partnership For Youth	$40,350	$40,350	$40,350	$40,350

The Fairfax Partnership for Youth was created in 1997 as an outgrowth of the Community Initiative to Reduce Youth Violence (CIRYV). Its mission is to bring the community together to reduce youth violence and promote positive youth development. This agency seeks to reduce youth violence by facilitating a forum for public and private providers to collaborate, evaluate and create programs, activities and services to better integrate activities, fill gaps and avoid duplication of efforts in the provision of services to youth in the community.

Among the types of initiatives undertaken by the Fairfax Partnership for Youth are coordination of the Fairfax Mentoring Partnership; provision of the Support on Suspension (S.O.S.) effort, a voluntary community-based program designed to provide students in grades 6-12 with an opportunity to stay abreast of academic work while out of school due to suspension; the Fairfax County After-School Network for middle school-aged youth to minimize involvement in violence or other risky behaviors; assistance to the County on youth survey analysis; youth services information to provide the community with needed resources; advocacy on youth issues; and the Youth Suicide and Depression Prevention Task Force to study and reduce risk factors for young people.

The Fairfax County contribution for FY 2015 is $40,350, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
NOVARIS	$9,577	$9,577	$9,577	$9,577

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art computer equipment to identify criminals by categorizing and matching fingerprints. It enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database.

Participating Washington metropolitan area jurisdictions share costs associated with NOVARIS based on the sworn police population of each jurisdiction as approved by the NOVARIS Advisory Board on July 30, 1997. As of FY 2008, Montgomery and Prince George's counties no longer participate in NOVARIS as those jurisdictions have joined a Maryland regional fingerprint system. However, Loudoun County and the Virginia State Police joined NOVARIS in FY 2008. The system is housed in Fairfax County and is staffed by personnel contributed by the participating jurisdictions. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2015 funding is $9,577, which is consistent with the FY 2014 Adopted Budget Plan. The contribution consists of the County's annual share of costs associated with operations and upgrades of NOVARIS.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Public Safety	**$49,927**	**$49,927**	**$49,927**	**$49,927**

Health and Welfare:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Health Systems Agency of Northern Virginia	$108,200	$108,200	$108,200	$108,200

The Health Systems Agency (HSA) of Northern Virginia is a regional body charged with coordinating and improving the health care system for Northern Virginia. To accomplish this, the agency establishes short-term objectives and long-range goals, as well as prepares annual implementation plans. In addition, HSA promotes and assists in community-oriented planning among and within local health care systems, documents and evaluates the need for new services in the region, and reviews health service and facility capital expenditure proposals subject to certificate of public need regulation filed by health service provider organizations in the region. Member jurisdictions include the counties of Fairfax, Arlington, Loudoun and Prince William, as well as the cities of Fairfax, Alexandria, Manassas and Falls Church. Funding contributions to HSA from local jurisdictions are encouraged but are not required.

The FY 2015 funding amount for the Health Systems Agency is $108,200, which is consistent with the FY 2014 Adopted Budget Plan. The contribution is based on a per capita rate of $0.10 and Fairfax County's 2010 Census population figures. In FY 2015, revenue of $262,907 is projected to be received from four sources: grants and contracts, $52,000 or 19.8 percent; local government contributions, $179,067 or 68.1 percent; fees, $31,000 or 11.8 percent; and interest earnings and miscellaneous income of $840 or 0.3 percent. Fairfax County is the largest local government contributor in FY 2015, providing $108,200 or 60.4 percent of the support received from the local government units.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Medical Care for Children	$237,000	$213,300	$213,300	$237,000

The Medical Care for Children Partnership (MCCP) program provides medical and dental care to children of the working poor in Fairfax County. In January 2009, members of the Medical Care for Children Advisory Council and private citizens concerned about health care for children in Fairfax County formed the Medical Care for Children Partnership which is dedicated to conducting fundraising support on behalf of the County for the care of uninsured children in Fairfax County.

MCCP receives funding from Fairfax County as its sole local government source. The Fairfax County FY 2015 contribution is $237,000, an increase of $23,700 or 11.1 percent over the FY 2014 Adopted Budget Plan contribution of $213,300 based on the organization's additional operating requirements.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Healthcare Center/Birmingham Green Adult Care Residence	$2,447,789	$2,467,960	$2,517,960	$2,575,761

Birmingham Green, a collective name, was founded in 1927 as a District Home under legislation passed in 1918 by the General Assembly. The District Home legislation encouraged jurisdictions to join together to establish facilities for indigent persons who need a permanent home and also require assistance with daily living activities. Fairfax was one of five jurisdictions that agreed to participate in the District Home in Manassas.

The property, which is located on 54 acres, includes an original building from 1927, a 180-bed nursing facility, and two joint apartment-type buildings for 92 assisted living residents. The counties of Fairfax, Fauquier, Loudoun and Prince William, as well as the City of Alexandria established the Northern Virginia Healthcare Center Commission in 1987. Each jurisdiction is represented by a member on the Commission.

The present nursing home, Birmingham Green Healthcare Facility, opened in May 1991. The nursing facility accepts residents who are eligible for long-term care Medicaid and who are referred by the five participating jurisdictions. In Fairfax, social workers from the Department of Family Services screen and refer eligible individuals. A few persons are admitted for only rehabilitation and their care is paid for by Medicare or private insurance. For diversification of funding, but in keeping with the mission of serving indigent persons, a limited number of persons who pay privately are admitted.

The old District Home, a licensed assisted living facility, adjacent to the nursing facility, now accepts private pay residents with moderate incomes. The District Home continues to operate under the auspices of the Commission. This facility provides room and board, along with assistance in activities of daily living for older adults and adults with disabilities.

Willow Oaks, a 92-unit licensed assisted living facility replaced the original 64-bed District Home in 2008. Funding for the new facility was primarily provided through the U.S. Department of Housing and Urban Development. As with the nursing facility, individuals are referred by the five participating jurisdictions. To be admitted, individuals must be eligible for auxiliary grants, which supplement the individuals' incomes. Medicaid provides for needed medical care.

Operating costs for Birmingham Green are partially covered through the Medicaid and General Relief programs at the maximum rates established by the state. To the degree that these funds, along with some additional funds from Medicare, other insurance, and private pay, are inadequate to cover the full costs of the operation of the facility, the sponsoring jurisdictions then subsidize Birmingham Green on a user formula basis. Each jurisdiction pays for Personnel Services and Operating Expenses at a level proportionate to the number of the jurisdiction's residents.

As part of the *FY 2013 Carryover Review,* funding of $50,000 was carried over and appropriated from fund balance to support a feasibility study to support the long-term care services provided by the facility. The feasibility study will assess opportunities to both improve and expand services and maximize operating reimbursements. Fairfax County provides a large portion of the costs of supporting this facility and opportunities to maximize efficiencies may reduce future County requirements.

The total FY 2015 Fairfax County funding for these facilities is $2,575,761, an increase of $107,801 or 4.4 percent over the FY 2014 Adopted Budget Plan contribution of $2,467,960. This increase is based on actual costs and utilization rates at the facility.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Volunteer Fairfax	$315,247	$305,247	$305,247	$335,772

Volunteer Fairfax is a private, nonprofit corporation created in 1975 and incorporated in the Commonwealth of Virginia. The center promotes volunteerism through a network of over 1,000 nonprofit and public agencies by mobilizing people and other resources to improve the community. Its primary goals are: to assist private nonprofit and public agencies in developing strong, efficiently managed organizations and volunteer programs; to increase corporate and citizens' direct involvement in the community; to provide programs and services through partnerships that contribute to the resolution of community issues; and to increase the public's awareness of both the need for and the benefits of volunteer service to the community. The scope of the center's work also includes active participation in emergency preparedness activities and coordination through its support of the Citizen Corps, the County's Emergency Management Coordinating Council and Emergency Operations Center, the Northern Virginia Voluntary Organizations Active in Disaster, and the Metro Coalition of Volunteer Centers.

The center receives funding from Fairfax County as its sole local government source. In addition to the annual contribution, Fairfax County provides in-kind office space to the center. The Fairfax County FY 2015 contribution is $335,772, an increase of $30,525 or 10.0 percent over the FY 2014 Adopted Budget Plan contribution of $305,247. This increase is due to additional requirements associated with increased community utilization of the organization's services.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Health and Welfare	**$3,108,236**	**$3,094,707**	**$3,144,707**	**$3,256,733**

Parks, Recreation and Cultural:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Arts Council of Fairfax County	$281,694	$281,694	$281,694	$331,694

Established in 1964, the Arts Council of Fairfax County is a private, nonprofit organization whose goals are to encourage, coordinate, develop and meet the needs of County residents and organizations for cultural programs. It develops and maintains a broad range of visual and performing arts programs designed to contribute to the growth of an integrated area-wide cultural community. It also supports and encourages the development of local artists and organizations by providing opportunities to reach new audiences through participation in Arts Council-sponsored activities.

In FY 2015, the Arts Council will continue the planning and implementation of the County's Master Arts Plan. The FY 2015 Fairfax County contribution is $331,694, an increase of $50,000 or 17.7 percent over the FY 2014 Adopted Budget Plan contribution of $281,694. This increase will allow the organization to provide additional grants to local arts organizations in the County.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Arts Council of Fairfax County - Arts Groups Grants	$96,900	$96,900	$96,900	$96,900

In 1980, the Arts Council Advisory Panel was established to institute a grant system for County arts organizations. The Advisory Panel is the official entity established by the Arts Council for evaluating and ranking all art requests for funds, support services and facilities support from the Fairfax County government. This panel reviews all applications from local arts organizations, and based on eligibility and evaluating criteria, makes recommendations to the County Board of Supervisors for approving grants. It also encourages County arts organizations to seek contributions from a wide range of sources.

The total FY 2015 funding included for the Arts Council of Fairfax County - Arts Groups Grants is $96,900, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Challenge Grant Funding Pool for the Arts	$444,125	$444,125	$444,125	$444,125

The Challenge Grant Funding Pool for the Arts was established in FY 2007 by the Board of Supervisors and is administered by the Council on the Arts. Funds are to be used on a competitive basis by community arts organizations, with no more than $50,000 to support administrative costs of the Arts Council of Fairfax County.

The Challenge Grant Funding Pool is intended as a means to further leverage private funding and enable the arts to continue to flourish in the County. The grants are intended to leverage private funds by requiring a 2:1 dollar match. Funding is intended to support both arts in public spaces and the performing arts.

The total FY 2015 funding included for the Challenge Grant Funding Pool for the Arts is $444,125, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Dulles Air and Space Museum	$100,000	$100,000	$100,000	$100,000

The Udvar-Hazy Center of the Smithsonian Institute's Dulles Air and Space Museum currently serves more than 1,300,000 people annually and since the museum opened in December 2003, over 10.7 million people have visited.

Education is a vital part of the mission of the Center. There are classrooms and expanded programs for educators and students, particularly those in Fairfax County. The goal is to teach young people about America's aviation and space heritage, and emphasize the importance of technology.

The FY 2015 funding included for the Dulles Air and Space Museum is $100,000, which is consistent with the FY 2014 Adopted Budget Plan. The FY 2015 contribution will help to ensure the sustainability and success of the work performed by the Center.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax Symphony Orchestra	$261,032	$261,032	$261,032	$261,032

The Fairfax Symphony Orchestra (FSO) is a nonprofit organization chartered by the Virginia State Commission in 1966. A mixture of public and private contributions supports the orchestra. The FSO provides County residents with the opportunity to hear and learn about symphonic and ensemble music. The orchestra sponsors a variety of programs, including its own concert series, programs in the public schools, master classes for young music students, chamber orchestra for young adults, and the special music collection in the Fairfax County Public Library.

The County's contribution to the FSO supports all facets of the orchestra – Masterworks concerts, educational outreach and special concerts. County support in FY 2015 will allow the orchestra to continue its valuable partnership with the Fairfax County Public Schools and the Fairfax County Park Authority to provide music literacy and outreach programs. FSO will continue to expand its Symphony Creating Outreach Resources for Educators (SCORE) program, an interactive and flexible program serving elementary, middle and high school band and orchestra students in Fairfax County Public Schools. In addition, FSO will continue to perform free events at County parks and historic sites.

The FY 2015 funding included for the Fairfax Symphony Orchestra is $261,032, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fort Belvoir Army Museum	$100,000	$100,000	$100,000	$100,000

Since FY 2005, the Board of Supervisors has provided funding to support construction of the U.S. Army Museum at Fort Belvoir in the southeastern part of Fairfax County. The capital campaign to raise $200 million in private funds has been underway, managed by the Army Historical Foundation, a nonprofit organization dedicated to preserving the Army's heritage. The museum is expected to draw approximately 740,000 visitors annually when it opens. The museum will feature unique educational programs and resources in the areas of technology, history, geography, political science, engineering and civics for students of all ages. The opening date is tentatively set for 2018.

All of the branches of the military either already have a centralized museum, or are in the process of building one. The Air Force Museum is at Wright-Patterson Air Force Base, Ohio; the Navy Museum is at the Washington Navy Yard; and the U.S. Marine Corps opened its National Heritage Center at Quantico Marine Base, less than 20 miles south of Fort Belvoir in Prince William County in November 2006. A County contribution of $100,000 has been included for the U.S. Army Museum for FY 2015, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Lorton Arts Foundation	$3,350,000	$750,000	$750,000	$0

The Workhouse Arts Center is a 56-acre, historically important County landmark, owned by Fairfax County and situated on the site of the former Lorton prison operated by the District of Columbia. Originally constructed in the early 1900's, the former workhouse and reformatory is on the National Park Service's Register of Historic Places, and included the imprisonment of early suffragettes. The prison facility closed in 2001 and the following year it was part of a 2,440-acre purchase by Fairfax County from the federal government. As reflected in the nominal purchase price, the federal sale of the total acreage set aside much of the land to parks and open space, and required the County to develop an adaptive re-use plan for the associated buildings. The County's non-profit tenant, Lorton Arts Foundation, implemented the adaptive re-use plan on the Workhouse portion of this property in accordance with zoning proffers and other restrictions, restoring 10 historic buildings on the campus with a total of about 84,000 improved square feet.

LAF was created in 2001 as a 501(c)(3) not-for-profit entity. In 2004, LAF engaged local consultants to conduct a Financial Feasibility Study in support of bond financing of the capital renewal plan. The debt burden associated with renovating the campus proved to be unsustainable and threatened to collapse upon LAF. According to a 2012 study, LAF's original feasibility study "overestimated revenues and underestimated operating expenses" associated with the arts campus. It was further determined that the LAF business model "was created at a time when the national and local economies were robust." The national economic recession clearly impacted LAF's ability to achieve its revenue goals, especially in a more challenging fundraising environment. Another study also acknowledged that "building an arts community and educational center from the ground up while managing a complex historical renovation of this scale is a sizable and complex undertaking." As such, LAF simply overextended its ability to pay for operations and cover the debt. In fact, both studies identified significant, continued Fairfax County support as a critical necessity.

Over the years, the Board of Supervisors invested over $16 million in this asset, both in infrastructure costs and direct operating support to LAF. Moreover, the Board committed to identifying long-term solutions to this fiscal crisis while honoring prior commitments to open space, parkland and rustic settings that reflect community needs and desires expressed during the intensive land use planning process that led to the development plan at the Workhouse site. During the past 18 months, senior County staff worked with LAF to stabilize their operations, while negotiating a long-term debt resolution. Reflecting its commitment to strong financial management, on January 14, 2014, the Board authorized the purchase of the leasedhold interest in the renovated Workhouse Arts Center campus occupied by LAF, which resolved LAF's debt crisis and protected this County asset. Further, the Board's action enabled the continued adaptive reuse of the historic property; provided for the stabilization, preservation and improvement of the site; and will help improve the quality of life in the Laurel Hill community through sustained arts programming at the Workhouse complex. LAF will be abolished and a new non-profit foundation will be restructured under County oversight. Consistent with these actions, the County's funding of $750,000, which in the past was provided to LAF for annual operating deficit support, is eliminated in FY 2015.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Regional Park Authority	$1,979,537	$2,080,308	$2,080,308	$2,114,158

The Northern Virginia Regional Park Authority (NVRPA) is a multi-jurisdictional, special-purpose agency established to provide a system of regional parks for the Northern Virginia area. The NVRPA currently operates 24 regional parks and owns over 11,000 acres of land, of which more than 7,900 acres are in Fairfax County. Parklands within the system include: Bull Run, Bull Run Marina, Fountainhead, Sandy Run, Pohick Bay, Carlyle House Historic Park, Potomac Overlook, Upton Hill, Algonkian, Red Rock, the W&OD Trail, Occoquan, Hemlock Overlook, Cameron Run, Gateway, Meadowlark Gardens, Ball's Bluff, Temple Hall, Brambleton, Aldie Mill and Blue Ridge Park. In addition, the NVRPA administers extensive regional historic and conservation properties throughout Northern Virginia. These community resources are supported primarily from the annual contributions of its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. Each member jurisdiction's contribution is in direct proportion to its share of the region's population. In the past decade, the entire population served by the NVRPA grew to over 1.8 million residents and is expected to approach 2.0 million by 2020.

In FY 2015, the NVRPA is asking member jurisdictions for $3,514,510, which is an increase of $71,493 over FY 2014, based on a per capita rate $1.89, which is unchanged from FY 2014, and updated population figures. For FY 2015, NVRPA projects that 84.3 percent of operating costs will be funded with park revenues, with the remaining 15.7 percent coming from member jurisdictions. Fairfax County's contribution to the Northern Virginia Regional Park Authority in FY 2015 is $2,114,158, an increase of $33,850 or 1.6 percent over the FY 2014 Adopted Budget Plan based on an increase in the County's population.

It should be noted that in addition to the operating contribution, an amount of $3,000,000 has been included in Fund 30010, General Construction and Contributions, as the FY 2015 annual capital contribution.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Reston Historic Trust	$16,150	$16,150	$16,150	$16,150

The Reston Historic Trust is a community-based 501(c) (3) organization located in the heart of the Lake Anne Revitalization District. It was founded in 1996 as an educational institution to promote the social and economic vitality of Reston through a program of history-based educational activities. Since FY 2000, Fairfax County has provided annual funding to the Reston Historic Trust to assist in the operational costs of the Reston Museum, located at Lake Anne Plaza. The museum has evolved as a focal point in the community, hosting special events, weekend programs and lectures, and providing exhibits that depict Reston's past and future.

In FY 2015, the organization will continue its efforts on education, community outreach, and cultural development, through collaborative programming and training with other area organizations. The County's FY 2015 contribution to the Reston Historic Trust is $16,150, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Town of Herndon	$40,000	$40,000	$40,000	$40,000

In FY 2015, an amount of $40,000 is provided to the Town of Herndon for tourism related uses. This level of funding is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Town of Vienna Teen Center	$32,300	$32,300	$32,300	$32,300

The Vienna Teen Center is operated by the Town of Vienna Parks and Recreation Department. The Center, known as Club Phoenix, provides local teenagers with positive, supervised recreational and educational programs and activities. The County's contribution assists the Town of Vienna in the operation and improvement of the Center, and helps provide funding for programs, staffing and the purchase of materials and other supplies.

The FY 2015 contribution for the Town of Vienna Teen Center is $32,300, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Wolf Trap Foundation for the Performing Arts	$125,938	$125,938	$125,938	$125,938

A private/public partnership was established in 1968 between the Wolf Trap Foundation and the National Park Service for the operation of the Wolf Trap Farm Park for the Performing Arts in Vienna, Virginia. The partnership was founded through a gift of land to the United States Government. The National Park Service maintains the property and conducts parking and audience management.

The Foundation, with a budget in excess of $28.0 million budget, is responsible for all other aspects of running the facility, including the presentation of a wide variety of performances and educational programs. Foundation programs reach nearly 410,000 people in Fairfax County each year at two sites: the Filene Center, a 7,000-seat outdoor amphitheater in a park-like setting; and the Barns of Wolf Trap, two 18th Century barns reconstructed at Wolf Trap using original building materials and techniques.

In FY 1999, Fairfax County began to contribute funding to Wolf Trap to support the Foundation's efforts to provide Fairfax County citizens with access to the best possible performing arts, and to position Fairfax County nationally as a leader in the arts and arts-in-education. Educational programs focusing on Fairfax County's young children and their teachers, parents and caregivers include development workshops for teachers, family involvement workshops, and field trip performances. For example, Wolf Trap is partnering with Fairfax County Public Schools to develop and evaluate new techniques of using the arts to advance science, technology, engineering and math (STEM) learning among kindergarten students.

The FY 2015 funding is $125,938, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Parks, Recreation & Cultural	**$6,827,676**	**$4,328,447**	**$4,328,447**	**$3,662,297**

Community Development:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Architectural Review Board	$2,826	$2,826	$2,826	$3,500

The Architectural Review Board (ARB) administers the Historic Overlay District provisions in the County's Zoning Ordinance and advises the Board of Supervisors on other properties that warrant historic preservation through historic district zoning, proffers or easements. There are currently 13 Historic Overlay Districts, with the potential for at least one more. The Board of Supervisors frequently requests advice on the preservation of historic structures as part of the County's development review process and the Open Space and Historic Preservation Easement program.

The ARB is comprised of 11 members who have demonstrated knowledge and interest in the preservation of historical and architectural landmarks. The amount funded for FY 2015 is $3,500, an increase of $674 or 23.8 percent over the FY 2014 Adopted Budget Plan contribution of $2,826. This funding will allow all 11 board members to participate in at least one training on an annual basis in order to meet federally mandated requirements as a Certified Local Government.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Commission for Women	$6,916	$6,916	$6,916	$6,916

The Commission for Women was created by the Board of Supervisors in 1971 to promote the equality of women and girls in Fairfax County, to advise the Board on the concerns of Fairfax County's women and girls; to present possible solutions; and to effect long-term change through public education, policy reform and building community partnerships. The Commission is comprised of 11 members, nine of whom are appointed by members of the Board of Supervisors and two at-large members appointed by the Board's Chairman. There is also a student representative from a local college or university who is a non-voting member.

In FY 2015, the Commission will focus on several initiatives, including participating in the County's Domestic Violence Prevention Policy Coordinating Council and leveraging existing County resources by collecting used cell phones for the Verizon Wireless HopeLine Program, which puts wireless services and equipment to work to assist victims of domestic violence.

The total FY 2015 Fairfax County contribution to the Commission for Women is $6,916, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Convention and Visitors Corporation	$2,608,344	$2,730,901	$2,730,901	$2,390,283

As a result of enabling legislation approved by the 2004 General Assembly, the County was granted the authority to impose an additional 2 percent Transient Occupancy tax beginning July 1, 2004. As required by the legislation, no less than 25 percent of the additional revenue is to be designated for and appropriated to a nonprofit Convention and Visitors Corporation located in Fairfax County.

The mission of the Convention and Visitors Corporation, known as Visit Fairfax, is "to create and effectively market exciting products, programs and activities that will distinguish Fairfax County as a premier tourism destination." Visit Fairfax is a 503(c) (3) organization with 25 board members appointed by the Board of Supervisors and the tourism industry.

Based on the projected Transient Occupancy Tax revenue in FY 2015, the total Fairfax County FY 2015 contribution to the Convention and Visitors Corporation is $2,390,283, a decrease of $340,618 or 12.5 percent from the FY 2014 Adopted Budget Plan contribution of $2,730,901.

Fund 10030
Contributory Fund

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Earth Sangha	$16,150	$16,150	$16,150	$16,150

Earth Sangha is an environmental nonprofit organization committed to helping people become better stewards of the planet by providing numerous volunteer opportunities involving environmental work. The organization supports a native forest gardener network which produces, conserves and restores native plants of the Washington, DC metropolitan area. This program aims to produce batches of seedlings that are genetically diverse, locally adapted and representative of the native forest flora. Volunteer opportunities involve planting the native seedlings, shrubs, wild flowers, grasses and trees in local parks, fields, and forests. Earth Sangha partners with the Fairfax County Department of Public Works and Environmental Services and the Fairfax County Park Authority on several planting events throughout the County, including at Wilburdale Park in Annandale, Waverly Park in Vienna, Frying Pan Park in Herndon, and Sully Historic Park in Chantilly, among others.

The FY 2015 Fairfax County funding is $16,150, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax 2015 World Police and Fire Games	$250,000	$250,000	$1,250,000	$2,000,000

As part of the *FY 2011 Carryover Review*, funding of $250,000 was approved to provide ongoing support for the Fairfax 2015 World Police and Fire Games. The games are an Olympic-style event held biennially throughout the world to promote friendly competition, camaraderie, and international relationships among the participants. This event is anticipated to generate considerable revenue through the thousands of visitors that will come to Fairfax County for the Games and will stay in local hotels, eat, and shop at County establishments. The 10-day event is projected to bring as many as 10,000 participants and 15,000 visitors to Fairfax County. Additional corporate and private support is also being generated for this effort.

As part of the *FY 2013 Carryover Review*, funding of $1,000,000 was provided to support the games due to upcoming contractual requirements.

The total FY 2015 contribution for the Fairfax 2015 World Police and Fire Games is $2,000,000, an increase of $1,750,000 over the FY 2014 Adopted Budget Plan contribution of $250,000. This increase is required to cover contractual requirements associated with the games.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax County History Commission	$21,013	$21,013	$21,013	$21,013

The History Commission was created by the Board of Supervisors in 1969 to advise County government and generally promote the public interest in matters concerning the history of Fairfax County. There are 20 members who are appointed by the Board of Supervisors for three-year terms and who may be reappointed. The Commission advises the Board and County on matters involving the County's history; maintains an inventory of historic sites in the County; proposes and monitors historic districts and provides to local groups on matters of historic preservation. Major programs include: educational activities, cooperative ventures with local universities in local history activities, liaison functions with state/national historic preservation organizations, historic record indexing projects, archaeology programs and expansion of photographic archives.

The FY 2015 Fairfax County funding is $21,013, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax ReLeaf	$41,990	$41,990	$41,990	$41,990

Fairfax ReLeaf is a nonprofit organization of volunteers that plants and preserves trees and restores forest cover on public and common lands in Northern Virginia. The organization's activities are aimed at preserving trees and offsetting tree loss by planting thousands of trees each year in order to improve air and water quality, reduce noise, preserve wildlife habitats, and reduce surface runoff. In 2015, Fairfax ReLeaf intends to plant 7,000 trees.

The FY 2015 Fairfax County funding is $41,990, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Greater Reston Incubator	$24,225	$24,225	$24,225	$24,225

The FY 2015 Fairfax County funding for the Greater Reston Chamber of Commerce's (GRCC) Incubator Program is $24,225, which is consistent with the FY 2014 Adopted Budget Plan. The GRCC's Incubator Program assists entrepreneurs in developing high-growth businesses in various sectors of the regional economy including technology, government services and supporting industries. The program provides business services, technical support, and physical space to help emerging businesses grow. Job creation and increased regional prosperity are the program's primary goals. This volunteer-driven program has helped more than 65 companies over the past 13 years, created over 750 jobs in the region, attracted over $45 million in investment, and occupied in excess of 100,000 square feet of commercial space in Fairfax County.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Inova Translational Medicine Institute	$0	$0	$0	$1,100,000

The Inova Translational Medicine Institute (ITMI) is Inova's visionary initiative to bring personalized medicine to Northern Virginia and the world. It is leading the transformation of healthcare from a reactive to a predictive model using technological innovation, pioneering research and sophisticated information management. The goal is to provide the right treatment for the right patient at the right time, and ultimately prevent disease in the first place. The long-term work of ITMI will enable Inova to successfully and quickly translate advances from genomics (the study of genes and their function) and the molecular sciences to patients, optimizing individual health and well-being.

Consistent with the Board of Supervisor's direction, funding of $1,100,000 has been included as part of the FY 2015 budget to establish a partnership with ITMI. Inova's entry in translational medicine will not only dramatically improve personalized health care of Fairfax County citizens, but will help solidify the County as a visionary jurisdiction on the cutting edge of the future of medicine, bringing notable increased economic development to the area.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia 4-H Education Center	$10,000	$15,000	$15,000	$15,000

The Northern Virginia 4-H Education Center was developed in cooperation with the Virginia Cooperative Extension Service. The Center currently serves 19 localities in Northern Virginia and many of the program participants are Fairfax County residents. This educational and recreational complex for youth and adults residing in Northern Virginia is located in Front Royal, Virginia.

The total FY 2015 contribution for the Northern Virginia 4-H Education Center is $15,000, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Community College	$90,636	$90,030	$90,030	$89,635

Northern Virginia Community College (NVCC) is a comprehensive institution of higher education offering programs of instruction generally extending not more than two years beyond the high school level. The College currently has six campuses (Alexandria, Annandale, Loudoun, Manassas and Springfield for medical education and Woodbridge) with permanent facilities constructed on each site. In addition to the six campuses, the College has centers in Arlington and Reston. Each year, the College serves more than 60,000 students in credit-earning courses and more than 25,000 students in continuing education and training activities.

NVCC projects FY 2015 expenditures of $213,065 for base operating requirements. The base, which is funded by the governing bodies of the local jurisdictions served by the College, as well as any fund balances support additional services that cannot be provided under the College's annual state fiscal appropriations. For example, local funding provides for increased matching loan funds and support of community service activities. This local funding is for Operating Expenses only and is not applied toward Personnel Services. The local jurisdictions served by the College are requested to contribute their share of the College's base expenditure, which is calculated on a per capita basis as reported by the College using population figures from the Weldon Cooper Center for Public Service.

The FY 2015 Fairfax County contribution to this agency for operations and maintenance is $89,635, a decrease of $395 or 0.4 percent from the FY 2014 Adopted Budget Plan contribution of $90,030. This decrease is due to shifts in population among the contributing jurisdictions. This amount reflects the

County's share of the services provided to Fairfax County residents as reported by the College and is 47.8 percent of the local jurisdictions' contributions totaling $187,429 for FY 2015.

In addition, County funding of $2,502,731 is included in Fund 30010, General County Construction and Contributions, for an annual capital contribution to the College based on a $2.25 per capita rate using population figures provided by the Weldon Cooper Center. Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Northern Virginia Conservation Trust	$227,753	$227,753	$227,753	$227,753

The primary purpose of the public/private partnership between the Northern Virginia Conservation Trust (NVCT) and Fairfax County is for NVCT to assist the County in the preservation of natural areas and historic properties through the use of conservation/open space easements, land gifts and acquisition of open space. The Trust is also tasked with educating the public on the importance of conservation and the County's abundant natural resources through outreach programs. Through this partnership, NVCT has been able to permanently conserve over 685 acres in Fairfax County. Some of the conserved land serves as a habitat for a variety of rare species and different vegetation communities.

FY 2015 funding of $227,753 is included, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
OpenDoor Housing Fund	$31,776	$31,776	$31,776	$31,776

The OpenDoor Housing Fund's mission is to provide flexible capital from a variety of sources including government, philanthropic and corporate entities to increase the supply of affordable and workforce housing for low and moderate income households and housing for various special needs populations in the Washington metropolitan area; to positively impact the delivery of affordable housing finance in this region; and provide technical assistance to help potential borrowers obtain financing and successfully complete affordable housing development.

FY 2015 funding of $31,776 is included, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Southeast Fairfax Development Corporation	$183,320	$183,320	$183,320	$183,320

The Southeast Fairfax Development Corporation (SFDC) is a private, nonprofit organization that operates under a Memorandum of Understanding between the Fairfax County Board of Supervisors and the SFDC. Over the years, the Corporation has promoted, encouraged, facilitated and guided economic development and revitalization on the 7.5 mile length of Richmond Highway from the Capital Beltway to Fort Belvoir, the largest of the County's seven designated revitalization areas. It provides marketing and promotion aimed at business attraction and retention; direct assistance to developers and businesses; and to a lesser degree, land use planning and coordination with the Richmond Highway community. It is this community consensus that makes revitalization/redevelopment possible. SFDC is committed to improving the quality of life, creation and retention of jobs, community appearance and increased tax base. Its 18-member volunteer Board of Directors is representative of the community.

The total FY 2015 Fairfax County contribution for SFDC is $183,320, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
VPI/UVA Education Center	$50,000	$50,000	$50,000	$0

In FY 1995, Fairfax County entered into an agreement with the City of Falls Church, the Virginia Polytechnic Institute and State University (VPI), and the University of Virginia (UVA) to provide support for a new Education Center to be constructed in Falls Church, offering graduate and continuing professional education services. As part of this agreement, the Board of Supervisors agreed to waive all development/regulatory fees and costs, and provide review and inspection services necessary for the development of this center. In addition to one-time FY 1996 sewer availability and connection charges of $70,881, the County agreed to contribute an annual amount of $50,000 toward the facility, to be paid each year for 20 years, commencing in FY 1995. The total value of this 20-year contribution will be $1,000,000.

No FY 2015 contribution has been included based on the expiration of the 20-year funding agreement with the organization.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Women's Center of Northern Virginia	$27,023	$27,023	$27,023	$27,023

The Women's Center is a private, nonprofit organization that provides personal and professional development services to women in Northern Virginia. Since FY 1978, the Board of Supervisors has contributed to this center in order to provide free or sliding-fee scale services to Fairfax County female residents who are unemployed, separated, abandoned or divorced, and the head of a household. Services include individual and group workshop sessions for women covering such areas as divorce, separation, financial planning and legal rights.

In FY 2015, the Center anticipates receiving requests from County residents for approximately 20,570 hours of direct service to meet their interrelated psychological, practical, legal and financial needs. Many of these residents are financially disadvantaged and require low-cost services. Access to these services enables community members to become self-sufficient and ultimately more productive community members.

The total FY 2015 Fairfax County funding is $27,023, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Community Development	$3,591,972	$3,718,923	$4,718,923	$6,178,584

Nondepartmental:

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Employee Advisory Council	$33,000	$33,000	$33,000	$33,000

The Employee Advisory Council (EAC) was established by the Fairfax County Merit System Ordinance to provide a continuing medium through which all employees in the competitive service, both school and County, may contribute their advice and suggestions for the improvement of the career merit system and other aspects of the government of Fairfax County. There are 11 representatives for County Government groups and 10 for School Support groups.

The total FY 2015 Fairfax County contribution for the EAC is $33,000, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Fairfax Public Law Library	$92,657	$92,657	$92,657	$92,657

The mission of the Fairfax Public Law Library is to promote justice by providing all citizens with access to legal information. The legal resources available in the Law Library are not available to the public at any other single location within the County. In 2001, Fairfax County, the Clerk of the Court, and the Fairfax Bar Association (FBA) entered into an agreement with regard to the Law Library. The agreement provides that Fairfax County, through the Fairfax County Public Library (FCPL), shall have primary responsibility for the administration of the Law Library, while the FBA has primary responsibility for its management.

Currently located in the Fairfax County Judicial Center, the Fairfax Public Law Library assists the public, as well as members of the legal community, with locating sources for legal information and provides bibliographic instruction. In addition to the collection, the Law Library has eight work stations dedicated to providing general information on divorce, immigration, estate planning and employment for patrons, as well as eight computer work stations where the public may locate sample legal forms and do a variety of research online. In recent years, the Law Library has decreased its printed materials and increased subscriptions to online databases. The Fairfax Public Law Library anticipates serving over 80,000 patrons in FY 2015. Many are in need of legal information because they are unable to afford legal representation but do not qualify for free legal services.

Fund 10030
Contributory Fund

The total FY 2015 Fairfax County funding is $92,657, which is consistent with the FY 2014 Adopted Budget Plan.

Fairfax County	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Subtotal Nondepartmental	$125,657	$125,657	$125,657	$125,657

Total County Contributions	$15,741,973	$13,394,756	$14,444,756	$15,385,015

FUND STATEMENT

Fund 10030, Contributory Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$195,461	$85,461	$137,076	$63,295
Transfer In:				
General Fund (10001)	$15,683,588	$13,370,975	$14,370,975	$15,361,234
Total Transfer In	$15,683,588	$13,370,975	$14,370,975	$15,361,234
Total Available	$15,879,049	$13,456,436	$14,508,051	$15,424,529
Expenditures:				
Legislative-Executive Functions/Central Services Agencies	$2,038,505	$2,077,095	$2,077,095	$2,111,817
Public Safety	49,927	49,927	49,927	49,927
Health and Welfare	3,108,236	3,094,707	3,144,707	3,256,733
Parks, Recreational and Cultural	6,827,676	4,328,447	4,328,447	3,662,297
Community Development	3,591,972	3,718,923	4,718,923	6,178,584
Nondepartmental	125,657	125,657	125,657	125,657
Total Expenditures	$15,741,973	$13,394,756	$14,444,756	$15,385,015
Total Disbursements	$15,741,973	$13,394,756	$14,444,756	$15,385,015
Ending Balance[1]	$137,076	$61,680	$63,295	$39,514

[1] For several contributory agencies where Fairfax County funding is based upon actual usage that can fluctuate, unused appropriation falls to fund balance, which is then reappropriated after leaving a nominal balance for flexibility.

Contributory Fund
Fund 10031 - NOVARIS

Non-Appropriated Funds

The Northern Virginia Regional Identification System (NOVARIS) utilizes state-of-the-art biometric technology to identify criminals. An Automated Fingerprint Identification System (AFIS) enables police to match a fingerprint found at the scene of a crime with any individual who has been arrested in the Washington Metropolitan area by comparing the print or partial print with all prints in the database. System enhancements in FY 2007 not only improved fingerprint identification capabilities, but also support palm print identification and facial recognition. While the core system is housed in Fairfax County, program operations are decentralized among the seven participating Northern Virginia jurisdictions.

As approved by the NOVARIS Advisory Board on July 30, 1997, seven Northern Virginia jurisdictions share costs associated with NOVARIS based on the sworn police and citizen population of each jurisdiction. Fairfax County exercises a fiduciary responsibility for the financial management and operation of NOVARIS, with the County contribution made through the Contributory Fund.

The total Fairfax County FY 2015 contribution to Fund 10031, NOVARIS is $9,577, which is consistent with FY 2014 Adopted Budget Plan. The contribution supports the County's annual share of costs associated with operations and upgrades of NOVARIS. It should be noted that the Urban Areas Security Initiative (UASI) grant funding supports AFIS system maintenance, upgrades, and replacements for the National Capital Region, including NOVARIS, reducing the participating jurisdictions' program costs.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$41,047**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an FY 2014 expenditure increase of $41,047 to provide forensic training for NOVARIS partner agencies.

FUND STATEMENT

Fund 10031, Northern Virginia Regional Identification System (NOVARIS)

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$67,287	$33,102	$74,147	$33,100
Revenue:				
Interest on Investments	$204	$206	$206	$206
Fairfax County (Police and Sheriff)	9,577	9,577	9,577	9,577
Arlington County	2,149	2,149	2,149	2,149
Prince William County	2,395	2,395	2,395	2,395
City of Fairfax	376	376	376	376
City of Falls Church	188	188	188	188
City of Alexandria	1,690	1,690	1,690	1,690
Loudoun County	2,218	2,218	2,218	2,218
Total Revenue:	$18,797	$18,799	$18,799	$18,799
Total Available	$86,084	$51,901	$92,946	$51,899
Expenditures:				
Operating Expenses	$11,937	$18,799	$59,846	$18,799
Total Expenditures	$11,937	$18,799	$59,846	$18,799
Total Disbursements	$11,937	$18,799	$59,846	$18,799
Ending Balance[1]	$74,147	$33,102	$33,100	$33,100

[1] Ending balances fluctuate due to variable expenditure requirements and the carryover of unspent funds.

Fund 10040
Information Technology

Mission

Fund 10040, Information Technology (IT), supports the County's strategic IT investments in major technology projects that improve access to County services, promote government operational efficiencies and effectiveness, customer service and increase performance and security capabilities. They include automation for County agencies, requirements aligned with countywide strategic importance, enterprise technology infrastructure, and enterprise-level or inter-agency corporate systems.

Focus

Fund 10040, Information Technology, was established in FY 1995 to strengthen centralized management of available resources by consolidating major IT projects in one fund. A General Fund transfer, revenue from the State Technology Trust Fund and other internal revenue funds, and interest earnings are sources for investment in IT projects.

The County's technological improvement strategy has two key elements. The first element is to provide an adequate infrastructure of basic technology for agencies in making quality operational improvements and efficiencies. The second is to redesign business processes and apply technology to achieve large-scale improvements in service quality and achieve administrative efficiencies. The County's long-term commitment to providing quality customer service through the effective use of technology is manifested in service enhancements, additional transparency, expedited response to citizen inquiries, improved operational efficiencies, better information for management decisions, and increased performance capabilities.

The Senior Information Technology Steering Committee, which is comprised of the County Executive, Deputy County Executives, the Chief Financial Officer, the Chief Technology Officer and other senior County managers, adopted five IT priorities which guide the direction of Fund 10040. They include:

- **Mandated Requirements**: Provide support for requirements enacted by the federal government, Commonwealth of Virginia, Board of Supervisors, or those that are Court ordered or resulting from changes to County regulations.

- **Completion of Prior Investments**: Provide support for multi-year lease purchases and to implement a project phase or to complete a planned project.

- **Enhanced County Security**: Provide support for homeland security, physical security, information security and privacy requirements.

- **Improved Service and Efficiency**: Promote consolidated business practices; support more efficient government; optimize management and use of County assets and data; enhance systems to meet the expectations and needs of citizens; and promote service that can be provided through the Internet/ e-government. This includes corporate and strategic initiatives that add demonstrable value to a broad sector of government or to the County as a whole, which also provide productivity benefits and/or effectively manages the County's information and knowledge assets.

- **Maintaining a Current and Supportable Technology Infrastructure**: Focus on technology infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software and its environment. Ensure that citizens, businesses and County employees have appropriate access to information and services.

In accordance with the FY 2015 Budget Guidelines, agencies submitted project funding requests that met one or more of the five above Senior IT strategic priorities; as well as specifying tangible project outcomes; clear project start and completion dates; anticipated implementation and budget plans over the next five year including subsequent fiscal year(s) impact on enterprise wide infrastructure, maintenance and support; linkage to agency strategic and business goals; and that the project would be completed and maintained without additional staff. The process was designed to facilitate the development of a solid business and technical case for IT project requests and to ensure that the Department of Information Technology (DIT) has access to all required information to anticipate and plan for future technology needs.

A Project Review Team consisting of business and technical staff from DIT and the Department of Management and Budget (DMB) reviewed all submissions. The project review included identification of projects that provide opportunities for improvement; those that help sustain the performance and reliability of the County technology infrastructure; and those poised to take advantage of technological advancements.

Projects were reviewed from both a business and technical perspective. On the business side, consideration included whether project implementation would benefit citizens, the County or both. Benefits of the projects were weighed against cost considerations as well as several risk factors such as impact on interested stakeholders, organizational disruption, future cost escalation, schedule viability, and the impact of delaying the project. This review was conducted with a multi-year planning horizon in order to plan for both current and future technology needs.

On the technical side, factors examined included identifying infrastructure modernizations which upgrade, extend or enhance the overall architecture or major County infrastructure components, including hardware and software, with consideration given to the organizational experience with the proposed hardware, software and resource support. In addition, consideration was given to the availability of human resources both in DIT and the sponsoring agency to manage the business requirements, scope and schedule commitments.

The projects funded meet one or more of the IT priorities established by the Senior IT Steering Committee and align with the County's strategic and business requirements.

FY 2015 Initiatives

In FY 2015, funding of $10.36 million, which includes a General Fund transfer of $7.35 million, a transfer from Fund 40030, Cable Communications, of $2.90 million, and interest income of $0.11 million, is provided for initiatives that meet one or multiple priorities established by the Senior Information Technology Steering Committee. These initiatives include a mix of projects that provide benefits for both citizens and employees and that adequately balance new and continuing initiatives with the need for securing and strengthening the County's technology infrastructure. Funded projects will support initiatives in general County services, public safety, human services and enterprise technology security and infrastructure. Although many initiatives meet more than one of the technology priorities, for narrative purposes below, projects have been grouped into only one priority area.

Priority	FY 2015 Advertised Funding
Mandated Requirements	$0.32 million
Enhanced County Security	$1.30 million
Completion of Prior Investments	$1.77 million
Improved Services and Efficiency	$2.87 million
Maintaining a Current and Supportable Technology Infrastructure	$4.10 million
TOTAL	**$10.36 million**

Mandated Requirements - $0.32 million
The Sheriff's Office is required by Virginia Code 8.01-293 to execute civil process within their jurisdiction. As a result, FY 2015 funding of $315,000 is included to replace the current Civil Process system which utilizes a module within the Police Records Management System (ILEADS) that has reached end of life. The Sheriff's Office is required to replace the existing Civil Process system with a civil process application to meet its mandated service requirements.

Enhanced County Security- $1.30 million
Providing funding for critical security requirements of enterprise-wide IT systems is a long-standing cornerstone of the County's IT policy.

FY 2015 funding of $1,000,000 is included to start the replacement of the Police Department's Records Management System ILEADS. This system is no longer supported by the current vendor and based on dramatic changes in the public safety solutions industry is technologically obsolete. ILEADS will be replaced with a next generation law-enforcement case management system which has a solution that fully supports the current and future Police Department processes and mandated data requirements. In addition, the system will be able to maintain close integration with the 911 Computer Aided Dispatch (CAD) system. Based on market research and current best practices, it is anticipated that this project can address existing system limitations including persistent deficiencies especially in connectivity with mobile units. The lack of a consistent connection between the police vehicles and the database has caused significant performance issues when officers interact with citizens and are required to file reports.

FY 2015 funding of $300,000 is included to support implementation of a centralized, web based, participant registration and tracking system to be used at all Department of Neighborhood and Community Services (DNCS) centers. This project provides a consolidated electronic system to register and track participants at community, neighborhood, senior, and teen centers. Currently, participants who visit multiple centers complete a separate paper registration form for each center. Additionally, the DNCS centers use different methods to track and count participants, including manual counting of paper sign-in sheets and small ad-hoc databases. As part of the new system, participants will be issued identification cards with identification codes that they will scan upon entrance at any DNCS Center. Participant data will be updated annually or as their information changes. The new system will enable staff to verify program/center eligibility and track participant attendance at both the center and the individual activities offered at the center, and provide for better and more accurate data reporting and enhanced protection of confidential participant data.

Completion of Prior Investments - $1.77 million
The County's IT program focuses on using technology as an essential tool to enable cost-effective delivery of services, and continues to stress the need to build reliable, supportable projects for these services in a timely manner. Many projects funded can be completed within that fiscal year, while others are multi-phase projects that require more than one year of funding.

FY 2015 funding of $940,000 is included to implement Phase II of a multi-phased document management project that provides for a structured enterprise approach of imaging and workflow in the Department of Family Services' Office for Children's (OFC). Phase I transitioned Community Education and Provider Services and the Child Care Assistance and Referral program to document imaging technology. FY 2015 funding will continue support for integration of Head Start, the School Age Child Care program and the Director's Office with OFC's Electronic Records Management System. Transitioning to an electronic system provides County residents efficient, quality service and ensures that legal mandates are satisfied regarding record archival and client privacy.

FY 2015 funding of $667,500 is included to support Phase III of a multi-phased document/imaging project in the Department of Family Services (DFS) - Children, Youth and Families division, which will incorporate automated workflows to improve internal communication, standardize document flows, reduce errors, and streamline processes in order to improve performance quality and service delivery. This project supports the transition within DFS - Children, Youth and Families from manual to automated processes for filing, storage and access to records using document management and imaging platform technology. Phases focus on specific divisions of the agency with the goal of providing an agency wide document management solution built on the County standard platform.

FY 2015 funding of $162,000 is included for continued support for the County's planned on-going maintenance of essential Geographic Information System (GIS) data. Through a series of complex geospatial transformations the raw imagery, taken from aerial imagery flown by the state, is converted to GIS data available to many County agencies including: Police, Fire and Rescue, Office of Emergency Management, Department of Public Safety Communications, the Departments of Transportation, Housing and Community Development, Public Works and Environmental Services, Planning and Zoning, Health, and Tax Administration, and others.

Improved Service and Efficiency – $2.87 million
Projects funded in FY 2015 provide for improved service and efficiency in provision of services to the residents and the business community in Fairfax County. These included projects supporting the County's e-government and public access programs, transparency and initiatives that improve County processes resulting in enhanced efficiencies and service delivery.

FY 2015 funding of $1,100,000 is included to support the implementation of an Electronic Plan Submission and Review project in the Land Development Services (LDS) division of the Department of Public Works and Environmental Services (DPWES). This project addresses the Board's Land Use Information Advisory Council guiding principle to include more robust use of technology to facilitate the electronic submission and review of land use applications. This technology enables architects, engineers and construction professionals to submit changes online by marking up or editing drawings 24 hours a day, 7 days a week, from any location. The electronic process enables constant communication where clients are able to collaborate with one another for real time editing, tracking, and organizing plans. The ease of use of electronic plan review makes the transition from paper-based to digital plan review extremely valuable.

FY 2015 funding of $675,000 is included to support the County's continuing commitment to e-government for initiatives that improve public accessibility to County information and services. The project will address increasing public demand for the County's website, e-government and e-transactions as well as improved navigation, web content synchronization, mobile applications, social media integration, transparency, Web 3.0 and support of the County's intranet (FairfaxNet). Funding also facilitates implementation of selected recommendations under the "Digital Data Fairfax" section of the "Enhancing Fairfax County's Customer Experience and Engagement Opportunities" report to the Board of Supervisors (BOS).

FY 2015 funding of $500,000 is included to support development of a single solution for child welfare case management within the DFS. The goal is to provide a holistic view of case information that incorporates rules and assessment tools, business workflows, and provides for operational and compliance reports supporting effective service delivery. The Child Welfare Integration System project is intended to provide a single source for case management and alleviate the time social workers spend updating multiple disparate state and local data systems as they work to serve children and families.

FY 2015 funding of $400,000 is included to support the ePlan project to facilitate automation of the review process for rezoning applications in the Department of Planning and Zoning (DPZ). The ePlan system application can be customized for various zoning application types reviewed by the Zoning Evaluation Division, including Special Exceptions, Special Permits, Proffer Interpretations and pre-applications. Further, it is anticipated that the ePlan system can be customized for use by other Divisions within DPZ and can be customized to encompass the complete review process from distribution of the case material to the various County agency reviewers through action by the BOS to include archiving the final case materials, thereby developing a fully automated review process.

FY 2015 funding of $200,000 is included to support the Customer Relationship Management (CRM) project for development of a unified user approach for handling citizens' service requests, case management, and issue tracking. This initial investment provides selected configuration and user licenses. CRM supports the County's strategic goal of improving the quality and efficiency of responses to citizen requests/issues by integrating current applications, implementing on-line 24x7 access strategies, integration of social media tools, and techniques to enhance the overall customer experience and manage service requests via a single tool. This project also facilitates implementation of selected recommendations under the "Contact Center Fairfax" section of the "Enhancing Fairfax County's Customer Experience and Engagement Opportunities" report to the BOS.

Further, it should be noted that unspent existing funding of $400,000 was reallocated from the DFS Data Reporting project to implement the Human Services Data Repository project. This project will use existing County tools and infrastructure to implement a data repository that enables Human Services staff and others such as Public Safety personnel to determine if one or more clients are being served anywhere in the Human Services system. The goal is to better equip the County to provide services to clients from any point of encounter, whether from within the Human Services system or from within the Public Safety system. Improved access to client data can potentially make a significant difference in a life-threatening situation. Following successful implementation of a pilot, future phases include adding more Human Services applications to the repository and expanding the data fields collected to create a portal for Human Services staff that will provide an unduplicated count of clients in the Human Services system. This project provides the Human Services agencies with enhanced program planning, more efficient delivery of services and increased service coordination through the ability to perform trend and demographic analysis of shared data across the Human Services system. Additional non-quantifiable benefits are realized through avoidance of service interruption to clients who may be most at risk of harm, potentially providing life-saving services by providing critical data about clients being served anywhere in the Human Services system. Benefits also include a reduction in staff time required to search through multiple information systems to determine if a client is in the Human Services system, as well as staff hours saved entering and re-entering client demographic data that has already been recorded in another Human Services information system.

Maintaining a Current and Supportable Technology Infrastructure – $4.10 million
In an ever evolving technology and communications environment, maintaining current and supportable technology architecture is a challenge that must be continually addressed to ensure performance, operability, security and integrity of business operations and information. The County's technological improvement strategy strives to balance business needs that require technology investments with the desire to adopt contemporary but relevant and supportable technology industry trends, as well as the ability to leverage existing infrastructure. Projects funded in FY 2015 will support the goal of updating and strengthening the technology foundation where practical, and ensuring that residents, the business community and County staff have appropriate and reliable access to information and services.

FY 2015 funding of $2,900,000 is included for strategic infrastructure and expert services supporting complex multi-phase enterprise-wide business transformation IT systems for County general services, enterprise technology, security and infrastructure, and corporate systems including the County's ERP and related business systems. This funding supports necessary integration of business application and infrastructure systems components to meet the County's IT architecture and interoperability goals in alignment with County enterprise technology plans to enhance opportunities for County and School shared cost and operational efficiency goals.

FY 2015 funding of $600,000 is included to support the Park Authority's initiative to replace the existing legacy ParkNet application with a commercial, off-the-shelf (COTS) application that meets current County technology standards. ParkNet, the Fairfax County Park Authority's main management and information system, was implemented in the early 1990's and facilitates all point-of-sale activities, internet class registrations, program and camp registrations, pass holder and class attendee check-in, and maintains critical user information. In August, 2012 the vendor informed the Park Authority that it would no longer support this critical application. It should be noted that the estimated cost of ParkNet replacement is $1,800,000 of which $1,200,000 will be funded within the Park Authority's existing budget.

FY 2015 funding of $200,000 is included to support growing need for internal County users to access County systems remotely. This project supports telework capabilities, disaster recovery, and increasing reliance of agency mobile workers on wireless solutions. Enterprise wide standardized access control methodology enables secure identity authentication for authorized access to County networks, data, and systems. This project supports secure access from remote locations and provides improved security, reporting, and data analysis.

FY 2015 funding of $200,000 is included to provide for on-going information technology training and certification in recognition of the challenges associated with maintaining skills at the pace of technological changes and to ensure that the rate of change in information technology does not out-pace the County's ability to maintain proficiency. As the County's workforce becomes increasingly dependent on information technology, training support has become more essential.

FY 2015 funding of $200,000 is included to support the initial investment for development and licenses necessary for implementation of enterprise project management tools in Fairfax County. This project will fulfill a need for a structured enterprise approach to project management for a variety of County projects. The goal is to systematize, to the extent possible, project management solutions to support various business areas across multiple departments. Specialized software may be needed in some business areas where these solutions are expected to be integrated into the Enterprise Project Management tool. The project will also provide Dashboards and other tracking mechanisms to ensure more effective and streamlined project management processes across County departments.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Audit Adjustment** **($1,412,500)**

  In order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of $1,412,500 has been reflected as an increase to FY 2013 expenditures with an offsetting decrease required in the *FY 2014 Revised Budget Plan* expenditure level. This adjustment has been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustment will be included in the FY 2014 Third Quarter package.

- **Carryover Adjustments** **$41,536,801**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $41,536,801 due to carryover of unexpended project balances of $34,125,388, an increase of $6,000,000 which will support approximately half of the one-time funding required to replace County voting machines, an increase of $350,000 for completion of the Talent Management module in the Fairfax County Unified System (FOCUS), an increase of $500,000 for IT security tools related to the increasing use of social media for business operations, a decrease of $194,353 to offset lower than anticipated interest income in FY 2013, an increase of $3,850 for an equipment rebate received for a FY 2013 purchase, and the appropriation of $414,166 in State Technology Trust Fund revenue and $337,750 in Court Public Access Revenue (CPAN) both to be used for Circuit Court operations. This funding will be available to support the recommendations of the Fairfax County Customer Service – Engagement Initiative Group consistent with the requirements identified as part of their work.

FY 2015 Funded Project Summary Table

The following Project Summary table lists the projects contained in Fund 10040, Information Technology. Descriptions for FY 2015 funded projects are included on the following pages. Information regarding technology initiatives can also be found in the FY 2015 Information Technology Plan prepared by the Department of Information Technology.

Project	FY 2015 Advertised Budget Plan
2G70-004-000, GIS-Plainimetric Data	$162,000
2G70-006-000, Information Technology Training	200,000
2G70-008-000, Imaging & Workflow-Family Services	667,500
2G70-009-000, Imaging & Workflow-OFC	940,000
2G70-018-000, Enterprise Architecture and Support	2,900,000
2G70-020-000, Public Access To Information	675,000
2G70-036-000, Remote Access	200,000
2G70-041-000, Customer Relationship Management	200,000
IT-000007 Enterprise Project Management	200,000
IT-000008 Child Welfare Integration System	500,000
IT-000009 Participant Registration System	300,000
IT-000010 LDS - Electronic Plan Submission & Review Project	1,100,000
IT-000011 DPZ - ePlan Project	400,000
IT-000012 ParkNet Replacement	600,000
IT-000013 Police Records Management Software Refresh	1,000,000
IT-000014 Sheriff Civil Enforcement	315,000
Total Funds	$10,359,500

2G70-004-000 - Geographic Information System (GIS) – Planimetric Data	IT Priorities: • Completion of Prior Investments • Mandated Requirement • Enhanced County Security • Improved Service and Efficiency • Maintaining a Current and Supportable Technology Infrastructure

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$214,577	$490,044	$162,000

Description and Justification: This project provides continued support for the County's planned multiyear implementation and maintenance of essential Geographic Information System (GIS) data. Planimetric data is planar data (2D) derived from natural and manmade features visible on aerial imagery. This data makes up many of the key GIS layers used in most of the maps made in the County. These key datasets are used in all of the County's web applications that incorporate maps, and in nearly all of the County's public safety vehicles through the Computer Aided Dispatch (CAD)/911 system.

Funding of $162,000 is included for continued support of the Planimetric Update program. Through a series of complex geospatial transformations the raw imagery, taken from aerial imagery flown by the state, is converted to GIS data available to many County agencies including: Police, Fire and Rescue, the Departments of Transportation, Housing and Community Development, Public Works and Environmental Services, Planning and Zoning, and Tax Administration. The project includes planimetric impervious surface features including: driveways, building footprints, streams, sidewalks, pools, edges of roads and centerlines which are critically needed by key stakeholders such as the Department of Public Works and Environmental Services and public safety agencies.

Return on Investment (ROI): Updated GIS data enhances the County's security oriented applications such as emergency preparedness, preplanning fire and rescue, hazardous material spills, and crime mapping. Planimetric data is also a key data set used by the CAD system's mobile units in Police and Fire and Rescue vehicles. The new contouring feature in the GIS database facilitates review of land use applications following Fairfax County's Environmental Quality Advisory Council (EQAC) recommendations and contributes to overall improved services and efficiency. The updated GIS data provides County agencies readily accessible data necessary for engineering and project design in any location as well as the ability to view field conditions from a desktop without traveling to the site, providing significant savings to County staff in various agencies.

2G70-006-000 - Information Technology Training	**IT Priorities:** • Maintaining a Current and Supportable Technology Infrastructure • Enhanced County Security • Improved Service and Efficiency

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$90,358	**$262,286**	**$200,000**

Description and Justification: This project provides funding for information technology training in recognition of the challenges associated with maintaining skills to keep pace with rapid technology changes. The rate of change in information technology is an ongoing challenge for the County in maintaining relevant proficiencies for its technology workforce, and enabling quick adoption of technology that is beneficial in meeting the County's mission, goals and objectives. As the County's business has become increasingly dependent on information technology, training support has become more essential.

Funding of $200,000 is included to support continuing information technology training and required certifications. The Department of Information Technology anticipates additional required training for County staff in enterprise systems software implementations such as SAP and others, data analytics, development, integration tools and related applications.

Return on Investment (ROI): Continued funding will enable skills development in new technologies, network management, computer operations, and software applications development and maintenance to enhance the County's ability to adopt, support, and rationalize systems and agile delivery. In addition, having well trained staff reduces County reliance on more expensive contractor services.

2G70-008-000 – Imaging & Workflow – Family Services	IT Priorities: • Completion of Prior Investments • Improved Service and Efficiency • Enhanced County Security • Mandated Requirements

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$965	$0	$667,500

Description and Justification: This multi-phased project supports the transition within the Department of Family Services (DFS) - Children, Youth and Families from manual to automated processes for filing, storage and access to records using document management platform technology. Phases focus on specific divisions with the goal of providing an agency wide document management solution built on the County standard platform.

Funding of $667,500 is included to support Phase III which will build upon the existing foundation to incorporate automated workflows to improve internal communication, standardize document flows, reduce errors, and streamline processes in order to improve performance quality and service delivery.

Return on Investment (ROI): This projects provides a reliable and secure system to catalog, archive and retrieve sensitive Family Services documents for case management, improved response time for client inquiries of case records, and enhanced management, retention and destruction of DFS records in accordance with state and federal mandates. The project also prevents non-compliance issues associated with the degradation, damage, or loss of paper files, more effective and efficient use of staff time, and reduced error rates. Furthermore, this project provides for improved security of cases and documents; streamlines field work; and reduces space requirements and risks assoicated with maintaining and routing paper copies of documents.

2G70-009-000 - Imaging & Workflow - Office for Children (OFC)	**IT Priorities:** • Completion of Prior Investments • Improved Service and Efficiency • Enhanced County Security • Mandated Requirements

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$0	**$335,346**	**$940,000**

Description and Justification: This multi-phased document management project continues the structured enterprise approach of imaging and workflow capabilities in the Department of Family Services' Office for Children's (OFC). In Phase I, the project transitioned Community Education and Provider Services and the Child Care Assistance and Referral program to document imaging technology.

In FY 2015 funding of $940,000 is included to implement Phase II of the project which includes the integration of Head Start, the School Age Child Care program and the Director's office with OFC's Electronic Records Management System. The Head Start program maintains files for over 350 children and families in multiple locations; the School Age Child Care program provides direct services to over 13,000 children in 138 centers. Files are maintained on all staff, children and centers. Transitioning to an electronic system provides County residents efficient, quality service and ensures that legal mandates are satisfied regarding record archival, as well as County residents and client privacy.

Return on Investment (ROI): This project supports reduction in the use of paper and provides for more efficient and less costly storage of files for the agency and the County Archives. Imaging and workflow projects increase the security of records, protect sensitive information from unauthorized access; reduce staff time required for retrieval and refining of documents; reduce processing time as workflow efforts streamline the reviews required; provide a viable, accurate documents management system for old and one-of-a-kind documents; reduce error rates by reducing manual data entry; and, decrease the space requirements for maintaining paper copies of documents.

2G70-018-000 - Enterprise Architecture and Support	**IT Priorities:**	• Maintaining a Current and Supportable Technology Infrastructure • Improved Service and Efficiency • Enhanced County Security

FY 2013 Expenditures	**FY 2014 Revised Budget Plan**	**FY 2015 Advertised Budget**
$4,893,301	**$4,365,880**	**$2,900,000**

Description and Justification: This project supports strategic infrastructure and services required for implementation and support of complex multi-phase enterprise-wide business transformation information technology (IT) systems for County general services, enterprise technology, security and infrastructure, and corporate systems.

Funding of $2,900,000 is included for strategic infrastructure and services necessary for integration of business application and infrastructure systems components. The project includes support for ongoing staff augmentation to support operation of the County's ERP platform and environment to comply with legally mandated upgrades, technology environment refresh, system administration and on-going system and data modifications. This project will enable the County to incorporate fully integrated best business practices, improve back office functional areas, improve the quality and accessibility of information, and reduce redundant data entry, storage and paper processing. The funding supports projected system integration and configuration services and includes various product platforms, security, portal and web services enabling seamless system integration.

Return on Investment (ROI): This initiative continues to support the County's on-going technology modernization program in line with the IT investment priorities that provide for a stable and secure IT architecture while leveraging IT investments. This program allows the system to be available on 24 x 7 basis instead of business–day only use, which extends the ability of agencies to perform work, with an improved window for planning and executing system maintenance activities with fewer resources. On-going support for modernization of County systems empowers both employees and managers to execute processes more efficiently, and support functions improve overall system performance and availability.

2G70-020-000 - Public Access to Information	IT Priorities:	• Improved Service and Efficiency • Maintaining a Current and Supportable Technology Infrastructure • Mandated Requirements

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$165,182	$497,212	$675,000

Description and Justification: In order to promote the County's goal of "government without doors, walls or clocks," this funding supports multiple e-government initiatives including the County's website and mobile applications that provide information, on-line services and innovative tools for interaction and participation with County government. These e-government programs provide cohesive and comprehensive access to information and services for over fifty County agencies.

Funding of $675,000 is included to provide the necessary support required to meet the increasing demand for the County's website, e-government and e-transactions services as well as improved navigation, web content synchronization, mobile applications, social media integration, transparency, Web 3.0, support of the County's intranet and continued compliance with e-health records system.

Return on Investment (ROI): This project continues to enhance the information architecture needed to provide information and services to the public on-line, 24 hours a day. The project also develops and promotes the sharing of data across agency and jurisdictional lines, thereby increasing the scope and value of information and services provided to citizens. It expands the capabilities of content management to improve automated workflow, indexing, and search and retrieval for systems countywide to improve operational efficiencies and collaboration. Internet and Intranet initiatives provide significant wide-ranging opportunities enhancing information and services accessibility to the public. Use of public access technologies minimize staff resources needed to provide basic information and to conduct transactions, thereby allowing resources to be deployed to more complex tasks, as well as respond to requests requiring more detailed or specialized information. This investment continues to provide County government with greater internal efficiencies that enable effective response to growing demand for services associated with County growth and diversity.

2G70-036-000 - Remote Access	IT Priorities:
	• Maintaining a Current and Supportable Technology Infrastructure • Improved Service and Efficiency • Enhanced County Security

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$28,099	$299,041	$200,000

Description and Justification: This project supports enhanced and expanded capability of authorized users to securely access the County's systems from remote locations for field service activities, telework, Continuity of Operations Plans (COOP), and emergency events such as pandemic outbreaks or natural and weather emergencies.

Funding of $200,000 is included to continue support for remote access capabilities. This project established an enterprise-wide standardized remote access control methodology and architecture that provides a solution for employees and external system users, partners and County customers to authenticate their identity in order to gain access to systems and relevant data to conduct work securely. All user authentication management is based on policy and is centrally managed allowing for comprehensive audit and reporting services. This project supports increased security, simplified management, secure access from remote locations, and mobility.

Return on Investment (ROI): This project provides a cost effective approach to enhance the County's productivity in order to provide flexibility for a variety of remote access devices that increase worker productivity. This capability encourages more employees to take advantage of telecommuting in line with regional goals supported by the Board of Supervisors and also provides County staff necessary remote access capacity in case of emergency events such as hurricanes, snow storms, or pandemic outbreaks.

2G70-041-000 – Customer Relationship Management	**IT Priorities:** • Improved Service and Efficiency • Enhanced County Security • Maintaining a Current and Supportable Infrastructure

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$0	$0	$200,000

Description and Justification: Customer Relationship Management (CRM) supports the County's strategic goal of improving the quality and efficiency of responses to citizen requests/issues by integrating current applications, implementing on-line 24x7 access strategies, social media tools, and techniques to enhance the overall customer experience and manage service requests via a single tool. This project facilitates implementation of a number of recommendations under the "Contact Center Fairfax" section of the "Enhancing Fairfax County's Customer Experience and Engagement Opportunities" initiative report to the Board of Supervisors

Funding of $200,000 is included to support CRM development of an effective unified user approach for handling citizens service requests, case management, and issue tracking. This initial FY 2015 investment will provide for selected configuration and user licenses.

Return on Investment (ROI): CRM technology facilitates increased efficiencies and effectiveness in managing the many citizen requests and interactions within and across County agencies and business functions. It allows a constituent-focused operation where government is positioned to be proactive to citizen concerns by enhancing collaboration among all agencies/departments and providing knowledge of common issues for follow-up. The CRM solution will also improve transparency by allowing citizens and constituents to easily view how the County manages their request by providing tracking number. Consolidating intakes, reducing the number of duplicate requests, and eliminating redundant systems provides taxpayer savings. These cost savings provide tangible evidence to citizens that their government is working for them efficiently by providing better access to information, optimized issue response/processing, and improved accountability/compliance.

IT-000007 - Enterprise Project Management	**IT Priorities:** • Maintain Supportable and Current Infrastructure • Improved Service and Efficiency

FY 2013 Expenditures	**FY 2014 Revised Budget Plan**	**FY 2015 Advertised Budget**
N/A	**N/A**	**$200,000**

Description and Justification: The Enterprise Project Management initiative addresses need for a more structured enterprise approach to project management for County projects. The goal is to standardize project management solutions to support various business areas across multiple departments. In the event that specialized software is required in unique business areas, these solutions are expected to be integrated into the Enterprise Project Management tool. The project will also provide dashboards and other tracking mechanisms to ensure more effective and streamlined project management processes across County departments.

Funding of $200,000 supports the initial investment for development and licenses necessary for implementation of enterprise project management tools in Fairfax County.

Return on Investment (ROI): Project management tools provide the County with the ability to enhance management of large complex enterprise wide projects from start to finish. These tools enhance and improve project planning and organization, scheduling and resource management, cost control and budget management, collaboration, communication, decision-making, quality management and documentation.

IT-000008 - Child Welfare Integration System	IT Priorities: • Improved Service and Efficiency • Enhanced Security • Mandated Requirements

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$500,000

Description and Justification: The Child Welfare Integration System project will provide a single source for case management and alleviate the time social workers spend updating multiple disparate state and local data systems as they work to serve children and families. Considerable time is lost to direct client services as social workers comply with manual processes and update redundant data in systems to fulfill both state and local program reporting. The lack of integration between the various systems results in the inability to demonstrate client specific and program-wide progress and does not support data driven decision making. Child welfare clients often exist in complex and unpredictable situations. As such, social workers need a view of all factors influencing children and families which allows them to assess the challenges and to develop comprehensive plans aimed at successful and sustainable outcomes.

Funding of $500,000 supports development of a single solution for child welfare case management which provides a holistic view of case information, incorporates rules and assessment tools, business workflows, and provides for operational and compliance reports supporting effective service delivery.

Return on Investment (ROI): The Child Welfare Integration System project will eliminate the duplication and redundancy involved with updating multiple stand-alone systems by providing a single secure portal for data recording activities thus allowing social workers to do their job more effectively. The time saved can be applied toward guiding clients towards successful and sustainable outcomes. Savings are also anticipated with relation to measuring and understanding the impact of program efforts on participants through improved reporting capabilities to track efforts, outcomes, and participant progress.

IT-000009 - Participant Registration System	IT Priorities: • Enhanced County Security • Improved Service and Efficiency

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$300,000

Description and Justification: This project provides the Department of Neighborhood and Community Services (DNCS) a consolidated electronic system to register and track participants at community, neighborhood, senior and teen centers. Currently, participants who visit multiple centers complete a separate paper registration form for each center. Additionally, the DNCS centers use different methods to track and count participants, to include manual counting of paper sign-in sheets and small ad-hoc databases. As part of the new system, participants will be issued identification cards with codes that they will scan upon entrance at any DNCS Center. Participant data will be updated annually or as their information changes. The new system will enable staff to verify program/center eligibility and track participant attendance at both the center and the individual activities offered at the center, and provide for better and more accurate data reporting and enhanced protection of confidential participant data.

Funding of $300,000 is included to support implementation of one centralized, web based, participant registration and tracking system to be used at all DNCS centers.

Return on Investment (ROI): The primary focus of this new initiative is improved customer service, significantly enhanced efficiency in and accurancy of data reporting, and improved data protection and security. Response from the community indicates tremendous acceptance of an ID card system for entrance into DNCS centers. This project will significantly reduce the current paper registration process and will substantially simplify the overall process since each participant will only have to register once to be eligible to use any DNCS center. The system will also interface with existing financial systems in order to manage program and related fees. DNCS will be able to use the data recorded in the system to meet state and local reporting requirements, assist in program development, and enhance results-based strategic planning within the agency. In addition, it is anticipated that revenue collection processes will be enhanced through the use of the proposed system.

IT-000010 – Land Development Services - Electronic Plan Submission & Review Project	IT Priorities: • Improved Service and Efficiency • Mandated Requirement • Maintain Supportable and Current Infrastructure

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$1,100,000

Description and Justification: The Land Use Information Advisory Council appointed by the Board of Supervisors (BOS) issued several guiding principles that included more robust use of technology to facilitate the electronic submission and review of land use applications. Land Development Services (LDS) plans to implement an electronic plan submission and review to enable architects, engineers and construction professionals to submit changes online by marking up or editing drawings 24 hours a day, 7 days a week, regardless of location. The electronic process enables constant communication where clients are able to collaborate with one another for real time editing, tracking and organizing of plans. The ease of use of electronic plan review makes the transition from paper to digital plan review extremely valuable.

Funding of $1,100,000 is included to support an initial pilot and deployment of an electronic plan review process. Given the experience of jurisdictions that have already implemented similar systems, LDS anticipates a smooth expansion of the effort to include all plan types and all plan reviewers.

Return on Investment (ROI): In addition to streamlined review and plan submission processes, this project provides significant environmental benefits and financial savings stemming from reduced paper costs and reduced fuel consumption. Once implemented, this project will eliminate/significantly reduce the need to print large paper plans (each over 50 pounds) and deliver them numerous times for County review. Customer savings and improved customer service combined with a streamlined and more collaborative plan review process advances the County's goal of supporting and enabling further development and redevelopment throughout the County. Additionally, much of the current cost of physical storage will be eliminated when the electronic plan submission and review project is fully implemented. Other benefits include simplification of the plan submission and review process, staff efficiency, improved record keeping, improved accuracy of data transmitted due to a reduction in the number of times plan data needs to be copied and recopied, industry "goodwill" gained by satisfying a long-standing industry demand, and reduction of costs to retrieve historical plan records with a significant reduction of risk that the documents being sought have been inadvertently lost or destroyed.

IT-000011 – Department of Planning and Zoning (DPZ) - ePlan Project	IT Priorities: • Improved Service and Efficiency • Mandated Requirement • Completion of Prior Investments

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$400,000

Description and Justification: The Land Use Information Advisory Council appointed by the Board of Supervisors (BOS) issued several guiding principles that included more robust use of technology to facilitate the electronic submission and review of land use applications. Since that time, the Department of Planning and Zoning (DPZ) has made the initial investment to develop and implement a pilot ePlan system for the zoning application process. This project supports the complete review process from distribution of the case material to the various County agency reviewers through action by the BOS to include archiving the final case materials, thereby developing a fully automated review process.

Funding of $400,000 is included to support complete automation of the review process for rezoning applications. The ePlan system application has the ability to be customized to be used for all zoning application types reviewed by the Zoning Evaluation Division, including Special Exceptions, Special Permits, Proffer Interpretations and pre-applications. Further, it is anticipated that the ePlan system can be customized for use by other Divisions within DPZ.

Return on Investment (ROI): The incorporation of the ePlan system for application submission and review will enable staff to process applications in a more efficient manner by significantly reducing the administrative aspects of manually entering application information into existing databases and tracking, copying and distributing the wide variety and growing volume of case materials. Staff will have the ability to place more emphasis on the technical review of proposals and assist in addressing efficiency issues related to the increased complexity of rezoning applications. The automation of the land use process, analysis, collaboration, distribution and parallel processing of agency comments and markups is projected to yield a considerable reduction in applicant costs and improved staff efficiency.

IT-000012 - ParkNet Replacement	IT Priorities: • Maintaining a Current and Supportable Technology Infrastructure • Improved Service and Efficiency • Enhanced County Security

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$600,000

Description and Justification: ParkNet, the Fairfax County Park Authority's (FCPA) key management and information business application, was implemented in the early 1990's and facilitates all point-of-sale activities, internet class registrations, program and camp registrations, pass holder and class attendee check-in, and maintains critical user information. In August, 2012 the ParkNet application vendor informed the Park Authority that it would no longer support the ParkNet application and it is now technologically outdated.

The Park Authority operates nine recreation centers (RECenters) with indoor swimming pools and a variety of fitness/classroom/gymnasium spaces; three lakefront parks; 68 picnic facilities, several historic sites that can be reserved; two campgrounds; five nature centers, and several other unique facilities that apply user fees and charges such as general admissions, passes, retail sales, equipment and facility rentals, classes and events. In addition to these sites, recreation programs are also held at non-FCPA locations throughout the County including public schools and private vendor sites.

Funding of $600,000 is included to support the Park Authority's initiative to replace the existing ParkNet application with a commercial, off-the-shelf (COTS) application for the parks and recreation industry to meet the Park Authority and County requirements. It should be noted that the estimated cost of ParkNet replacement is $1,800,000 of which $1,200,000 will be funded within the Park Authority's existing budget.

Return on Investment (ROI): Investments in automating Park applications have resulted in increased revenue collections. In addition, the investment in the next generation of ParkNet will help ensure that the Department of Management and Budget (DMB), the Department of Finance (DOF), and Internal Audit (IA) can continue to rely upon the results reported by the Park Authority. With expanded system capability there are opportunities for improved customer satisfaction resulting in enhanced revenue through new application features the agency intends to implement, such as Electronic Fund Transfer payments for pass sales and online facility reservations. The ParkNet application has become an essential component of providing the County's citizens with the parks and recreation services they expect.

IT-000013 - Police Records Management Software Refresh	**IT Priorities:** • Improved Service and Efficiency • Maintaining a Current and Supportable Technology Infrastructure

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
N/A	N/A	$1,000,000

Description and Justification: The Police Department is seeking a replacement for the current Records Management System (RMS) as the existing software is no longer supported by the vendor and based on dramatic changes in the public safety solutions industry is technologically obsolete. This project will ultimately impact nearly all aspects of police work and police information collection.

Funding of $1,000,000 is included to support of the Police Departments initiative to replace the current Police Records Management system (ILEADS) with the next generation case management solution that fully utilizes and supports the present and future police department needs and business processes, maintains close integration with the current 911 Dispatch system, and eliminates existing system limitations including persistent deficiencies in connectivity with mobile units.

Return on Investment (ROI): A modern Records Management System (RSM) is a critical necessity in large police departments across the country. A new RMS system will allow Fairfax County police officers to more efficiently respond to incidents, issue electronic summons and complete reports on the scene of incidents rather than having to wait to enter case information at field office, station, or other locations. A modern system assures more accurate, timely, reliable and accessible information on events, and enables the Police Department to more efficiently act upon incidents, from initial response through tracking, investigation and reporting.

IT-000014 - Sheriff Civil Enforcement	**IT Priorities:** • Mandated Requirement • Improved Service and Efficiency • Enhanced county Security

FY 2013 Expenditures	**FY 2014 Revised Budget Plan**	**FY 2015 Advertised Budget**
N/A	**N/A**	**$315,000**

Description and Justification: The Sheriff's Office is required by Virginia Code 8.01-293 to execute civil process within their jurisdiction. A large number of these civil documents are transferred between the General District Court and the Sheriff's Office through an interface within the Police Department's Records Management System (ILEADS) which has reached the end of its life and is being replaced.

Funding of $315,000 is included to support the Sheriff's Office initiative to replace the current Civil Enforcement module. Currently, the Sheriff's Office relies on the Police Department's Records Management System for civil enforcement. However, since ILEADS has reached the end of its life, the Sheriff's Office plans to replace that module with a similar commercially available Civil Enforcement application to meet its mandated requirements.

Return on Investment (ROI): A core function of the Sheriff's Office is to ensure timely execution of a variety of services for various courts. The Civil Enforcement application provides efficiencies and cost savings to the Sheriff's Office, including the potential to reduce miles traveled based on route optimization and the development of business rules concerning scheduling a service for completion; reduced data entry requirements using sensors in handheld devices and designing the appropriate user experience; and on-line query on the status of papers served reduces the need to answer phone calls on service status. Additionally, fee collections will be at risk if the number of services completed per deputy per day is decreased.

FUND STATEMENT

Fund 10040, Information Technology

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$33,434,743	$191,760	$33,464,136	$0
Revenue:				
Interest	$105,647	$108,240	$108,240	$108,240
Other Revenue[1, 2]	1,168,007	0	1,925	0
Total Revenue	$1,273,654	$108,240	$110,165	$108,240
Transfers In:				
General Fund (10001)	$14,281,579	$2,913,280	$9,763,280	$7,351,260
Cable Communications (40030)	3,260,000	2,900,000	2,900,000	2,900,000
Total Transfers In	$17,541,579	$5,813,280	$12,663,280	$10,251,260
Total Available	$52,249,976	$6,113,280	$46,237,581	$10,359,500
Expenditures:				
IT Projects[3]	$18,785,840	$6,113,280	$46,237,581	$10,359,500
Total Expenditures	$18,785,840	$6,113,280	$46,237,581	$10,359,500
Total Disbursements	$18,785,840	$6,113,280	$46,237,581	$10,359,500
Ending Balance[4]	$33,464,136	$0	$0	$0

[1] In FY 2013-14, Other Revenue reflects $828,332 in Technology Trust Fund revenue and $337,750 in Court Public Access Network (CPAN) revenues for continued support of Circuit Court technology modernization projects and $3,850 for an equipment rebate related to a GIS project (2G70-003-000) purchase. All revenues received in this category are fully appropriated in the appropriate IT projects.

[2] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $1,925.00 has been reflected as a decrease to FY 2013 revenue with an offsetting increase to the *FY 2014 Revised Plan* revenue. This adjustment has been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustment will be included in the FY 2014 Third Quarter package.

[3] In order to account for expenditures in the proper fiscal year, an audit adjustment in the amount of $1,412,500.00 has been reflected as an increase to FY 2013 expenditures with an offsetting decrease in the *FY 2014 Revised Budget Plan* expenditure level. This adjustment has been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustment will be included in the FY 2014 Third Quarter package.

[4] Information Technology projects are budgeted based on total project costs. Most projects span multiple years. Therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 20000
Consolidated County and Schools Debt Service Fund

Focus

Fund 20000, Consolidated County and Schools Debt Service Fund, accounts for the general obligation bond debt service of the County as well as general obligation bond debt for the Fairfax County Public Schools (FCPS). In addition, debt service expenditures are included for the Economic Development Authority Lease Revenue bonds and School facilities and payments for Fairfax County Redevelopment and Housing Authority (FCRHA) Lease Revenue bonds. Revenues for the debt service funds are derived principally from a transfer from the General Fund. It should be noted that debt service on sewer revenue bonds is reflected in the Enterprise Funds.

The following is a chart illustrating the debt service payments and projected fiscal agent fees required in FY 2015 as well as the sources of funding supporting these costs:

		FY 2015 Advertised Budget
Expenses		
County Debt Service		$110,661,091
Lease Revenue Bonds		22,269,299
Park Authority (Laurel Hill Golf Course)		770,349
Fiscal Agent Fees/Cost of Issuance		1,200,000
	Subtotal	**$134,900,739**
School Debt Service		$171,540,036
Lease Revenue Bonds (South County High School)		4,992,907
School Administration Building		3,775,323
Fiscal Agent Fees/Cost of Issuance		800,000
	Subtotal	**$181,108,266**
Total Expenses		**$316,009,005**
Funding		
General Fund Transfer		$309,867,743
School Operating Fund Transfer		3,775,323
FCRHA Lease Revenue		1,015,590
Park Authority (Laurel Hill Golf Course)		770,349
Bond Proceeds to Offset Cost of Issuance		500,000
Fairfax City Revenue		80,000
Total Funding		**$316,009,005**

General Obligation Bonds

Preliminary expenses for debt service payments associated with FY 2014 bond sales have been incorporated into the FY 2015 projections.

Capital Leases

Funding is included for the following Capital Leases which were issued by other entities, but are actually supported by the County and paid through County Debt Service subject to annual appropriation by the Board of Supervisors:

Economic Development Authority:	
Herrity and Pennino Buildings	$8,082,500
Mott, Gum Springs, Baileys, & James Lee Community Centers, Herndon Harbor Adult Day Care Center, South County Government Center	3,921,300
Mid-County Mental Health Center / Providence Comm. Center	3,826,775
Capital Renewal	4,275,263
Lincolnia Center	1,147,872
South County High School	4,992,907
Laurel Hill Golf Course	770,348*
School Administration Building	3,775,323**
Subtotal	**$30,792,288**
Fairfax County Redevelopment and Housing Authority:	
Gum Springs Head Start Facility	$176,430
Herndon Senior Center	839,160
Subtotal	**$1,015,590**
Total	**$31,807,878**

* Reimbursed by a transfer in from the Park Authority.

**Reimbursed by a transfer in from the School Operating Fund.

Debt Service Ratios

The Board of Supervisors has adopted specific debt indicators within the *Ten Principles of Sound Financial Management* to effectively manage the County's bonded indebtedness. The *Ten Principles* state that the County's debt ratios shall be maintained at the following levels:

- ♦ Net debt as a percentage of estimated market value should always remain less than 3.0 percent; and
- ♦ The ratio of debt service expenditures as a percentage of Combined General Fund disbursements should remain under 10.0 percent.

The Board of Supervisors annually reviews the cash requirements for capital project financing to determine the capacity to incur additional debt for construction of currently funded projects as well as capital projects in the early planning stages. In FY 1992 and FY 1994, bond projects were deferred in order to reduce planned sales and remain within capacity guidelines.

Fund 20000
Consolidated County and Schools Debt Service Fund

During the adoption of the FY 2008 Adopted Budget Plan, the *Ten Principles of Sound Financial Management* were revised to allow for the use of variable rate debt. Variable rate obligations are debt obligations that are quite frequently used for short-term or interim debt financing and have an interest rate that is reset periodically, usually for periods of less than one year. Variable rate debt is typically used to take advantage of low short-term rates in anticipation of converting to longer-term fixed rate financing for complex projects or to mitigate the impact of volatile markets. Also, variable rate debt reduces interest costs and typically provides the ability to redeem bonds without a prepayment penalty. It is anticipated that the use of variable rate debt will provide opportunities for interest rate savings, reduce arbitrage payments and promote more accurate sizing for long-term bond issues.

On November 19, 2007, the Board of Supervisors approved the Master Trust Agreement, Bank Note and related documents associated with acquisition of a $200,000,000 revolving line of credit (LOC) from Bank of America. On October 19, 2010, the Board of Supervisors approved a renewal of the LOC in the amount of $100,000,000. On December 3, 2013, the Board of Supervisors again renewed the LOC in the amount of $100,000,000 for an additional three year contract term. Any line of credit borrowings will be in conformance with the *FY 2011 Revised Budget Plan* and the FY 2011-FY 2015 Capital Improvement Program, or specific Board of Supervisors action approving such use. Variable rate debt will be used when it is most advantageous to the County in comparison to other financing options. A Variable Rate Debt Committee will carefully review each County department's request for use of the LOC and monitor the usage. The County has developed policies and procedures related to the use of variable rate debt and will monitor LOC usage closely.

As a result of County financial policies, prudent fiscal management and a strong economy, the County has been awarded the strongest credit rating possible from the three major national rating services. The County holds a Aaa from Moody's Investors Service (awarded 1975), a AAA from Standard and Poor's Ratings Service (awarded 1978), and a AAA from Fitch Ratings (awarded 1997). As of January 2014, Fairfax County is one of only 9 states, 39 counties, and 32 cities to hold a triple-A rating from all three services. In January 2014, the County authorized a draw on the Line of Credit in the amount of $30 million to provide interim financing for the acquisition of the leasehold interest of the Lorton Arts Foundation at the Workhouse Arts Center. County staff is reviewing options for the conversion of this interim financing to a permanent financing plan, and will return to the Board of Supervisors with a recommendation in late spring 2014.

The FY 2015 debt service budget has been prepared on the basis of the construction and bond sale limitations set in place by the Board of Supervisors. The FY 2015 capital program supported by general obligation bonds was reviewed in conjunction with the FY 2015 - FY 2019 Adopted Capital Improvement Program (With Future Years to 2024).

Fund 20000
Consolidated County and Schools Debt Service Fund

The following are ratios and annual sales reflecting debt indicators for FY 2011 - FY 2015:

Net Debt as a Percentage of Market Value of Taxable Property

Fiscal Year Ending	Net Bonded Indebtedness[1]	Estimated Market Value[2]	Percentage
2011	2,554,051,000	200,523,239,485	1.27%
2012	2,734,135,000	207,327,568,596	1.32%
2013	2,575,596,000	214,232,636,323	1.20%
2014 (est.)	2,704,330,933	221,488,326,157	1.22%
2015 (est.)	2,740,074,681	233,471,090,691	1.17%

[1] The amount includes outstanding General Obligation Bonds and other tax supported debt obligations as of June 30 in the year shown and is from the Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Tax Administration and the Department of Management and Budget.

Debt Service Requirements as a Percentage of Combined General Fund Disbursements

Fiscal Year Ending	Debt Service Requirements[1]	General Fund Disbursements[2]	Percentage
2011	290,585,694	3,344,902,997	8.69%
2012	290,776,904	3,418,544,048	8.51%
2013	292,243,676	3,533,287,183	8.27%
2014 (est.)	303,890,790	3,663,471,547	8.30%
2015 (est.)	324,051,471	3,704,218,835	8.75%

[1] The amount includes total principal and interest payments on the County's outstanding tax supported debt obligations, including general obligation bonds and other tax supported debt obligations budgeted in other funds. Source: Fairfax County Department of Management and Budget.

[2] Source: Fairfax County Department of Management and Budget.

Annual Bond Sales

Fiscal Year Ending	Sales (millions)	Total for the Five-Year Period Ending FY 2015
2011	$171.39	-
2012	217.66	-
2013	206.34	-
2014 (est.)[1]	264.33	-
2015 (est.)[1]	250.55	$1,110.27

[1] Actual County and School bond sale amounts are based on the cash requirements for each project and municipal bond market conditions. Based on Board policy, annual sales will be $275.0 million per year or $1.375 billion over a five-year period with a technical limit of $300.0 million in any given year. These amounts exclude refunding bond sales.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Disbursement Adjustment** **$11,943,307**
  An increase in disbursements of $11,943,307 or 3.9 percent is primarily attributable to scheduled requirements for existing debt service.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$6,910,463**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $6,910,463 in Operating Expenses to provide funding for bond sales scheduled during FY 2014.

Fund 20000
Consolidated County and Schools Debt Service Fund

FUND STATEMENT

Fund 20000, Consolidated Debt Service

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$14,882,141	$8,000,000	$14,910,463	$0
Revenue:				
Build America Bonds Subsidy	$3,182,291	$0	$0	$0
Miscellaneous Revenue	12,054	0	0	0
Bond Proceeds	569,894	300,000	300,000	500,000
Revenue from Fairfax City	78,683	80,000	80,000	80,000
Total Revenue	$3,842,922	$380,000	$380,000	$580,000
Transfers In:				
County Debt Service:				
General Fund (10001) for County	$114,536,534	$117,754,052	$117,754,052	$132,726,567
FCRHA Lease Revenue Bonds (10001)	2,316,539	1,043,940	1,043,940	1,015,590
Park Authority Lease Revenue Bonds (80000)	453,169	743,134	743,134	770,349
Subtotal County Debt Service	$117,306,242	$119,541,126	$119,541,126	$134,512,506
Schools Debt Service:				
General Fund (10001) for Schools	$164,757,064	$172,367,649	$172,367,649	$177,141,176
School Admin Building (S10000)	3,776,321	3,776,923	3,776,923	3,775,323
Subtotal Schools Debt Service	$168,533,385	$176,144,572	$176,144,572	$180,916,499
Total Transfers In	$285,839,627	$295,685,698	$295,685,698	$315,429,005
Total Available	$304,564,690	$304,065,698	$310,976,161	$316,009,005

Fund 20000
Consolidated County and Schools Debt Service Fund

FUND STATEMENT

Fund 20000, Consolidated Debt Service

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Expenditures:				
General Obligation Bonds:				
County Principal	$70,881,900	$66,909,700	$66,909,700	$68,132,000
County Interest	31,512,593	29,464,494	29,464,494	29,086,676
Debt Service on Projected County Sales	0	8,698,200	11,371,561	13,442,415
Subtotal County Debt Service	$102,394,493	$105,072,394	$107,745,755	$110,661,091
Schools Principal	$103,488,100	$99,060,300	$99,060,300	$103,588,000
Schools Interest	56,102,174	52,880,685	52,880,685	52,944,478
Debt Service on Projected School Sales	0	14,292,100	18,529,202	15,007,558
Subtotal Schools Debt Service	$159,590,274	$166,233,085	$170,470,187	$171,540,036
Subtotal General Obligation Bonds	$261,984,767	$271,305,479	$278,215,942	$282,201,127
Other Tax Supported Debt Service (County):				
EDA Lease Revenue Bonds	$17,412,641	$12,024,100	$12,024,100	$21,253,709
FCRHA Lease Revenue Bonds	2,316,539	1,043,940	1,043,940	1,015,590
Park Authority Lease Revenue Bonds	453,169	743,134	743,134	770,349
Other Tax Supported Debt Service (Schools):				
EDA Schools Lease Revenue Bonds	5,452,144	8,949,045	8,949,045	8,768,230
Subtotal Other Tax Supported Debt Service	$25,634,493	$22,760,219	$22,760,219	$31,807,878
Other Expenses	$2,034,967	$2,000,000	$2,000,000	$2,000,000
Total Expenditures	$289,654,227	$296,065,698	$302,976,161	$316,009,005
Transfers Out:				
General Fund (10001)	$0	$8,000,000	$8,000,000	$0
Total Transfers Out	$0	$8,000,000	$8,000,000	$0
Total Disbursements	$289,654,227	$304,065,698	$310,976,161	$316,009,005
Ending Balance[1]	$14,910,463	$0	$0	$0
Unreserved Ending Balance	$14,910,463	$0	$0	$0

[1] The change in ending fund balance is the result of use of fund balance to offset projected debt service requirements.

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2014	Interest Outstanding as of 6/30/2014	Total Outstanding as of 6/30/2014	Principal Due FY 2015	Interest Due FY 2015	Total Payment Due FY 2015	Principal Outstanding as of 6/30/2015	Interest Outstanding as of 6/30/2015
Series 2004A	63,530,000	4/14/2004	Adult Detention	69,500	20,865	90,365	-	2,947	2,947	69,500	17,917
			Commercial and Redevelopment	374,100	111,582	485,682	-	15,835	15,835	374,100	95,747
			Juvenile Detention	81,200	24,143	105,343	-	3,437	3,437	81,200	20,706
			Neighborhood Improvement	166,900	49,977	216,877	-	7,066	7,066	166,900	42,911
			Parks	2,776,400	824,929	3,601,329	-	117,493	117,493	2,776,400	707,436
			Storm Drainage	350,600	104,253	454,853	-	14,838	14,838	350,600	89,415
			Transportation	1,893,200	563,232	2,456,432	-	80,126	80,126	1,893,200	483,106
2004A Total				**5,711,900**	**1,698,978**	**7,410,878**	**-**	**241,741**	**241,741**	**5,711,900**	**1,457,237**
Series 2004A Refunding	67,200,000	4/14/2004	Adult Detention	2,931,700	266,006	3,197,706	1,082,500	142,734	1,225,234	1,849,200	123,272
			Commercial and Redevelopment	82,800	7,222	90,022	33,000	4,056	37,056	49,800	3,166
			Human Services	103,500	9,080	112,580	40,800	5,065	45,865	62,700	4,015
			Jail & Work Release Facilities	16,800	1,663	18,463	5,100	806	5,906	11,700	857
			Juvenile Detention	431,500	41,263	472,763	141,700	20,833	162,533	289,800	20,430
			Library	121,700	11,765	133,465	38,900	5,865	44,765	82,800	5,900
			Neighborhood Improvement	218,900	18,474	237,374	92,400	10,773	103,173	126,500	7,701
			Parks	713,900	65,400	779,300	258,400	34,705	293,105	455,500	30,695
			Public Safety	797,400	75,137	872,537	271,200	38,591	309,791	526,200	36,546
			Storm Drainage	181,100	17,699	198,799	56,300	8,712	65,012	124,800	8,988
			Transit	43,400	4,302	47,702	13,000	2,083	15,083	30,400	2,220
			Transportation	1,272,300	114,301	1,386,601	479,300	62,039	541,339	793,000	52,262
2004A Refunding Total				**6,915,000**	**632,310**	**7,547,310**	**2,512,600**	**336,259**	**2,848,859**	**4,402,400**	**296,052**
Series 2004B	69,120,000	10/19/2004	Commercial and Redevelopment	479,700	28,342	508,042	225,000	18,260	243,260	254,700	10,082
			Parks	1,481,400	87,504	1,568,904	695,000	56,386	751,386	786,400	31,118
			Public Safety	5,403,700	319,235	5,722,935	2,535,000	205,682	2,740,682	2,868,700	113,553
2004B Total				**7,364,800**	**435,080**	**7,799,880**	**3,455,000**	**280,328**	**3,735,328**	**3,909,800**	**154,753**
Series 2004B Refunding	30,375,000	10/19/2004	Adult Detention	2,265,000	266,125	2,531,125	490,000	99,400	589,400	1,775,000	166,725
			Commercial and Redevelopment	160,000	18,500	178,500	35,000	7,025	42,025	125,000	11,475
			Human Services	255,000	29,763	284,763	55,000	11,200	66,200	200,000	18,563
			Juvenile Detention	605,000	71,375	676,375	130,000	26,550	156,550	475,000	44,825
			Library	790,000	92,750	882,750	170,000	34,700	204,700	620,000	58,050
			Neighborhood Improvement	470,000	55,750	525,750	100,000	20,650	120,650	370,000	35,100
			Parks	995,000	116,375	1,111,375	215,000	43,675	258,675	780,000	72,700
			Public Safety	1,155,000	135,125	1,290,125	250,000	50,700	300,700	905,000	84,425
			Transit	1,915,000	224,875	2,139,875	415,000	84,025	499,025	1,500,000	140,850
			Transportation	3,170,000	372,274	3,542,274	685,000	139,125	824,125	2,485,000	233,149
2004B Refunding Total				**11,780,000**	**1,382,912**	**13,162,912**	**2,545,000**	**517,050**	**3,062,050**	**9,235,000**	**865,862**
Series 2005A	85,655,000	8/16/2005	Adult Detention	1,890,200	491,593	2,381,793	290,000	79,149	369,149	1,600,200	412,444
			Human Services	1,550,200	406,599	1,956,799	235,000	64,918	299,918	1,315,200	341,680
			Library	3,257,200	849,723	4,106,923	500,000	136,364	636,364	2,757,200	713,359
			Parks	6,142,400	1,601,157	7,743,557	940,000	257,217	1,197,217	5,202,400	1,343,940
			Transportation	15,402,000	4,023,117	19,425,117	2,350,000	644,984	2,994,984	13,052,000	3,378,133
2005A Total				**28,242,000**	**7,372,188**	**35,614,188**	**4,315,000**	**1,182,632**	**5,497,632**	**23,927,000**	**6,189,557**
Series 2005A Refunding	117,505,000	8/16/2005	Adult Detention	2,024,900	264,877	2,289,777	390,000	90,129	480,129	1,634,900	174,748
			Commercial and Redevelopment	778,800	101,873	880,673	150,000	34,664	184,664	628,800	67,209
			Human Services	1,067,100	133,024	1,200,124	220,000	47,860	267,860	847,100	85,164
			Jail & Work Release Facilities	118,200	14,140	132,340	20,000	5,160	25,160	98,200	8,980
			Library	3,009,700	475,420	3,485,120	465,000	132,937	597,937	2,544,700	342,483
			Neighborhood Improvement	1,895,400	270,805	2,166,205	335,000	84,051	419,051	1,560,400	186,755
			Parks	12,576,700	1,901,185	14,477,885	2,080,000	556,555	2,636,555	10,496,700	1,344,630
			Public Safety	15,457,800	2,607,875	18,065,675	2,215,000	680,308	2,895,308	13,242,800	1,927,567
			Transportation	26,388,800	4,102,818	30,491,618	4,235,000	1,166,299	5,401,299	22,153,800	2,936,519
2005A Refunding Total				**63,317,400**	**9,872,018**	**73,189,418**	**10,110,000**	**2,797,963**	**12,907,963**	**53,207,400**	**7,074,055**
2007A	107,780,000	1/18/2007	Commercial and Redevelopment	300,000	68,250	368,250	100,000	13,250	113,250	200,000	55,000
			Library	2,034,000	462,735	2,496,735	678,000	89,835	767,835	1,356,000	372,900
			Human Services	375,000	85,313	460,313	125,000	16,563	141,563	250,000	68,750
			Parks	1,453,500	330,671	1,784,171	484,500	64,196	548,696	969,000	266,475
			Parks - NVRPA	750,000	170,625	920,625	250,000	33,125	283,125	500,000	137,500
			Prim/2nd Road	900,000	204,750	1,104,750	300,000	39,750	339,750	600,000	165,000
			Public Safety	7,234,500	1,645,849	8,880,349	2,411,500	319,524	2,731,024	4,823,000	1,326,325
			Public Safety -capital renewal	300,000	68,250	368,250	100,000	13,250	113,250	200,000	55,000
			Transit	1,650,000	375,375	2,025,375	550,000	72,875	622,875	1,100,000	302,500
			Transportation	1,170,000	266,175	1,436,175	390,000	51,675	441,675	780,000	214,500
2007A Total				**16,167,000**	**3,677,992**	**19,844,992**	**5,389,000**	**714,043**	**6,103,043**	**10,778,000**	**2,963,950**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2014	Interest Outstanding as of 6/30/2014	Total Outstanding as of 6/30/2014	Principal Due FY 2015	Interest Due FY 2015	Total Payment Due FY 2015	Principal Outstanding as of 6/30/2015	Interest Outstanding as of 6/30/2015
2008A	99,155,000	1/15/2008	Parks	27,513,000	9,196,000	36,709,000	2,502,000	1,263,150	3,765,150	25,011,000	7,932,850
			Transit	20,655,000	6,903,668	27,558,668	1,879,000	948,285	2,827,285	18,776,000	5,955,383
			Library	1,650,000	551,625	2,201,625	150,000	75,750	225,750	1,500,000	475,875
			Public Safety	2,387,000	798,018	3,185,018	217,000	109,585	326,585	2,170,000	688,433
			Transportation	675,000	224,828	899,828	62,000	31,005	93,005	613,000	193,823
			Public Safety -capital renewal	1,650,000	551,625	2,201,625	150,000	75,750	225,750	1,500,000	475,875
2008A Total				**54,530,000**	**18,225,763**	**72,755,763**	**4,960,000**	**2,503,525**	**7,463,525**	**49,570,000**	**15,722,238**
2009A	49,000,000	1/23/2009	Library	3,375,000	1,130,063	4,505,063	225,000	143,156	368,156	3,150,000	986,907
			Human Services	7,575,000	2,536,363	10,111,363	505,000	321,306	826,306	7,070,000	2,215,056
			Parks	11,475,000	3,842,212	15,317,212	765,000	486,731	1,251,731	10,710,000	3,355,481
			Parks - NVRPA	2,700,000	904,050	3,604,050	180,000	114,525	294,525	2,520,000	789,525
			Prim/2nd Road	10,875,000	3,641,312	14,516,312	725,000	461,281	1,186,281	10,150,000	3,180,031
			Public Safety	750,000	251,125	1,001,125	50,000	31,813	81,813	700,000	219,313
2009A Total				**36,750,000**	**12,305,125**	**49,055,125**	**2,450,000**	**1,558,813**	**4,008,813**	**34,300,000**	**10,746,313**
Series 2009C Refunding	131,800,000	10/28/2009	Adult Detention	1,192,600	184,710	1,377,310	91,500	56,428	147,928	1,101,100	128,283
			Commercial and Redevelopment	2,325,900	335,214	2,661,114	150,900	111,014	261,914	2,175,000	224,200
			Neighborhood Improvement	520,900	58,011	578,911	45,700	24,446	70,146	475,200	33,565
			Human Services	507,300	102,133	609,433	-	25,365	25,365	507,300	76,768
			Juvenile Detention	195,700	22,647	218,347	9,100	9,467	18,567	186,600	13,180
			Library	1,068,500	215,118	1,283,618	-	53,425	53,425	1,068,500	161,693
			Parks	15,083,500	2,089,435	17,172,935	1,056,300	717,205	1,773,505	14,027,200	1,372,230
			Prim/2nd Road	5,077,600	1,022,125	6,099,725	-	253,880	253,880	5,077,600	768,245
			Public Safety	18,000,000	2,795,038	20,795,038	1,623,200	843,188	2,466,388	16,376,800	1,951,850
			Storm Drainage	819,100	95,128	914,228	32,000	39,835	71,835	787,100	55,293
			Transportation	3,735,900	446,802	4,182,702	36,600	185,514	222,114	3,699,300	261,288
2009C Refunding Total				**48,527,000**	**7,366,357**	**55,893,357**	**3,045,300**	**2,319,765**	**5,365,065**	**45,481,700**	**5,046,593**
Series 2009D Refunding	66,895,000	10/28/2009	Transportation	10,738,800	268,470	11,007,270	10,738,800	268,470	11,007,270	-	-
2009D Refunding Total				**10,738,800**	**268,470**	**11,007,270**	**10,738,800**	**268,470**	**11,007,270**	**-**	**-**
Series 2009E Refunding	202,200,000	10/28/2009	Human Services	11,599,000	4,717,013	16,316,013	-	521,572	521,572	11,599,000	4,195,441
			Library	10,200,000	4,147,830	14,347,830	-	458,660	458,660	10,200,000	3,689,170
			Road Bond Construction	14,100,000	5,733,765	19,833,765	-	634,030	634,030	14,100,000	5,099,735
			Parks-NVRPA	2,700,000	1,097,955	3,797,955	-	121,410	121,410	2,700,000	976,545
			Parks	11,500,500	4,582,248	16,082,748	-	517,139	517,139	11,500,500	4,065,109
			Public Safety	13,600,500	5,625,073	19,225,573	-	611,569	611,569	13,600,500	5,013,504
2009E Refunding Total				**63,700,000**	**25,903,884**	**89,603,884**	**-**	**2,864,380**	**2,864,380**	**63,700,000**	**23,039,504**
Series 2011A	47,880,000	2/10/2011	Transportation Facilities	16,090,700	6,622,529	22,713,229	948,300	741,836	1,690,136	15,142,400	5,880,693
			Road Bond Construction	13,448,600	5,535,102	18,983,702	792,600	620,026	1,412,626	12,656,000	4,915,076
			Parks-NVRPA	2,300,400	946,777	3,247,177	135,600	106,056	241,656	2,164,800	840,720
			Parks	8,965,300	3,689,842	12,655,142	528,500	413,331	941,831	8,436,800	3,276,510
2011A Total				**40,805,000**	**16,794,250**	**57,599,250**	**2,405,000**	**1,881,250**	**4,286,250**	**38,400,000**	**14,913,000**
Series 2011A Refunding	6,912,400	2/10/2011	Adult Detention	29,900	1,495	31,395	29,900	1,495	31,395	-	-
			Community Redevelopment	33,200	1,660	34,860	33,200	1,660	34,860	-	(0)
			Human Services	32,200	1,610	33,810	32,200	1,610	33,810	-	-
			Juvenile Detention	55,300	2,765	58,065	55,300	2,765	58,065	-	-
			Library	75,600	3,780	79,380	75,600	3,780	79,380	-	-
			Hoods	157,600	7,880	165,480	157,600	7,880	165,480	-	-
			Storm Drainage	160,800	8,040	168,840	160,800	8,040	168,840	-	(0)
			Public Safety	173,200	8,660	181,860	173,200	8,660	181,860	-	-
			Parks	167,200	8,360	175,560	167,200	8,360	175,560	-	-
			Transportation	817,700	40,885	858,585	817,700	40,885	858,585	-	-
2011A Refunding Total				**1,702,700**	**85,135**	**1,787,835**	**1,702,700**	**85,135**	**1,787,835**	**-**	**(0)**
Series 2012A	77,185,000	2/2/2012	Human Services	18,091,000	6,029,835	24,120,835	1,005,200	693,510	1,698,710	17,085,800	5,336,325
			Library	1,800,000	600,000	2,400,000	100,000	69,000	169,000	1,700,000	531,000
			Parks	8,250,700	2,749,896	11,000,596	458,500	316,293	774,793	7,792,200	2,433,603
			Parks-NVRPA	2,700,000	900,000	3,600,000	150,000	103,500	253,500	2,550,000	796,500
			Public Safety	5,400,400	1,799,865	7,200,265	300,100	207,027	507,127	5,100,300	1,592,838
			Public Safety -capital renewal	2,700,000	900,000	3,600,000	150,000	103,500	253,500	2,550,000	796,500
			Road Bond Construction	12,526,900	4,175,319	16,702,219	696,000	480,210	1,176,210	11,830,900	3,695,109
			Transportation	18,001,000	5,999,835	24,000,835	1,000,200	690,060	1,690,260	17,000,800	5,309,775
2012 Total				**69,470,000**	**23,154,750**	**92,624,750**	**3,860,000**	**2,663,100**	**6,523,100**	**65,610,000**	**20,491,650**

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2014	Interest Outstanding as of 6/30/2014	Total Outstanding as of 6/30/2014	Principal Due FY 2015	Interest Due FY 2015	Total Payment Due FY 2015	Principal Outstanding as of 6/30/2015	Interest Outstanding as of 6/30/2015
Series 2012B Refunding	74,759,100	2/2/2012	Adult Detention	611,900	212,593	824,493	-	29,094	29,094	611,900	183,499
			Commercial and Redevelopment	3,068,600	1,129,939	4,198,539	-	147,467	147,467	3,068,600	982,472
			Human Services	717,900	242,409	960,309	-	33,584	33,584	717,900	208,825
			Juvenile Detention	246,300	89,049	335,349	-	11,759	11,759	246,300	77,290
			Library	3,893,400	1,314,693	5,208,093	-	182,139	182,139	3,893,400	1,132,554
			Neighborhood Improvement	677,100	241,829	918,929	-	32,299	32,299	677,100	209,530
			Parks	17,689,200	6,376,192	24,065,392	-	845,487	845,487	17,689,200	5,530,705
			Parks-NVRPA	1,435,600	484,772	1,920,372	-	67,160	67,160	1,435,600	417,612
			Public Safety	29,826,600	10,809,674	40,636,274	-	1,427,082	1,427,082	29,826,600	9,382,593
			Public Safety -capital renewal	574,100	193,847	767,947	-	26,857	26,857	574,100	166,990
			Roads	1,722,700	581,692	2,304,392	-	80,589	80,589	1,722,700	501,102
			Storm Drainage	1,122,900	404,649	1,527,549	-	53,588	53,588	1,122,900	351,061
			Transit	3,158,500	1,066,549	4,225,049	-	147,759	147,759	3,158,500	918,789
			Transportation	7,680,700	2,732,391	10,413,091	-	364,709	364,709	7,680,700	2,367,683
2012B Refunding Total				**72,425,500**	**25,880,277**	**98,305,777**	**-**	**3,449,573**	**3,449,573**	**72,425,500**	**22,430,704**
Series 2013A	78,535,000	1/24/2013	Commercial Revitalization Program	2,147,000	1,017,000	3,164,000	113,000	102,265	215,265	2,034,000	914,735
			County Construction	18,996,800	8,988,875	27,985,675	1,003,200	904,696	1,907,896	17,993,600	8,084,179
			Housing Redevelopment Area	4,151,500	1,966,500	6,118,000	218,500	197,743	416,243	3,933,000	1,768,758
			Library Facilities	3,082,700	1,460,000	4,542,700	162,300	146,832	309,132	2,920,400	1,313,169
			Park Authority	8,526,200	4,038,500	12,564,700	448,800	406,114	854,914	8,077,400	3,632,386
			Public Safety	14,430,500	6,835,500	21,266,000	759,500	687,348	1,446,848	13,671,000	6,148,153
			Capital Renewal/Public Safety	1,805,100	855,500	2,660,600	94,900	85,985	180,885	1,710,200	769,516
			Road Bonds	7,215,200	3,417,500	10,632,700	379,800	343,669	723,469	6,835,400	3,073,831
			Transportation Facilities	14,250,000	6,750,000	21,000,000	750,000	678,750	1,428,750	13,500,000	6,071,250
2013A Total				**74,605,000**	**35,329,375**	**109,934,375**	**3,930,000**	**3,553,400**	**7,483,400**	**70,675,000**	**31,775,975**
Series 2013B Refunding	54,389,300	1/24/2013	Adult Detention	2,827,800	293,278	3,121,078	1,870,800	66,342	1,937,142	957,000	226,936
			Commercial and Redevelopment	548,900	85,935	634,835	213,800	14,674	228,474	335,100	71,261
			Human Services	1,152,100	295,093	1,447,193	69,300	41,931	111,231	1,082,800	253,163
			Juvenile Detention	275,500	4,133	279,633	275,500	4,133	279,633	-	-
			Library	4,137,800	1,067,478	5,205,278	66,200	150,723	216,923	4,071,600	916,755
			Neighborhood Improvement	325,900	25,327	351,227	226,200	7,381	233,581	99,700	17,946
			Jail & Work Release Facilities	8,600	129	8,729	8,600	129	8,729	-	-
			Park Authority	13,215,200	3,128,660	16,343,860	1,628,000	471,627	2,099,627	11,587,200	2,657,033
			Parks-NVRPA	739,700	185,259	924,959	-	24,744	24,744	739,700	160,515
			Public Safety	11,687,100	2,954,388	14,641,488	460,900	384,275	845,175	11,226,200	2,570,114
			Public Safety -capital renewal	651,200	168,414	819,614	-	24,111	24,111	651,200	144,303
			Roads	9,475,600	2,561,505	12,037,105	-	373,212	373,212	9,475,600	2,188,293
			Storm Drainage	471,200	73,548	544,748	249,600	10,392	259,992	221,600	63,156
			Transit	1,649,300	407,845	2,057,145	22,100	54,765	76,865	1,627,200	353,081
			Transportation	7,223,400	1,493,679	8,717,079	1,622,600	240,815	1,863,415	5,600,800	1,252,864
2013B Refunding Total				**54,389,300**	**12,744,669**	**67,133,969**	**6,713,600**	**1,869,252**	**8,582,852**	**47,675,700**	**10,875,417**
2014A							**6,997,622**	**6,444,793**	**13,442,415**		
Total County GO Debt				**667,141,400**	**203,129,534**	**870,270,934**	**75,129,622**	**35,531,468**	**110,661,090**	**599,009,400**	**174,042,858**
				-	-	-				-	-
Lease Revenue Bonds											
2003EDA-Ref	85,650,000	10/1/2003	EDA Gov't Ctr Properties Refdng[1]	35,150,000	5,265,125	40,415,125	6,325,000	1,757,500	8,082,500	28,825,000	3,507,625
2003H	2,530,000	6/1/2003	Gum Springs Glen Head Start	1,389,000	242,971	1,631,972	129,502	46,928	176,429	1,259,499	196,044
2005	8,105,000	6/22/2005	Herndon Senior Center	810,000	29,160	839,160	810,000	29,160	839,160	-	-
2010-EDA Ref	43,390,000	3/10/2010	Six Public Facilities	33,085,000	11,224,737	44,309,737	2,695,000	1,226,300	3,921,300	30,390,000	9,998,437
2012A-LRL Ref	12,832,200	4/17/2012	Laurel Hill Golf Course Refdg[1]	12,588,500	5,310,890	17,899,390	283,100	487,249	770,349	12,305,400	4,823,641
EDA 2012A Woodburn	65,965,000	5/30/2012	Woodburn & Providence	63,580,000	48,604,925	112,184,925	2,275,000	1,551,775	3,826,775	61,305,000	47,053,150
Lincolnia							615,000	532,872	1,147,872		
Capital Renewal							4,005,000	270,263	4,275,263		
Total Lease Revenue Bonds				**146,602,500**	**70,677,809**	**217,280,309**	**17,137,602**	**5,902,046**	**23,039,648**	**134,084,899**	**65,578,897**
Total County Debt Service Fund 200-C20000				**813,743,900**	**273,807,342**	**1,087,551,243**	**92,267,224**	**41,433,514**	**133,700,739**	**733,094,299**	**239,621,755**

[1] Principal and interest payments will be funded by a transfer in from the Park Authority.

Bond	Original Issue Amount	Issue Date	Category	Principal Outstanding as of 6/30/2013	Interest Outstanding as of 6/30/2013	Total Outstanding as of 6/30/2013	Principal Due FY 2015	Interest Due FY 2015	Total Payment Due FY 2015	Principal Outstanding as of 6/30/2015	Interest Outstanding as of 6/30/2015
G.O. Bonds											
2004A	120,215,000	4/14/2004	Schools	10,808,100	3,212,773	14,020,873	-	457,409	457,409	10,808,100	2,755,364
2004A Refunding	78,165,000	4/14/2004	Schools	7,860,000	710,815	8,570,815	2,922,400	382,867	3,305,267	4,937,600	327,948
2004B	116,280,000	10/19/2004	Schools	12,395,200	732,232	13,127,432	5,815,000	471,798	6,286,798	6,580,200	260,435
2004B Refunding	96,035,000	10/19/2004	Schools	37,235,000	4,371,275	41,606,275	8,045,000	1,634,325	9,679,325	29,190,000	2,736,950
2005A	104,685,000	8/16/2005	Schools	34,533,000	9,017,475	43,550,475	5,270,000	1,446,168	6,716,168	29,263,000	7,571,306
2005A Refunding	235,740,000	8/16/2005	Schools	128,527,600	20,223,314	148,750,914	20,245,000	5,676,425	25,921,425	108,282,600	14,546,889
2007A	126,820,000	2/7/2007	Schools	19,023,000	4,327,733	23,350,733	6,341,000	840,183	7,181,183	12,682,000	3,487,550
2008A	135,320,000	1/15/2008	Schools	74,415,000	24,878,288	99,293,288	6,765,000	3,416,325	10,181,325	67,650,000	21,461,963
2009A	150,510,000	1/23/2009	Schools	112,875,000	37,794,313	150,669,313	7,525,000	4,787,781	12,312,781	105,350,000	33,006,532
2009C	83,273,000	10/28/2009	Schools	83,273,000	12,166,593	95,439,593	5,884,700	3,957,686	9,842,386	77,388,300	8,208,908
2009D	13,185,000	10/28/2009	Schools	2,636,200	65,905	2,702,105	2,636,200	65,905	2,702,105	-	-
2009E	138,499,500	10/28/2009	Schools	138,500,000	56,320,745	194,820,745	-	6,227,880	6,227,880	138,500,000	50,092,865
2011A	123,515,000	2/10/2011	Schools	105,910,000	43,594,425	149,504,425	6,230,000	4,882,763	11,112,763	99,680,000	38,711,663
2011A Refunding	11,782,600	2/10/2011	Schools	2,902,300	145,115	3,047,415	2,902,300	145,115	3,047,415	-	0
2012A	140,470,000	2/2/2012	Schools	126,420,000	42,133,850	168,553,850	7,025,000	4,846,200	11,871,200	119,395,000	37,287,650
2012B Refunding	117,590,900	2/2/2012	Schools	113,074,500	40,655,123	153,729,623	-	5,398,127	5,398,127	113,074,500	35,256,996
2013A	127,800,000	1/24/2013	Schools	121,410,000	57,510,000	178,920,000	6,390,000	5,782,950	12,172,950	115,020,000	51,727,050
2013B Refunding	73,610,700	1/24/2013	Schools	73,610,700	17,064,931	90,675,631	9,591,400	2,524,573	12,115,973	64,019,300	14,540,358
2014A							7,812,378	7,195,180	15,007,558		
G.O Bond Total				**1,205,408,600**	**374,924,903**	**1,580,333,503**	**111,400,378**	**60,139,658**	**171,540,036**	**1,101,820,600**	**321,980,425**
Revenue Bonds											
EDA 2005	60,690,000	1/27/2005	School Admin. Building [2]	51,480,000	31,583,686	83,063,686	1,470,000	2,305,323	3,775,323	50,010,000	29,278,364
EDA 2012A L. Hill	34,912,800	4/17/2012	South County High School [1]	34,912,800	8,900,525	43,813,325	3,491,900	1,501,007	4,992,907	31,420,900	7,399,518
Revenue Bond Total				**86,392,800**	**40,484,211**	**126,877,011**	**4,961,900**	**3,806,330**	**8,768,230**	**81,430,900**	**36,677,882**
Total Schools Debt Service				**1,291,801,400**	**415,409,114**	**1,707,210,514**	**116,362,278**	**63,945,988**	**180,308,266**	**1,183,251,500**	**358,658,306**
Total County Debt Service				**813,743,900**	**273,807,342**	**1,087,551,243**	**92,267,224**	**41,433,514**	**133,700,739**	**721,476,676**	**232,373,828**
Grand Total Debt Current Service Fund 200-C20000 & C20001				**2,105,545,300**	**689,216,456**	**2,794,761,757**	**208,629,502**	**105,379,502**	**314,009,004**	**1,904,728,176**	**591,032,134**
Other County Debt Service								-			
Salona 2005	12,900,000	12/27/2005	Parks[3]	**8,062,500**	**2,172,666**	**10,235,166**	**645,000**	**296,716**	**941,716**	**7,417,500**	**1,875,949**
FCRHA BAN 2013A-T	24,650,000	2/14/2013	Housing - Crescent[4]	**24,650,000**	**303,036**	**24,953,036**	**21,465,000**	**141,669**	**21,606,669**	**3,185,000**	**161,367**
FCRHA Series 2009	94,950,000	8/20/2009	Housing - Wedgewood[4]	**89,445,000**	**65,854,443**	**155,299,443**	**1,985,000**	**3,766,750**	**5,751,750**	**87,460,000**	**62,087,693**
EDA 2011 Dulles Rail	205,705,000	5/19/2011	Dulles Rail Phase [5]	**194,675,000**	**135,786,425**	**330,461,425**	**5,035,000**	**9,333,813**	**14,368,813**	**189,640,000**	**126,452,613**
EDA 2011 Wiehle	99,430,000	7/28/2011	Wiehle Ave	**99,430,000**	**56,578,018**	**156,008,018**	**-**	**4,145,463**	**4,145,463**	**99,430,000**	**52,432,556**
EDA 2012 Dulles Rail	42,390,000	10/10/2012	Dulles Rail Phase [5]	**41,200,000**	**30,245,200**	**71,445,200**	**1,005,000**	**1,969,750**	**2,974,750**	**40,195,000**	**28,275,450**
Grand Total Debt Service All Funds				**2,563,007,800**	**980,156,243**	**3,543,164,044**	**238,764,502**	**125,033,663**	**363,798,164**	**2,332,055,676**	**862,317,761**

[1] Principal and interest will be paid by County Debt Service.
[2] Principal and interest will be paid from a transfer in from the FCPS Operating Fund in connection with a capital lease.
[3] Payments for Salona debt are budgeted in Fund 300-C30010, County Construction.
[4] Payments for Wedgewood and Crescent debts are budgeted in Fund 300-C30300 and 300-C30301, The Penny for Affordable Housing.
[5] Payments for Dulles Rail Phase 1 Project (Series 2011 & 2012) are budgeted in Fund 400-C40110, Phase 1 Dulles Rail Transportation Improvement
[6] Payments for Wiehle Ave Proj for the first three years are paid from the Capitalized Interest Account with the Trustee, BNY Mellon.

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Capital Project Funds

Overview

The Fairfax County Capital Construction Program (other than sanitary sewer construction and resource recovery projects) is primarily financed through transfers from the General Fund and the sale of General Obligation bonds. Supplementing the General Fund and General Obligation bond monies are additional funding sources including Federal and State grants, contributions, and other miscellaneous revenues.

The following pages provide a narrative description of all capital funds, including Capital Construction Contribution Funds. These narratives include a description of each fund, a Fund Statement, and a Summary of Capital Projects.

Capital Project Funds

- **Fund 30010 – General Construction and Contributions**
- **Fund 30020 – Capital Renewal Construction**
- **Fund 30030 – Library Construction**
- **Fund 30040 – Contributed Roadway Improvement Fund**
- **Fund 30050 – Transportation Improvements**
- **Fund 30060 – Pedestrian Walkway Improvements**
- **Fund 30070 – Public Safety Construction**
- **Fund 30080 – Commercial Revitalization Program**
- **Fund 30090 – Pro Rata Share Drainage Construction**
- **Fund 30400 – Park Authority Bond Construction**
- **Fund S31000 – Public School Construction**

Capital Contribution Funds

Fairfax County contributes to the Washington Metropolitan Area Transit Authority (WMATA) to support the 106-mile Metrorail System, as well as to maintain and/or acquire facilities, equipment, railcars and buses.

- **Fund 30000 – Metro Operations and Construction**

Fund 30000
Metro Operations and Construction

Focus

Fund 30000, Metro Operations and Construction, contains the funds provided by Fairfax County to pay the County's allocated portion of the Washington Metropolitan Area Transit Authority's (WMATA) FY 2015 operating and capital budget. The County subsidizes Metrorail, Metrobus, and MetroAccess (paratransit) service, contributes to construction costs associated with the 106-mile Metrorail system, and contributes to the repair, maintenance, rehabilitation, and replacement of capital equipment and facilities for the Metrobus, Metrorail, and MetroAccess systems.

The FY 2015 WMATA budget presented here includes preliminary County staff estimates in Fall 2013. The WMATA Board Budget Committee reviews the WMATA proposed budget between January and May 2014. The Metro Board will make its final decisions and approve a budget in June 2014.

The projected operating and capital requirements for the County's FY 2015 Metro subsidy are $139,352,974. The County's portion of the total WMATA budget is determined using several formulas that include factors such as jurisdiction of residence of passengers, number of stations located in a jurisdiction, the amount of service in a jurisdiction, the jurisdiction's population, and the jurisdiction's population density. The County meets its Metro subsidy through a General Fund transfer, General Obligation bonds, applied State Aid, Gas Tax receipts, and interest earnings on State Aid balances. State Aid and Gas Tax balances are held and directly disbursed to Metro by the Northern Virginia Transportation Commission (NVTC).

Based on current Metro system needs, an increase is anticipated in the FY 2015 operating subsidy requirement from local jurisdictions. The County's FY 2015 proposed operating contribution of $109.80 million includes an estimated 19.6 percent increase over the FY 2014 Adopted Budget Plan operating contribution. The increase in operating contribution is associated with the WMATA General Manager's proposed FY 2015 budget, which assumes inflationary adjustments for all operational categories (e.g. Bus, Rail, and Paratransit services) as well as full-year Silver Line costs. Annualized costs for the Silver Line are estimated to be $47.3 million. System revenues will cover $33.2 million and the balance is covered by the regional subsidy of $14.1 million, which Fairfax County contributes $3.4 million. In addition, Fund 30000 supports a transfer out of $2.49 million to Fund 40000, County Transit Systems.

The total operational requirements of $109.80 million and the $2.49 million for County Transit requirements are funded through the following sources: a proposed FY 2015 General Fund transfer of $11.30 million, which is no change from the FY 2014 level, $72.79 million in applied State Aid, $27.50 million in applied Gas Tax Receipts, $0.15 million in anticipated interest on balances held by NVTC, and $0.55 million in proffer revenue from Fund 30040, Contributed Roadway Improvement Fund, for the operating support of bus service in the Franconia/Springfield area.

Fund 30000
Metro Operations and Construction

In FY 2015, General Obligation bond revenue of $26.80 million supports the majority of the $29.56 million County subsidy for Metro Capital Construction Expenditures. Sources of support for the balance of the construction subsidy also include $2.69 million in State Aid and $0.068 million in Gas Tax receipts.

Further adjustments to the Metro FY 2015 budget, to be approved by the Metro Board in June 2014, will be reflected as revisions to the County's FY 2015 budget as part of the County's *FY 2014 Carryover Review* process.

FY 2015 Funding Adjustments

The following funding is necessary to support the FY 2015 program.

- **Metro Annual Operating Requirements** **$109,795,242**
  The projected FY 2015 subsidy requirement for WMATA Operating Expenses totals $109,795,242, an increase of $17,959,836, or 19.6 percent over the FY 2014 Adopted Budget Plan based on estimated funding requirements as of Fall 2013. This funding level supports existing Metrorail and Metrobus service levels, including $57,329,568 for Metrobus; $38,446,989 for Metrorail; and $14,018,685 for MetroAccess service.

- **Metro Capital Requirements** **$29,557,732**
  Projected FY 2015 Capital Construction expenditures total $29,557,732, a decrease of $250,869, or 0.8 percent from the FY 2014 Adopted Budget Plan, of which $28,200,000 will support the acquisition of facilities, equipment, rail cars, and buses, as well as provide general infrastructure support to the 106-mile Metrorail system. An amount of $1,357,732 funds the Adopted Regional System (ARS) debt service requirements.

- **Transfer Out to Fund 40000, County Transit Systems** **$2,492,207**
  The FY 2015 Transfer Out of $2,492,207, an increase of $95,854, or 4.0 percent over the FY 2014 Adopted Budget Plan, to Fund 40000, County Transit Systems, provides continued support for FAIRFAX CONNECTOR system. This level of support for County transit operations is consistent with an FY 2000 change in the NVTC State Aid and Gas Tax funding formula that resulted in a higher annual allocation to Fairfax County. When the formula was updated, the NVTC required that additional funds that resulted from the formula change be used only for transit service enhancements.

- **General Fund Support for Metro** **$11,298,296**
  A proposed General Fund transfer of $11,298,296 is consistent with the prior year level of support.

- **Support from Fund 30040, Contributed Roadway Improvement Fund** **$550,000**
  A transfer of $550,000 from Fund 30040, Contributed Roadway Improvement Fund, provides annual operating support of shuttle service in the Franconia/Springfield area.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$201,268**
  FY 2014 expenditures are recommended to increase $201,268 based on Metro's approved Capital Improvement Program budget. The Sale of Bonds in support of Metro's capital program decreases in the amount of $1,730,146, as a result of bond funds available in fund balance from FY 2013 due to lower capital expenditure requirements in the prior year, partially offset by the increase required for the FY 2014 capital program.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Metrobus					
Percent change in Fairfax County trips	3.8%	5.4%	(2.6%)/(0.1%)	2.4%	2.9%
Metrorail					
Percent change in Fairfax County ridership	(1.9%)	1.0%	(4.6%)/(4.2%)	3.9%	21.9%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/30000.pdf

Performance Measurement Results

Fairfax County Metrobus ridership has fluctuated slightly from year to year for the period from FY 2011 through FY 2013. Metrobus trips originating in Fairfax County decreased by 0.1 percent from FY 2012 to FY 2013, with a FY 2013 total of 9.5 million trips. Fairfax County Metrorail ridership is projected to increase 21.9 percent in FY 2015, a substantial increase from the FY 2013 actual level due to the opening of Dulles Rail Phase I. It should be noted that jurisdictional data provided by WMATA has been used to populate this chart, and in some cases prior-year actual data has been revised to reflect updated data capturing methodologies.

Fund 30000
Metro Operations and Construction

FUND STATEMENT

Fund 30000, Metro Operations and Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$9,505,414	$0	$1,931,414	$0
Revenue:				
Revenue Applied to Operating Expenses:				
State Aid	$49,734,199	$56,616,843	$60,785,673	$72,789,153
Gas Tax Revenue	28,568,031	25,906,620	27,500,000	27,500,000
Interest on NVTC Balances	55,949	300,000	300,000	150,000
Subtotal - State/Gas Revenue, Operating	$78,358,179	$82,823,463	$88,585,673	$100,439,153
Revenue Applied to Capital Expenses:				
State Aid Applied to ARS Debt Service	$1,774,221	$1,774,221	$1,289,845	$1,289,845
Gas Tax Rev. Applied to ARS Debt Service	93,380	93,380	67,887	67,887
State Aid Applied to Metro Matters Capital	2,319,428	1,400,000	1,400,000	1,400,000
Subtotal - State/Gas Revenue, Capital	$4,187,029	$3,267,601	$2,757,732	$2,757,732
County Revenue:				
County Bond Sales [1]	$15,000,000	$26,541,000	$24,810,854	$26,800,000
Subtotal - County Revenue	$15,000,000	$26,541,000	$24,810,854	$26,800,000
Total Revenue	$97,545,208	$112,632,064	$116,154,259	$129,996,885
Transfers In:				
General Fund (10001)	$11,298,296	$11,298,296	$11,298,296	$11,298,296
Contributed Roadway Improvement Fund (30040) [2]	110,000	110,000	110,000	550,000
Total Transfers In	$11,408,296	$11,408,296	$11,408,296	$11,848,296
Total Available	$118,458,918	$124,040,360	$129,493,969	$141,845,181
Expenditures:				
Operating Expenditures				
Bus Operating Subsidy [3]	$48,828,512	$51,269,939	$52,117,788	$57,329,568
Rail Operating Subsidy	26,209,400	27,519,871	34,951,808	38,446,989
ADA Paratransit - Metro	12,424,377	13,045,596	13,351,129	14,018,685
Prior Year Audit Adjustments	0	0	(4,180,841)	0
Subtotal - Operating Expenditures	$87,462,289	$91,835,406	$96,239,884	$109,795,242

Fund 30000
Metro Operations and Construction

FUND STATEMENT

Fund 30000, Metro Operations and Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Capital Construction Expenditures				
Metro Matters Capital	$24,893,428	$27,941,000	$29,500,000	$28,200,000
ARS Debt Service	1,867,601	1,867,601	1,357,732	1,357,732
Total County Capital Construction Subsidy	$26,761,029	$29,808,601	$30,857,732	$29,557,732
Total Operating and Capital Subsidy	$114,223,318	$121,644,007	$127,097,616	$139,352,974
Applied Support				
Applied NVTC State Aid and Gas Tax to Operating	($78,302,230)	($82,523,463)	($88,285,673)	($100,289,153)
Applied Interest at NVTC to Operating	(55,949)	(300,000)	(300,000)	(150,000)
Applied NVTC Bonds to Capital Construction	0	0	0	0
Applied NVTC State Aid and Gas Tax to Capital	(4,187,029)	(3,267,601)	(2,757,732)	(2,757,732)
Applied CMAQ Funds to Capital	0	0	0	0
Total Expenditures, County	$31,678,110	$35,552,943	$35,754,211	$36,156,089
Transfers Out:				
County Transit Systems (40000)	$2,304,186	$2,396,353	$2,396,353	$2,492,207
Total Transfers Out	$2,304,186	$2,396,353	$2,396,353	$2,492,207
Total Disbursements, NVTC and County	$116,527,504	$124,040,360	$129,493,969	$141,845,181
Ending Balance[4]	$1,931,414	$0	$0	$0
General Fund and Contributions	$0	$0	$0	$0
Bond Funds	1,931,414	0	0	0
Unreserved Balance	$0	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 2, 2004, the voters approved a $110 million Transportation Bond. In October 2009, an amount of $56.3 million was sold, including $2.59 million in bond premium, leaving a balance of $9.57 million in authorized but unissued bonds for this fund. The October 2009 bond sale amount included $37.6 million to provide County one-time support to the Metro Capital Program, allowing the County to opt-out of debt service payments associated with capital projects for the next 25 years.

[2] The transfer of $550,000 from Fund 30040, Contributed Roadway Improvement Fund is required to balance proffer fund collections over the last two fiscal years.

[3] Expenditures for the Bus Operating Subsidy include continuing annual support of the Springfield Circulator service.

[4] The ending balance in Fund 30000, Metro Operations and Construction, varies from year to year and is primarily related to differences between the preliminary budget presented by WMATA's General Manager and WMATA's Adopted budget.

Fund 30010
General Construction and Contributions

Focus

Fund 30010 provides for critical park maintenance and repairs, as well as athletic field maintenance on both Park Authority and Fairfax County Public School (FCPS) fields. Funding is also provided for on-going initiatives such as development and management of the County's Laurel Hill property, environmental initiatives to support the Board of Supervisors 20-year Vision Plan and Americans with Disabilities Act improvements. In addition, this fund supports payments and obligations such as lease-purchase agreements, the acquisition of properties, infrastructure maintenance, and the County's annual contributions to the School-Age Child Care (SACC) Center Program, the Northern Virginia Regional Park Authority (NVRPA) and the Northern Virginia Community College.

Funding in the amount of $24,086,981 is included in Fund 30010, General Construction and Contributions, in FY 2015. Funding includes an amount of $18,718,981 supported by a General Fund Transfer; $200,000 supported by a County and Regional Transportation Projects Fund Transfer for developer default projects; $200,000 supported by developer default revenue bonds; $500,000 in anticipated developer streetlight revenues; $1,468,000 in anticipated Athletic Services Fee revenues; and $3,000,000 in General Obligation bonds to support the NVRPA. It should be noted that funding has been limited to the most critical priority projects. The FY 2015 General Fund transfer of $18.7 million is an increase of $6.8 million or 56.9 percent over the FY 2014 Adopted Budget Plan funding level. This General Fund increase is due primarily to increased requirements associated with Athletic Field Maintenance and Sports Projects, Americans with Disabilities Act Compliance, and On-going Development Efforts. A summary of those projects funded in FY 2015 follows:

Park Maintenance Projects

FY 2015 funding in the amount of $1,682,076 has been included for Park maintenance of both facilities and grounds. This is an increase of $212,000 over the FY 2014 Adopted Budget Plan funding level for these projects in order to restore maintenance efforts to the FY 2011 levels. The Park facilities maintained with General Fund monies include but are not limited to: rental properties, historic properties, nature centers, maintenance facilities, sheds, shelters, and office buildings. Park priorities are based on the assessment of current repair needs including safety and health issues, facility protection, facility renewal and improved services. In addition, Park maintenance requirements are generated through scheduled preventative maintenance or from user requests for facility alterations. Without significant reinvestment in building and grounds, older facilities can fall into a state of ever decreasing condition and functionality, resulting in increased maintenance and repair costs in the future. Preventative and repair work is required for roof replacement and repair, HVAC, electrical and lighting systems, fire alarm systems and security systems. Funding is essential to the maintenance and repair of building stabilization, including capital renewal of over 567,053 square feet of buildings. Maintenance is also required on over 580 pieces of grounds equipment.

Specific funding levels in FY 2015 include:

- An amount of $425,000 is included for general park maintenance at non-revenue supported Park facilities. These maintenance requirements include major non-recurring repairs and stabilization of properties, as well as repairs/replacements and improvements to roofs, electrical and lighting systems, sprinklers, HVAC systems, and the replacement of security and fire alarm systems. In FY 2015, funding is included to repair and replace roofs at prioritized picnic shelters and outdoor public restrooms ($100,000); replace aged security systems at various sites throughout the County

($200,000); and replace windows, doors, and siding at picnic shelters, historic sites, and maintenance facilities ($125,000).

- ♦ An amount of $787,076 is provided to fund annual requirements for Parks grounds maintenance at non-revenue supported parks. The Park Authority is responsible for the care of a total park acreage of 23,265 acres of land, with 421 park site locations, maintenance and repair of tennis courts, basketball courts, trails, picnic areas and picnic shelters, playgrounds, bridges, parking lots and roadways, and stormwater ponds. This funding is also used for contract mowing of approximately 530 acres of land and arboreal services in response to citizens' requests, as well as addressing multi-year deferred maintenance on the aging park infrastructure.

- ♦ An amount of $470,000 is included to provide corrective and preventive maintenance for over 538,086 square feet at non-revenue supported Park Authority structures and buildings. These repairs include equipment repairs and the scheduled inspection and maintenance of HVAC, plumbing, electrical, security and fire alarm systems. This funding is critical in order to prevent the costly deterioration of facilities due to lack of maintenance.

Athletic Field Maintenance and Sports Projects

FY 2015 funding in the amount of $7,103,338 has been included for the athletic field maintenance and sports program. This is an increase of $1,355,803 or 23.6 percent over the FY 2014 Adopted Budget Plan funding level. This level of funding is supported by a General Fund transfer of $5,635,338 and revenue generated from the Athletic Services Fee in the amount of $1,468,000. Of the Athletic Services Fee total, $250,000 will be dedicated to maintenance of school athletic fields, $200,000 will be dedicated to synthetic turf field development, $668,000 will be dedicated to the turf field replacement program, $275,000 will be dedicated to custodial support for indoor sports organizations, and $75,000 will partially fund the Youth Sports Scholarship Program. In FY 2015, the athletic services fee is proposed to increase for rectangular field users, from $5.50 to $8.00 per participant per sport. In addition, an increase in the post season tournament fees from $15 to $50 for County teams and $100 for non-County teams is recommended. These changes are based on recommendations detailed in the July 2013 Synthetic Turf Task Force Report. The increased revenues of $368,000 and the increase of $987,803 in the General Fund Transfer will begin to address increased field maintenance requirements and the replacement requirements associated with Synthetic turf fields. Synthetic turf fields are viewed as crown jewels in a community's athletic field inventory because they provide even playing surfaces and more safety; similar playing conditions to natural turf fields; need no watering or mowing; use no fertilizers or pesticides; can be used year-round and in most weather conditions; do not need to be closed to protect or re-sod the grass; and have a significant life cycle with reduced and easier maintenance requirements. Specific funding levels in FY 2015 include:

- ♦ An amount of $860,338 supports general maintenance including mowing at over 450 athletic fields (approximately 176 school sites). FY 2015 funding has been increased approximately 8 percent in order to support higher costs associated with increases in the number of lighted athletic fields and synthetic turf fields, and increases in charges for supplies such as seeds, fertilizer, and infield mix, and utilities such as water and electricity. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $1,000,000 is dedicated to maintenance of diamond fields at Fairfax County Public Schools and supported by revenue generated by the Athletic Services Fee. This program provides twice weekly infield preparation on elementary, middle and high school game fields (110 fields); pre- or post-season infield renovations (200 fields); mowing and turf management on high school fields after June 1st (55 fields); and annual maintenance of irrigation systems (37 sites/67 fields). All field maintenance is coordinated between the Park Authority and the Department of Neighborhood and Community Services. Of the total funding, an amount of $250,000 is included for this program based on the FY 2015 projection of revenue generated from the Athletic Services Fee and $750,000 is supported by the General Fund.

- An amount of $250,000 is included to continue the replacement and upgrading of Fairfax County Public Schools (FCPS) athletic field lighting systems at middle and high schools used by many County organizations. Funding supports a replacement and repair schedule, as well as improvements to bring existing lighting systems up to new standards. The school system's Office of Design and Construction Services ensures lighting standards are maintained and FCPS annually prioritizes funding for field lighting. The cost to replace and repair lighting systems at rectangle and diamond shaped fields has increased from $200,000 to $250,000 per field. FY 2015 funding supports the replacement and repair for one field's existing lighting systems. This project is supported entirely by the General Fund and coordinated by the Department of Neighborhood and Community Services.

- An amount of $50,000 is included for routine maintenance of girls' softball field amenities on select Fairfax County Public School sites. These amenities, such as dugouts, fencing and irrigation systems, were added or constructed by the County based on recommendations from the citizen-led Action Plan Review Team (APRT) in order to reduce disparities in the quality of fields assigned to boys' baseball and girls' softball organizations. Routine maintenance is necessary both to maintain equity and to ensure safety. For five years, funding of $200,000 was provided to support Girls' Fast Pitch Field Maintenance improvements to various girls' softball fields throughout the County as requested by the Fairfax Athletic Inequities Reform (FAIR). FY 2015 funding will provide maintenance to the improvements and amenities previously made to girls' softball fields. This project is supported entirely by the General Fund and coordinated by Department of Neighborhood and Community Services.

- An amount of $200,000 is included to support the development of synthetic turf fields. Fields are chosen through a review process based on the need in the community, projected community use and the field location and amenities. This effort is coordinated between the Park Authority and the Department of Neighborhood and Community Services and funding is provided from revenue generated from the Athletic Services Fee. It should be noted that as part of the *FY 2013 Carryover Review*, a Joint County School initiative was implemented to develop new synthetic turf fields throughout the County. It was estimated that $12.0 million will be required to fund synthetic turf fields at the 8 remaining high schools in the County that do not currently have such surfaces. Several community funding options exist to reduce that amount to approximately $9.0 million, and assuming the adoption of those options, an implementation period of 3 years, and joint support of this project by both the County and the Fairfax County Public Schools (FCPS), an amount of $1.5 million was included to fund the County's FY 2014 contribution. It is anticipated that the County's FY 2015 share will again be funded at year end as part of the *FY 2014 Carryover Review*. The County's Synthetic turf fields enhance the capacity and availability of existing athletic fields and address the identified rectangular field shortage within the County. Synthetic turf fields offer a cost effective way of increasing field use opportunities at existing parks and schools. Funding of $500,000 had been dedicated to this program annually; however, based on the new joint initiative, all but $200,000 in athletic services fee revenue has been redirected to the turf field replacement program.

- An amount of $1,618,000 is included for the turf field replacement program in FY 2015. Funding of $668,000 is supported by athletic services fee revenue and $950,000 is supported by the General Fund. This level of funding represents an increase of $1,118,000 over the FY 2014 level and will begin to address this growing need and implement the recommendations of the Synthetic Turf Field Task Force. Synthetic turf fields increase community access to athletic fields and provide avenues for participants to increase their levels of physical activity. There are over 130,000 youth and adults who participate annually on rectangular fields that benefit from turf fields. If turf fields are not replaced when needed, they would need to be closed due to safety reasons. Most manufacturers provide an eight-year warranty for a properly maintained synthetic turf field; however, it is a generally accepted practice to assume a life expectancy of the synthetic turf field of no more than ten years. For planning purposes, the County adopted an annual budget estimate of a little more than half of the installation funding, which is a generally accepted practice for the industry. However, based on a projected ten-year replacement cycle and the current 67 field inventory, replacement funding requires a regular financial commitment. Planning considerations related to the replacement of these facilities include analysis of individual field playability based on the differing levels of use, the nature of the Northern Virginia climate, and the importance of required maintenance efforts. Based on the age and number of current and programmed turf fields, a contribution of approximately $2.1 million annually would be required to fully fund the replacement program. The FY 2015 level will allow the County to continue to plan for the gradual replacement of turf fields as they reach the end of their useful life, without a significant disruption in service.

- An amount of $2,700,000 is included for athletic field maintenance efforts, athletic field lighting, and irrigation on 274 Park Authority athletic fields of which 113 are lighted and 121 are irrigated. The fields are used by 174,000 users and 200 user groups. FY 2015 funding has been increased approximately 8 percent in order to support higher costs associated with increases in the number of lighted athletic fields and synthetic turf fields, and increases in charges for supplies such as seeds, fertilizer, and infield mix, and utilities such as water and electricity. This effort is supported entirely by the General Fund and is managed by the Park Authority.

- An amount of $275,000 is included for custodial support for indoor gyms used by sports organizations. The use of FCPS indoor facilities on the weekend requires FCPS to schedule a school system employee to open and close the facility. Revenue generated from the Athletic Services Fee is used to provide payment for FCPS staff, eliminating the need for indoor sports organizations to pay the hourly rate previously charged. This project is entirely supported by revenue generated from the Athletic Services Fee and is managed by the Department of Neighborhood and Community Services.

- An amount of $150,000 is included for the Youth Sports Scholarship Program. The Youth Sports Scholarship Program provides support to youth from low-income families who want to participate in community-based sports programs. Of the total funding, an amount of $75,000 is included for this program based on the FY 2015 projection of revenue generated from the Athletic Services Fee, and $75,000 is supported by the General Fund.

Americans with Disabilities Act (ADA) Compliance

FY 2015 funding in the amount of $3,950,000, an increase of $2,865,000 over the FY 2014 Adopted Budget Plan funding level, is included for the continuation of Americans with Disabilities Act (ADA) improvements required as part of the Department of Justice (DOJ) audit and identified in the settlement agreement signed by the Board of Supervisors on January 28, 2011. In May and June 2007, the United States Department of Justice conducted an audit of County government facilities and programs to determine compliance with the ADA. The audit of Fairfax County was part of a national audit program, and was not a result of any specific complaints in the County. The DOJ presented the County with the audit results in August 2009. The audit covered 78 buildings in the County and listed approximately 2,100 violations as well as approximately ten program areas which needed improvement in order to comply with the ADA. These violations ranged from updating emergency management procedures, web-based services, and general communication procedures, to improving access to buildings, parking garages, restrooms and elevators. Staff has categorized DOJ identified improvements by color: easy, inexpensive (green); more timely and costly (yellow); and difficult, time consuming, and/or expensive (red). In addition, the County and Parks are required as part of the agreement with the DOJ to perform assessments at all remaining facilities. These assessments are currently being conducted and will result in increased retrofitting requirements. Specific funding levels in FY 2015 include:

- Funding in the amount of $1,950,000 is included for the continuation of Park Authority ADA improvements required as part of the Department of Justice audit. The Park Authority has completed 100 percent of the DOJ required building assessments for the remaining facilities that were not part of the audit. Assuming the approval of FY 2015 ADA funding, the Park Authority estimates that an additional $4.5 million will be required to complete all improvements.

- Funding in the amount of $2,000,000 is included for the continuation of ADA improvements at County owned facilities required as part of the Department of Justice audit. FMD has completed approximately 53 percent of the DOJ required building assessments. It is anticipated that the remaining buildings will be assessed within the next one to two years. Once complete, these assessments will result in additional improvements and funding requirements. To date and assuming the approval of the FY 2015 ADA funding, FMD estimates that an additional $2.3 million will be required for the buildings that have already been assessed. Additional funding for the improvements required as a result of the remaining assessments has not yet been determined and will be required in future years.

On-going Development Efforts

FY 2015 funding in the amount of $3,622,120, an increase of $1,214,737 over the FY 2014 Adopted Budget Plan funding level, has been included for costs related to on-going development efforts throughout the County, specifically:

- Funding of $1,062,120 is included to address only the most critical aspects of property management at the Laurel Hill property. Laurel Hill was transferred to the County by the federal government and includes approximately 2,340 acres of land and 1.48 million square feet of building space. Of the amount funded in FY 2015, $765,000 will fund the Facilities Management Department's security, maintenance services, grounds maintenance, and support staff. In FY 2014, savings associated with additional mowing services being performed by the Community Labor Force (CLF) were used to offset annual expenses. The Community Labor Force is a safe, low-risk offender labor force, under the supervision of the deputy sheriffs who complete routine maintenance such as grass mowing, landscaping, graffiti removal, and litter control. Full funding has been included in FY 2015. The remaining $297,120 will fund Park Authority's critical maintenance activities and support staff.

- An amount of $600,000 is included to continue routine and non-routine maintenance in five major commercial revitalization areas (Annandale, Route 1, Springfield, McLean and Baileys Crossroads) and ten Commuter Rail and Park-and-Ride lots. This funding level represents an increase of $195,000 in order to address a growing need for infrastructure maintenance. The maintenance in the commercial revitalization areas includes trash removal and quality control inspections once a week; grass mowing and weed control once every two weeks; edging, bus shelter glass cleaning, and night light inspection once a month; fertilization and shearing once every three months; pest control, leaf removal, and shrub pruning once every four months; mulching and seasonal flower rotation once every six months; and irrigation maintenance as necessary. Funding for maintenance related to the Commuter Rail and Park-and-Ride lots provides for night light inspection and quality control inspections once a month; fertilization and weed control once every three months; and pest control once every four months.

- An amount of $460,000 is included for the first full year of costs associated with routine and non-routine maintenance services to the Tyson's Corner and Silver Line project. More specifically, this project will provide funding for recurring landscaping maintenance associated with the Tyson's Corner Silver Line area along the Route 7 corridor, from Route 123 to the Dulles Toll Road. Routine maintenance services include landscape maintenance along the median and both sides of the road, trash removal, snow removal, and stormwater facility maintenance. The primary difference between maintenance requirements related to the Silver Line Metro system stations (Phase I) and other existing Metro stations is the County's maintenance requirement associated with 27 water quality swales under the raised tracks of the Silver Line located in VDOT right-of-way. Typical maintenance for the swales will include litter and sediment removal, vegetation care, and structural maintenance. It is anticipated that additional maintenance responsibilities may be added during the construction of Phase II of the Silver Line.

- An amount of $50,000 is included to support the maintenance and establishment of geodetic survey control points for the geographic information system (GIS). This project also supports the development and maintenance of an interactive, GIS-based website which will provide convenient and cost effective monumentation information to the County's land development customers.

- Funding in the amount of $500,000 is included to support the Developer Streetlight program. The County coordinates with Virginia Power for the installation of streetlights throughout the County. Developers then make direct payments to the County. Upon completion of the installation, the streetlights are incorporated into the Fairfax County Streetlight Program inventory. This program is offset entirely by payments from developers.

- Funding of $600,000 is included to support the Developer Default program. This project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, including acceptance of roads by the state, walkways and storm drainage improvements. Land Development Services (LDS) will identify projects for resolution in FY 2015, as well as respond to requests to prepare composite cost estimates to complete existing developer default projects. The total FY 2015 funding is supported by $200,000 in anticipated developer default revenue, $200,000 in General Fund monies, and $200,000 in Commercial and Industrial tax revenue transferred from Fund 40010, County and Regional Transportation Projects. The $200,000 supported by the Commercial and Industrial tax will only be used to complete developer defaults associated with transportation infrastructure improvements that qualify for use of C&I funds. The use of Commercial and Industrial tax funds for this purpose is included based on recommendations from an Internal Audit report associated with Capital Paydown projects.

- Funding of $100,000 is included to support the Road Viewers program. This maintenance effort includes upgrading roads for acceptance into the State Secondary Road System. Upgrades include survey, engineering, and construction projects within the Board of Reviewers Program.

- An amount of $150,000 is included for Emergency Road Repairs Program and the Road Maintenance Program. Staff will prioritize funding for projects including emergency safety and road repairs to County-owned service drives and County-owned stub streets which are currently not accepted by the Virginia Department of Transportation (VDOT) into the state highway system for maintenance and other on-going road maintenance work. On-going road maintenance includes, but is not limited to, pothole repair, drive surface overlays, sidewalk and curb repairs, traffic and pedestrian signage, hazardous tree removal, grading, snow and ice control, replacement of substandard materials, patching of existing travelways, minor ditching and stabilization of shoulders, slopes and drainage facilities.

- An amount of $100,000 is included for the Emergency Directives Program. The Emergency Directives Program was established to provide for abatement services of both emergency and non-emergency directives related to health and safety violations, grass mowing violations, and graffiti removal directives. The funds are used to perform corrective maintenance for code violations under Chapter 46 and Chapter 119 of the Fairfax County Code, in which cited property owners fail to correct.

Environmental Initiatives

FY 2015 funding of $535,000, an increase of $35,000 over the FY 2014 Adopted Budget Plan funding level, has been included for environmental initiatives. In response to an Environmental Quality Advisory Council (EQAC) recommendation, beginning in FY 2014, a new project selection process has been implemented. The Environmental Improvement Program Committee developed a more rigorous project selection process to support the Board-adopted Environmental Agenda. The Environmental Excellence 20-year Vision Plan (Environmental Agenda) includes six topic areas: Growth and Land Use; Air Quality and Transportation; Water Quality; Solid Waste; Parks, Trails and Open Space; and Environmental Stewardship. With these topic areas in mind, the Committee developed specific project criteria, solicited requests from County agencies for project proposals, interviewed project teams and ranked each proposal. This new process was approved by EQAC and has resulted in funding for several high quality environmental projects in FY 2015.

Specific funding levels include:

- An amount of $150,000 is included to continue the Invasive Plant Removal Program. The Park Authority manages this volunteer program, as well as other invasive removal initiatives. These programs restore hundreds of acres of important natural areas, protect tree canopy, and reach thousands of volunteers. Currently more than 7,700 trained volunteer leaders have contributed 26,000 hours of service since the Program's inception in 2005, improving over 1,000 acres of parkland.

- An amount of $75,000 is included for Energy Education and Outreach initiatives. This program is intended to increase the awareness of Fairfax County residents and businesses regarding their energy consumption and to encourage them to reduce consumption. Program objectives include educating residents and businesses about home and workplace energy consumption, explaining the energy assessment (audit) process, and encouraging residents and businesses to undertake energy-savings measures.

- An amount of $10,000 is included for the Green Purchasing Program. This program is designed to support two interns to assist in clearly specifying environmental attributes during the County's procurement process. Fairfax County has a current inventory of more than 2,400 contracts and emphasizing environmental attributes such as recycling, energy efficiency, durability and reduced toxicity during the procurement process can contribute to the purchase of green products, creating fiscal and environmental savings.

- An amount of $30,000 is included for a Watershed Protection and Energy Conservation Matching Grant Program. This program is intended to promote community engagement around sustainability and conservation issues. Specifically, the Watershed Protection and Energy Conservation matching grant pilot program would provide financial incentives to empower homeowners through their associations to implement on-the-ground sustainability projects. The initiative would build on current programs that provide technical assistance, hands-on support, outreach and education to Fairfax County homeowners and residents. Projects would improve water quality, reduce greenhouse gas emissions and conserve energy and water. The current program funding level would support printing and materials, matching grants of $300 - $2,500 up to $10,000 total for all grants and two seasonal paid interns to help run the program and conduct the community survey.

- An amount of $170,000 is included for lighting retrofits and upgrades at Fairfax County Park Authority facilities for energy efficiency and conservation. Lighting will be upgraded to LED fixtures and lighting controls will be installed to manage operating hours more efficiently. These energy saving retrofit replacements will reduce approximately 80 percent of energy usage, improve lighting, reduce the Greenhouse gas inventory and contribute to the dark skies initiative.

- An amount of $92,000 is included to install Water Smart web-based irrigation controllers utilizing ET (Evapotranspiration) weather technology at 20 Park facilities that have existing irrigation systems with the opportunity to reduce energy use, water consumption and reduce environmental impacts.

- Finally, an amount of $8,000 is included to install a Weather Station for efficient water usage at Greendale Golf Course. This system will help measure air temperature, relative humidity, barometric pressure, rainfall, and other weather indicators in order to modify watering requirements. It is estimated that installing this weather station could save 10 million gallons of water per year. Estimated cost savings of more than $50,000 per year.

In addition, an amount of $58,140 has been provided in Fund 10030, Contributory Fund, to continue partnering with two non-profit agencies to support tree planting efforts throughout the County.

Payments and Obligations

FY 2015 funding in the amount of $7,194,447, an increase of $286,239 over the FY 2014 Adopted Budget Plan funding level, has been included for costs related to annual contributions and contractual obligations. Specific FY 2015 projects include:

- Funding of $941,716 is included for the annual payment associated with the Salona property based on the Board of Supervisors' approval of the purchase of this conservation easement on September 26, 2005. The total cost of the property is $18.2 million with payments scheduled through FY 2026.

- Funding of $750,000 is included for the County's annual contribution to offset school operating and overhead costs associated with School-Age Child Care (SACC) Centers.

- Funding of $2,502,731 is included for Fairfax County's contribution to the Northern Virginia Community College (NVCC). Funding provides for the continued construction and maintenance of various capital projects on college campuses within the NVCC system. The County contribution has been gradually increased to the FY 2015 level of $2.25 per capita due to the unprecedented growth in the NVCC student enrollment and the corresponding capital program requirements. The NVCC currently serves approximately 78,000 students surpassing all previous expectations of growth and capital planning. It is estimated that the NVCC serves an average of 20 percent of each high school graduating class in addition to increased support for local workers seeking new skills in a tough job market. The NVCC capital plan has recently been adjusted to keep pace with this accelerated enrollment and it is anticipated that capital contributions from the partners will continue to be adjusted gradually to avoid a major commitment from supporting jurisdictions in any given year. The NVCC has indicated that every dollar contributed to the capital program leverages $29 in state funds back to Northern Virginia. The $2.25 rate is applied to the population figure provided by the Weldon Cooper Center.

- Funding of $3,000,000 is included for the County's annual contribution to the Northern Virginia Regional Park Authority (NVRPA) Capital program. The NVRPA Park system includes 28 parks and over 11,000 acres of land, over 100 miles of trails, numerous historic sites, five waterparks, two family campgrounds, three golf courses, a nature center, botanical gardens, rental cabins and cottages, five marinas, and over 40 miles of protected shoreline along major rivers and reservoirs. In Fairfax County, NVRPA owns over 8,000 acres – most of which protect environmentally sensitive watersheds along the Potomac, Bull Run and Occoquan Rivers. The NVRPA's capital improvement and land acquisition costs are shared by its six member jurisdictions: the counties of Fairfax, Loudoun and Arlington, and the cities of Fairfax, Alexandria and Falls Church. The primary focus of NVRPA's capital program is to continue the restoration, renovation and modernization of existing park

facilities, many of which were developed or constructed more than 20 years ago. Other elements of the capital program include land acquisition, the development of interpretive and educational displays and the addition of park features to meet the needs of the public. On November 6, 2012, the voters approved $12.0 million to sustain the County's capital contribution to the NVRPA for four years. FY 2015 represents the third year of the four-year program.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$86,268,743**

As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $86,268,743 due to the carryover of unexpended project balances in the amount of $76,891,395 and adjustments of $9,377,348. This adjustment was supported by an increase to the General Fund transfer of $8,443,295, including: $3,043,295 to continue to address Americans with Disabilities Act (ADA) improvements identified as part of the Department of Justice audit and outlined in the settlement agreement signed by the Board of Supervisors on January 28, 2011; $2,200,000 for one-time start-up costs associated with the opening of the new Mid-County Human Services Center; $1,500,000 to support a Joint County School initiative to develop new synthetic turf fields at County High Schools; $750,000 to replenish the Prevention Fund for the development of programs to prevent youth violence and gang involvement; $500,000 to address emergency corrective actions associated with emergency sheltering in the immediate aftermath of storms; and $450,000 for the continuation of the North County Study which will determine options for County facilities located in the northern portion of the County. The adjustment also included the appropriation of revenues received in FY 2013. Revenues included: $113,652 from Inova associated with a reimbursement for a stormwater management facility at the Mid-County Human Services center; $273,606 in higher than anticipated Athletic Service fee revenue; $38,247 in Developer Default revenue and $41,330 in developer streetlight revenue. In addition, $467,406 in miscellaneous revenues received in FY 2013 were appropriated, including: $150,000 associated with the Federal Emergency Management Agency (FEMA) reimbursements, $68,582 in collections associated with the Strike Force Blight Abatement Program, $39,721 associated with the Emergency Directives Program, and $209,103 in VDOT reimbursements for projects already completed. Lastly, both revenues and expenditures were decreased by $188 based on the completion of the Department of Energy (DOE), Energy Efficiency and Conservation Block Grant (EECBG) projects.

It should be noted that revenues in FY 2014 were reduced by $3,000,000 based on the January 2013 bond sale. On November 6, 2012, the voters approved $12.0 million to sustain the County's capital contribution to the Northern Virginia Regional Park Authority for four years. The January 2013 bond sale of $6.0 million supported both FY 2013 and FY 2014 contributions. Bonds were sold to cover two years of County contributions based on favorable interest rates.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30010
General Construction and Contributions

FUND STATEMENT

Fund 30010, General Construction and Contributions

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$61,313,443	$0	$56,647,483	$0
Revenue:				
Miscellaneous[1]	$467,406	$0	$0	$0
Bonds (NVRPA) [2]	6,000,000	3,000,000	0	3,000,000
Bonds (County Construction)	14,000,000	0	19,290,000	0
Developer Payments-Streetlights[3]	785,680	500,000	1,549,001	500,000
Developer Contributions Streetlights[4]	41,330	0	0	0
Developer Defaults	338,247	300,000	300,000	200,000
Energy Efficiency and Conservation Block Grant (EECBG)[5]	869,580	0	0	0
Athletic Field Maintenance Fees[6]	1,373,606	1,100,000	1,100,000	1,468,000
VDOT Reimbursement Snow Removal[7]	0	0	100,000	0
Sale of Land[8]	113,652	0	0	0
Virginia Department of Behavioral Health and Developmental Services (DBHDS)[9]	0	0	3,738,964	0
Total Revenue	$23,989,501	$4,900,000	$26,077,965	$5,168,000
Transfers In:				
General Fund (10001)	$16,554,569	$11,933,202	$20,376,497	$18,718,981
County and Regional Transportation Projects (40010)	0	0	0	200,000
Park Capital Improvement Fund (80300)[10]	0	1,285,000	1,285,000	0
Total Transfers In	$16,554,569	$13,218,202	$21,661,497	$18,918,981
Total Available	$101,857,513	$18,118,202	$104,386,945	$24,086,981
Total Expenditures	$45,210,030	$18,118,202	$104,386,945	$24,086,981
Total Disbursements	$45,210,030	$18,118,202	$104,386,945	$24,086,981
Ending Balance[11]	$56,647,483	$0	$0	$0

[1] Miscellaneous revenue received in FY 2013 represents: $150,000 in federal emergency assistance reimbursement appropriated to Project 2G93-001-000, Emergency Management Initiatives; $209,103 in VDOT reimbursements for projects already completed, appropriated to Project 2G25-091-000, General Fund Contingency; $68,582 in collections associated with Project 2G97-001-000, Strike Force Blight Abatement; and $39,721 in collections associated with Project 2G25-018-000, Emergency Directives Program.

[2] Represents Fairfax County's annual contribution to the Northern Virginia Regional Park Authority (NVRPA) Capital program. On November 6, 2012, the voters approved $12.0 million to sustain the County's capital contribution to the Northern Virginia Regional Park Authority for four years. The January 2013 bond sale of $6.0 million supported both FY 2013 and FY 2014 contributions. Bonds were sold to cover two years of County contributions based on favorable interest rates. FY 2015 represents the third year of the program.

[3] Reflects developer payments for Project 2G25-024-000, Developer Streetlights Program.

[4] Reflects revenue received from developer contributions for minor streetlight improvements.

[5] On December 7, 2009, the Board of Supervisors approved funding in the amount of $9,642,800 associated with the award of a U.S. Department of Energy (DOE), Energy Efficiency and Conservation Block Grant (EECBG) for energy efficiency projects. This grant funding was awarded to Fairfax County as a result of the American Recovery and Reinvestment Act of 2009. This project is now complete and no additional revenue is anticipated.

[6] Represents revenue generated by the Athletic Services Fee to support the athletic field maintenance and sports program.

[7] Reflects revenue anticipated from the Virginia Department of Transportation associated with a new snow removal pilot program.

[8] FY 2013 funding represents revenue received from Inova associated with a reimbursement for stormwater management at the Mid-County Human Services Center site, per the Final Development Agreement with Inova.

[9] On October 18, 2011, the Board of Supervisors approved funding in the amount of $3,738,964 for two Medicaid Waiver certified group homes. This grant funding was awarded to Fairfax County from the Virginia Department of Behavioral Health and Departmental Services (DBHDS) to acquire and rehabilitate or newly construct two, fully accessible, energy efficient, six-bedroom group homes.

[10] In FY 2014, an amount of $1,285,000 was transferred from Fund 80300, Park Capital Improvement Fund, including $1,085,000 to support ADA requirements at Park facilities and $200,000 for maintenance and repair of tennis and basketball courts.

[11] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

Fund 30010, General Construction and Contributions

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G02-001-000	Environmental Agenda Initiative (EAI)	$1,714,374	$49,709.61	$1,016,751.87	$140,000
2G02-002-000	Revitalization Initiatives (OCCR)	439,329	5,563.75	184,436.25	0
2G02-006-000	ARRA-Retrofits at FCPS	2,046,287	231,557.41	0.00	0
2G02-009-000	ARRA-Greenhouse Gas Emission Inventory	71,433	21,083.57	0.00	0
2G02-010-000	ARRA-Electric and Hybrid Vehicles	297,574	59,034.00	0.00	0
2G02-011-000	ARRA-Residential Emergency Audit Rebates	428,853	144,791.72	0.00	0
2G02-016-000	OCRR- Annandale Façade Improvements	16,110	0.00	16,110.00	0
2G02-017-000	OCRR- Annandale Marketing	40,000	0.00	40,000.00	0
2G02-018-000	OCRR- Kings Crossing Redevelopmentz	547,021	0.00	547,021.13	0
2G02-019-000	OCRR- Revitalization Projects	1,011,255	0.00	1,011,255.05	0
2G02-020-000	OCRR- Richmond Hwy Façade Improvements	55,654	0.00	55,654.02	0
2G02-021-000	EAI - Energy Education and Outreach	75,000	0.00	0.00	75,000
2G06-001-000	Salona Property Payment		990,091.14	966,162.00	941,716
2G06-002-000	Payments Of Interest On Bond Deposits		78,159.05	189,733.81	0
2G06-003-000	NVRPA		3,000,000.00	3,000,000.00	3,000,000
2G08-001-000	Laurel Hill Development-FMD		698,030.68	1,756,590.60	765,000
2G25-012-000	School Aged Child Care Contribution		750,000.00	750,000.00	750,000
2G25-013-000	NOVA Community College Contribution		1,897,721.00	2,192,046.00	2,502,731
2G25-014-000	Maintenance-Commercial Revitalization Program		278,637.14	598,839.29	600,000
2G25-015-000	Road Improvements-Wolf Trap Fire Station	400,000	0.00	252,017.00	0
2G25-018-000	Emergency Directive Programs (EDP)		165,547.76	258,249.25	100,000
2G25-019-000	Survey Control Network Monumentation		121,796.77	50,034.68	50,000
2G25-020-000	Developer Defaults (DD)		571,352.64	3,736,701.52	600,000
2G25-021-000	Emergency Road Repairs		173,502.08	124,427.58	150,000
2G25-022-000	Road Viewers Program (RVP)		787.36	381,969.02	100,000
2G25-023-000	Road Maintenance Program (RMP)		0.00	105,939.94	0
2G25-024-000	Developer Street Light Program (DSLP)		1,028,908.39	1,309,853.60	500,000
2G25-026-000	Minor Street Light Upgrades (MSLU)		56,914.59	136,386.05	0
2G25-077-000	Water Authority Rate Review	50,000	24,307.04	25,692.96	0
2G25-078-000	Boys' Probation House Expansion Study	75,000	66,221.29	8,778.71	0
2G25-079-000	North County Study	700,000	69,258.12	630,741.88	0
2G25-081-000	Hypothermia Prevention Program	250,000	658.00	249,342.00	0
2G25-085-000	Public Private Partnership Development	300,000	23,192.14	276,807.86	0
2G25-088-000	Maintenance Revitalization Tysons		0.00	143,000.00	460,000
2G25-090-000	Bond Contingency		0.00	374,842.77	0
2G25-091-000	General Fund Contingency		0.00	400,378.67	0

FY 2015 Summary of Capital Projects

Fund 30010, General Construction and Contributions

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G35-001-000	Transportation Studies	1,100,000	13,899.30	23,544.43	0
2G35-002-000	Community/Project Planning and Design	1,880,000	175,122.00	453,171.96	0
2G35-003-000	Laurel Hill Development-DPZ		21,459.10	502,992.90	0
2G40-041-000	Tysons Transportation Studies-DOT	1,250,000	0.00	762,389.98	0
2G40-045-000	Revitalization Initiatives - DOT	170,421	0.00	170,421.08	0
2G40-047-000	VDOT Snow Removal Program	100,000	0.00	100,000.00	0
2G51-001-000	Park Maintenance at FCPS Fields		762,130.88	988,454.44	860,338
2G51-002-000	Athletic Field Maintenance		2,602,315.52	2,588,911.65	2,700,000
2G51-003-000	Athletic Svcs Fee-Diamond Field Maintenance		868,793.82	1,651,383.36	1,000,000
2G51-004-000	Athletic Services Fee-Turf Field Replacement		17,469.71	0.00	0
2G51-005-000	Parks-General Maintenance		439,612.96	633,732.12	425,000
2G51-006-000	Parks-Ground Maintenance		788,318.30	1,179,790.75	787,076
2G51-007-000	Parks-Facility/Equipment Maintenance		512,643.93	807,939.53	470,000
2G51-008-000	Laurel Hill Development-Parks		397,114.39	596,397.64	297,120
2G51-032-000	EAI-Invasive Plant Removal	731,717	127,396.22	284,171.12	150,000
2G51-034-000	EAI - Park Lighting and Energy Retrofits	170,000	0.00	0.00	170,000
2G79-219-000	Athletic Services Fee-Custodial Support		314,318.00	329,721.00	275,000
2G79-220-000	APRT-Amenity Maintenance		7,833.68	119,716.31	50,000
2G79-221-000	Athletic Services Fee-Sports Scholarships		150,000.00	150,066.61	150,000
2G79-222-000	Prevention Incentive Fund		199,876.55	1,284,488.73	0
2G93-001-000	Emergency Management Initiatives		0.00	885,151.88	0
2G97-001-000	Strike Force Blight Abatement		103,800.00	389,472.00	0
GF-000001	ADA Compliance-FMD		1,999,524.73	3,851,939.28	2,000,000
GF-000002	ADA Compliance-Equity Programs		727.50	4,471.91	0
GF-000003	Security Improvements	650,000	52,283.88	1,888.00	0
GF-000004	Telecommunication/Network Connections	4,254,541	129,414.08	1,574,503.72	0
GF-000007	ARRA - County Facility Lighting Controls	500,682	3,751.62	0.00	0
GF-000016	ADA Compliance - DPWES		674,073.76	383,022.57	0
HF-000036	ADA Compliance - Housing		0.00	340,000.00	0
HS-000002	Mott Community Center Expansion	600,000	0.00	334,765.07	0
HS-000004	East County Human Services Center	3,675,000	60,619.10	3,556,640.19	0
HS-000005	Woodburn Mental Health Center	20,892,914	1,709,916.25	13,754,706.65	0
HS-000006	Human Services Juvenile Bond Projects		16,013.67	1,167,257.99	0
HS-000007	County Cemetery	600,000	80,084.39	187,089.80	0
HS-000008	Central Virginia Training Center Group Homes	3,738,964	0.00	3,735,321.51	0
HS-000009	Patrick Henry Shelter Retrofits	600,000	0.00	600,000.00	0
PR-000072	ARRA - Athletic Field Lighting Controls	527,876	263,545.40	0.00	0

FY 2015 Summary of Capital Projects

Fund 30010, General Construction and Contributions

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
PR-000080	Athletic Services Fee-Turf Field Development		1,615,394.73	382,738.17	200,000
PR-000082	FCPS Athletic Field Lighting		2,098.20	533,485.09	250,000
PR-000083	ADA Compliance - Parks		1,729,426.13	3,292,681.36	1,950,000
PR-000085	ARRA - Park Facility Lighting Controls	324,546	145,816.90	0.00	0
PR-000089	Storm Damage Mitigation-FCPA	1,100,000	42,026.31	761,501.43	0
PR-000096	Joint County and School Turf Field Program	1,500,000	0.00	1,500,000.00	0
PR-000097	Athletic Svcs Fee-Turf Field Replacement		0.00	1,619,333.29	1,618,000
ST-000004	Braddock District Capital Projects		3,380.19	85,126.23	0
ST-000005	Dranesville District Capital Projects		5,045.30	339,398.84	0
ST-000006	Hunter Mill District Capital Projects		118.66	148,986.01	0
ST-000007	Lee District Capital Projects		484.56	65,842.40	0
ST-000008	Mason District Capital Projects		37,254.80	72,084.69	0
ST-000009	Mt. Vernon District Capital Projects		0.00	158,747.76	0
ST-000010	Providence District Capital Projects		24,754.58	71,290.45	0
ST-000011	Springfield District Capital Projects		0.00	22,853.02	0
ST-000012	Sully District Capital Projects		0.00	54,157.88	0
ST-000013	At Large Capital Projects		0.00	35,772.48	0
ST-000014	Burke Station VRE Trails	1,338,869	0.00	366,186.92	0
TF-000004	Newington DVS Renovation	56,760,318	16,658,469.21	25,539,290.18	0
TF-000005	West Ox Bus Operations Center	54,453,951	1,945,546.05	3,077,414.75	0
TF-000007	Herndon Monroe Parking Garage Repairs	1,991,896	0.00	1,991,895.80	0
TS-000002	Safety Enhancements - Bus Shelters/Stops	1,751,000	1,329.93	84,871.05	0
Total		$169,180,585	$45,210,029.54	$104,386,945.49	$24,086,981

Fund 30020
Capital Renewal Construction

Focus

Fund 30020 supports the long-term needs of the County's capital assets to maximize the life of County facilities, avoid their obsolescence, and provide for planned repairs, improvements and restorations to make them suitable for organizational needs. Capital renewal is the planned replacement of building subsystems such as roofs, electrical systems, HVAC, plumbing systems, window replacement, carpet replacement, parking lot resurfacing, fire alarm replacement and emergency generator replacement that have reached the end of their useful life. Without significant reinvestment in building subsystems, older facilities can fall into a state of ever-decreasing condition and functionality, and the maintenance and repair costs necessary to operate the facilities increase.

Fairfax County will have a projected FY 2015 facility inventory of over 8.8 million square feet of space throughout the County (excluding schools, parks, housing and human services residential facilities). This inventory continues to expand with the addition of newly constructed facilities, the renovation and expansion of existing facilities and the acquisition of additional property. With such a large inventory, it is critical that a planned program of repairs and restorations be maintained. In addition, the age of a major portion of this inventory of facilities is reaching a point where major reinvestments are required in the building subsystems.

Many County facilities have outdated HVAC and electrical systems that are susceptible to failure or are highly inefficient energy users. Sites are identified and each individual project involves a two-step process to complete both design and construction. Roof repairs and waterproofing are conducted in priority order after all roofs at County facilities are evaluated. Based upon the results of that evaluation, critical requirements are prioritized and a five-year plan is established. Repairs and replacement of facility roofs are considered critical to avoid the serious structural deterioration that occurs from roof leaks. By addressing this problem in a comprehensive manner, a major backlog of roof problems can be avoided. Carpet replacement and parking lot resurfacing are evaluated annually and prioritized based on the most critical requirements for high traffic areas. In addition, emergency generators and fire alarm systems are replaced based on equipment age, coupled with maintenance and performance history. Critical emergency repairs and renovations are accomplished under the category of emergency building repairs. These small projects abate building obsolescence and improve the efficiency and effectiveness of facilities and facility systems. The following table outlines, in general, the expected service life of building subsystems used to project capital renewal requirements, coupled with the actual condition of the subsystem component:

General Guidelines for Expected Service Life Of Building Subsystems

Electrical		**Plumbing**	
Lighting	20 years	Pumps	15 years
Generators	25 years	Pipes and fittings	30 years
Service/Power	25 years	Fixtures	30 years
Fire Alarms	15 years		
HVAC		**Finishes**	
Equipment	20 years	Broadloom Carpet	7 years
Boilers	15 to 30 years	Carpet Tiles	15 years
Building Control Systems	10 years	Systems Furniture	20 to 25 years

Conveying Systems		**Site**	
Elevator	25 years	Paving	15 years
Escalator	25 years		
		Roofs	
		Replacement	20 years

Each year, the Facilities Management Department (FMD) prioritizes and classifies capital renewal projects into five categories. Projects are classified as Category F: urgent/safety related, or endangering life and/or property; Category D: critical systems beyond their useful life or in danger of possible failure; Category C: life-cycle repairs/replacements where repairs are no longer cost effective; Category B: repairs needed for improvements if funding is available, and Category A: good condition.

In September 2009, a staff analysis indicated that a backlog of category D and F critical capital renewal projects existed. In order to address this backlog, as part of the FY 2011 Adopted Budget Plan, the Board of Supervisors approved a 3-year plan of short-term borrowing totaling $35 million. The 3-year plan was designed to eliminate the backlog and enable staff to determine a realistic level of annual funding for the future. The proposed short-term borrowing program for capital renewal was included in the debt capacity estimates in the Capital Improvement Program (CIP) and accommodated within established debt limits for General Fund supported debt.

The Facilities Management Department (FMD) continues to work on some of the $35 million backlog identified in 2009. Many of these backlogged capital renewal projects required multiple years to complete both design and construction and some are still underway. In addition, current staffing levels, the complexity of some of the projects, ADA upgrade requirements, and staff requirements in other areas have delayed the completion of some renewal projects.

In April 2013, the County and School Board formed a joint committee, the Infrastructure Financing Committee (IFC), to collaborate and review both the County and School's Capital Improvement Program (CIP) and capital requirements. One of the goals of the Committee is to develop long term maintenance plans for both the County and Schools, including annual requirements and reserves. The committee has been working on a comprehensive review of critical needs and will be formulating recommendations to support the development of a sustainable financing plan to begin to address current and future capital requirements. The requirement for County capital renewal is estimated at $26 million per year. This estimate is based on current assessment data, much of which is nearly 10 years old; as well as industry standards (2 percent of the current replacement value). Based on current staffing levels, the complexity of many of the projects, and the timeline for completing renewal projects, it is estimated that approximately $15 million per year would be a good goal for maintenance funding. An amount of $8.0 million has been included in FY 2015, to allow staff to focus on completing the backlogged renewal projects begun in FY 2014 and begin new category F projects.

Specific FY 2015 funding levels in Fund 30020, Capital Renewal, include:

HVAC Systems
This project provides for the planned replacement of HVAC systems at prioritized County facilities, based on the severity of problems including overloaded systems, fire hazards, and costly repairs. In general, the useful life of HVAC/Electrical systems is 20 years; however, some systems fail earlier due to wear and tear, and often emergency repairs are costly based on difficulty obtaining parts and additional code requirements.

FY 2015 funding of $4,575,000 is included for HVAC system component replacements at the following facilities: $3,225,000 for the Government Center, $420,000 for the Adult Detention Center, $350,000 for the Pennino Building, $340,000 for the Courthouse and $240,000 for the Burkholder Center. These systems are beyond their useful life and consistently at risk of failure. They are requiring increased maintenance efforts due to age and stress on the systems and replacement components such as air handling units, water tanks and hot water heaters, circulating pumps, cooling towers and boilers to meet current code requirements.

Electrical System Upgrades
Funding in the amount of $490,000 is included for replacement of electrical systems at the following facilities: $250,000 for Frying Pan Fire Station to replace the existing and emergency panel boards, $150,000 for the Old Jail to replace the entire electrical distribution system and sub panels and $90,000 for the Adult Detention Center to replace panels and aluminum cables. All of these repairs have been classified as safety risks in need of repairs or critical systems beyond their useful life and in risk of failure.

Emergency Generator Replacement
This project provides for the planned replacement of emergency generators at mission critical County facilities that have outlived their useful life of approximately 25 years. Generators are critical to the mission and operation of County facilities by providing backup power when power outages occur. Generators are maintained at police stations, fire stations and other operationally critical County facilities. FY 2015 funding of $200,000 is included for the West Centreville Fire Station to replace the emergency generator, automatic transfer switch and emergency distribution board. Generators are critical at this facility due to potential power outages and a disruption in critical operations for staff and the public. In general, these systems last 25 years, but replacement requirements can vary based on wear and tear, frequency of repair requirements, and other signs of imminent failure.

Fire Alarm Systems
This project provides for the planned replacement of fire alarm systems throughout the County. Fire alarm systems are replaced based on age and difficulty in obtaining replacement parts and service. FY 2015 funding in the amount of $530,000 is included for the replacement of the obsolete and aged fire alarm systems at the following County facilities: Higher Horizons, Bailey's Community Center and Joseph Willard Health Center.

Roof Repair and Replacement
This project provides for the planned replacement or repair of facility roofs and waterproofing systems in County buildings. Maintenance and repairs are required to stop rapid deterioration and damage due to water penetration. As roofs age, repairs are no longer cost effective and replacement is required. Roofs at County facilities range in warranty periods from 10 to 20 years. The warranties on all of the roofs slated for replacement in FY 2015 have expired. In FY 2015, funding in the amount of $1,045,000 is included for roof repairs and replacement including: $450,000 for the Joseph Willard Health Center, $330,000 for Sherwood Library, $230,000 for Bailey's Community Center and $35,000 for the Fox Mill Fire Station. In general, roof replacement is required every 20 years; however, leaking and damage caused by water infiltration to facilities can require more immediate attention.

Parking Lot and Garage Repairs

This project provides for the planned repair and maintenance of facility parking lots and garages throughout the County. In FY 2015, funding in the amount of $200,000 is required to repave the Patrick Henry Library parking lot based on rapid deterioration of asphalt. In general, paving will last 15 years; however, temperature changes, water penetration, chemicals used for snow removal, and fuel leaks from vehicles can cause the asphalt to deteriorate more rapidly.

Window Replacement

This project provides for the planned repair and replacement of windows that have outlived their useful life. FY 2015 funding in the amount of $190,000 is included for improvements to the Mount Vernon Government Center. Much of the original caulking has failed and water continues to leak into the building resulting in mold, higher energy usage and presenting an imminent safety hazard.

Emergency Building Repairs

This project provides for emergency repairs, minor renovations, and critical upgrading at various buildings and facilities throughout the County. Projects include emergency repairs to buildings and building equipment, plumbing repairs, minor upgrades to electrical and mechanical systems, structural repairs, vandalism abatement, and other non-recurring construction and repair projects. A total of $770,000 is included in FY 2015.

Funding in the amount of $150,000 is included for the Annandale Child Care Center to replace the drainage system and sidewalks along the rear of the building. During weather events, rain and snow are collecting in the walkways and not draining properly into the drainage system. This has resulted in uneven sidewalks and an imminent safety hazard to children, staff and visitors of the facility.

Funding in the amount of $120,000 is included for parking garage stairwell repairs at the Pennino Building. Repairs are required due to water infiltration, weather conditions, chemicals, debris and other contamination. The cement has become warped and uneven and handrails have become rusted and are experiencing significant deterioration.

Lastly, $500,000 is included to begin the annual process of conducting facility condition assessments for approximately 25 facilities each year. This annual level of funding will support condition assessments on every County-owned building once every 8 to 10 years. FMD is currently responsible for the capital renewal of 193 buildings and the cost per facility is estimated at $20,000. A facility condition assessment identifies, locates, and quantifies significant defects, deferred maintenance, required upgrades, and obvious code violations in a facility. In addition, a facility condition assessment serves to identify materials and system components required to remedy each physical deficiency. A team of certified professional engineers with experience in recognizing and evaluating building deficiencies will conduct site visits to review and evaluate the location of external and internal building components, as well as evaluate department maintenance records and building drawings. The selected engineering firm will apply nationally recognized standards from Building Owners and Managers Association (BOMA) and American Society for Testing and Materials (ASTM) to assign the life expectancy for all building systems and estimate replacement costs.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$37,238,641**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase of $37,238,641 due to the carryover of unexpended project balances in the amount of $31,797,127 and an adjustment of $5,441,514. This adjustment included an increase to the General Fund transfer of $5,000,000 to support emergency repairs at County facilities in the event of a major systems failure such as a large HVAC system, or other unforeseen event, and $441,514 due to the appropriation of revenues received in FY 2013 associated with reimbursements from the Virginia Department of Transportation (VDOT) and the Virginia State Police for their share of the operational costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC) as well as the state share of future projected capital renewal requirements at this facility. The County pays for all operational requirements such as security, custodial, landscaping, maintenance, parking lot repairs and snow removal costs and the State reimburses the County for their share of these costs. In addition, the state has begun providing annual funding for future repair and renewal costs to avoid large budget increases for required capital renewal costs in the future. Funding received from the state is appropriated annually at the Carryover Review.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

FUND STATEMENT

Fund 30020, Capital Renewal Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$8,426,210	$0	($6,861,359)	$0
Revenue:				
Sale of Bonds[1]	$1,900,000	$0	$4,100,000	$0
Short Term Borrowing[2]	0	0	35,000,000	0
MPSTOC Reimbursement[3]	441,514	0	0	0
Total Revenue	$2,341,514	$0	$39,100,000	$0
Transfers In:				
General Fund (10001)	$0	$0	$5,000,000	$8,000,000
Cable Communications (40030)[4]	285,000	0	0	0
Total Transfers In	$285,000	$0	$5,000,000	$8,000,000
Total Available	$11,052,724	$0	$37,238,641	$8,000,000
Total Expenditures	$17,914,083	$0	$37,238,641	$8,000,000
Total Disbursements	$17,914,083	$0	$37,238,641	$8,000,000
Ending Balance[5,6]	($6,861,359)	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum, of which $14 million was designated for capital renewal purposes. An amount of $1.9 million was sold in January 2013 and results in a balance of $4.1 million in authorized but unissued bonds.

[2] In FY 2014, up to $35,000,000 is anticipated to be provided using the County's short-term borrowing tools in order to reduce existing capital renewal backlogs. Borrowing will be based on actual project completion schedules and cash flow requirements as identified by staff.

[3] A total of $441,514 represents revenue received from the Virginia Department of Transportation (VDOT) and Virginia State Police associated with the state share of operating costs at the McConnell Public Safety and Transportation Operations Center (MPSTOC). These funding reimbursements will be held in capital renewal projects for future replacement requirements.

[4] The FY 2013 Cable Communications transfer of $285,000 supported the replacement of auditorium seating and carpeting at the Government Center.

[5] The FY 2013 Actual negative ending balance was a result of a higher than anticipated amount of capital renewal projects reaching the construction phase and increased project activity in the spring of 2013. These projects include the planned repair and replacement of HVAC systems, elevators and emergency repairs and critical upgrading at various buildings and facilities throughout the County. Staff is currently working on a backlog of $35 million in capital renewal projects. In order to eliminate the negative ending balance, short-term borrowing will take place immediately in FY 2014 to address both FY 2013 and FY 2014 capital renewal expenses.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30020
Capital Renewal Construction

FY 2015 Summary of Capital Projects

Fund 30020, Capital Renewal Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G08-003-000	Carpet Replacement		$391,706.50	$38,184.50	$0
2G08-004-000	Parking Lot and Garage Repairs		1,457,837.27	46,714.82	200,000
2G08-005-000	Emergency Systems Failures		557,680.28	10,071,913.33	0
2G08-006-000	Window Replacement		246,005.10	77,922.45	190,000
2G08-007-000	State Support For MPSTOC Renewal		0.00	462,029.00	0
2G08-008-000	County Support For MPSTOC Renewal		0.00	1,352,913.00	0
GF-000008	Emergency Building Repairs		2,128,533.93	1,867,007.76	770,000
GF-000009	Fire Alarm Systems		789,409.60	749,148.37	530,000
GF-000010	Roof Repairs and Waterproofing		375,247.80	539,213.62	1,045,000
GF-000011	HVAC Systems		5,431,224.78	2,561,536.10	4,575,000
GF-000012	Emergency Generator Replacement		820,123.40	1,766,578.70	200,000
GF-000013	Elevator Replacement		3,690,890.51	9,275,493.94	0
GF-000014	Public Safety Renewal - FMD		195,354.54	149,183.46	0
GF-000015	Public Safety Renewal - DPWES		1,797,269.57	5,988,601.25	0
GF-000017	Electrical Systems		32,799.23	2,292,200.77	490,000
Total		$0	$17,914,082.51	$37,238,641.07	$8,000,000

Fund 30030
Library Construction

Focus

This fund supports the construction and renovation of a network of facilities operated by the Fairfax County Public Library that offer library services according to the needs of the community. Approved library construction projects have been primarily financed with General Obligation Bonds and are based on factors such as age and condition of buildings, long-range space needs, projected population growth, usage and demand for services in underserved areas of the County. New library facilities are designed to utilize new information resources delivery, and existing facilities from the early 1960s are being redesigned and renovated to maximize space, as well as accommodate modern technology.

In the fall of 2004, the voters approved a Public Library Bond Referendum totaling $52.5 million for library projects. Funding provided for the new Burke Centre and Oakton libraries and the renovation of four of the oldest libraries, including Richard Byrd, Martha Washington, Thomas Jefferson and Dolley Madison libraries. These new libraries and the library renovations are now complete. Based on the favorable construction market and savings in the renovation projects, design work for the renovation and expansion of the Woodrow Wilson Library began in February 2011. Renovations are expected to be complete in the fall of 2014. In addition, on November 6, 2012, the voters approved a bond referendum in the amount of $25 million to renovate the next four priority library facilities. These libraries include Pohick, Tysons Pimmit, Reston and John Marshall. The renovations will provide for upgrades to all of the building systems, including roof and HVAC replacement, which have outlived their useful life and will be designed to accommodate current operations and energy efficiency. In addition, the renovations will provide a more efficient use of the available space, meet customers' technological demands and better serve students and young children. The quiet study areas and group study rooms will be improved, the space to accommodate a higher number of public computers will be increased, and wireless access will be enhanced.

No funding is included in Fund 30030, Library Construction, for FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$39,110,840**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $39,110,840 due to the carryover of unexpended project balances in the amount of $37,655,840 and the appropriation of bond premium in the amount of $1,455,000.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30030
Library Construction

FUND STATEMENT

Fund 30030, Library Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,896,638	$0	$7,975,840	$0
Revenue:				
Sale of Bonds[1]	$3,245,000	$0	$31,135,000	$0
Miscellaneous	1,455,000	0	0	0
Total Revenue	$4,700,000	$0	$31,135,000	$0
Total Available	$8,596,638	$0	$39,110,840	$0
Total Expenditures	$620,798	$0	$39,110,840	$0
Total Disbursements	$620,798	$0	$39,110,840	$0
Ending Balance[2]	$7,975,840	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. The fall 2004 Public Library Facilities bond referendum approved by voters on November 2, 2004 was $52.5 million, including $50 million to provide new library facilities and renovate existing libraries. The remaining $2.5 million was included for capital renewal work at libraries throughout the County and was fully expended in FY 2009 in Fund 30020, Capital Renewal Construction. In addition, on November 6, 2012, the voters approved a bond referendum in the amount of $25 million to renovate the next four priority library facilities that include Pohick, Tysons Pimmit, Reston and John Marshall libraries. An amount of $3.245 million was sold as part of the January 2013 bond sale. In addition, an amount of $1.455 million has been applied to this fund in bond premium associated with the January 2013 sale. Including prior sales, a total of $31.135 million remains in authorized but unissued bonds for this fund.

[2] Capital projects are budgeted based on total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30030
Library Construction

FY 2015 Summary of Capital Projects

Fund 30030, Library Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
5G25-009-000	General Fund Contingency		$0.00	$940,704.87	$0
5G25-010-000	Oakton Community Library-FCPL	10,000	(43.60)	601.76	0
5G25-011-000	Library Feasibility Studies	399,925	212,876.81	155,720.17	0
5G25-057-000	Bond Contingency		0.00	1,455,000.00	0
LB-000002	Oakton Community Library-OCF	6,465,000	46,697.63	259,256.33	0
LB-000003	Thomas Jefferson Community Library	6,742,348	469.55	0.00	0
LB-000005	Dolley Madison Community Library	10,756,453	3,280.00	4,350,690.02	0
LB-000007	Woodrow Wilson Community Library	7,470,317	357,517.12	6,948,866.89	0
LB-000008	John Marshall Library	5,000,000	0.00	5,000,000.00	0
LB-000009	Pohick Regional Library	5,000,000	0.00	5,000,000.00	0
LB-000010	Reston Regional Library	10,000,000	0.00	10,000,000.00	0
LB-000011	Tysons Pimmit Library	5,000,000	0.00	5,000,000.00	0
Total		$56,844,043	$620,797.51	$39,110,840.04	$0

Fund 30040
Contributed Roadway Improvement Fund

Focus

Fund 30040 was created specifically to account for proffered developer contributions received for roadway and transportation improvements throughout the County. Developer contributions are based on the developer rate schedule for road improvements in the Fairfax Center, Centreville, Tysons Corner areas, as well as Tysons-Wide Developer Contributions and Tysons Grid of Streets Contributions. These Tysons area contributions will address the traffic impact of new development associated with growth along the Silver Line. The rate schedule is revised periodically by the Board of Supervisors based on the Consumer Price Index.

This fund is also used to provide matching funds to the state for projects identified by the Board of Supervisors in its consideration of the Virginia Department of Transportation (VDOT) Secondary Improvement Budget. Section 33.1-23.05B of the Code of Virginia enables the use of County funds for improvements to the secondary road system, and the Commonwealth Transportation Board has adopted a policy of providing a match of up to $10 million, through its Revenue Sharing Program, for roadway projects designated by a locality for improvement, construction or reconstruction.

In FY 2015, $550,000 in proffer revenue will be transferred to Fund 30000, Metro Operations and Construction, to provide an increased level of annual support for Transportation Association of Greater Springfield (TAGS) shuttle bus service in the area of the Franconia/Springfield Metrorail Station. Since FY 2003, the proffer revenue transferred to Fund 30000, Metro Operations and Construction, was $110,000 annually based on estimated contributions from developers. An increase in FY 2015 of $440,000 will properly account for additional Transportation Association of Greater Springfield (TAGS) revenue already received from developers to date including pro-rata contributions and rezoning applications. Proffer amounts vary from year to year based on development activity. The Department of Transportation will determine future funding levels based on actual receipts in FY 2016 and beyond.

No project funding is included in Fund 30040, Contributed Roadway Improvement Fund, for FY 2015. Project funding will be appropriated at the fiscal year-end, consistent with the level of developer proffer revenue received during the fiscal year. This approach ensures a conservative approach to project budgeting, recognizing that significant fluctuations can occur from year to year in the pace of development with a resulting impact on proffer contributions. In FY 2015, work will continue on existing and previously funded projects using project balances. It is noted that proffer contributions are typically accumulated over a number of years until a sufficient level of revenue support is achieved for a major improvement. In addition, project expenditures cannot begin until the terms of the proffer contribution are met. Pooled interest will also be appropriated at year end.

A separate reserve project exists for each area for which contributions are received. These reserve projects are described below. As specific roadway improvement projects are identified that conform to the appropriate funding parameters within each of these areas, funding is dedicated to complete the improvements.

<u>Fairfax Center (Route 50/I-66) Developer Contributions</u> – Commitments from developers in the Fairfax Center area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. Effective February 1, 2014, the developer rate for road improvements in the Fairfax Center area was adjusted from $5.69 to $5.80 per gross square foot of non-residential building structure and from $1,260 to $1,285 per residential dwelling unit. Ten percent of the developer's contribution is paid to the County at the time of the site plan approval. The balance of the amount due is paid as occupancy permits are issued. As negotiated in individual proffer agreements, in-kind contributions of an equivalent value for road improvements can also be made in lieu of cash payments.

<u>Centreville Developer Contributions</u> - Commitments from developers in the Centreville area are included in individual proffer agreements from zoning cases, and rates of contributions vary by case. Effective February 1, 2014, the developer rate for road improvements in the Centreville area was adjusted from $6.10 to $6.22 per gross square foot of non-residential building structure and from $2,414 to $2,462 per residential dwelling unit.

<u>Countywide Developer Contributions</u> – This project was created to serve as a source of funding for contributions received for countywide roadway improvements. Funds are dedicated for specific improvements when required. Many different projects throughout the County are supported by this project within the following major categories: primary and secondary road improvements, bridge design and construction, intersection/interchange improvements, signal improvements and transit improvements.

<u>Tysons Corner Developer Contributions</u> - This project accounts for private sector contributions received for the Tysons Corner area for zoning cases and rates of contributions vary by case. Improvements supported by this project include Dolley Madison Boulevard, proffered projects and corridor/pedestrian improvements throughout the Tysons Corner area. Effective February 1, 2014, the developer rate for road improvements in the Tysons area was adjusted from $4.19 to $4.27 per gross square foot of non-residential building structure and from $929 to $947 per residential dwelling unit.

<u>Tysons-Wide Developer Contributions</u> - This project accounts for private sector contributions received for Tysons-Wide transportation improvements adopted by the Board of Supervisors. Funding in this project is for the improvements outlined in the Tysons Comprehensive Plan Amendment approved by the Board of Supervisors on December 4, 2012. Effective February 1, 2014, the initial rate was adjusted from $5.63 to $5.74 per gross square foot of non-residential building structure and from $1,000 to $1,020 per residential dwelling unit.

<u>Tysons Grid of Streets Contributions</u> - This project accounts for private sector contributions received for Grid of Street improvements within the Tysons Corner Urban Area adopted by the Board of Supervisors. Effective February 1, 2014, the initial rate was adjusted from $6.44 to $6.57 per square foot of non-residential building structure and from $1,000 to $1,020 per residential dwelling unit. The contributions are to be paid with 25 percent prior to site plan approval and the remaining 75 percent before building permits are issued. Developers may elect to construct the transportation improvements outlined in the guidelines in lieu of cash contributions, as negotiated in individual proffer agreements.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$36,440,718**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase of $36,440,718 due to the carryover of unexpended project balances in the amount of $37,085,894 and other adjustments resulting in a decrease of $645,176. This decrease was primarily due to a revenue adjustment in the amount of $703,326 to properly account for actual revenue received associated with Project 2G40-031-000, Fairfax Center Developer Contributions. This decrease was partially offset by an increase based on actual revenue received in FY 2013 in the amount of $50,000 and interest earnings of $8,150. Developer contribution revenue fluctuates each year depending on the pace of development; therefore, contributions are only reflected and applied to projects at the end of the fiscal year.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30040
Contributed Roadway Improvement Fund

FUND STATEMENT

Fund 30040, Contributed Roadway Improvement Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$38,949,830	$0	$35,450,343	$0
Revenue:				
Federal Transportation Administration[1]	$0	$0	$290,375	$0
Fairfax Center Developer Contributions	(653,326)	0	0	0
Countywide Developer Contributions	110,000	110,000	110,000	550,000
VDOT Revenues Route 29 Multi-Purpose Trail[2]	200,000	0	700,000	0
Centreville Developer Contributions	0	0	0	0
Tysons-Wide Developer Contributions[3]	0	0	0	0
Tysons Grid of Street Developer Contributions[3]	0	0	0	0
Tysons Corner Developer Contributions[3]	0	0	0	0
Pooled Interest[4]	8,150	0	0	0
Total Revenue[5]	($335,176)	$110,000	$1,100,375	$550,000
Total Available	$38,614,654	$110,000	$36,550,718	$550,000
Total Expenditures	$3,054,311	$0	$36,440,718	$0
Transfers Out:				
Metro Operations and Construction (30000)[6]	$110,000	$110,000	$110,000	$550,000
Total Transfers Out	$110,000	$110,000	$110,000	$550,000
Total Disbursements	$3,164,311	$110,000	$36,550,718	$550,000
Ending Balance[7,8]	$35,450,343	$0	$0	$0

[1] Represents Federal Transportation Administration revenue associated with Project 2G40-037-000, Job Access/Reverse Commute Pedestrian Projects in the Tysons Corner Area.

[2] Reflects VDOT revenues associated with Project 2G40-033-000, Route 29 Multi-Purpose Trail.

[3] Represents developer contributions associated with proffered projects, transportation and corridor/pedestrian improvements throughout the Tysons Corner area. Revenues are anticipated to be received beginning in FY 2014.

[4] Pooled interest is earned on the contributions as well as the accumulated fund balance in this fund.

[5] FY 2013 Actuals represents an adjustment to revenues in order to properly account for receipts within Project 2G40-031-000, Fairfax Center Developer Contributions.

[6] Represents funds to be transferred to Fund 30000, Metro Operations and Construction, to support Metro shuttle bus service in the Franconia/Springfield area. The FY 2015 transfer of $550,000 represents additional Transportation Association of Greater Springfield (TAGS) revenue received previously from developers including pro-rata contributions and rezoning applications.

[7] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[8] The $35.45 million FY 2013 ending balance will meet capital project requirements in FY 2014 and future years. It is noted that proffered contributions cannot be expended until the terms of the proffer are met and until multiple contributions can be aggregated to meet total estimated costs of a project. As a result, a proffered contribution may be held in balance for several years, earning interest.

FY 2015 Summary of Capital Projects

Fund 30040, Contributed Roadway Improvement

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G40-031-000	Fairfax Center Developer Contributions		$703,567.50	$3,660,186.47	$0
2G40-032-000	Centreville Developer Contributions		9,640.00	899,567.78	0
2G40-033-000	Route 29 Multi-Purpose Trail	2,414,358	27,329.08	1,386,060.93	0
2G40-034-000	Countywide Developer Contributions		260,711.32	16,689,186.84	0
2G40-035-000	Tysons Corner Developer Contributions		363,380.75	12,769,739.88	0
2G40-037-000	Job Access/Reverse Commute	1,005,570	300,657.18	231,000.10	0
2G40-038-000	Tysons Corner Grid Concept	2,500,000	1,295,326.36	420,677.69	0
2G40-039-000	Tysons Circulator Feasibility Study	500,000	93,698.70	68,520.59	0
2G40-040-000	Tysons Metrorail Access Management	350,000	0.00	315,777.50	0
Total		$6,769,928	$3,054,310.89	$36,440,717.78	$0

Fund 30050
Transportation Improvements

Focus

Fund 30050 supports the land acquisition, design and construction of County transportation improvements. During the 1981 Session of the Virginia General Assembly legislation was approved enabling counties with a population over 125,000 to undertake secondary roadway improvements through the use of General Obligation bond revenues or General Fund revenues. Prior to this action, the construction and maintenance of all roadways in Fairfax County had been the exclusive responsibility of the Virginia Department of Transportation (VDOT). The existing road bond program is supported by General Obligation bonds approved by the voters in November 2007.

Fund 30050, Transportation Improvements, provides funding for various roadway projects and is used in conjunction with revenue available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), authorizing a County commercial real estate tax in support of transportation. This commercial and industrial real estate tax revenue is budgeted within Fund 40010, County and Regional Transportation Projects, where a rate of 12.5 cents per $100 assessed value is in place. In addition to roadway, pedestrian and transit projects, both funds also support spot improvements consisting of quick-hit projects such as turn lanes and sidewalk and trail connections to improve mobility, enhance safety, and provide relief for transportation bottlenecks.

No funding is included in Fund 30050, Transportation Improvements, for FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$81,068,426**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase of $81,068,426 due to the carryover of unexpended project balances in the amount of $77,289,632 and an adjustment of $3,778,794. This adjustment included an increase to the General Fund transfer of $200,000 to support the Traffic Calming Program; the appropriation of bond premium in the amount of $3,405,000 associated with the January 2013 bond sale; the appropriation of $172,459 in VDOT revenues received in FY 2013 associated with Annandale/Kearns Road; and the appropriation of $1,335 in miscellaneous revenue received in FY 2013.

A Fund Statement and Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30050
Transportation Improvements

FUND STATEMENT

Fund 30050, Transportation Improvements

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$18,030,374	$0	$9,701,426	$0
Revenue:				
Bond Sale[1]	$7,595,000	$0	$71,167,000	$0
Bond Premium[1]	3,405,000	0	0	0
VDOT Reimbursement	172,459	0	0	0
Miscellaneous	1,335	0	0	0
Total Revenue	$11,173,794	$0	$71,167,000	$0
Transfer In:				
General Fund (10001)	$200,000	$0	$200,000	$0
Total Transfer In	$200,000	$0	$200,000	$0
Total Available	$29,404,168	$0	$81,068,426	$0
Total Expenditures	$19,702,742	$0	$81,068,426	$0
Total Disbursements	$19,702,742	$0	$81,068,426	$0
Ending Balance[2]	$9,701,426	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bonds sales are based on cash needs in accordance with Board policy. In November 2007, the voters approved a Transportation Bond Referendum in the amount of $110 million. An amount of $7.595 million from the 2007 referendum was sold in January 2013. In addition, an amount of $3.405 million was applied to this fund in bond premium associated with the January 2013 sale. A balance of $71.167 million remains in authorized but unissued bonds for this fund.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

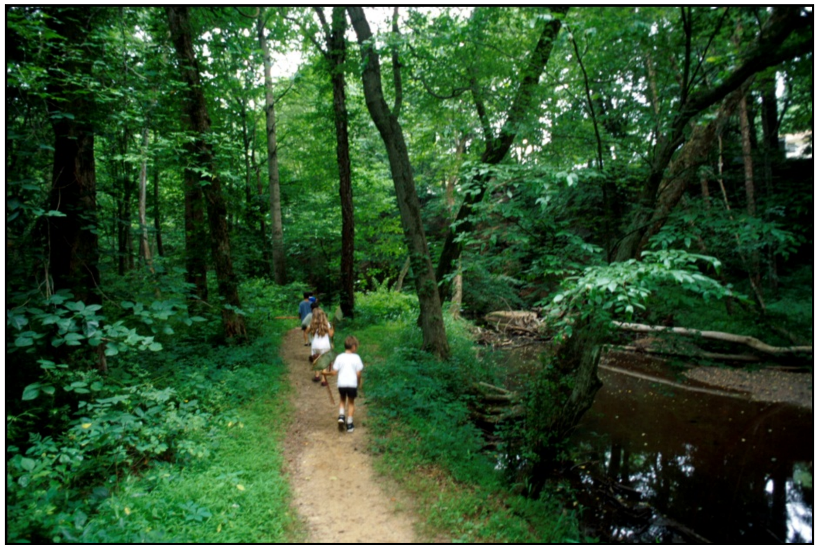
Fund 30050, Transportation Improvements

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-076-000	Traffic Calming Program (TCP)	$650,000	$145,731.25	$382,531.99	$0
5G25-027-000	Fund Contingency		0.00	7,697,742.83	0
5G25-028-000	Wiehle Avenue	15,528,638	0.00	179,813.21	0
5G25-029-000	S. Van Dorn /I-95 Interchange	11,300,211	0.00	348,824.82	0
5G25-030-000	Advanced Preliminary Engineering	2,202,099	22,005.12	583,407.79	0
5G25-031-000	S. Van Dorn St. Phase III	8,382,086	0.00	304,339.67	0
5G25-034-000	Spring Hill Road	10,174,743	437,365.89	169,927.76	0
5G25-036-000	Annandale Road/Kerns Road	389,022	60.41	0.00	0
5G25-041-000	Stringfellow Road Widening	18,141,324	10,227,342.53	0.00	0
5G25-044-000	Spot Improvements-Braddock Rd.	500,000	617.90	260,107.31	0
5G25-046-000	Zion Drive	2,085,000	90,954.49	97,551.30	0
5G25-047-000	Spot Improvements - Route 7	750,000	23,409.38	545,609.11	0
5G25-048-000	Spot Improvements - Gallows Rd. Bike Line	3,000,000	0.00	2,999,969.15	0
5G25-049-000	Fairfax County Parkway Rt. 29	1,000,000	86,760.56	757,370.01	0
5G25-050-000	Roadway Improvements - Poplar Tree	4,547,671	94,849.30	54,644.34	0
5G25-051-000	Roadway Improvements - Stringfellow Rd.	21,000,000	1,279,922.47	19,720,015.83	0
5G25-052-000	Roadway Improvements - Route 29 Widening	4,707,520	257,657.61	3,249,178.76	0
5G25-053-000	Lorton Rd/Route 123	20,158,244	2,191,984.90	13,565,260.21	0
5G25-054-000	Cinder Bed Road Improvements	5,000,000	156,110.05	4,124,145.04	0
5G25-055-000	Base Realignment and Closure	8,500,000	0.00	6,499,629.80	0
5G25-056-000	2007 Bond Ref Transit Project-Vienna St. Underground	9,800,000	0.00	7,800,000.00	0
ST-000017	Colts Neck Road Walkway	305,437	2,415.34	0.00	0
ST-000018	Silverbrook/Hooes Road Intersection	704,700	2,908.31	0.00	0
ST-000019	Route 29 Walkway	219,578	95,242.64	0.00	0
ST-000020	Hunter Mill Road Walkway	800,287	2,839.27	0.00	0
ST-000021	Pedestrian Improvements-Bond Funded	17,428,446	2,589,564.95	3,187,818.00	0
TF-000009	Stringfellow Road Park & Ride Expansion	5,500,000	241,105.55	5,049,440.68	0
TS-000005	FTA-Richmond Highway Public Transportation	500,000	0.00	189,653.32	0
TS-000006	Bus Stop Improvements	7,750,000	1,753,894.45	2,301,445.48	0
TS-000007	Richmond Highway Match-Sidewalks	700,000	0.00	700,000.00	0
TS-000009	Required ADA Curb Cut Improvements	300,000	0.00	300,000.00	0
Total		$182,025,006	$19,702,742.37	$81,068,426.41	$0

Fund 30060
Pedestrian Walkway Improvements

Focus

Fund 30060 supports pedestrian and walkway improvements throughout the County, including the Fairfax County Sidewalk Program and the Fairfax County Trail Program. The Fairfax County Sidewalk Program was originally established in coordination with the Fairfax County Public Schools (FCPS) to ensure safe walking conditions for public school students in the County. The program was later expanded to include critical walkway and trail segments in coordination with the Trails and Sidewalk Committee to serve the recreation and transportation needs of pedestrians, bicyclists and equestrians in the County. This program includes projects that link residential areas and public schools, as well as missing walkway and trail segments to provide connections to completed portions of the countywide trail network. The County is currently responsible for the maintenance and upgrade of 654 miles of walkways, including 50 miles of sidewalks connecting directly to school grounds, as well as subdivision sidewalks, trails and pedestrian bridges.



It is noted that, in addition to funding provided through Fund 30060, Pedestrian Walkway Improvements, additional pedestrian improvements funding is supported by revenue available to the County under the Transportation Funding and Reform Act of 2007 (HB 3202), which authorized a County commercial real estate tax in support of transportation. This commercial and industrial real estate tax revenue is budgeted within Fund 40010, County and Regional Transportation Projects, where a rate of 12.5 cents per $100 assessed value has been approved.

In FY 2015, an amount of $300,000 is included in Fund 30060, Pedestrian Walkway Improvements. Funding is provided to meet emergency and critical maintenance requirements for County trails, sidewalks and pedestrian bridges. This amount is an increase over the FY 2014 Adopted Budget funding level and in line with that included at the *FY 2013 Carryover Review*. In response to recommendations of the Joint County-Schools Infrastructure Financing Committee, an increased level of support is necessary. On-going critical maintenance includes the correction of safety and hazardous conditions such as the deterioration of trail surfaces, the replacement and/or repair of guardrails and handrails, and the rehabilitation of pedestrian bridges. The Department of Public Works and Environmental Services (DPWES) and the Fairfax County Department of Transportation are responsible for maintaining approximately 229 miles of asphalt trails, 425 miles of concrete sidewalk and 64 pedestrian bridges. Maintenance service levels have significantly fluctuated for the pedestrian program based on funding constraints. Repairs are performed on a complaint basis only, and limited to addressing only emergency and safety related requirements. The Department of Public Works and Environmental Services has nearly completed a condition assessment survey to identify the inventory of maintenance, construction and renovation required on County's pedestrian infrastructure to determine future financial needs.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$4,255,802**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $4,255,802 due to the carryover of unexpended project balances in the amount of $4,055,802 and an adjustment of $200,000. This adjustment included an increase to the General Fund transfer of $200,000 to continue to support sidewalk and trail maintenance.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30060
Pedestrian Walkway Improvements

FUND STATEMENT

Fund 30060, Pedestrian Walkway Improvements

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$887,089	$0	$800,772	$0
Revenue:				
State Revenue Sharing[1]	$13,109	$0	$455,660	$0
Federal TEA-21 Grant[2]	94,483	0	1,172,078	0
FHWA National Scenic Byway Grant[3]	0	0	347,722	0
VDOT Enhancement Grant[4]	0	0	417,000	0
Developer Contributions[5]	32,971	0	862,570	0
Total Revenue	$140,563	$0	$3,255,030	$0
Transfers In:				
General Fund (10001)	$300,000	$100,000	$300,000	$300,000
Total Transfers In	$300,000	$100,000	$300,000	$300,000
Total Available	$1,327,652	$100,000	$4,355,802	$300,000
Total Expenditures	$526,880	$100,000	$4,355,802	$300,000
Total Disbursements	$526,880	$100,000	$4,355,802	$300,000
Ending Balance[6]	$800,772	$0	$0	$0

[1] Represents State Revenue Sharing funds in the amount of $468,769 associated with Project 2G25-058-000, Richmond Highway Public Transportation Initiatives. An amount of $600,000 was approved by the Board of Supervisors on February 9, 2004 of which $181,311 has been received through FY 2013 and $418,689 is anticipated to be received in FY 2014. In addition, an amount of $648,921 was approved by the Board of Supervisors on February 27, 2006 of which $611,950 has been received through FY 2013, and $36,971 is anticipated in FY 2014.

[2] A total amount of $3,477,824 is anticipated from Transportation Enhancement Act (TEA-21) grant awards and supplemental agreements associated with Project ST-000024-006, Dranesville-Georgetown Pike; Project ST-000024-004, Dranesville-Walker Road; Project ST-000025, Hunter Mill District Walkways; Project ST-000025-003, Hunter Mill-Beulah Trail Feasibility Study; Project ST-000027-003, Mason District Walkways-Columbia Pike; Project ST-000028, Mount Vernon District Walkways; Project ST-000028-002, Mount Vernon District Walkways-Mason Neck Trail Segment II; and Project ST-000030, Springfield District Walkways. Through FY 2013, an amount of $2,305,746 has been received. The remaining amount of $1,172,078 is anticipated in FY 2014 and beyond.

[3] Represents Federal Highway Administration (FHWA) National Scenic Byway grant funds associated with Project ST-000024-006, Dranesville District Walkways-Georgetown Pike. An amount of $423,480 was approved by the Board of Supervisors as part of the *FY 2001 Carryover Review* of which $104,195 was received through FY 2013 and $319,285 is anticipated in FY 2014. In addition, an amount of $28,437 was approved by the Board of Supervisors on June 19, 2012 and is anticipated in FY 2014.

[4] Represents Virginia Department of Transportation Enhancement Grant funds in the amount of $417,000, based on a Standard Project Administrative Agreement with the Virginia Department of Transportation approved by the Board of Supervisors on April 10, 2012 for Project ST-000024, Dranesville District Walkways-Georgetown Pike Trail.

[5] Represents developer contributions in the amount of $895,541, associated with site plan approvals or proffer development conditions, where the developer has agreed to provide funds for the implementation of walkways or trails within a magisterial district. Through FY 2013, an amount of $32,971 was received. The remaining amount of $862,570 is anticipated in FY 2014 and beyond.

[6] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30060
Pedestrian Walkway Improvements

FY 2015 Summary of Capital Projects

Fund 30060, Pedestrian Walkway Improvements

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-009-000	Transportation Inventory Assessment (TIA)	$200,000	$149,333.36	$50,666.64	$0
2G25-057-000	Emergency Maintenance Of Existing Trails	1,097,745	172,184.51	322,392.74	300,000
2G25-058-000	Richmond Highway Transp. Initiatives (RHTI)	2,482,842	27,268.35	920,053.48	0
2G25-059-000	Fund Contingency		0.00	6,219.00	0
ST-000022	Plaza America Pedestrian Improvements	1,050,000	13,944.92	233,235.96	0
ST-000023	Braddock District Walkways		0.00	45,978.84	0
ST-000024	Dranesville District Walkways		44,153.11	1,192,479.44	0
ST-000025	Hunter Mill District Walkways		4,347.70	2,027.83	0
ST-000026	Lee District Walkways		20,615.23	57,309.35	0
ST-000027	Mason District Walkways		0.00	67,162.08	0
ST-000028	Mount Vernon District Walkways		95,033.06	1,111,731.26	0
ST-000029	Providence District Walkways		0.00	173,747.00	0
ST-000030	Springfield District Walkways		0.00	30,023.84	0
ST-000031	Sully District Walkways		0.00	142,774.55	0
Total		$4,830,587	$526,880.24	$4,355,802.01	$300,000

Fund 30070
Public Safety Construction

Focus

Fund 30070 supports the construction of fire and police stations, governmental centers with police substations, and other public safety facilities. Projects are funded by several public safety bond referenda approved by the voters, and the General Fund. Most recently, on November 6, 2012, the voters approved a $55 million Public Safety bond to support the expansion and renovation of three fire stations and 22 courtroom renovations. The Jefferson, Herndon and Bailey's Fire Stations have far exceeded their useful life and will be renovated to meet current Fire and Rescue operational requirements. All of these fire stations require replacement of major building subsystems such as HVAC and electrical systems which have reached the end of their useful life. The current stations lack sufficient space for apparatus and equipment, as well as adequate accommodations for female personnel. Continuous fire and rescue service will be provided to the communities during construction. In addition, several General District Court and Circuit Court courtrooms in the Jennings Judicial Center will be renovated to provide for safe, efficient and Americans with Disabilities Act (ADA) compliant rooms. Renovations include security upgrades, wall and ceiling replacement, improved lighting, ductwork realignment and ADA upgrades for juror deliberation rooms and restrooms. Modern technology will also be updated to support increased public and judiciary demands, which include digital evidence presentation capabilities and video conferencing to allow for video arraignments and testimony from remote witnesses.

No funding is included in Fund 30070, Public Safety Construction, in FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$128,591,402**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $128,591,402 due to the carryover of unexpended project balances of $121,781,402 and an adjustment of $6,810,000 due to the appropriation of bond premium associated with the January 2013 bond sale.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30070
Public Safety Construction

FUND STATEMENT

Fund 30070, Public Safety Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$10,637,093	$0	$8,062,268	$0
Revenue:				
Sale of Bonds[1]	$15,190,000	$0	$120,529,134	$0
Bond Proceeds[1]	6,810,000		0	0
Total Revenue	$22,000,000	$0	$120,529,134	$0
Total Available	$32,637,093	$0	$128,591,402	$0
Total Expenditures	$24,574,825	$0	$128,591,402	$0
Total Disbursements	$24,574,825	$0	$128,591,402	$0
Ending Balance[2]	$8,062,268	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 7, 2006, the voters approved a $125 million Public Safety Bond Referendum to support renovations and priority expansions at public safety facilities. In addition, on November 6, 2012, the voters approved a $55 million Public Safety Bond. An amount of $15.190 million from the 2006 referendum was sold in January 2013. In addition, an amount of $6.810 million was applied to this fund in bond premium associated with the January 2013 sale. A balance of $127.39 million remains in authorized but unissued bonds for this fund.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30070
Public Safety Construction

FY 2015 Summary of Capital Projects

Fund 30070, Public Safety Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G08-010-000	Courthouse Data Center Study	$350,000	$0.00	$350,000.00	$0
2G25-060-000	Traffic Light Signalization	967,762	0.00	210,313.58	0
2G25-061-000	Fund Contingency		0.00	7,616,750.29	0
2G25-062-000	Stonecroft Widening Sully Police Station	862,383	0.00	691,664.32	0
2G25-074-000	Courthouse IT Equip. & Support Capital Fac.	11,265,137	732,595.35	579,678.41	0
2G25-080-000	Merrifield Fire Station Space Study	75,000	0.00	75,000.00	0
2G25-082-000	Tysons Redevelopment Facilities Study	125,000	8,764.92	116,235.08	0
2G25-086-000	Police Facilities Master Plan	300,000	0.00	300,000.00	0
2G25-092-000	Massey Building Demolition	150,000	0.00	150,000.00	0
2G25-093-000	Fire And Rescue Training Facility Study	150,000	0.00	150,000.00	0
2G81-001-000	Courthouse IT Equipment and Support-JDRC	34,600	0.00	3,089.14	0
2G85-001-000	Courthouse IT Equip. & Support-Gen. Dist.	333,550	0.00	65,121.52	0
2G91-001-000	Sheriff ADC Jail Security Design Study	300,000	0.00	300,000.00	0
2G93-002-000	PSTOC Equipment Support-OEM	302,874	48,835.41	63,790.07	0
2G95-001-000	PSTOC Equipment Support-DPSC	29,126	0.00	11,812.76	0
AD-000001	ADC Sewer Grinder	2,500,000	42,148.97	2,457,851.03	0
CF-000001	Judicial Center Expansion	127,020,483	61,891.55	235,840.98	0
CF-000002	Jennings Courtroom Renovations	3,530,000	637,199.71	81,144.69	0
CF-000003	Courtroom Renovations-Bond Funded	16,000,000	5,000.80	15,994,999.20	0
CF-000004	Courthouse Data Center Critical Upgrades	4,000,000	0.00	4,000,000.00	0
FS-000001	Tysons Fire Station	100,000	12,075.95	54,838.94	0
FS-000002	Bailey's Crossroads Fire Station	12,057,327	1,961,954.06	9,332,394.58	0
FS-000003	Fairfax Center Fire Station	8,899,830	16,203.65	0.00	0
FS-000004	Wolftrap Fire Station	11,325,000	1,684,498.86	1,093,263.16	0
FS-000005	Burke Volunteer Fire Station	4,482,327	1,758.73	18,678.38	0
FS-000006	Herndon Fire Station	13,350,000	550,261.33	12,215,468.67	0
FS-000007	Great Falls Fire Station	9,800,000	235,754.99	632,059.51	0
FS-000008	Fire Training Academy	16,950,000	3,272,667.18	10,058,408.40	0

Fund 30070
Public Safety Construction

FY 2015 Summary of Capital Projects

Fund 30070, Public Safety Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
FS-000009	Bailey's Fire Station Temporary	117,010	0.00	117,010.16	0
FS-000010	Jefferson Fire Station	14,000,000	0.00	14,000,000.00	0
FS-000011	Lorton Volunteer Fire Station	150,000	0.00	150,000.00	0
IT-000002	McConnell PSTOC - DIT	33,262,393	760,446.36	54,092.70	0
OP-000001	West Ox Road Animal Shelter Renovation	16,100,000	1,964,752.73	6,088,966.10	0
OP-000002	Public Safety Land Acquisition	500,000	313,981.41	186,018.59	0
PS-000002	McConnell PSTOC - OCF	59,419,737	13,535.35	1,840,678.52	0
PS-000003	Fair Oaks Police Station Renovation	17,100,000	1,983,055.17	6,855,076.59	0
PS-000004	Reston Police Station Renovation	18,800,000	714,541.85	16,871,167.20	0
PS-000005	McLean Police Station Renovation	20,100,000	6,064,391.63	12,610,224.40	0
PS-000006	Public Safety Headquarters	8,521,739	3,488,508.61	2,959,765.39	0
Total		$433,331,278	$24,574,824.57	$128,591,402.36	$0

Fund 30080
Commercial Revitalization Program

Focus

The Commercial Revitalization Program funds the development and promotion of competitive, attractive and stable commercial centers leading to improved facilities for communities. Improvements include undergrounding utilities, sidewalk construction, street lighting, tree planting and other pedestrian amenities. In the past, Fairfax County voters have approved General Obligation bonds for public improvements in commercial and redevelopment areas of the County. The last bond referendum was dedicated to funding utility and street landscaping projects in three designated revitalization districts: Central Annandale, Central Springfield and Bailey's Crossroads. Bond funding also supported other projects including revitalization in the Town of Vienna, the McLean Central Business District and along a portion of the Route 1 corridor. In addition to bond proceeds, revenue from the Virginia Department of Transportation (VDOT), and developer contributions support improvement efforts within this fund.

Revitalization is one part of an overall County strategy to accomplish the economic rejuvenation of older retail and business centers. Through targeted efforts it is anticipated that these areas will become more competitive commercially, offer better services and improved shopping opportunities and will become viable candidates for private reinvestment.

No funding is included in Fund 30080, Commercial Revitalization Program, in FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$2,889,755**

As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $2,889,755 due to the carryover of unexpended project balance.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30080
Commercial Revitalization Program

FUND STATEMENT

Fund 30080, Commercial Revitalization Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$1,439,164	$0	$1,600,216	$0
Revenue:				
Sale of Bonds[1]	$2,260,000	$0	$0	$0
VDOT Revenues[2]	16,211	0	1,289,539	0
Developer Contributions	0	0	0	0
Total Revenue	$2,276,211	$0	$1,289,539	$0
Transfer In:				
General Fund (10001)	$950,000	$0	$0	$0
Total Transfers In	$950,000	$0	$0	$0
Total Available	$4,665,375	$0	$2,889,755	$0
Total Expenditures	$3,065,159	$0	$2,889,755	$0
Total Disbursements	$3,065,159	$0	$2,889,755	$0
Ending Balance[3]	$1,600,216	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes. Actual bond sales are based on cash needs in accordance with Board policy. In the fall of 1988, the voters approved a $22.3 million Commercial Revitalization bond referendum. An amount of $2.26 million was sold as part of the January 2013 bond sale, completing the sale of all of the bonds associated with this fund.

[2] An amount of $1,289,539 is anticipated in VDOT revenue for Project CR-000004, McLean Streetscape ($710,539), Project CR-000002, Annandale Streetscape ($369,000) and Project CR-000003, Baileys Crossroads Streetscape ($210,000) in FY 2014 and beyond.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

Fund 30080, Commercial Revitalization Program

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-075-000	McLean Utilities	$3,583,934	$2,848,437.48	$640,035.59	$0
CR-000001	Springfield Streetscape Phase I	3,169,236	0.00	230,926.54	0
CR-000002	Annandale Streetscape	7,304,596	27,548.18	704,726.65	0
CR-000003	Baileys Crossroads Streetscape	6,498,147	7,401.55	226,195.10	0
CR-000004	McLean Streetscape	2,696,452	63,487.42	968,410.22	0
CR-000005	Route 1 Streetscape	1,642,160	118,284.44	119,460.62	0
Total		$24,894,525	$3,065,159.07	$2,889,754.72	$0

Fund 30090
Pro Rata Share Drainage Construction

Focus

Fund 30090 supports storm drainage capital projects through contributions in accordance with the Pro Rata Share Program approved by the Board of Supervisors on December 16, 1991. The Pro Rata Share Program provides a funding source to correct drainage deficiencies by collecting a proportionate share of the total estimated cost of drainage improvements from the developers of the land. Pro Rata funds are used to finance projects within specific watershed areas. As projects are identified and prioritized during scheduled budgetary reviews, Pro Rata funds on deposit are appropriated to this fund.

No funding is included for Fund 30090, Pro Rata Share Drainage Construction, in FY 2015. All funding for this program is from private sources. Existing projects will utilize Pro Rata funds received to support watershed planning, regional pond development and other drainage improvement projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$6,853,333**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $6,853,333 due to the carryover of unexpended project balances of $5,569,333 and a net adjustment of $1,284,000. This adjustment includes the appropriation of $1,549,000 in pro rata share revenues received during FY 2013 partially offset by a decrease of $265,000 to properly account for pro rata share revenues in the Rocky Run Watershed available after refunds and other adjustments.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30090
Pro Rata Share Drainage Construction

FUND STATEMENT

Fund 30090, Pro Rata Share Drainage Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$7,567	$0	$7,567	$7,567
Revenue:				
Pro Rata Shares	$2,995,524	$0	$6,853,333	$0
Total Revenue	$2,995,524	$0	$6,853,333	$0
Total Available	$3,003,091	$0	$6,860,900	$7,567
Total Expenditures	$2,995,524	$0	$6,853,333	$0
Total Disbursements	$2,995,524	$0	$6,853,333	$0
Ending Balance[1]	$7,567	$0	$7,567	$7,567

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30090
Pro Rata Share Drainage Construction

FY 2015 Summary of Capital Projects

Fund 30090, Pro Rata Share Drainage Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
SD-000001	Accotink Creek Watershed	$2,660,715	$380,441.11	$223,666.40	$0
SD-000002	Belle Haven Watershed	305,481	0.00	172,632.81	0
SD-000003	Bull Run Watershed	205,071	0.00	19,000.00	0
SD-000004	Bullneck Run Watershed	157,018	0.00	65,967.09	0
SD-000005	Cameron Run Watershed	1,651,338	625,411.15	216,417.24	0
SD-000006	Cub Run Watershed	7,488,429	736,985.75	2,294,867.18	0
SD-000007	Dead Run Watershed	166,000	0.00	152,229.98	0
SD-000008	Difficult Run Watershed	2,053,087	247,026.31	812,722.87	0
SD-000009	Dogue Creek Watershed	1,380,158	164,718.74	597,664.66	0
SD-000010	Four Mile Run Watershed	9,000	0.00	9,000.00	0
SD-000011	High Point Watershed	3,000	0.00	3,000.00	0
SD-000012	Horse Pen Creek Watershed	2,239,011	63,147.53	499,933.85	0
SD-000013	Johnny Moore Creek Watershed	9,000	0.00	9,000.00	0
SD-000015	Little Hunting Creek Watershed	462,891	5,000.00	457,890.90	0
SD-000016	Little Rocky Run Watershed	1,927,430	3,951.29	2,014.33	0
SD-000017	Mill Branch Watershed	714,371	0.00	436,131.14	0
SD-000018	Nichol Run Watershed	277,500	0.00	40,000.00	0
SD-000021	Pimmit Run Watershed	537,114	96,758.33	347,044.71	0
SD-000022	Pohick Creek Watershed	1,844,967	135,252.31	70,278.12	0
SD-000023	Pond Branch Watershed	262,974	44,910.73	15,089.27	0
SD-000024	Popes Head Creek Watershed	512,229	421,875.03	90,354.40	0
SD-000026	Sandy Run Watershed	108,273	3,120.67	10,540.24	0
SD-000027	Scotts Run Watershed	704,728	7,552.62	56,352.80	0
SD-000028	Sugarland Run Watershed	1,468,151	59,372.25	210,600.44	0
SD-000029	Turkey Run Watershed	55,000	0.00	32,934.96	0
SD-000030	Wolf Run Watershed	50,906	0.00	8,000.00	0
Total		$27,253,842	$2,995,523.82	$6,853,333.39	$0

Fund 30400
Park Authority Bond Construction

Focus

This fund provides for the continued design, construction and renovation of Fairfax County parks, and is primarily supported by General Obligation bonds. Projects within this fund provide for improvements to a wide range of recreational facilities such as playgrounds, picnic areas, trails and recreation center/swimming pool complexes. The existing program is most recently supported by $63 million in General Obligation bonds approved by the voters on November 6, 2012 to acquire new parks and develop and improve park facilities.

The Park Authority Board has adopted certain criteria for evaluating proposed acquisitions, including contiguity to existing parkland or stream valley areas, existing zoning and development conditions, reasonable development costs and support within the Fairfax County Comprehensive Plan. The Park Authority also works with the private sector to acquire easements and donations of land and funding in an effort to use land acquisition monies more effectively.

Photo of the Huntley Meadows wetland restoration project

No funding is included for Fund 30400, Park Authority Bond Construction, in FY 2015. Work will continue on existing and previously funded projects.

Changes to <u>FY 2014 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the <u>FY 2014 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$96,521,451**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $96,521,451 due to the carryover of unexpended project balances in the amount of $92,496,451 and an adjustment of $4,025,000 associated with the appropriation of bond premium funds received as part of the January 2013 bond sale.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30400
Park Authority Bond Construction

FUND STATEMENT

Fund 30400, Park Authority Bond Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$4,434,104	$0	$7,348,451	$0
Revenue:				
Sale of Bonds[1]	$8,975,000	$0	$89,173,000	$0
Bond Premium[1]	4,025,000	0	0	0
Total Revenue	$13,000,000	$0	$89,173,000	$0
Total Available	$17,434,104	$0	$96,521,451	$0
Total Expenditures	$10,085,653	$0	$96,521,451	$0
Total Disbursements	$10,085,653	$0	$96,521,451	$0
Ending Balance[2]	$7,348,451	$0	$0	$0

[1] The sale of bonds is presented here for planning purposes only. Actual bond sales are based on cash needs in accordance with Board policy. On November 4, 2008, the voters approved a $65 million Park Authority Bond Referendum to continue land acquisition, park development, parks and building renovation and stewardship. An amount of $8.975 million was sold in January 2013. In addition, $4,025,000 has been applied to this fund in bond premium associated with the January 2013 sale. Moreover, on November 6, 2012, the voters approved a $63 million Park Bond. Including prior sales, a total amount of $89.173 million remains in authorized but unissued bonds for this fund.

[2] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

Fund 30400, Park Authority Bond Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
PR-000001	Athletic Fields-2004	$8,633,562	$60,590.01	$566,084.29	$0
PR-000002	Athletic Fields - Synthetic Turf-2006	10,000,000	45,626.55	197,632.21	0
PR-000005	Park and Building Renovation-2008	29,033,351	1,923,770.48	13,073,605.93	0
PR-000006	Infrastructure Renovations-1998	4,900,000	1,914.00	109,117.53	0
PR-000007	Trails and Stream Crossings-2004	4,895,000	2,263.00	99,195.15	0
PR-000008	Trails and Stream Crossings-2006	5,000,000	716,463.97	1,833,119.00	0
PR-000009	Community Park/New Facilities 2012 Bond	7,285,000	0.00	7,285,000.00	0
PR-000010	Grants and Contributions	2,704,927	0.00	2,610.00	0
PR-000011	Natural and Cultural Resources-2004	3,830,000	28,247.20	893,650.94	0
PR-000012	Stewardship-2008	11,739,950	2,071,186.63	5,276,272.47	0
PR-000013	Natural and Cultural Resource Fac-1998	10,000,000	51,011.60	729,007.73	0
PR-000014	Community Park Development-2002	5,000,000	630.00	40,718.71	0
PR-000015	Community Parks/Courts-2004	9,580,646	328,598.74	789,861.55	0
PR-000016	Park Development-2008	18,846,595	2,635,353.83	7,313,840.35	0
PR-000017	Community Park Development-1998	10,050,223	7,220.00	5,439.11	0
PR-000018	Building Renovation and Expansion-2004	23,029,864	590,679.52	813,324.11	0
PR-000021	Land Acquisition-2008	14,386,988	661,789.80	1,681,036.06	0
PR-000022	Building New Construction-2004	4,439,968	(200,844.10)	1,258,087.77	0
PR-000091	Existing Facility/Renovation-2012	23,302,500	872,762.91	22,429,737.09	0
PR-000092	Facility Expansion-2012	19,497,500	288,388.51	19,209,111.49	0
PR-000093	Land Acquisition and Stewardship-2012	12,915,000	0.00	12,915,000.00	0
Total		$239,071,074	$10,085,652.65	$96,521,451.49	$0

Fund S31000
Public School Construction

Focus

Fund S31000, Public School Construction, provides funding for new construction, facility renovation, expansion and improvements authorized by voter referendum, as well as funds for capital expenditures. Bond funding remaining from the 2005, 2009, 2011, and bond referenda support capital construction projects in this fund.

In FY 2015, progress will continue on the school bond referendum projects and projects funded by Fund S10000, School Operating. Major projects for FY 2015 include facility modifications, building maintenance, renovations and infrastructure management.

Fund S31000
Public School Construction

FUND STATEMENT

Fund S31000, Public School Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$86,358,314	$0	$108,682,709	$0
Revenue:				
Sale of Bonds[2]	$155,000,000	$155,000,000	$155,000,000	$155,000,000
PTA/PTO Donations	278,275	150,000	150,000	150,000
Other Donations	1,881,425	100,000	100,000	100,000
Federal Revenue	56,377	0	0	0
County of Fairfax	4,099,264	0	0	0
Fairfax City	0	20,000	20,000	20,000
Miscellaneous Revenue	6,658,552	36,000	36,000	36,000
Subtotal Revenue	$167,973,893	$155,306,000	$155,306,000	$155,306,000
Initiated Projects But Unissued Bonds	$0	$0	$147,003,117	$0
Total Revenue	$167,973,893	$155,306,000	$302,309,117	$155,306,000
Transfers In:				
School Operating Fund (S10000)				
Building Maintenance	$6,449,030	$10,000,000	$10,000,000	$6,449,030
Classroom Equipment	717,090	1,938,992	1,938,992	369,898
Facility Modifications	450,000	600,000	600,000	600,000
Synthetic Turf Field Initiative	0	0	1,500,000	0
Total Transfers In	$7,616,120	$12,538,992	$14,038,992	$7,418,928
Total Available	$261,948,327	$167,844,992	$425,030,818	$162,724,928
Expenditures:				
Subtotal Expenditures	$153,265,618	$167,844,992	$278,027,701	$162,724,928
Contractual Commitments	0	0	147,003,117	0
Total Expenditures[3]	$153,265,618	$167,844,992	$425,030,818	$162,724,928
Total Disbursements	$153,265,618	$167,844,992	$425,030,818	$162,724,928
Ending Balance	$108,682,709	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] The actual sale of bonds is based upon a review of cash needs rather than cash and encumbrances as presented here for planning purposes. This is consistent with Board policy to sell bonds on a cash basis. Including prior sales, there is a balance of $532.421 million in authorized but unissued school bonds.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $160,239 have been reflected as an increase to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

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Special Revenue Funds

Overview

Special Revenue Funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. These proceeds include state and federal aid, income derived through activities performed by the Solid Waste Management Program, special levies, program activity revenue and operation of the public school system. The funds that are classified within the Special Revenue Funds group are listed below.

STATE AND FEDERAL AID

These funds administer programs that benefit Fairfax County residents in accordance with County policy. Included are funds for programs that attempt to identify and alleviate the causes of poverty; manage grant resources for a variety of County programs ranging from public safety to human services issues; aid aging citizens within Fairfax County; and conserve and upgrade low- and moderate-income neighborhoods.

- **Fund 50000 – Federal-State Grant Fund**
- **Fund 50800 – Community Development Block Grant**
- **Fund 50810 – HOME Investment Partnership Grant**

FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD (CSB)

Funding to support CSB programs in the areas of mental health, intellectual disability, alcohol and drug, and early intervention services is derived from a variety of sources including the cities of Fairfax and Falls Church, the state and federal governments, client/program fees and a transfer from the General Fund.

- **Fund 40040 – Fairfax-Falls Church Community Services Board**

SOLID WASTE MANAGEMENT

These funds provide for the collection and disposal of refuse within Fairfax County, as well as the disposal of refuse delivered by local jurisdictions. Revenue is derived from collection and disposal charges of the various program components.

- **Fund 40130 – Leaf Collection**
- **Fund 40140 – Refuse Collection and Recycling Operations**
- **Fund 40150 – Refuse Disposal**
- **Fund 40160 – Energy/Resource Recovery Facility (E/RRF)**
- **Fund 40170 – I-95 Refuse Disposal**

COMMUNITY CENTERS

These funds provide for the construction, operation, and maintenance of community centers for use by the residents within the special tax districts who pay a special levy based on assessed value of real property.

- **Fund 40050 – Reston Community Center**
- **Fund 40060 – McLean Community Center**
- **Fund 40070 – Burgundy Village Community Center**

SERVICE DISTRICTS

These funds are service districts that provide a specific service to County residents. The Integrated Pest Management Program generates revenue through a special countywide tax levy on residential, commercial, and industrial properties to allow for the treatment of the gypsy moth, cankerworm and emerald ash borer population as well as the prevention of the West Nile Virus. The Stormwater Services Program supports both staff operating requirements and stormwater capital projects, including repairs to stormwater infrastructure, measures to improve water quality, stream stabilization, rehabilitation and safety upgrades of dams, repair and replacement of underground pipe systems and surface channels, structural flood proofing and Best Management Practices (BMP) site retrofits. This funding also supports implementation of watershed master plans, increased public outreach efforts and stormwater monitoring activities. The Board of Supervisors established the Tysons Service District on January 8, 2013 providing a funding plan that is a multi-faceted approach to funding transportation infrastructure in Tysons. The Service District will fund projects that benefit all of the residential and non-residential landowners within Tysons.

- **Fund 40080 – Integrated Pest Management Program**
- **Fund 40100 – Stormwater Services**
- **Fund 40180 – Tysons Service District**

E-911 FUND

This fund was created to satisfy a state legislative requirement that E-911 revenues and expenditures be accounted for separately. All expenditures associated with the Public Safety Communications Center (PSCC) are budgeted in this fund.

- **Fund 40090 – E-911**

DULLES RAIL PHASE I TRANSPORTATION IMPROVEMENT DISTRICT

The District was formed by the Board of Supervisors on February 23, 2004 based on petition of the owners of commercial and industrial property in order to fund the extension of the Metrorail Orange line in the vicinity of West Falls Church to Wiehle Avenue in Reston. The District will contribute up to $400 million of the County's share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District.

- **Fund 40110 – Dulles Rail Phase I Transportation District Improvements**

DULLES RAIL PHASE II TRANSPORTATION IMPROVEMENT DISTRICT

Phase II of the Dulles Metrorail project will run from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension will serve Reston Town Center, Herndon, Dulles Airport, Route 606, and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the project on either side of the right-of-way of the Dulles Airport Access Road (DAAR) and Dulles Toll Road (DTR) within Fairfax County, will be taxed to help Fairfax County fund $330 million of the County's share of Phase II.

- **Fund 40120 – Dulles Rail Phase II Transportation District Improvements**

COUNTY AND REGIONAL TRANSPORTATION

These funds provide for planning, coordinating and implementing a multi-modal transportation system for Fairfax County that moves people and goods, consistent with the values of the community and is supported by commercial and industrial taxes for transportation.

- **Fund 40010 – County and Regional Transportation Projects**

PROGRAM ACTIVITY REVENUE

These funds support the County's bus and commuter rail service, and the County's cable operations. The primary sources of revenue for program activity funds are derived from receipts generated through program operations.

- **Fund 40000 – County Transit Systems**
- **Fund 40030 – Cable Communications**

OPERATION OF THE PUBLIC SCHOOL SYSTEM

These funds provide for recording expenditures required to operate, maintain, and support the Fairfax County Public School system programs, as well as the procurement, preparation, and serving of student breakfasts, snacks, and lunches. Primary sources of revenue include federal and state aid, transfers from the General Fund and receipts derived through food sales.

- **Fund S10000 – Public School Operating**
- **Fund S40000 – Public School Food and Nutrition Services**
- **Fund S50000 – Public School Grants and Self-Supporting Programs**
- **Fund S43000 –- Public School Adult and Community Education**

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

Narratives for Fund 40330, Elderly Housing Programs; Fund 50800, Community Development Block Grant; Fund 40360, Homeowner and Business Loan Programs; Fund 40300, Housing Trust Fund; and Fund 50810, HOME Investment Partnership Grant can be found in the Housing and Community Development Programs section of this Volume.

Fund 40000
County Transit Systems

Mission

To provide safe, reliable, clean and effective public transportation service that complements the other elements of the multi-modal transportation system in Fairfax County and provides a cost-saving alternative to Washington Metropolitan Area Transit Authority (WMATA) Metrobus service. To fund the County's share of operating costs for the Virginia Railway Express (VRE).

Focus

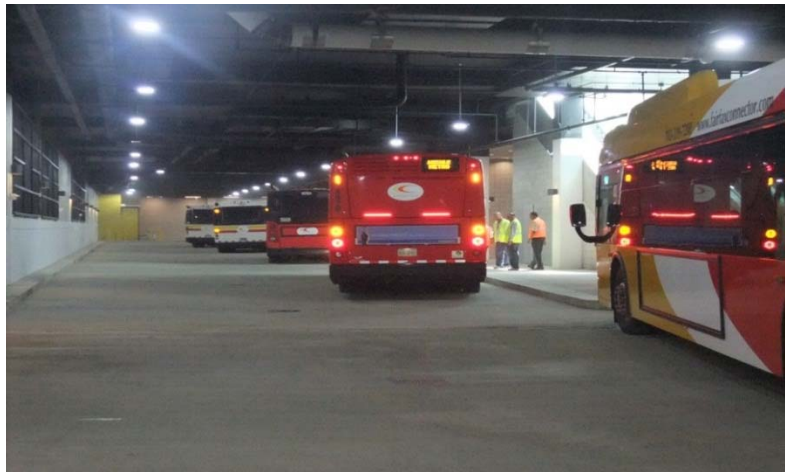
Fund 40000, County Transit Systems, provides funding for operating and capital expenses for the FAIRFAX CONNECTOR bus system. The Fairfax County Department of Transportation (FCDOT) manages, oversees and coordinates the activities of the FAIRFAX CONNECTOR bus system, which in FY 2014 is projected to operate 79 routes providing primarily intra-county service and access to Metrorail stations serving County residents. The system includes an authorized fleet of 278 buses. The FY 2015 budget includes funding to replace 17 buses that have exceeded their useful life.

Buses operate from three bus operations centers, Huntington, Reston-Herndon and West Ox. FAIRFAX CONNECTOR service is operated by a private contractor from these County sites. The Huntington Division provides local service to the Huntington, Van Dorn and Franconia-Springfield Metrorail Stations, express service to the Pentagon Metrorail Station and cross-county service between Springfield and Tysons. The Reston-Herndon Division includes express service from Reston and Herndon to the West Falls Church – VT/UVA Metrorail Station, express service from Reston to the Pentagon and Crystal City, local service between Herndon, Reston, and Tysons, local service within Reston, and cross-county service between Fair Oaks and Reston.

FAIRFAX CONNECTOR is modifying and expanding service over the 2012-2014 fiscal years in conjunction with the opening of two major transportation infrastructure projects in Fairfax County: the I-495 High Occupancy Toll Lanes (495 Express Lanes) and the first phase of Dulles Rail. The majority of new FAIRFAX CONNECTOR bus service in support of these projects will occur in Tysons. In 2012, the FAIRFAX CONNECTOR started express service to Tysons, providing a faster connection via the 495 Express Lanes.

In FY 2013, FCDOT Transit Staff finalized the Silver Line bus service plan. Between January and May of 2013, FCDOT staff conducted a significant public outreach effort to gather input on the Silver Line Bus Service Plan. In June 2013, FCDOT finalized the bus service plan to support the opening of Phase I of the Silver Line, which was approved by the Board in June 2013. The service changes are expected to take place concurrently with the opening of the Silver Line, which is currently anticipated for spring 2014. A substantial part of the plan is the implementation of a short-term circulator bus system within Tysons, Tysons Circulator (routes 422, 423 and 424), which will provide a frequent bus connection from the new Silver Line stations in Tysons to the employment centers. These circulator routes will connect to the new stations in Tysons, as well as to the feeder bus service from McLean, Vienna, and the Route 7 corridor. Another major component of the Silver Line bus service plan is the redesign, modification and addition of new routes in the Dulles Corridor, feeding the Wiehle-Reston East Metrorail Station. In total, approximately 40 percent of all FAIRFAX CONNECTOR bus service will change in FY 2014.

The majority of the Dulles Corridor service will be realigned to provide a connection at the new Wiehle-Reston East Metro Station (Wiehle). As the temporary terminus for the Silver Line until full project completion in 2018, the Wiehle station will have a 2,300 space commuter parking facility, kiss-and-ride area with short term parking, state of the art bicycle facility, as well as a 10-bus-bay transit center. The majority of the FAIRFAX CONNECTOR routes which service the Wiehle station will do so via the Wiehle-Reston East Transit Center, where passengers can transfer seamlessly to the Silver Line as well as to other bus routes.



FCDOT released a Request for Proposals (RFP) for Intelligent Transportation Systems (ITS) on the FAIRFAX CONNECTOR fleet in December 2012. After reviewing proposals and conducting vendor interviews during the first half of calendar year 2013, FCDOT staff made a recommendation for contract award in June 2013. FCDOT expects the notice to proceed will be issued in early 2014. The ITS project will include automatic vehicle locator systems, mobile data terminals, automated passenger counters, stop annunciators, data warehouse/reports, and real time passenger information. Full system implementation is expected to occur in FY 2016. Reports and information generated from the ITS program when the system is fully functional will allow for more efficient scheduling, route refinements, and faster schedule development, which will reduce the overall cost of the Fairfax Connector operation.

FCDOT continues its commitment to the Emission Reduction Program as an agency focus. The program includes: buying vehicles equipped with Engineered Machine Products (EMP) which reduces emissions, improves fuel economy, an idling reduction program and auto shutdown program. All buses purchased in FY 2013 and beyond will have further reductions in emissions. The Environmental Protection Agency (EPA) has implemented more restrictions on Particulate Matter (PM) and the Nitrogen oxide (NOx) material and gases produced in diesel engines. In 2010, an EPA mandate restricted all diesel engines to 0.2 g/HP-hr for NOx and 0.01g/HP-hr for PM. The manufacturers of diesel engines have achieved this goal by adding several components to the engine: Turbos, Air-Air charge coolers, Exhaust Gas Recirculation (EGR) equipment, Diesel Particulate Filters (DPF), and Selective Catalytic Reduction equipment, which work in conjunction with a dosing fluid, Diesel Exhaust Fluid (DEF). All these changes have produced a cleaner public transportation vehicle.

FAIRFAX CONNECTOR

FCDOT initiated several major construction projects at the three operational garages. In FY 2014, FCDOT completed the addition of an 8,500 SQF Storage building at West Ox Road Bus garage. This enables the FAIRFAX CONNECTOR to maintain the fleet more efficiently. In FY 2014, FCDOT has started the renovation of the service lanes at the Huntington garage. This will upgrade the existing service lane with new washing and probing equipment while providing an additional lane to service the fleet. This will provide efficiencies in the cleaning and servicing of the buses on a daily basis. Also, FCDOT has started the design process for construction projects at all three garages: the Huntington garage is in design for an additional storage building and two maintenance bays. The Reston-Herndon garage is in the design process for a complete renovation and an upgrade to the existing facility. The West Ox garage is in design for Phase II, which will increase capacity to a 270 bus facility.

FAIRFAX CONNECTOR service is supported from a combination of sources, including fare and advertising revenue, state aid held at Northern Virginia Transportation Commission (NVTC), a transfer of commercial and industrial real estate tax for transportation revenue from Fund 40010, County and Regional Transportation Projects, a transfer from Fund 30000, Metro Operations and Construction, and a General Fund transfer.

On April 3, 2013, the Virginia General Assembly approved HB 2313, a transportation funding package. The bill included regional components for planning districts that meet certain thresholds (population, registered vehicles, and transit ridership). Northern Virginia meets these criteria for the imposition of certain taxes, and HB 2313 is expected to generate approximately $290 million per year for transportation projects in the region. The bill mandates that 70 percent of this regional funding be allocated by the Northern Virginia Transportation Authority (NVTA), with the remaining 30 percent provided to the individual localities embraced within NVTA for their determination. Starting in FY 2014, Fairfax County's local share of HB 2313 (its portion of the 30 percent noted above) was programmed into Fund 40010, and FY 2014 revenues from this source are estimated at $37.5 million. In FY 2015, these revenues are projected to be $39.4 million. Additional service hour recommendations, including, but not limited to, expansion of midday and late night FAIRFAX CONNECTOR service in the Reston area when the Silver Line begins to operate will be presented to the Board for consideration and prioritization and should be supported within new revenues from HB 2313 and the increase in the Commercial and Industrial tax rate to $0.125.

County Transit Systems supports the following County Vision Elements:

Connecting People and Places

Practicing Environmental Stewardship

Exercising Corporate Stewardship

FY 2015 Bus Services Funding

Total FY 2015 funding of $91.1 million is provided for bus services, with $8.1 million for the purchase of 17 replacement buses and $1.2 million for maintenance and support at the new Wiehle-Reston Garage. A breakdown of the $91.1 million is included in the table below.

Bus Services	$81.8
Bus Replacement (17)	$8.1
Wiehle-Reston Garage	$1.2
Total ($ in millions)	**$91.1**

Funding is included in the FY 2015 budget to continue the timely replacement of aging FAIRFAX CONNECTOR buses, in accordance with the Board of Supervisors' approved FAIRFAX CONNECTOR Transit Bus Fleet Replacement Policy. In FY 2015, $8.1 million will support the replacement of 17 FAIRFAX CONNECTOR buses that reach established replacement criteria, thus minimizing maintenance issues and ensuring future bus service reliability.

Commercial and Industrial Tax Funding

Commercial and Industrial (C&I) real estate tax revenue is posted to Fund 40010, County and Regional Transportation Projects, and then a portion is transferred to the County Transit Systems budget. In FY 2015, this amount totals $26.2 million. This amount, will be used to provide continued support for West Ox Division rush hour and midday service, enables the continuation of increased frequencies on overcrowded priority bus routes (Routes 171, 401/402 and 950), and continues support for previous years' service expansions at all three operating divisions. It also supports a route from Tysons to Dulles Airport, as endorsed by the Board on July 27, 2010; improves the frequency of Richmond Highway corridor routes; and improves the frequency of Route 310 servicing Franconia Road to Rolling Valley, where headways will decrease from every 30 minutes to every 20 minutes.

General Fund Support / Use of Balances

General Fund support is provided to Fund 40000, County Transit Systems, for FAIRFAX CONNECTOR requirements and for the County share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The FY 2015 General Fund transfer to Fund 40000 is $34.5 million, unchanged from the FY 2014 Adopted Budget Plan level, primarily due to the use of available balances in Fund 40000 that have resulted from lower than projected service-related costs in the FY 2013-FY 2014 timeframe as well as a small increase in State Aid applied to operating.

Establishment of a CONNECTOR Bus Replacement Reserve

A significant long term issue in transportation concerns the bus replacement needs for the CONNECTOR fleet. Starting in FY 2020, approximately 170 buses are scheduled for replacement over the ensuing five years. If the County opted to go on a pay-as-you-go basis, there would be years where it would require as much as $43 million in one year to replace buses (68 buses in FY 2022). To mitigate this issue, the FY 2014 budget began the process of establishing and funding a CONNECTOR bus replacement reserve. In FY 2015 and FY 2016, amounts of $5.7 million, to be fully covered by State Aid, are recommended to be set aside as part of this process. Under the current plan, annual payments to the reserve would need to increase from $5.7 to $7.4 million starting in FY 2017, and then be increased 4.0 percent per year thereafter. It is anticipated that at least initially State Aid will be the main funding source to fund the reserve; however, this will need to be examined especially in later years if State Aid balances drop. The recommended plan also spreads out the replacement over a slightly longer time horizon, which is operationally and programmatically preferable for the department.

Virginia Railway Express (VRE)

Fund 40000, County Transit Systems, includes the County's share of the subsidy for commuter rail services operated by the Virginia Railway Express (VRE). The Board of Supervisors approved the County's participation in the regional rail service on August 1, 1988. The service is a joint effort among NVTC, the Potomac and Rappahannock Transportation Commission, the Virginia Department of Rail and Public Transportation, and the participating jurisdictions of Fairfax County, Manassas, Manassas Park, Fredericksburg, Prince William County, and Stafford County. The City of Alexandria and Arlington County are also contributing jurisdictions.

The operation and maintenance costs associated with the commuter rail system are funded from a combination of ridership revenues (which accrue directly to VRE), state contributions and contributions from the participating and contributing local jurisdictions. According to the VRE Master Agreement, at least 50 percent of the operating costs must be paid by passenger fares, with the remainder funded by the participating jurisdictions according to a funding formula. In spring 2007, the VRE Operations Board and member jurisdictions approved a change in the funding formula to transition from the previous calculation based on 90 percent ridership and 10 percent population, to a purely ridership-based formula more favorable to Fairfax County. The FY 2015 Fairfax County subsidy is estimated at $4.75 million, a decrease of $0.56 million or 10.6 percent from the FY 2014 Adopted Budget Plan total of $5.31 million. Local jurisdiction subsidies are calculated based primarily on an annual ridership survey; however, the results of the fall 2013 survey were not available in time for budget development, so the FY 2015 subsidy estimate was based on the FY 2014 actual subsidy amount of $4.75 million. The decrease is primarily due to lower than originally projected ridership estimated as part of FY 2014 budget development; however, it should be noted that actual VRE ridership has continued to grow, just at a slower than originally anticipated pace.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Bus Services				
Huntington Operating	$38,128,523	$32,980,997	$35,326,519	$32,723,805
Reston/Herndon Operating	22,700,587	31,722,694	33,667,510	31,467,230
West Ox Operating	23,727,965	24,113,816	25,380,885	29,319,952
Capital Projects	111,698	0	11,938,302	0
Systemwide Projects	817,550	0	4,613,681	0
Subtotal - Bus Services, CONNECTOR & WMATA	$85,486,323	$88,817,507	$110,926,897	$93,510,987
Commuter Rail (VRE)	$4,511,265	$5,311,867	$5,311,867	$4,747,685
Total Expenditures	$89,997,588	$94,129,374	$116,238,764	$98,258,672
Income:				
Miscellaneous Revenue	$1,689,225	$162,778	$162,778	$162,778
Fare Revenue	6,894,725	7,358,142	7,358,142	8,014,903
Bus Shelter Program	69,565	0	0	60,000
Advertising Revenue	33,333	200,000	200,000	100,000
WMATA Reimbursements, West Ox	2,267,470	2,942,517	2,942,517	2,410,577
State Aid (NVTC) Operations	18,201,878	19,129,770	19,129,770	20,791,972
State Aid (NVTC) Projects	0	5,700,000	5,700,000	5,700,000
Total Income	$29,156,196	$35,493,207	$35,493,207	$37,240,230
NET COST TO THE COUNTY	$60,841,392	$58,636,167	$80,745,557	$61,018,442

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Increased Expenditure Requirements** **$4,106,270**

A net increase of $4,106,270 is included to support increased Connector-related expenditure requirements in FY 2015. Of this total, an increase of $7,415,016 reflects additional service hours for Silver Line-related service, all projected maintenance requirements including those associated with the new parking garage at the Wiehle-Reston East Metrorail Station, as well as all fuel, insurance, planning, customer service, security, staff charge-outs and other associated operating costs. This increase is partially offset by a decrease of $3,308,746 due primarily to lower capital requirements as fewer buses require replacement in FY 2015 compared to FY 2014 and there are no other new Capital Projects in FY 2015 requiring funding. It should be noted that this increase is being covered by a combination of Commercial and Industrial (C&I) tax revenues, State Aid, and use of available balance, thus requiring no increase in General Fund dollars.

- **Bus Operations Contract** **$1,119,150**
  An increase of $1,119,150 is necessary to support the contractually obligated increase of 1.8 percent in the bus operations contract.

- **Virginia Railway Express (VRE) Local Jurisdiction Subsidy** **($564,182)**
  The FY 2015 VRE subsidy total of $4,747,685 reflects a decrease of $564,182, or 10.6 percent from the *FY 2014 Revised Budget Plan* total of $5,311,867. Local jurisdiction subsidies are calculated based primarily on an annual ridership survey; however, the results of the fall 2013 survey were not available in time for budget development, so the FY 2015 subsidy estimate was based on the FY 2014 actual subsidy amount. The decrease is primarily due to lower than originally projected ridership estimated as part of FY 2014 budget development; however, it should be noted that actual VRE ridership has continued to grow, just at a slower than originally anticipated pace.

- **WMATA Facility and Service Costs at West Ox** **($531,940)**
  A decrease of $531,940 in expenditures and associated WMATA reimbursements is based on actual WMATA operational requirements at the West Ox Bus Operations Center, as demonstrated by experience in WMATA's operations at the site. Under the Joint Use Agreement, WMATA pays its share of on-going operating and maintenance costs to the County.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$22,109,390**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved $22,109,390, including $9,196,088 in encumbered carryover and $11,938,302 in unspent Capital Projects funds. In addition, an increase of $975,000 was included for transportation related studies. Of this total, $225,000 was included for a study to support proposed land use changes in the Dulles Suburban Corridor and the Reston-Herndon Suburban Corridor associated with the extension of the Silver Line. An additional $250,000 was included for a Huntington Area Transportation Study directed by the Board on February 26, 2013, that will evaluate transportation system alternatives for resolving existing and forecasted congestion issues on Richmond Highway and Telegraph Road. The remaining $500,000 was required for a County Transportation Model update to ensure County modeling efforts are synchronized with new regional modeling techniques. These studies were supported by savings in Operating costs realized during FY 2013.

Cost Centers

There are two cost centers in Fund 40000, County Transit Systems. The first represents the FAIRFAX CONNECTOR bus service, including three divisions, Huntington, Reston-Herndon, and West Ox. The second cost center is focused on Commuter Rail, the Virginia Railway Express (VRE).

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
FAIRFAX CONNECTOR					
Percent change in FAIRFAX CONNECTOR passengers	6.63%	5.96%	(2.79%)/ (2.25%)	4.06%	5.45%
Percent change in service provided for platform hours	3.58%	4.53%	4.50%/ 6.60%	7.30%	7.60%
Percent change in service provided for platform miles	5.56%	5.81%	4.50%/ 4.80%	6.60%	(2.50%)
Commuter Rail					
Percent change in VRE passengers boarding at stations in Fairfax County	20.5%	8.7%	3.0%/ 8.7%	3.0%	0.0%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40000.pdf

Performance Measurement Results

CONNECTOR ridership in FY 2013 was impacted by both the economic downturn and the government shutdown, resulting in fewer passengers. The Metro Silver Line scheduled to begin service in FY 2014 will coincide with the FAIRFAX CONNECTOR adding additional routes and platform hours resulting in a projected increase in ridership. This growth is expected to continue into FY 2015. The Silver Line bus service plan involves redesign, modification and addition of new routes in the Dulles Corridor, feeding the Wiehle-Reston East Metrorail Station. The FAIRFAX CONNECTOR will maximize ridership while at the same time achieving the best alignment of service to balance commuter needs during rush hours and the needs of riders who depend on bus service at other hours as their only means of transportation.

VRE has anticipated ridership to remain similar to FY 2014 mainly due to the reduction of the federal mass transit tax benefit. Beginning January 2014, commuters will only be able to use up to $130 in monthly pre-tax dollars to subsidize their mass transit costs; $115 less than the $245 monthly benefit that was available in 2013. VRE's projected ridership for FY 2015 is mainly predicated on this action because most of VRE's riders, approximately two-thirds, use it. Consequently, Fairfax County's ridership will have similar results and are projected to remain flat. Notwithstanding this critical variable in projecting ridership, VRE still plans on working to increase ridership by improving operational efficiencies such as new rail cars and extended platforms, and more conveniently located maintenance yards where trains can be parked midday (thus reducing the operating costs of running trains far away to a distant maintenance yard for parking). VRE continues to implement a number of operational and capital efforts to address on-time performance issues.

FUND STATEMENT

Fund 40000, County Transit Systems

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$40,923,773	$22,285,036	$45,636,292	$9,277,261
Revenue:				
Miscellaneous Revenue[1]	$1,689,225	$162,778	$162,778	$162,778
SmarTrip Revenue[2]	6,894,725	7,358,142	7,358,142	8,014,903
Bus Advertising	33,333	200,000	200,000	100,000
Bus Shelter Program[3]	69,565	0	0	60,000
WMATA Reimbursements, West Ox Bus Operations Center[4]	2,267,470	2,942,517	2,942,517	2,410,577
State Aid (NVTC) Operations[5]	18,201,878	19,129,770	19,129,770	20,791,972
State Aid (NVTC) Projects[6]	0	5,700,000	5,700,000	5,700,000
Total Revenue	$29,156,196	$35,493,207	$35,493,207	$37,240,230
Transfers In:				
General Fund (10001)	$36,547,739	$34,547,739	$34,547,739	$34,547,739
Metro Operations & Construction (30000)	2,304,186	2,396,353	2,396,353	2,492,207
County and Regional Transportation Projects (40010)[7]	26,701,986	11,442,434	11,442,434	26,226,235
Total Transfers In	$65,553,911	$48,386,526	$48,386,526	$63,266,181
Total Available	$135,633,880	$106,164,769	$129,516,025	$109,783,672
Expenditures:				
FAIRFAX CONNECTOR				
Huntington Division				
Operating Expenses	$28,895,797	$31,640,997	$33,980,269	$32,648,805
Capital Projects	78,144	0	10,121,856	0
Capital Equipment	9,232,726	1,340,000	1,346,250	75,000
Subtotal - Huntington Division	$38,206,667	$32,980,997	$45,448,375	$32,723,805
Reston-Herndon Division				
Operating Expenses	$22,679,437	$21,732,694	$24,386,450	$31,392,230
Capital Projects	15,102	0	1,484,898	0
Capital Equipment	21,150	9,990,000	9,281,060	75,000
Subtotal - Reston-Herndon	$22,715,689	$31,722,694	$35,152,408	$31,467,230
West Ox Division, County CONNECTOR				
Operating Expenses	$14,586,274	$21,021,299	$22,206,932	$18,759,375
Capital Projects	18,452	0	331,548	0
Capital Equipment	6,874,221	150,000	231,436	8,150,000
Subtotal - West Ox Division, County	$21,478,947	$21,171,299	$22,769,916	$26,909,375
West Ox Division, WMATA[4]	$2,267,470	$2,942,517	$2,942,517	$2,410,577
Subtotal - West Ox Division, County and WMATA	$23,746,417	$24,113,816	$25,712,433	$29,319,952
Total CONNECTOR Service	$82,401,303	$85,874,990	$103,370,699	$91,100,410
Total WMATA Service	$2,267,470	$2,942,517	$2,942,517	$2,410,577
Total Bus Services, CONNECTOR & WMATA	$84,668,773	$88,817,507	$106,313,216	$93,510,987

FUND STATEMENT

Fund 40000, County Transit Systems

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Systemwide Projects	$817,550	$0	$4,613,681	$0
Commuter Rail[8]	4,511,265	5,311,867	5,311,867	4,747,685
Total Expenditures	$89,997,588	$94,129,374	$116,238,764	$98,258,672
Transfers Out:				
General Fund (10001)	$0	$4,000,000	$4,000,000	$0
Total Transfers Out	$0	$4,000,000	$4,000,000	$0
Total Disbursements	$89,997,588	$98,129,374	$120,238,764	$98,258,672
Ending Balance	$45,636,292	$8,035,395	$9,277,261	$11,525,000
Transportation-Related Requirements	$21,122,620	$2,210,395	$3,452,261	$0
Reserve: Bus Replacement[6]	0	5,700,000	5,700,000	11,400,000
Reserve for C&I Services	10,104,628	0	0	0
Reserve for Bus Shelter Program[3]	125,000	125,000	125,000	125,000
Unreserved Balance	$14,284,044	$0	$0	$0

[1] Miscellaneous revenue includes such items as reimbursement from the Washington Metropolitan Area Transit Authority (WMATA) for the value of WMATA tokens collected on FAIRFAX CONNECTOR routes, insurance recoveries, and miscellaneous developer contributions.

[2] Fare revenue is received either directly by the County as SmarTrip fare payments, or indirectly through the contractor, who credits cash receipts to the monthly bus operations contract bill.

[3] The Bus Shelter Advertising Program was established in FY 2011 as a public-private partnership to provide for bus shelter construction and maintenance. This revenue is held in reserve for unanticipated County maintenance expenditures related to this program in the event the developer defaults on the Bus Advertising Contract.

[4] WMATA reimburses the County for its share of space at the West Ox Bus Operations Center, a joint use facility for WMATA and the County CONNECTOR. WMATA initiated operations from this site in Spring 2009. Both WMATA expenditures and the offsetting WMATA reimbursement are being adjusted in FY 2015 to more accurately reflect the actual experience to date.

[5] State Aid for mass transit is disbursed to the Northern Virginia Transportation Commission (NVTC), where it is made available to the County.

[6] A Bus Replacement Program was established in FY 2014 with annual contributions of $5.7 million from State Aid for Projects. At the end of FY 2015 the bus replacement reserve will total $11.4 million.

[7] The FY 2015 transfer of $26.2 million from Fund 40010, County and Regional Transportation Projects is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $21.7 million from the Commercial and Industrial (C&I) real estate revenue will fund: West Ox Division rush hour and midday service; support for increased frequencies on overcrowded priority bus routes (Routes 171, 401/402, 950), which were expanded in FY 2010; support of Transit Development Plan expansions of bus service hours at all three operating divisions; support of I-495 Express lanes service and the Tysons Circulator; $3.3 million from HB 2313 local revenues will fund the implementation of Dulles Rail Phase I bus service beginning in the middle of FY 2014; and $1.2 million from parking fees will fund operations and maintenance of the Wiehle-Reston East Metrorail Station parking garage.

[8] Fairfax County participates in the VRE Master Agreement, and provides an annual subsidy to Virginia Railway Express (VRE) operations and construction.

Fund 40010
County and Regional Transportation Projects

Focus

Fund 40010, County and Regional Transportation Projects supports the County's implementation of new transportation projects and is funded by the commercial and industrial real estate tax for transportation. This taxing authority was authorized under the Transportation Funding and Reform Act of 2007 (HB 3202), approved by the Virginia General Assembly on April 4, 2007, and implemented by the Board of Supervisors as part of the FY 2009 Adopted Budget Plan. This revenue helps accelerate the County's implementation of roadway, transit and pedestrian projects.

HB 3202 allows localities to assess a tax on the value of commercial and industrial real estate and to use the proceeds on new transportation improvements. In 2009, the Virginia General Assembly temporarily set the maximum rate localities could levy at 12.5 cents per $100 assessed value. In FY 2019, the maximum rate will return to 25 cents per $100 assessed value. The County's FY 2015 rate is recommended to remain at 12.5 cents. It is estimated that the 12.5 cents rate will generate approximately $50.5 million in revenue for FY 2015. This estimate is based on current projections in the commercial real estate market.

On April 3, 2013, the Virginia General Assembly approved HB 2313, a transportation funding package. The bill included regional components for planning districts that meet certain thresholds (population, registered vehicles, and transit ridership). Northern Virginia meets these criteria for the imposition of certain taxes, and HB 2313 is expected to generate approximately $290 million per year for transportation projects in the region. The bill mandates that 70 percent of this regional funding be allocated by the Northern Virginia Transportation Authority (NVTA), with the remaining 30 percent provided to the individual localities embraced within NVTA for their determination.

Starting in FY 2014, Fairfax County's local share of HB 2313 (its portion of the 30 percent noted above) was programmed into Fund 40010, and FY 2014 revenues from this source are estimated at $37.5 million. In FY 2015, these revenues are projected to be $39.4 million.

Fairfax County applied for, and was awarded, $10.0 million in FY 2014 Virginia Department of Transportation (VDOT) Revenue Sharing funds. The Revenue Sharing Program provides additional funding for use by localities to construct or improve highway systems within that locality. During the *FY 2013 Carryover Review*, FCDOT requested $5.0 million in budget appropriation under Fund 40010, with the remaining $5.0 million to be appropriated in FY 2015. The $10.0 million in FY 2014 Revenue Sharing funds are to be applied to construction costs on the Tysons area Jones Branch Connector project. Fairfax County will be applying for an additional $10.0 million in FY 2015 Revenue Sharing funds; if awarded, budget appropriation will be handled during the *FY 2014 Carryover Review.*

The operations of Dulles Rail Phase I is scheduled for early calendar year 2014. Operations of the Wiehle-Reston East Metrorail Station parking garage will commence with the opening of Dulles Rail Phase I. The Wiehle-Reston East Metrorail Station parking garage is estimated to collect approximately $2.6 million in parking revenues, and $0.25 million in ground rents. These revenues are used primarily to offset debt service for the construction of the garage, and operations and maintenance costs.

Fund 40010
County and Regional Transportation Projects

Fund 40010 funded projects are periodically updated for consistency with a transportation funding list approved by the Board of Supervisors. The types of projects include:

- roadway improvements;
- transit improvements;
- pedestrian, bike, and small intersection improvements; planning and design work for future projects; and
- advance right-of-way purchases for future projects.

FY 2015 disbursements include $59.9 million for capital projects, $4.1 million for debt service for the Wiehle-Reston East Metrorail Station parking garage, $7.2 million for operating and staff support for project implementation and a $26.2 million transfer to Fairfax Connector bus service (Fund 40000, County Transit Systems). The transfer to Fund 40000 supports the following: West Ox Division rush hour and midday service; support for increased frequencies on overcrowded priority bus routes (Routes 171, 401/402, 950), which were expanded in FY 2010; support of Transit Development Plan expansions of bus service hours at all three operating divisions; support of I-495 Express lanes service and the Tysons Circulator; implementation of Dulles Rail Phase I bus service beginning in mid-FY 2014; and, operations and maintenance of the Wiehle-Reston East Metrorail Station parking garage. Funding transit services are within the legislative constraints for commercial and industrial tax funds which must be used to support transportation capacity improvements.

Staffing level adjustments are required in Fund 40010 after the Virginia General Assembly approved HB 2313. In FY 2015, Fund 40010 supports 34/34.0 FTE staff positions to manage and advance critical transportation projects in the County. Of this total, 6/6.0 FTE positions are proposed to be established as part of the FY 2015 Advertised Budget Plan. It should be noted that a total of 13/13.0 FTE positions associated with HB 2313 will be established as part of a multi-year budget process for Fund 40010. The remaining 7/7.0 FTE positions will be established as part of the FY 2016 budget due to the timeframe of implementation and management of new transportation projects.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,504,847	$1,927,674	$3,253,294	$4,804,811
Operating Expenses	1,713,832	1,946,648	2,042,393	2,436,236
Capital Equipment	0	0	0	0
Bond Expenses	0	0	0	4,145,463
Capital Projects	11,856,248	73,973,169	212,815,747	59,946,724
Total Expenditures	$15,074,927	$77,847,491	$218,111,434	$71,333,234
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	19 / 19	28 / 28	28 / 28	34 / 34

Fund 40010
County and Regional Transportation Projects

1	Deputy Director (1)	1	Senior Right-of-Way Agent (1)
1	Engineer V	1	Programmer Analyst I (1)
1	Engineer III	3	Planning Technicians II (1)
1	Engineer IV	2	Project Coordinators
2	Transportation Planners IV	2	Administrative Associates
4	Transportation Planners III	2	Management Analysts III
6	Transportation Planners II	1	Network Analyst I
1	Assistant Supervisor Facilities Support	2	Administrative Assistants III
1	GIS Spatial Analyst I (1)	1	Transportation Planner V
1	HR Generalist II (1)		

TOTAL POSITIONS
34 Positions (6) / 34.0 FTE (6.0) ( ) Denotes New Position

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$70,399**
An increase of $70,399 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

♦ **Other Post-Employment Benefits** **$9,265**
An increase of $9,265 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

♦ **State Transportation Funding Plan Positions** **$2,797,473**
Staffing level adjustments are required in Fund 40010, County and Regional Transportation Projects after the Virginia General Assembly approved the State Transportation funding plan (HB 2313), which will ensure timely delivery of projects funded from the new revenue source. An increase of $2,797,473 in Personnel Services is due to the establishment of 6/6.0 FTE positions associated with supporting initial implementation of projects and services funded with HB 2313 revenue. It should be noted that a total of 13/13.0 FTE positions associated with HB 2313 will be established as part of a multi-year budget process for Fund 40010. The remaining 7/7.0 FTE positions will be established as part of the FY 2016 budget due to the timeframe of implementation and management of new transportation projects.

♦ **Operating Expenses** **$489,588**
An increase of $489,588 in Operating Expenses is required due to facility space expansion and purchase of office equipment associated with the additional State Transportation funding plan (HB 2313) positions.

♦ **Wiehle-Reston East Parking Garage Debt Service** **$4,145,463**
Funding in the amount of $4,145,463 has been included for the FY 2015 Advertised Budget Plan as part of the programmed debt service expenditures.

- **Capital Projects** **$59,946,724**
  Funding in the amount of $59,946,724 has been included for FY 2015 priority projects supported by the commercial and industrial tax revenue, consistent with a transportation funding list periodically updated and approved by the Board of Supervisors.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$140,796,586**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $140,796,586 due to the carryover of unexpended project balances of $133,327,264, an appropriation of $1,395,745 in Personnel Services and Operating Expenses for the new 11/11.0 FTE positions associated with the revenues received by the Northern Virginia Transportation Authority mandated by HB 2313. The remaining adjustments of $6,073,577 are noted as follows: $5,000,000 in final design expenses for the Jones Branch Connector VDOT project; and $1,073,577 in net remaining adjustments.

Fund 40010
County and Regional Transportation Projects

FUND STATEMENT

Fund 40010, County and Regional Transportation Projects

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$66,374,117	$0	$105,821,785	$38,144,420
Revenue:				
Commercial Real Estate Tax for Transportation[1]	$45,598,592	$50,495,455	$50,495,455	$50,495,455
Fairfax County Share of New Regional Transp. Funds[2]	0	37,500,000	37,500,000	39,425,074
State Transportation Revenue[3]	0	0	5,000,000	5,000,000
EDA Bonds[4]	0	0	50,000,000	0
EDA Bonds (Wiehle-Reston East Metrorail Parking Garage PPEA)	7,860,095	0	0	0
Miscellaneous Revenue[5]	556,827	0	250,000	250,000
Wiehle-Reston East Metrorail Parking Garage[6]	0	1,294,470	1,294,470	2,588,940
Metropolitan Washington Airports Authority (MWAA)	507,081	0	5,894,144	0
Total Revenue	$54,522,595	$89,289,925	$150,434,069	$97,759,469
Total Available	$120,896,712	$89,289,925	$256,255,854	$135,903,889
Expenditures:				
Personnel Services	$1,504,847	$1,927,674	$3,253,294	$4,804,811
Operating Expenses	1,713,832	1,946,648	2,042,393	2,436,236
Capital Equipment	0	0	0	0
Capital Projects[2,7,8]	11,856,248	73,973,169	212,815,747	59,946,724
Wiehle-Reston East Parking Garage Debt Service	0	0	0	4,145,463
Total Expenditures	$15,074,927	$77,847,491	$218,111,434	$71,333,234
Transfers Out:				
General Construction and Contributions (30010)[9]	$0	$0	$0	$200,000
County Transit (40000)[10]	26,701,986	11,442,434	11,442,434	26,226,235
Total Transfers Out	$26,701,986	$11,442,434	$11,442,434	$26,426,235
Total Disbursements	$15,074,927	$77,847,491	$218,111,434	$71,533,234
Ending Balance	$105,821,785	$11,442,434	$38,144,420	$64,370,655
Rate per $100 of Assessed Value	$0.11	$0.125	$0.125	$0.125

[1] The Board of Supervisors implemented this tax in FY 2009 at a rate of 11 cents per $100 of assessed value. In FY 2014, the rate increased from 11 cents to 12.5 cents per $100 of assessed value as part of the Board's Four Year Transportation Program; this rate remains unchanged in FY 2015. Due to flat projections of assessed value on commercial and industrial properties from FY 2014 to FY 2015, no growth in revenue is expected. The Transportation Funding and Reform Act of 2007 (HB 3202) provided the enabling legislation for this tax.

[2] As a result of the State Transportation funding plan approved during the 2013 Session by the General Assembly (HB 2313), additional revenues will be available to the County for transportation projects and transit needs. As a result, the County will benefit from approximately $133.3 million in regional transportation revenues in FY 2015. Of this total, $39.4 million or 30 percent will be available directly to the County with the balance flowing to the Northern Virginia Transportation Authority (NVTA) on the County's behalf.

[3] Starting in FY 2014, grant funding from the state's Revenue Sharing program was programmed as part of the Commercial and Industrial Tax budget. In FY 2015, FCDOT anticipates $5.0 million to be received from the state as reimbursement for the Jones Branch Connector capital project.

[4] Economic Development Authority (EDA) revenue bonds in the amount of $50.0 million are included in the FY 2014 Revised Budget Plan, and consistent with the Board of Supervisors Four Year Transportation Plan. FCDOT anticipates these bonds being carried over into FY 2015.

[5] Revenues associated with ground rents at the Wiehle-Reston East Metrorail Station Parking Garage.

[6] Parking revenues collected at the Wiehle-Reston East Metrorail Station. FY 2015 represents the first full year of parking revenues being collected.

[7] In order to account for the expenditures in the proper fiscal year, an audit adjustment in the amount of $532,643 has been reflected as an increase to FY 2013 expenditures. There is an offsetting adjustment of $532,643 to the FY 2014 Revised Budget Plan as a result of this adjustment. The adjustment is included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustments will be included in the FY 2014 Third Quarter package.

[8] Capital Projects include roadway, pedestrian and transit capital funding. A portion of funding is held in a reserve and adjustments are made to reflect project funding for specific projects approved by the Board of Supervisors as projects approach implementation.

[9] In FY 2015, the transfer of $200,000 to Fund 30010, General Construction and Contributions, is associated with Developer Default costs and is recommended by the Auditor to the Board of Supervisors. The Developer Default project is necessitated by economic conditions surrounding the construction industry that result in some developers not completing required public facilities, acceptance of roads by the state, walkways and storm drainage improvements. These funds will only be used for transportation related improvement projects that qualify for the use of C&I funding.

[10] The FY 2015 transfer of $26.2 million to Fund 40000, County Transit Systems is consistent with a transportation funding list periodically updated and approved by the Board of Supervisors. Of this total, $21.7 million from the Commercial and Industrial Tax will fund: West Ox Division rush hour and midday service; support for increased frequencies on overcrowded priority bus routes; support of I-495 Express lanes service and the Tysons Circulator; $3.3 million from HB 2313 local revenues will fund the implementation of Dulles Rail Phase I bus service beginning in mid-FY 2014; and $1.2 million from parking fees will fund operations and maintenance of the Wiehle-Reston East Metrorail Station parking garage.

Fund 40010
County and Regional Transportation Projects

FY 2015 Summary of Capital Projects

Fund 40010, County and Regional Transportation Projects

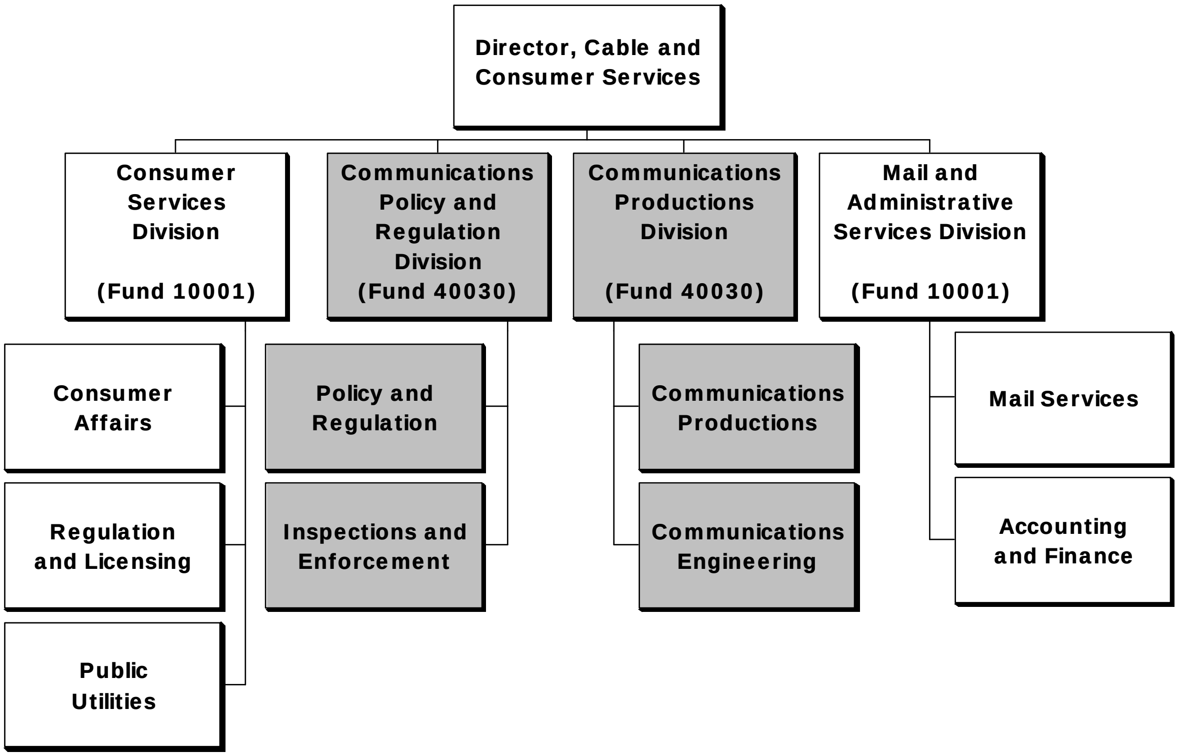
Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-049-000	Debt Service-Wiehle Avenue	$600,000	$0.00	$600,000.00	$0
2G40-001-000	Construction Reserve		93,904.50	146,885,930.84	59,946,724
2G40-002-000	Braddock Transportation Projects	100,000	0.00	100,000.00	0
2G40-003-000	At Large Transportation Projects	100,000	0.00	55,000.00	0
2G40-004-000	Dranesville Transportation Projects	100,000	50,000.00	29,092.34	0
2G40-005-000	Hunter Mill Transportation Projects	100,000	0.00	55,000.00	0
2G40-006-000	Lee Transportation Projects	100,000	0.00	100,000.00	0
2G40-007-000	Mason Transportation Projects	100,000	0.00	100,000.00	0
2G40-008-000	Mount Vernon Transportation Projects	100,000	0.00	100,000.00	0
2G40-009-000	Providence Transportation Projects	100,000	0.00	100,000.00	0
2G40-010-000	Springfield Transportation Projects	100,000	0.00	100,000.00	0
2G40-011-000	Sully Transportation Projects	100,000	0.00	100,000.00	0
2G40-012-000	BRAC-Route 1 Widening	3,000,000	227,379.99	782,748.75	0
2G40-014-000	Davis Drive Extension	85,000	14,286.60	10,762.99	0
2G40-015-000	Rt123/Braddock Rd Improvements	1,808,000	106,341.58	1,337,952.88	0
2G40-017-000	Georgetown Pike/Walker Rd	283,624	0.00	26,331.50	0
2G40-018-000	Tysons Dulles Toll Road Study	1,056,187	434,667.40	187,914.56	0
2G40-019-000	Rte 29 Widening-Centreville To FFX City	2,000,000	0.00	2,000,000.00	0
2G40-020-000	Jones Branch Connector (JBC)	1,874,396	530,141.21	870,554.84	0
2G40-021-000	BRAC-Telegraph Rd Widening S Van Dorn	2,000,000	0.00	1,822,879.16	0
2G40-022-000	Lorton Road-Rt 123 Silverbrook Rd	2,284,000	0.00	2,271,086.05	0
2G40-023-000	BRAC-Mulligan Road	18,781,688	0.00	10,122,704.00	0
2G40-025-000	Walney Road at Dallas Street	380,000	0.00	380,000.00	0
2G40-027-000	Road Viewers Program (RVP)	100,000	0.00	67,486.53	0
2G40-028-000	Spot Improvements (SI)	6,229,000	710,404.42	4,127,551.39	0
2G40-029-000	Eskridge Rd Extension	4,416,777	1,938,129.38	904,798.87	0
2G40-049-000	Richmond Highway Match - Sidewalks	934,894	0.00	934,894.00	0
2G40-050-000	Braddock/Roanoke Road Improvements	1,192,000	10,388.57	1,181,611.43	0
2G40-051-000	RSTP Advanced Project Implementation-TMSAMS	780,100	141,916.41	638,183.59	0
2G40-053-000	Bonds Advanced Project Implementation	1,250,000	392.67	1,249,607.33	0
2G40-054-000	Town Center Parkway Underpass	264,100	91,216.54	172,883.46	0
2G40-055-000	RollingRd VR Pk Garage Feasibility Study	250,000	0.00	250,000.00	0
2G40-056-000	Dulles Corridor Bike/Ped Acc-Wiehle Study	120,000	24,607.41	95,392.59	0
2G40-059-000	Route 1 Transit Center	300,000	177,349.23	122,650.77	0
2G40-060-000	Cost Benefit Analysis Support	762,000	371,478.11	390,521.89	0
2G40-061-000	RT 29 at Gallows Rd.	150,000	0.00	150,000.00	0
2G40-062-000	Jones Branch Connector VDOT	10,000,000	0.00	10,000,000.00	0
2G40-064-000	Proffer Reimbursed	19,159	0.00	19,159.00	0

FY 2015 Summary of Capital Projects

Fund 40010, County and Regional Transportation Projects

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G40-065-000	Herndon Metro Station Access Mgmt Study	249,000	0.00	249,000.00	0
2G40-066-000	Rt 123 & Kelley Dr	600,000	0.00	600,000.00	0
2G40-067-000	Giles Run & Laurel Hill	600,000	0.00	600,000.00	0
ST-000001	Sidewalk Replacement VDOT Participation	600,000	0.00	83,851.48	0
ST-000002	Emergency Maintenance Of Existing Trails	100,000	0.00	6,417.51	0
ST-000003	Pedestrian Task Force Recommendations	11,540,700	1,641,333.08	4,700,484.27	0
ST-000033	Springfield Multi-Use Transit Hub	6,880,000	134,841.11	6,745,158.89	0
ST-000034	Lorton/Cross County Trail Enhancements	313,000	0.00	313,000.00	0
TF-000001	Wiehle Avenue Metrorail Facility	23,190,095	4,790,605.90	1,533,454.33	0
TF-000002	BRAC -Springfield Park and Ride	5,276,300	1,007.73	51,807.47	0
TF-000003	West Ox Bus Facility-Parking Expansion	5,500,000	159,789.90	4,210,943.45	0
TF-000010	Seven Corners Transit Center	230,000	4,151.09	67,068.85	0
TF-000011	Soapstone Dr Connector Overpass Study	209,157	141,098.84	24,072.34	0
TF-000012	Sunset Hills Park and Ride	1,462,000	0.00	747,798.55	0
TF-000020	Herndon Metrorail Parking Garage	1,500,000	0.00	1,500,000.00	0
TF-000021	Innovation Center Parking Garage	1,900,000	0.00	1,900,000.00	0
TF-000022	Springfield CBD Park-N-Ride Lot	247,500	0.00	247,500.00	0
TS-000001	Bicycle Facilities Program	1,000,000	60,816.10	762,490.60	0
TS-000008	Tysons Bus Stop Shelters	30,000	0.00	30,000.00	0
Total		$123,348,677	$11,856,247.77	$212,815,746.50	$59,946,724

Fund 40030
Cable Communications



The Department of Cable and Consumer Services is the umbrella agency for four distinct functions: Communications Policy and Regulation; Communications Productions; Consumer Services; and Mail and Administrative Services. The total agency staff is dispersed over two funding sources: Cable Communications Fund and General Fund. Cable Communications includes Communications Policy and Regulation and Communications Productions and is responsible for communications regulation and for television programming, and is presented in Fund 40030 (Volume 2). Fund 40030 is supported principally by revenue received from local cable operators through franchise agreements. The General Fund includes Consumer Services, Accounting and Finance, and Mail Services. Consumer Services mediates complaints, educates consumers, regulates taxicabs, issues licenses, and provides utility rate case intervention and is presented within the Public Safety Program Area (Volume 1) and is fully supported by the General Fund. Mail and Administrative Services manages mail services as well as accounting and finance services. Mail Services along with Accounting and Finance are programs presented in the Legislative-Executive Functions/Central Services Program Area (Volume 1) and are fully supported by the General Fund. While the functions of the Department of Cable and Consumer Services provide diverse services, they all provide quality customer service to the community and work collaboratively with County agencies, neighboring jurisdictions, and professional organizations.

Fairfax County Government Channel 16 is one of the best government access cable television stations in the nation.

Fund 40030
Cable Communications

Mission

To promote the County's cable communications policy; to enforce public safety, customer service, and regulatory requirements among the County's franchised cable operators; and to produce television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network.

To accomplish the mission, Communications Policy and Regulation and Communications Productions encourage competition, innovation, and inclusion of local community interests in the countywide deployment of cable communications services; negotiate, draft, and provide regulatory oversight and enforcement of cable communications contracts, ordinances, statutes, and customer service policies; protect the health, safety, and welfare of the public by enforcing safety codes and construction standards; ensure community access to public, educational, and governmental programming; maintain a reliable means of mass communication of official information during emergencies; provide digital media production services to create informational programming for County residents accessible through a variety of distribution channels; and support internal communications, including remote origination and viewing of training programs for County employees and emergency first-responders.

Cable Communications supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Creating a Culture of Engagement

Connecting People and Places

Practicing Environmental Stewardship

Maintaining Healthy Economies

Exercising Corporate Stewardship

Focus

The Cable Communications Fund (CCF) was established by the Board of Supervisors in 1982 to provide accurate and auditable accounting of revenues and expenses associated with the administration of the County's cable communications ordinance and franchise agreements, communications productions, and cable-related consumer and policy services. CCF revenue supporting this fund comes from Public, Educational, and Governmental (PEG) access capital grants and state communications sales and use taxes received from local cable operators based on the operators' gross revenues.

Communications Policy and Regulation negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers, serving over 289,000 cable subscribers, and providing over 75 percent of County households with a choice of cable service providers. Communications Policy and Regulation ensures that cable operators provide high-quality customer service, safe cable system construction and operation, and access to PEG programming and emergency information.

Communications Policy and Regulation enforces construction codes and standards on a competitively neutral basis. In FY 2013, more than 95 percent of inspected work sites were in compliance with applicable codes.

Fund 40030
Cable Communications

Communications Policy and Regulation monitors new developments in cable and broadband legislation, regulation, and technology and consults with the Department of Information Technology on various carrier and broadband regulatory matters before the Federal Communications Commission.

Communications Policy and Regulation will continue to administer financial support for the I-Net and support the construction of new I-Net sites and efforts to migrate video, high-speed data, and voice services to the I-Net in designated County and FCPS facilities. The I-Net, managed by the Department of Information Technology, is the backbone of the County Enterprise-wide Network. It is comprised of more than 4,000 kilometers of fiber linking over 400 County and Fairfax County Public Schools locations.

Communications Productions is responsible for the production of television programming for Fairfax County Government Channel 16 and the Fairfax County Training Network. Channel 16 televises meetings of the Board of Supervisors, Planning Commission, and Board of Zoning Appeals; County Executive projects; Board-directed special programming; town meetings; monthly Board of Supervisors video newsletters; and programs highlighting the services of County agencies. Channel 16 reaches an estimated 798,000 residents via cable television and reaches an even larger audience through video streaming and video-on-demand. Channel 16 reaches an increasingly diverse community by offering translated programming including Spanish, Korean, and Vietnamese, as requested by County agencies.

Communications Productions televises training and internal communication programming on the Fairfax County Training Network through the Fairfax County I-Net, reaching approximately 25,000 County and Fairfax County Public Schools' employees. Communications Productions operates an emergency message system, serves as the centralized resource for loan pool equipment, and supports video teleconferencing.

As part of Communications Productions, Meeting Space Management and Event Support is responsible for staffing and operation of the Government Center Conference Center, supporting the Fairfax County Board of Supervisors; Fairfax County Boards, Authorities, and Commissions; non-profit organizations; and County agencies.

During the period from FY 2012 – FY 2015, approximately $15.0 million of the Fund 40030 balance has been used to support critical IT projects funded out of Fund 10040, IT Projects, including the Tax System Modernization Project, the Police In-Car Video Project, and several other IT-related projects.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$5,425,610	$5,335,332	$5,382,914	$5,792,992
Operating Expenses	4,190,972	4,433,336	12,795,217	3,572,096
Capital Equipment	521,508	350,000	587,952	450,000
Total Expenditures	$10,138,090	$10,118,668	$18,766,083	$9,815,088
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	52 / 52	52 / 52	52 / 52	52 / 52

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$68,280**
  An increase of $68,280 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Personnel Services** **$423,437**
  An increase of $423,437 in Personnel Services is required to support increased fringe benefit costs based on actual experience in the fund.

- **Other Post-Employment Benefits** **($34,057)**
  A decrease of $34,057 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Operating Expenses Adjustment** **($885,740)**
  A net decrease of $885,740 in Operating Expenses includes a decrease of $918,875 in funding for I-Net equipment costs; however, it should be noted that unspent prior year funds are anticipated to be available to meet all I-Net-related equipment cost requirements in FY 2015. This decrease is partially offset by an increase of $33,135 in the Communications Productions Division primarily for increased contractual and maintenance costs related to capital equipment.

- **PC Replacement** **$24,500**
  An increase of $24,500 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Capital Equipment** **$450,000**
  Capital Equipment funding of $450,000 includes $400,000 for video replacement equipment in the Communications Productions Division due to specific equipment being past its useful lifespan. In addition, $50,000 is included for I-Net data and video network equipment.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$8,647,415**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $8,647,415, including $47,582 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $381,949 in encumbered funding, and $100,000 based on the revised Cox Cable Franchise agreement which increased the capital construction contribution to Channel 16 from $250,000 to $350,000. In addition, an amount of $8,117,884 reflects unencumbered carryover of which $7,992,506 was unexpended funds related to the design and operation of the I-Net and $125,378 reflects various Channel 16 capital equipment acquisitions.

Cost Centers

The three cost centers within Fund 40030, Cable Communications, work together to achieve the mission of the Fund are the Communications Policy and Regulation Division, Communications Productions Division, and the Institutional Network. A large portion of the Communications Policy and Regulation Division is dedicated to I-Net initiatives and beginning in FY 2014, the I-Net function within the Communications Policy and Regulations Division was separated out into the newly created Institutional Network cost center.

Communications Policy and Regulation Division

The Communications Policy and Regulation Division (CPRD) negotiates cable franchise agreements and is responsible for regulatory oversight of the County's three franchised cable television providers.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,593,505	$2,708,619	$2,729,665	$2,936,442
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	23 / 23	23 / 23	23 / 23	23 / 23

	Office of the Director		Communications Policy and Regulation Division		Inspections and Enforcement
1	Director, DCCS	1	Director, Policy and Regulation	1	Engineer III
1	Administrative Assistant V	1	Administrative Assistant IV	1	Engineering Technician III
				1	Communications Engineer
	Regulation and Licensing		Policy and Regulation	6	Senior Electrical Inspectors
1	Administrative Assistant III	2	Management Analysts III		
					Consumer Affairs
	Administrative Services		Public Utilities	1	Consumer Specialist II
1	Financial Specialist III	2	Utilities Analysts	1	Consumer Specialist I
1	Administrative Assistant IV			1	Administrative Assistant II

TOTAL POSITIONS
23 Positions / 23.0 FTE

Communications Productions Division

The Communications Productions Division (CPD) produces programming for Fairfax County Government Channel 16 and the Fairfax County Training Network and manages the Government Center Conference Center.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$4,093,322	$4,125,123	$4,389,611	$4,507,018
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	29 / 29	29 / 29	29 / 29	29 / 29

	Communications Productions Division		Communications Engineering		Conference Center
1	Director, Comm. Productions	1	Network Telecom Analyst III	1	Video Engineer
1	Administrative Assistant IV	2	Network Telecom Analysts II	1	Administrative Assistant III
1	Administrative Assistant II	1	Network Telecom Analyst I	1	Administrative Assistant II
				1	Administrative Associate
	Communications Productions		Consumer Affairs		
1	Instructional Cable TV Specialist	1	Administrative Assistant II		Regulation and Licensing
5	Producers/Directors			1	Administrative Assistant III
6	Assistant Producers				
4	Media Technicians				

TOTAL POSITIONS
29 Positions / 29.0 FTE

Institutional Network

The Institutional Network cost center is responsible for the County Enterprise-Wide Network Services and is managed by the Department of Information Technology.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$3,451,263	$3,284,926	$11,646,807	$2,371,628
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Communications Policy and Regulation Division					
Percent of cable communications construction work sites inspected	27%	23%	25%/21%	18%	23%
Percent of homeowner cable construction complaints completed	100%	100%	100%/100%	100%	100%
Percent of favorably resolved cable service complaints	97%	100%	97%/99%	97%	NA
Percent of inquiries completed	100%	100%	99%/100%	99%	99%
Communications Productions Division					
Percent of requested programs completed	100%	100%	98%/100%	98%	98%
Percent of program transmission uptime	99.0%	98.2%	99.5%/99.2%	99.5%	99.5%
Percent of duplication requests completed within required deadline	91%	99%	100%/100%	100%	100%
Institutional Network					
Percent of I-Net locations constructed	73%	100%	100%/90%	85%	90%
Percent of I-Net locations activated for video	75%	100%	100%/80%	75%	80%
Percent of I-Net overall uptime	99.9%	99.9%	99.9%/99.9%	99.9%	99.9%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40030.pdf

Performance Measurement Results

The FY 2014 and FY 2015 estimates for construction work sites have been adjusted to reflect the FY 2013 workload. In FY 2015, the Cable Service Complaints Investigated will no longer be reflected in the Communications Policy and Regulation Division performance measures. This data is being reported within the Case Inquiry-related performance measures in the Department of Cable and Consumer Services – Consumer Services section which can be found in the Public Safety Program Area (Volume 1).

In FY 2013, the Communications Productions Division (CPD) produced more than 780 hours of programming, completing 100 percent of programs requested. CPD maintained a Fairfax County Government Channel 16 transmission uptime of 99.2 percent, reaching an estimated 798,000 residents, while televising Board of Supervisors, Planning Commission, Board of Zoning Appeals meetings, and other programs highlighting the services of County agencies.

In FY 2013, the percent of I-Net locations constructed (90 percent) and activated for video (80 percent), did not meet their performance targets due primarily to unanticipated project delays. The FY 2014 and FY 2015 future estimates have been adjusted based on the FY 2013 experience.

Fund 40030
Cable Communications

FUND STATEMENT

Fund 40030, Cable Communications

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$17,936,386	$6,282,583	$14,355,300	$3,328,701
Revenue:				
Miscellaneous Revenue	$701	$1,200	$1,200	$1,200
Fines and Penalties	11,200	0	0	0
I-Net and Equipment Grant	7,222,121	6,474,603	6,474,603	7,294,523
Franchise Operating Fees	16,906,911	17,616,774	17,616,774	17,076,403
Total Revenue	$24,140,933	$24,092,577	$24,092,577	$24,372,126
Total Available	$42,077,319	$30,375,160	$38,447,877	$27,700,827
Expenditures:				
Personnel Services	$5,425,610	$5,335,332	$5,382,914	$5,792,992
Operating Expenses	4,190,972	4,433,336	12,795,217	3,572,096
Capital Equipment	521,508	350,000	587,952	450,000
Subtotal Expenditures	$10,138,090	$10,118,668	$18,766,083	$9,815,088
Transfers Out:				
General Fund (10001)[1]	$4,270,457	$4,145,665	$4,145,665	$3,148,516
Information Technology (10040)[2]	3,260,000	2,900,000	2,900,000	2,900,000
Capital Renewal Construction (30020)	285,000	0	0	0
Technology Infrastructure Services (60030)[3]	4,620,303	4,475,253	4,475,253	5,870,771
Schools Operating Fund (S10000)[4]	600,000	0	600,000	600,000
Schools Grants & Self Supporting (S50000)[4]	4,298,169	4,482,175	3,882,175	2,257,314
Schools Grants & Self Supporting (S50000)[5]	250,000	250,000	350,000	350,000
Total Transfers Out	$17,583,929	$16,253,093	$16,353,093	$15,126,601
Total Disbursements	$27,722,019	$26,371,761	$35,119,176	$24,941,689
Ending Balance[6]	$14,355,300	$4,003,399	$3,328,701	$2,759,138
Reserve for PC Replacement	$31,500	$31,500	$31,500	$31,500
Unreserved Ending Balance	$14,323,800	$3,971,899	$3,297,201	$2,727,638

[1]The base Transfer Out to the General Fund represents compensation for staff and services provided by the County primarily for cable-related activities and is calculated as 20 percent of the franchise operating fees. In addition, annual reconciliation of the revenue and subsequent transfer is conducted and necessary adjustments have been incorporated in the FY 2015 budget.

[2] In FY 2015, this funding reflects a direct transfer of $2.9 million to Fund 10040, Information Technology, to support multiple IT project requirements, including the expansion of wireless service to all library branches.

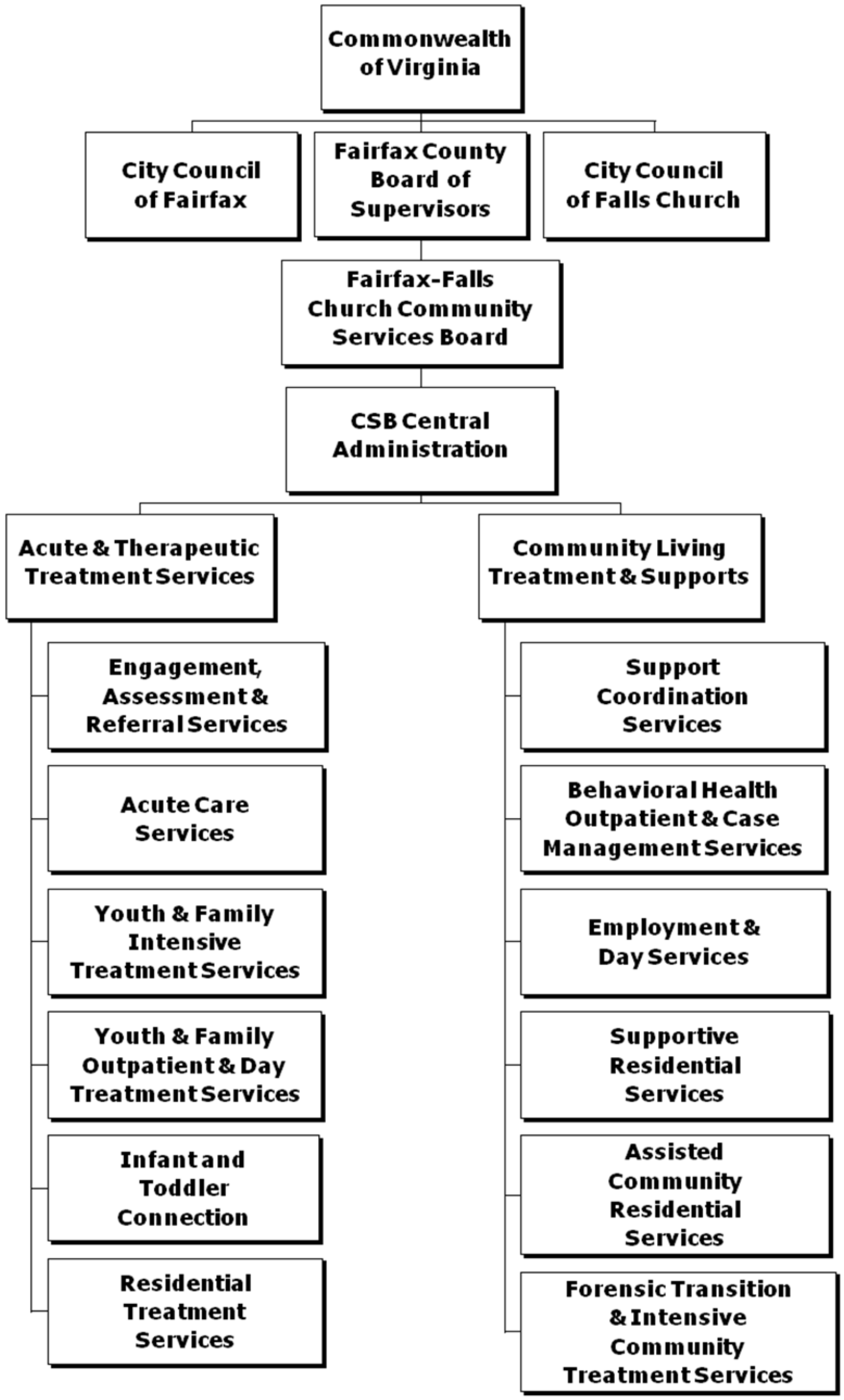
[3] Funding of $1,814,103 reflects a direct transfer to Fund 60030, Technology Infrastructure Services, to support staff and equipment costs related to construction of the I-Net. In addition, in FY 2015 an amount of $3,796,668 is included reflecting the third year of a multi-year commitment to replace and refresh core elements of the I-Net, and $260,000 relfects support for the Library Wireless project.

[4] The base Transfer Out to the Schools funding reflects compensation for staff and services provided by the Fairfax County Public Schools (FCPS) and is calculated as 20 percent of the franchise operating fees. Of this total, FCPS directs $600,000 to Fund S10000, School Operating Fund, with the remaining total directed to Fund S50000, Schools Grants & Self Supporting. Annual reconciliation of the revenue and subsequent transfer is conducted and necessary adjustments have been incorporated in the FY 2015 budget. It should be noted that the FY 2013 actual transfer to Schools from Fund 40030 was directed entirely to Fund S50000; however, FY 2013 actuals have been restated to reflect the $600,000 that FCPS redirected from S50000 to Fund S10000. The *FY 2014 Revised Budget Plan* reflects this same adjustment; which will be formally adjusted a part of the *FY 2014 Third Quarter Review*.

[5] This funding reflects a direct transfer of $350,000 to FCPS to support a replacement equipment grant.

[6] Actual ending balances fluctuate year to year, as ending balances are reappropriated within Fund 40030. Equipment and services expenditure requirements fluctuate year to year based on I-Net construction and maintenance schedule.

Fund 40040
Community Services Board (CSB)



Fund 40040
Community Services Board (CSB)

Mission

The Fairfax-Falls Church Community Services Board (CSB) plans, organizes and provides a system of services for residents of Fairfax County and the cities of Fairfax and Falls Church who have mental illness, substance use disorders, and/or intellectual disabilities. The CSB also provides early intervention services for infants and toddlers who have, or are at risk of having, developmental delays.

As the public support network, the CSB provides services to improve mental, emotional and physical health and quality of life for individuals affected by these conditions and to strengthen their capacity for living self-determined, productive and valued lives in the community. The department provides leadership to ensure the integration of the principles of resilience, recovery and self-determination in the development and provision of services.

The Fairfax-Falls Church Community Center Board supports the following County Vision Elements:

- ***Maintaining Safe and Caring Communities***
- ***Creating a Culture of Engagement***
- ***Connecting People and Places***
- ***Maintaining Healthy Economies***
- ***Building Livable Spaces***
- ***Exercising Corporate Stewardship***

Fund 40040
Community Services Board (CSB)

AGENCY DASHBOARD

Key Data	FY 2011	FY 2012	FY 2013
1. Persons served by the CSB	20,058	20,446	20,988
2. Children served by Infant and Toddler Connection	2,801	3,090	2,975
3. Department of Justice and Commonwealth of Virginia Settlement Agreement relating to individuals with intellectual disabilities			
• Individuals discharged from state training centers who are returning to their communities	4	2	10
• Individuals on Medicaid Waiver waiting list who meet the Urgent Need criteria	404	494	576
4. Employment and Day Services			
▪ Annual Special Education Graduates*	104	110	120
▪ Individuals on community waiting list	NA	26	7
5. Health Care Reform			
▪ Percent of individuals who reported that they have a Primary Care Provider**	53%	50%	42%
▪ Percent of individuals receiving mental health/substance abuse services who have Medicaid coverage	37%	38%	35%
6. Projected/actual new housing opportunities	NA	116/104	120/91
7. Projected/actual new housing opportunities for individuals receiving 24/7 high intensity services (e.g., group homes, Intermediate Care Facilities)	NA	4/0	14/4
8. Projected/actual new housing opportunities for individuals receiving supervised and supportive housing services	NA	93/95	100/78
9. Projected/actual new housing opportunities for individuals receiving time-limited services	NA	7/9	7/9
10. Individuals completing their initial lease with a Bridging Affordability program rental subsidy/Subset number of individuals who were homeless***	NA	20/14	16/13

* When initially reported, special education graduates were counted in the fiscal year in which they graduated. Data has been adjusted to reflect the fiscal year in which services began.

**Does not include the Infant and Toddler Connection program.

*** When initially reported, numbers reflected some individuals served in FY 2013. Data has been adjusted to reflect the fiscal year in which services began.

Fund 40040
Community Services Board (CSB)

Focus

The Fairfax-Falls Church CSB is one of 40 Community Services Boards in the Commonwealth of Virginia, mandated by state law, and operates as part of Fairfax County government's human services system. The CSB partners with community organizations, alumni groups, concerned families, faith communities, businesses, schools, and other Fairfax County agencies to provide a safety net of vital services for the community's most vulnerable residents. CSB staff and contracted service providers include psychiatrists, psychologists, nurses, counselors, therapists, case managers, peer specialists, and administrative and support staff, as well as over 2,000 dedicated volunteers and interns.

System Transformation

At the beginning of FY 2014, the CSB implemented its transformed organizational structure that reorganized and realigned resources to better serve those who need services the most. Services are now organized according to how they are provided, in an integrated system of care with a focus on recovery and self-determination, rather than by disability areas (mental illness, substance abuse, intellectual and developmental disabilities) since many people requiring CSB services experience more than one of these challenges. To support the CSB's reorganization, the department also initiated a multi-year effort to improve budgeting and financial management, and enhance its performance measurement system.

Since then, the CSB has refined its system-wide organization with the goal of providing the services and supports necessary to help some of the most vulnerable people in the community – people with mental illness, substance use disorders and intellectual disabilities – have successful, healthy and independent lives. The refined organizational structure facilitates the provision of integrated treatment for individuals with complex needs, as well as provides greater opportunities for sharing staff expertise, information and resources throughout the organization.

CSB Administration now includes the leadership and business supports for the entire CSB, as well as cross-cutting services which are integrated across all service areas (e.g., housing, peer supports, medical services, consumer affairs, communication, partnership development and access to entitlements). In addition, there are two main categories of CSB services:

- Acute & Therapeutic Treatment Services – Engagement, Assessment & Referral Services; Acute Care Services; Youth & Family Intensive Treatment Services, Youth & Family Outpatient and Day Treatment Services; Infant and Toddler Connection, and Residential Treatment Services.

- Community Living Treatment & Supports – Support Coordination Services; Behavioral Health Outpatient & Case Management Services; Employment & Day Services; Supportive Residential Services; Assisted Community Residential Services; and Forensic Transition & Intensive Community Treatment Services.

It should be noted that the CSB's transformed organizational structure and services will continue to evolve, with major improvements expected based on the September 2013 Revenue Maximization report and continuation of improvements identified in the July 2012 County Executive's Work Plan. Some examples include: internal management of direct service resource allocation and payment authorization management, development of a managed care readiness strategic plan, as well as continuing efforts to align and improve the CSB's electronic health record system, Credible.

Fund 40040
Community Services Board (CSB)

Current Issues and Trends

Nationally, the average lifespan of people with serious mental illness is 25 years shorter than that of the general population, due to preventable, treatable diseases such as hypertension and diabetes. A key priority for the CSB is to improve overall health outcomes and access to primary health care services for the individuals it serves throughout the system, many of whom have poor or no access to such services. The CSB has community partnerships with Federally Qualified Health Centers (FQHCs) and other community health centers to maximize care coordination for CSB individuals, meet complex primary and behavioral healthcare needs, improve health outcomes and prevent more expensive health interventions. In FY 2014, a new FQHC opened at the CSB's Gartlan Center. In FY 2015, the CSB will open a primary health care center, as well as a pharmacy, in the new Mid-County building along with other collocated CSB services. CSB nurses also now routinely screen people receiving medical detoxification services at the Fairfax Detoxification Center for diabetes, hypertension, and other key health concerns.

The CSB supports the community by teaching an overall awareness and understanding of common symptoms of mental illness and substance use disorders and how to get help before a crisis occurs. The CSB has implemented a Mental Health First Aid program, geared for the general public, that introduces key risk factors and warning signs of mental health and substance use problems, builds understanding of their impact, and overviews common treatments and local resources for help and information. This evidence-based program teaches a five-step action plan for providing initial help to people who demonstrate signs and symptoms of a mental health or substance use disorder and for connecting them with appropriate help. The CSB also continues to offer services such as emergency services, a mobile crisis team, partial hospitalization programs, crisis training for the police, and a crisis stabilization site. The department coordinates with local providers and nearby jurisdictions to ensure that all those in need of psychiatric care can find a provider willing to treat their acute needs. The CSB will continue to provide outreach, engagement, and treatment programs to the Fairfax and Falls Church communities in an effort to provide services to those in need.

In addition, an important change is occurring in the field of behavioral health. There is recognition of the important and uniquely effective leadership role that can be taken by individuals who have experienced mental illness or substance use disorders and who are themselves in recovery. People with serious mental health issues and substance use disorders can and do recover, and people in recovery can provide vital support to each other in achieving long-term recovery. In FY 2013, CSB trained 29 certified peer specialists who have subsequently taken paid and volunteer positions at the CSB and throughout the region, facilitating support groups, teaching workshops, and supporting individuals in their recovery.

To ensure youth behavioral human services requirements in the County's schools and the broader community are met, the Interagency Youth Behavioral Health Work Group comprised of FCPS and County staff submitted an action plan and recommendations to the Board of Supervisors for their approval. On October 1, 2013, the Board approved the seven recommendations included in the plan, with proposed project tasks to be completed by the multi-agency work group during FY 2015. Of those recommendations, the CSB has lead responsibility for the implementation of the CSB Youth Services Division Resource Plan. The CSB is also a co-lead with FCPS staff in design recommendations for the development of intake, assessment, triage, referral, lead case management assignment and treatment protocols, performance measures and contract service scope of services for the identified youth requiring mental health or substance use treatment and supportive services to prevent higher intensity services. Recommendations on the design of the services will be completed by May 2014 in order for implementation in FY 2015.

Continuing Challenges

Although more than 70 percent of the CSB's budget is supported by the County's General Fund, the department also relies on federal and state revenues, as well as third party payments such as Medicare and Medicaid. Current economic projections indicate limited growth in overall County revenues, and there is uncertainty over the level of future federal and state revenues for CSB services. For example, all Medicaid-eligible services, including behavioral health, primary health care and ID/DD Medicaid waivers (for people with intellectual and/or developmental disabilities) will likely need to be restructured as a result of federal healthcare reform and a new Department of Medical Assistance Services (DMAS) contract for behavioral managed care. While the state may provide increased funding for one priority service area in the CSB system, such as emergency services or Medicaid waivers, it is often at the expense of another service area, such as community supports.

In addition, the need for CSB services in many areas continues to increase on an annual basis. For example, the Infant and Toddler Connection (ITC) program is legally mandated to serve all eligible children. From FY 2010 to FY 2013, service demand has increased approximately 29 percent, and growth between 5 to 6 percent continues to be expected in FY 2014 and FY 2015. The State, not Fairfax County, is legally responsible for providing these services to eligible families, but state funding does not fully cover the cost of services. The number of special education graduates with intellectual disability needing employment and day support services after graduation will also continue to place demands on the CSB. Approximately 100 new graduates have been leaving the school system every year, with the largest number ever, 120, expected in June 2014. Services provided to these individuals are largely funded through local dollars and are provided without wait lists.

Another significant challenge on the horizon is the need to provide employment and day services, as well as support coordination services to individuals with intellectual disabilities who are transitioning out of the state training centers, including the Northern Virginia Training Center in Fairfax, as a result of the 2012 settlement agreement between the United States Department of Justice (DOJ) and the Commonwealth of Virginia regarding the rights of Virginians to receive community based services. The implementation of this settlement agreement has increased both the number of individuals seeking intellectual disability services, as well as the level of intensity of services needed. As of January 2014, there were 97 residents of Fairfax County and the cities of Fairfax and Falls Church in state training centers. The settlement requires the CSB to facilitate discharge planning, oversee community transition and provide ongoing monitoring and enhanced case management for all individuals who are being discharged from the training centers, as well as to offer enhanced case management services to current ID waiver recipients, and individuals on the waiting list for ID waivers.

Given the anticipated demand on CSB services, the CSB continues to prioritize access to services for those who are most disabled by their mental illness, substance use disorder and/or intellectual disability and who have no access to an alternative service provider. Even with this limited definition of its target population, the CSB has lengthy waiting times for some services such as Mental Health Case Management, with a wait of one month or more. Access to some services such as psychiatry may be sufficient, but needs for certain specialists such as Child Psychiatrists can lead to a longer waiting time. Also, the CSB is serving an increasing number of individuals who have multiple, complex service needs such as CSB life-long consumers who, as they age, experience multiple medical problems.

Fund 40040
Community Services Board (CSB)

In response to anticipated limited growth in future local, federal and state funding for CSB programs, as well as projected increasing demand for services, the CSB has implemented several cost containment strategies to respond to this challenging environment. The ITC program continues to ensure that service referrals meet the needs but are not excessive. The Employment and Day Services program is encouraging the increased use of Self-Directed services which cost less than the equivalent service in traditional contracts. In addition, the CSB has been implementing the July 2012 County Executive's Work Plan to improve service planning and financial management of the CSB, as well as contain costs. For example, the pharmaceutical cost management plan continues to provide approximately $17 million in prescriptions for uninsured consumers with less than 3 percent of that cost supported by County funding. The CSB has also continued to maintain a system-wide vacancy management plan and operational cost management plan that maintains a positive net balance throughout the year. The CSB will also continue to implement any new recommendations that can improve cost containment, as well as program efficiencies and/or effectiveness.

Additionally, two other areas that continue to warrant the CSB's attention are accessible transportation and affordable housing. Transportation will continue to be an issue as many CSB individuals lack a private means of transportation in a community that is difficult to navigate without it. Also, many individuals cannot drive due to disability or use of certain medications. Reductions in federal funding due to budget sequestration in FY 2014 reduced available housing supports for people receiving CSB services. Affordable, safe housing coupled with individualized case management and supportive services are needed to increase the likelihood that CSB individuals will successfully maintain their housing, work toward recovery and independence and have fewer episodes of crisis. More work is needed to continue expanding public and private options and to address major barriers CSB individuals face, including poor credit, criminal records and physical disabilities requiring building accessibility accommodations.

Relationship with Boards, Authorities, and Commissions

In addition to being one of the BOS's recognized Boards, Authorities, and Commissions (BACs), the CSB is involved in many of the official BACs as well as numerous other community groups and organizations.

Examples include:

- Community Action Advisory Board (CAAB)
- Community Criminal Justice Board (CCJB)
- Community Policy And Management Team, Fairfax-Falls Church
- Community Revitalization And Reinvestment Advisory Group
- Criminal Justice Advisory Board (CJAB)
- Fairfax Area Disability Services Board
- Fairfax Community Long Term Care Coordinating Council
- Health Care Advisory Board
- Redevelopment And Housing Authority
- Planning Commission
- Northern Virginia Regional Commission

The CSB also partners with community organizations, alumni groups, concerned families, faith communities, businesses, schools, and other Fairfax County agencies to provide a safety net of vital services for the community's most vulnerable residents. It is through these relationships that broader community concerns and needs are identified, CSB information can be shared, priorities are set, partnerships are strengthened, and the mission of the CSB can be carried out in the community.

General Fund Transfer

The FY 2015 budget for Fund 40040, Fairfax-Falls Church Community Services Board requires a General Fund Transfer of $112.57 million, an increase of $3.34 million or 3.1 percent over the FY 2014 Adopted Budget Plan. The increase is primarily due to a 1.29 percent market rate adjustment for all employees in FY 2015, a contract rate adjustment to fund individually negotiated contract adjustments, and additional support for the June 2014 special education graduates of Fairfax County Public Schools turning 22 years of age who are eligible for day support and employment services who currently do not have a funding source for such services.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$89,452,856	$94,667,471	$95,475,435	$95,676,519
Operating Expenses	50,590,680	55,475,302	60,037,524	56,902,722
Capital Equipment	7,938	0	94,692	0
Subtotal	$140,051,474	$150,142,773	$155,607,651	$152,579,241
Less:				
Recovered Costs	($1,468,097)	($1,173,974)	($1,173,974)	($1,173,974)
Total Expenditures	$138,583,377	$148,968,799	$154,433,677	$151,405,267
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	997 / 993.25	983 / 978.25	978 / 973.75	978 / 973.75

This department has 51/50.8 FTE Grant Positions in Fund 50000, Federal/State Grants.

Fund 40040
Community Services Board (CSB)

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
CSB Service Area Expenditures				
CSB Administration	$29,043,086	$27,171,795	$31,978,030	$31,445,952
Treatment	36,767,351	41,342,700	41,686,541	40,425,467
Community Living	72,772,940	80,454,304	80,769,106	79,533,848
Total Expenditures*	$138,583,377	$148,968,799	$154,433,677	$151,405,267
Non-County Revenue by Source				
Fairfax City	$1,336,100	$1,336,100	$1,336,100	$1,389,544
Falls Church City	605,595	605,595	605,595	629,819
State DBHDS	12,712,937	12,713,033	12,713,033	13,153,665
Federal Block Grant	4,418,878	4,203,857	4,203,857	4,079,477
Federal Other	155,081	154,982	154,982	154,982
Medicaid Waiver	2,484,208	2,756,068	2,756,068	2,756,068
Medicaid Option	10,044,268	10,026,774	10,026,774	9,719,853
Program/Client Fees	4,775,352	6,279,123	6,279,123	5,595,211
CSA Pooled Funds	1,457,374	1,660,009	1,660,009	1,342,113
Miscellaneous	14,200	0	0	14,100
Total Revenue	$38,003,993	$39,735,541	$39,735,541	$38,834,832
County Transfer to CSB	$109,610,515	$109,233,258	$110,041,222	$112,570,435
County Transfer as a Percentage of Total CSB Expenditures	79.1%	73.3%	71.3%	74.4%

* Please note that the CSB is refining its transformed organizational structure in FY 2014 and comparisons of actuals and budgets across fiscal years should be cautioned.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$1,238,636**

  An increase of $1,238,636 in Personnel Services includes $1,120,087 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $118,549 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

- **Special Education Graduates** **$1,300,000**

  An increase of $1,300,000 in Operating Expenses supports 74 of the 121 June 2014 special education graduates of Fairfax County Public Schools turning 22 years of age who are eligible for day support and employment services who currently do not have a funding source for such services.

- **Contract Rate Adjustment** **$865,629**

  An increase of $865,629 in Operating Expenses is associated with contracted administration, mental health, intellectual disability, alcohol and drug, early intervention and CSB-wide services.

- **PC Replacement** **$122,500**
  An increase of $122,500 in Operating Expenses is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Department of Vehicle Services Charges** **$40,000**
  An increase of $40,000 in Operating Expenses is associated with Department of Vehicle Services charges based on anticipated billings for maintenance and operating-related charges.

- **Personnel Adjustments** **($229,588)**
  A decrease of $229,588 in Personnel Services is required to reallocate 5/4.5 FTE positions to Agency 68, Department of Administration for Human Services, to provide funding for FY 2014 position adjustments. Details are included in the Changes to FY 2014 Adopted Budget Plan section.

- **Program Adjustments** **($900,709)**
  A total decrease of $900,709 in Operating Expenses is comprised of $623,678 associated with awarding a new contract for service provision at Leland House through a third party rather than providing services directly, as well as a decrease of $277,031 associated with a reduction in federal block grant revenues as a result of sequestration. There is a commensurate decrease in revenues.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$5,464,878**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $5,464,878, including $807,964 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $3,456,914 in encumbered funding in Operating Expenses primarily attributable to ongoing contract obligations, building maintenance and repair projects, and computer equipment, and $1,200,000 in Operating Expenses for an appropriation from fund balance, including $400,000 to provide flexibility for the transition of individuals currently receiving residential services and $800,000 for a multi-year project to improve the Credible Electronic Health Record (EHR) system's implementation.

- **Position Adjustments** **$0**
  As part of a realignment of financial management roles within the human services system based on the effective model that the Agency 68, Department of Administration for Human Services (DAHS), has implemented in the County's human service agencies, a net decrease of 5/4.5 FTE positions, are the result of the following movements between the CSB and DAHS: transfer of 2/1.5 FTE Administrative Assistant II positions and 4/4.0 FTE Administrative Assistant IV positions to DAHS, partially offset by the transfer of 1/1.0 FTE Financial Specialist I position from DAHS. A funding reallocation between CSB and DAHS for a net impact of $0 to the General Fund is included in the FY 2015 Funding Adjustments section.

Cost Centers

CSB Central Administration

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$21,592,283	$21,249,386	$21,399,800	$21,256,375
Operating Expenses	7,628,473	6,001,149	10,562,278	10,353,977
Capital Equipment	7,938	0	94,692	0
Subtotal	$29,228,694	$27,250,535	$32,056,770	$31,610,352
Less:				
Recovered Costs	($185,608)	($78,740)	($78,740)	($164,400)
Total Expenditures*	$29,043,086	$27,171,795	$31,978,030	$31,445,952
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	186 / 186	183 / 182.5	174 / 174	166 / 165.5

	CSB Central Administration	3	Management Analysts IV		Medical Services
1	Executive Director	1	Management Analyst III	1	Medical Director of CSB
1	Deputy Director	2	Management Analysts II	1	Public Health Doctor, PT
2	Assistant Deputy Directors of CSB	2	Management Analysts I	24	Psychiatrists
1	Director of ADS	1	Business Analyst IV	8	Nurse Practitioner/Physician Assts.
1	Planning/Development Director	2	Business Analysts III	1	BHN Clinician/Case Manager
1	Mgmt. and Budget Coordinator	4	Business Analysts II	1	Mental Health Manager
2	CSB Service Area Directors	1	Substance Abuse Counselor IV		
1	Program Manager	3	Substance Abuse Counselors III		Wellness, Health Promotion &
1	Resid. and Facilities Dev. Mgr.	1	Substance Abuse Counselor II		Prevention Services
2	Mental Health Managers	2	ID Specialists III	1	Substance Abuse Counselor IV
1	Information Officer III	1	ID Specialist II	2	Substance Abuse Counselors III
1	Medical Records Administrator	2	Administrative Associates	12	Substance Abuse Counselors II
1	Communications Specialist I	4	Administrative Assistants V		
1	Volunteer Services Coordinator II	10	Administrative Assistants IV		
3	MH/ID/ADS Aides	22	Administrative Assistants III		
1	Human Service Worker IV	27	Administrative Assistants II		
6	Human Service Workers II				

TOTAL POSITIONS
166 Positions / 165.5 FTE

PT Denotes Part-Time Position

* Please note that the CSB is refining its transformed organizational structure in FY 2014 and comparisons of actuals and budgets across fiscal years should be cautioned.

Fund 40040
Community Services Board (CSB)

CSB Central Administration includes the leadership and business supports for the entire CSB. The CSB's Executive team oversees the overall functioning of the department to ensure an effective, seamless system of community services, CSB service operations and key support areas. It also provides support to the CSB Board and is responsible for various teams within CSB Central Administration, including:

- Northern Virginia Regional Projects oversees regional initiatives that benefit individuals served by the five Community Services Boards in the Northern Virginia region (Alexandria, Arlington, Fairfax-Falls Church, Loudoun and Prince William) and the two state facilities (Northern Virginia Mental Health Institute and Northern Virginia Training Center).

- Enterprise Services includes the CSB's Financial Assessment and Screening Team (FAST), the Patient Assistance Program (PAP), and activities related to service financing. It incorporates information from the electronic health record and other service data to ensure that all strategies implemented have an integrated approach.

- Consumer and Family Affairs problem-solves issues and concerns from CSB service recipients and their families, helps individuals who receive or have received CSB services to assume a role in the provision of services in the community, as well as supports the development of independent, viable service organizations that can provide services such as peer support, crisis support, and recovery coaching as an alternative, or complement, to the CSB-funded professional services.

- Corporate Compliance and Risk Management oversees regulatory compliance, risk management and service management activities.

- Informatics oversees the CSB's technology resources, devices, software and hardware functions for obtaining, storing, organizing, analyzing and presenting service information. In addition, the team is continuing to improve the integration of Credible with CSB business processes so that CSB staff can document, in an effective and efficient manner, the services they provide.

- Organizational Development and Training provides strategic organizational development and training activities for employees to enhance services the CSB provides to individuals and families.

- Strategy and Performance Management coordinates strategic planning efforts and develops performance tools for measuring and improving all aspects of department performance.

- Partnership and Business Development focuses on enhancing and developing partnerships to maximize opportunities for new resources and service development.

- Communications is the CSB's official liaison with local and national news media, responds to inquiries and coordinates external communications with the County's Office of Public Affairs and other communicators, and provides communications consultation and support to CSB management, staff and CSB Board members.

- Wellness, Health Promotion and Prevention focuses on the health of the entire Fairfax-Falls Church community through engagement, involvement, awareness and skill-building, with the goal of strengthening and building capacity to handle complications related to substance abuse and mental illness.

- Facilities Management and Administrative Operations provides oversight, direction and coordination for the many administrative functions that support the CSB service system, including food services, administrative support, maintenance, lease contracts and security.

- Medical Services includes psychiatric/diagnostic evaluations, physical exams/primary health care, medication management, crisis stabilization, risk assessments, detoxification, addiction medicine and associated nursing/case management, intensive community outreach and treatment.

Acute & Therapeutic Treatment Services

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$32,347,419	$34,299,874	$34,605,639	$36,040,639
Operating Expenses	5,476,384	8,138,060	8,176,136	5,394,402
Capital Equipment	0	0	0	0
Subtotal	$37,823,803	$42,437,934	$42,781,775	$41,435,041
Less:				
Recovered Costs	($1,056,452)	($1,095,234)	($1,095,234)	($1,009,574)
Total Expenditures*	$36,767,351	$41,342,700	$41,686,541	$40,425,467
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	375 / 372.5	372 / 369.5	372 / 369.5	376 / 374

* Please note that the CSB is refining its transformed organizational structure in FY 2014 and comparisons of actuals and budgets across fiscal years should be cautioned.

Fund 40040
Community Services Board (CSB)

Engagement, Assessment & Referral Services

1	CSB Service Area Director
1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
12	Substance Abuse Counselors II, 1 PT
1	Mental Health Manager
4	Mental Health Supervisor/Specialists
7	MH/ID/ADS Senior Clinicians
7	Mental Health Therapists

Acute Care Services

2	CSB Service Area Directors
1	Substance Abuse Counselor IV
3	Substance Abuse Counselors III
7	Substance Abuse Counselors II
8	Substance Abuse Counselors I
3	Mental Health Managers
21	MH Supervisor/Specialists, 1 PT
21	Mental Health Therapists
4	Mental Health Counselors
4	Emergency/Mobile Crisis Supervisors
2	BHN Supervisors
8	BHN Clinicians/Case Managers
2	Licensed Practical Nurses
1	MH/ID/ADS Aide
1	Cook

Youth & Family Intensive Treatment Services

1	CSB Service Area Director
5	Clinical Psychologists
1	Substance Abuse Counselor IV
2	Substance Abuse Counselors III
9	Substance Abuse Counselors II
7	Substance Abuse Counselors I
1	Emer./Mobile Crisis Unit Supv.
2	Mental Health Managers
2	MH Supervisor/Specialists
6	MH/ID/ADS Senior Clinicians
11	Mental Health Therapists
4	Mental Health Counselors
1	MH/ID/ADS Aide

Youth & Family Outpatient & Day Treatment Services

1	CSB Service Area Director
4	Substance Abuse Counselors IV
3	Substance Abuse Counselors III
8	Substance Abuse Counselors II
2	Mental Health Managers
7	MH Supervisor/Specialists
36	MH/ID/ADS Senior Clinicians, 1 PT
6	Mental Health Therapists
1	BHN Clinical Nurse Specialist
1	MH/ID/ADS Aide

Infant and Toddler Connection

1	CSB Service Area Director
2	ID Specialists IV
5	ID Specialists III
20	ID Specialists II
2	Occupational Therapists II
3	Physical Therapists II
5	Speech Pathologists II
2	Administrative Assistants II

Residential Treatment Services

1	CSB Service Area Director
5	Substance Abuse Counselors IV
10	Substance Abuse Counselors III
26	Substance Abuse Counselors II
15	Substance Abuse Counselors I
1	MH Supervisor/Specialist
1	MH/ID/ADS Senior Clinician
1	BHN Supervisor
2	BHN Clinician/Case Managers
3	Mental Health Therapists
3	Mental Health Counselors
3	Licensed Practical Nurses
3	Assistant Residential Counselors
5	MH/ID/ADS Aides
1	Peer Support Specialist
2	Day Care Center Teachers I, 1 PT
3	Food Service Supervisors
6	Cooks

TOTAL POSITIONS
376 Positions / 374.0 FTE

PT Denotes Part-Time Position

Engagement, Assessment & Referral Services

Engagement, Assessment & Referral Services includes the CSB Entry and Referral Call Center that responds to inquiries from people seeking information and services; the Assessment Unit that provides comprehensive screening, assessment, referral and stabilization services for adults; and Outreach Services for people who are homeless or unsheltered and may need CSB services. The goal of all these services is to engage people who need services and/or support, triage people for safety, and help people get appropriate treatment and support to meet their needs. Not everyone with a concern related to mental illness, substance use or intellectual disability is eligible for CSB services, which are primarily for people who are disabled by conditions of mental illness, substance use disorders and/or intellectual disability. However, anyone may call for information and referral to other potential resources in the community. Call center staff can take calls in English and Spanish, and language translation services for other languages are available telephonically when needed. Last year, the Assessment Unit served 1,816 individuals with a 91 percent satisfaction rate. Additionally, 83 percent of those individuals accessed an assessment appointment within 10 days, and 81 percent attended their first scheduled treatment appointment.

Acute Care Services

Acute Care Services includes two walk-in psychiatric emergency services sites (located in central and southern parts of the County), one Mobile Crisis Unit (MCU) that responds to crises throughout the community, and short-term (7 to 10 days) residential detoxification at the Fairfax Detoxification Center and crisis stabilization services at Woodburn Place Crisis Care.

Anyone in the community who is experiencing a psychiatric crisis can access CSB Emergency Services, which offers recovery-oriented crisis intervention, crisis stabilization, risk assessments, and evaluations for emergency custody orders and admission (voluntary and involuntary) to public and private psychiatric hospitals and three regional crisis stabilization units. The central County site is open 24/7, and can provide psychiatric and medication evaluations as well as prescribe and dispense medications. The MCU includes rapid deployment teams that can respond 24/7 to hostage/barricade incidents with the County's Special Weapons and Tactics (SWAT) team and police negotiators; a critical incident stress management team that provides assistance during and after traumatic events; and a disaster response team. Last year, 4,791 individuals were seen in Emergency Services, with 75 percent seen within one hour. These services contributed to enabling 89 percent of those individuals seen in Emergency Services to receive needed services in a setting less restrictive than an acute care psychiatric hospital.

The Fairfax Detoxification Center provides a safe, temporary, protective environment for individuals experiencing crisis requiring detoxification from use of alcohol, drugs and/or other substances. Individuals receive assessment, care, supervision and medical monitoring necessary to stabilize both physically and emotionally. In response to an increase in demand for acute care, detoxification and stabilization services, the CSB is working to increase the center's capacity to provide medically-monitored detoxification.

Woodburn Place Crisis Care offers individuals experiencing acute psychiatric crisis an alternative to hospitalization. It is an intensive, short-term, community-based residential program for adults with severe and persistent mental illness, including individuals who have co-occurring substance use disorders. Services include comprehensive risk assessment; crisis intervention and crisis stabilization; physical, psychiatric and medication evaluations; substance abuse counseling; psychosocial education; and assistance with daily living skills.

Youth & Family Intensive Treatment Services

Youth & Family Intensive Treatment Services supports and guides parents, and treats children and youth who are developmentally compromised (may have challenges in development that impact daily functioning), who have or are at risk of developing Serious Emotional Disability, and/or who are involved with more than one youth-serving agency. This service area includes Wraparound Fairfax, Resource Team services, two residential programs (Crossroads Youth and Sojourn House), and services for youth involved with the Juvenile and Domestic Relations District Court (JDRDC).

Wraparound Fairfax provides an intensive level of support for youth who are at high risk for residential or out-of-home placement, or who are currently served away from home and transitioning back to their home community. Services are provided for up to 15 months and are designed to enable youth to remain safely in the community with their families. County case managers make the referrals, and approval for services is determined by Comprehensive Services Act (CSA) utilization review staff. Resource Team services include state-mandated discharge planning; behavioral health consultations to CSA related requests; CSA lead case management; case management for youth using State Mental Health Initiative

Funding; monitoring of youth under Mandatory Outpatient Treatment commitment; and tracking of regional state hospital funding.

Two residential programs serve adolescent youth. Crossroads Youth is a 10-bed residential program serving adolescent males who have co-occurring mental health and substance use disorders, anti-social behaviors and primary substance abuse. Sojourn House is an eight-bed group home that serves adolescent females who have mental health and/or co-occurring disorders as well as histories of abuse, trauma and mood instability.

Services for youth involved with the JDRDC are provided via court order by a Juvenile Court judge or requested by a Fairfax County probation officer. These services include a variety of evaluations such as alcohol and drug use assessments, psychological evaluations, and Competency to Stand Trial evaluations. Mental health and substance abuse treatment interventions (individual, group and family therapies) are provided to youth and their families in the Juvenile Detention Center, Shelter Care II, Boys Probation House, Foundations, Transitional Living Program, the Post Dispositional Program, and in a community diversion program. In addition, case management services are available, as well as psychiatric medication monitoring.

Youth & Family Outpatient & Day Treatment Services

Youth & Family Outpatient & Day Treatment Services provides assessment, education, therapy and case management services for children and adolescents ages 2 through 18 who have substance use and/or mental health disorders. Case Management services are provided in all services to include medication management, work with the Comprehensive Services Act, and other service coordination. Last year, 1,368 youth between the ages of 12 to 18 were served in Outpatient Services with a 95 percent satisfaction rate, and 91 percent maintained or improved school functioning.

Infancy, Early Childhood and Pre-Adolescent (IECP) mental health services serves at-risk infants, toddlers, preschoolers and pre-adolescents (children from ages birth to 12 years) and their parents. Services support and guide parents and treat children who are developmentally compromised, seriously emotionally disturbed or at risk of serious emotional disturbance and are involved with multiple youth-serving agencies. Last year, 189 youth and families were served with a 95 percent satisfaction rate and 91 percent having improved or maintained school functioning.

Day Treatment Services for youth are provided at two separate programs, one located in Falls Church and the other in Reston. Horizons Adolescent Day Treatment Program in Falls Church serves youth who have primary substance use disorders and secondary mental health disorders. FCPS provides an alternative school at the site, and youth stay from three to six months. The Teen Alternative Program (TAP) in Reston serves youth who have primary mental health disorders and co-occurring disorders. An alternative school is also provided by FCPS at TAP. In both the Horizons and TAP programs, youth attend school in the morning, and treatment occurs in the afternoon and evening. In FY 2013, 100 individuals were served in Day Treatment Services with a 95 percent satisfaction rate, and 91 percent who maintained or improved school functioning.

Infant and Toddler Connection

The Infant and Toddler Connection (ITC) of Fairfax-Falls Church is part of a statewide program that provides federally mandated early intervention services to infants and toddlers as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). The CSB serves as the fiscal agent and local lead agency for the program, with advice and assistance from a local interagency coordinating council. ITC provides family-centered intervention to children from birth to age three, who need strategies to assist them in acquiring basic developmental skills such as sitting, crawling, walking and/or talking. Families receive a screening to determine eligibility, service coordination, and development of an Individual Family Service Plan at no cost to them. Through public and private partnerships, ITC provides services including physical, occupational and speech therapy; developmental services; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; service coordination; and transportation. In FY 2013, ITC served 2,975 infants and their parents. Ninety-three percent of families were satisfied with services, and 94 percent agreed that services promoted a healthy child and family development.

ITC staff collaborates with the Fairfax County Health Department, Inova Fairfax Hospital, and Fairfax County Public Schools (FCPS) to ensure that infants and toddlers get appropriate services as soon as delays are detected. Given the rising prevalence of autism in Fairfax County, ITC maintains ongoing relationships with the Virginia Autism Research Center and FCPS to address the early identification of children who might need specialized preschool services for this particular disability. ITC contracts with translation services providers to meet the needs of families in the linguistically diverse community. These interpreters are fluent in 10 languages, including Spanish, Urdu, Mandarin Chinese, Korean, Amharic, and others.

There has been significant growth in the demand for early intervention services over the last several years. The monthly average number of children served in FY 2013 was 1,108, representing a 29 percent increase over the average of 789 children served per month in FY 2010. Based on FY 2014 data, growth of 5 to 6 percent is anticipated in FY 2015.

Residential Treatment Services

Residential Treatment Services (Crossroads Adult, New Generations, A New Beginning, A New Direction, Residential Support Services, and Cornerstones) provides comprehensive services to adults who have substance use disorders and/or co-occurring substance use disorders and mental illness. Individuals served have been unable to maintain stability on an outpatient basis, even with extensive supports, and require a stay in residential treatment to stabilize symptoms, regain functioning and develop recovery skills. At admission, individuals have significant impairments affecting various life domains, which may include criminal justice involvement, homelessness, unemployment, impaired family and social relationships, and health issues. Most individuals are referred by the criminal justice system, are ineligible for insurance or Medicaid, and have few resources. Without this safety net program, most would have no recourse for treatment. People seeking this level of service often need job training, health care access, and help in developing basic life skills for finding and keeping a job, community support and socialization, communication, learning appropriate community (non-criminal) behavior, and regulating emotions.

Services are provided in residential treatment settings that are matched to the level and duration of care needed, and include intermediate and long-term treatment with 24-hour staffing and supervised treatment services with staffing 12-18 hours per day. Services include individual, group and family therapy; psychiatric services; medication management; and case management. In addition, continuing care services are provided to assist with the transition back to the community. Specialized treatment services are provided for clients with co-occurring disorders (substance use and mental illness), for pregnant and post-partum women, and for people whose primary language is Spanish. Continuing care services offer ongoing structure and support to assist individuals in their continuing recovery from substance use and co-occurring disorders. Outcome surveys document a significant reduction in drug/alcohol use (97 percent) and reduced involvement with the criminal justice system (87 percent) for individuals served by the Crossroads Adult residential treatment programs.

Community Living Treatment & Supports

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$35,513,154	$39,118,211	$39,469,996	$38,379,505
Operating Expenses	37,485,823	41,336,093	41,299,110	41,154,343
Capital Equipment	0	0	0	0
Subtotal	$72,998,977	$80,454,304	$80,769,106	$79,533,848
Less:				
Recovered Costs	($226,037)	$0	$0	$0
Total Expenditures*	$72,772,940	$80,454,304	$80,769,106	$79,533,848
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	436 / 434.75	428 / 426.25	432 / 430.25	436 / 434.25

* Please note that the CSB is refining its transformed organizational structure in FY 2014 and comparisons of actuals and budgets across fiscal years should be cautioned.

Support Coordination Services

1 CSB Service Area Director
4 ID Specialists IV
8 ID Specialists III
53 ID Specialists II

Behavioral Health Outpatient & Case Management Services

1 CSB Service Area Director
2 Substance Abuse Counselors IV
6 Substance Abuse Counselors III
24 Substance Abuse Counselors II
5 BHN Supervisors
4 BHN Clinical Nurse Specialists
3 BHN Clinician/Case Managers
4 Mental Health Managers
24 Mental Health Therapists
11 MH Supervisor/Specialists
37 MH/ID/ADS Senior Clinicians
2 Licensed Practical Nurses
1 Day Care Center Teacher I, PT

Employment & Day Services

1 CSB Service Area Director
1 Mental Health Manager
2 ID Specialists IV
8 ID Specialists II
1 MH Supervisor/Specialist
1 BHN Clinician/Case Manager
2 Mental Health Therapists

Supportive Residential Services

1 CSB Service Area Director
4 Mental Health Managers
12 MH Supervisor/Specialists
2 MH/ID/ADS Senior Clinicians
28 Mental Health Therapists
28 Mental Health Counselors, 2 PT
1 BHN Supervisor
1 BHN Clinician/Case Manager
3 Licensed Practical Nurses
1 Food Service Supervisor
1 Cook

Assisted Community Residential Services

1 CSB Service Area Director
2 ID Specialists IV
3 ID Specialists III
10 ID Specialists II
74 ID Specialists I
1 MH/ID/ADS Senior Clinician, PT
1 BHN Clinician/Case Manager

Forensic Transition & Intensive Community Treatment Services

2 CSB Service Area Directors
1 Clinical Psychologist
4 Mental Health Managers
7 MH Supervisor/Specialists
12 Mental Health Therapists
12 MH/ID/ADS Senior Clinicians
1 Mental Health Counselor
2 MH/ID/ADS Aides
2 Substance Abuse Counselors III
6 Substance Abuse Counselors II
4 BHN Clinician/Case Managers
3 Public Health Nurses III

TOTAL POSITIONS
436 Positions / 434.25 FTE

PT Denotes Part-Time Position

Support Coordination Services

Support Coordination Services helps individuals who have intellectual disability, and their families, to access essential services and supports so that the individual's basic needs are met and they can live successfully in a community setting. These include medical, educational, employment, housing, financial, transportation, recreational, legal, life skill, and advocacy services. Service values and approaches include person-centered planning and the principles of community inclusion and participation. Service coordinators help individuals and families identify needed services and resources through an initial and ongoing assessment and planning process, and coordinate with other involved service providers. They also assess progress on an ongoing basis to make sure that services are delivered and are in accordance with regulatory standards for best practice and quality. In FY 2013, 1,455 individuals and their families were served, with a 97 percent satisfaction rate and 94 percent able to meet their person centered plan objectives.

Behavioral Health Outpatient & Case Management Services

Behavioral Health Outpatient & Case Management Services addresses clinical and case management needs of persons who have mental illness, substance use disorders, and/or co-occurring disorders. This service area includes outpatient programming, case management, day treatment, adult partial hospitalization, and continuing care services.

Outpatient Services provide structured programming, including psychosocial education and counseling (individual, group, and family) for adults whose primary needs involve substance use, but who may also experience mild to moderate mental illness. Services help individuals achieve behavioral changes that promote recovery; encourage the use of problem-solving skills and coping strategies; and help individuals develop a positive support network. Intensive outpatient services focus on similar areas but involve more frequent meetings. In FY 2013, 1,497 individuals were served, of which 94 percent were satisfied with services and 79 percent improved or maintained their employment and/or school functioning.

Case Management provides strength-based, person-centered services for adults who have serious and persistent mental or emotional disorders. Individuals who are seriously mentally ill and who have also been diagnosed as having a substance abuse disorder or intellectual disability are also eligible for case management services. Services focus on interventions that support recovery and independence and include supportive counseling to improve quality of life; crisis prevention and management; medication management; psychiatric services; and group supports. The goal of case management services is to work in partnership with individuals to stabilize behavioral health crises and symptoms; facilitate optimal community integration; help them learn to manage symptom reoccurrence and build resilience; and promote self-management, self-advocacy, and wellness. In FY 2013, 3,547 individuals were served, of which 96 percent were satisfied with services.

Day Treatment serves adults whose primary needs involve substance use but who may also experience mild to moderate mental illness. In contrast to outpatient programming, day treatment services are for adults who would benefit from a greater level of structure and intensity. Services are provided five days a week and include group and individual counseling as well as case management services. In FY 2013, 44 individuals were served, of which 91 percent were satisfied with services and 75 percent improved or maintained their employment and/or school functioning.

Adult Partial Hospitalization (APH) programs provide intensive recovery-oriented services to adults with mental illness or co-occurring disorders and complex needs. Services are provided within a day programming framework and are designed to help prevent the need for hospitalization or to help people transition from recent hospitalization to less intensive services. APH focuses on helping individuals develop coping and life skills, and on supporting vocational, educational, or other goals that are part of the recovery process. Services provided include service coordination, medication management, psycho-educational groups, group and family therapy, supportive counseling, relapse prevention and community integration. The APH program served 189 individuals in FY 2013, of which 90 percent were satisfied with services and 70 percent demonstrated improved symptom management by the time of discharge.

Continuing Care services are available for individuals who have successfully completed more intensive outpatient services but who would benefit from periodic participation in group therapy, monitoring and service coordination to connect effectively to community supports. Specialized services, including trauma work, cognitive behavior therapy and Dialectical Behavior Therapy, are available to individuals served by Behavioral Health Outpatient Services, as well as to individuals receiving care in other CSB service areas.

Employment & Day Services

Employment & Day Services provides assistance and vocational training to improve individual independence and self-sufficiency in order to enter and remain in the workforce. Employment and day services for individuals with serious mental illness and/or intellectual disability are provided primarily through contracts and partnerships with private, nonprofit and/or public agencies. This service area includes developmental services; sheltered, group and individualized supported employment; the Cooperative Employment Program (CEP); psychosocial rehabilitation; and the Community Readiness and Support Program.

Developmental Services provides self-maintenance training and nursing care for individuals with intellectual disability who are severely disabled and need various types of services in areas such as intensive medical care, behavioral interventions, socialization, communication, fine and gross motor skills, daily and community living skills, and possibly limited remunerative employment. Sheltered Employment provides remunerative employment in a supervised setting with support services for habilitative development. Group Supported Employment provides intensive job placement assistance for off-site supervised contract work and competitive employment in the community, as well as job retention services. Individualized Supported Employment provides remunerative employment with necessary support services; this service is primarily for persons with less severe disabilities and stresses how to integrate socially in the work setting with non-disabled workers. CEP is jointly funded and operated by the Virginia Department of Aging and Rehabilitative Services and the CSB, and provides supported competitive employment services to eligible individuals who have developmental disabilities. Using an individualized approach, program staff assesses skills, analyzes job requirements, and provides on-the-job training for individuals and disability awareness training for employers. In FY 2013, 1,286 individuals were served and 97 percent were satisfied with services. In addition, 95 percent maintained or improved their level of day support or employment, with average annual wages of $5,858 for those in group supported employment services and $16,553 in individual supported employment services.

Psychosocial Rehabilitation provides an adjustment period and skills development for persons with serious mental illness and co-occurring disorders transitioning to employment and socialization in a work setting. Services may include training in areas of self-esteem, self-confidence, and self-awareness. The Community Readiness and Support Program is a recovery-oriented psychosocial day program for individuals with serious mental illness and co-occurring disorders who have limited social skills, difficulty establishing and maintaining relationships, and who need help with activities of daily living. Services include psycho-educational groups, social skills training, services for individuals with co-occurring disorders, relapse prevention, training in problem solving and independent living skills, medical education, pre-vocational services, and community integration.

Supportive Residential Services

Supportive Community Residential Services programming is provided through various housing partnerships and is primarily for people with serious mental illness or co-occurring mental illness and substance use disorders.

Residential Intensive Care (RIC) is a community-based, intensive residential program that provides daily (or 5 days/week) onsite monitoring of medication and psychiatric stability. Counseling, supportive and treatment services are provided daily in a therapeutic setting. The Transitional Therapeutic Apartment Program (TTAP) provides residential treatment in a stable, supportive, therapeutic setting. Individuals learn and practice life skills needed for successful community living with the goal of eventually transitioning into the most manageable independent living environment. The Supportive Shared Housing Program (SSHP) provides residential support and case management in a community setting. Fairfax County's Department of Housing and Community Development (HCD) and the CSB operate these designated long-term permanent subsidized beds, and units are leased either by individuals or the CSB. In FY 2013, 412 individuals were served in the RIC, TTAP and SSHP programs, of which 95 percent were satisfied with services and 8 percent were able to move to a more independent level of residential. Of the 37 adults discharged from a residential program, 85 percent were able to maximize independence in the community.

The CSB's moderate income rental program and HCD's Fairfax County Rental Program provide long-term permanent residential support and case management in a community setting, and individuals must sign a program agreement with the CSB to participate in the programs. Pathway Homes and the CSB jointly operate the Supported Housing Option Program (SHOP), which provides long-term or permanent housing with support services, and focuses on individuals with the greatest needs who are willing to accept needed services. Pathway Homes and the CSB also jointly operate the Shelter Plus Care program, providing long-term or permanent housing with support services to individuals with serious mental illness and co-occurring disorders, including those who are homeless and need housing with supports.

Assisted Community Residential Services

Assisted Community Residential Services provides an array of residential supports for individuals with intellectual disability and individuals with mental illness. Supports are not time-limited, are designed around individual needs and preferences, and emphasize full inclusion in community life. Most residential services are provided through CSB partnerships with approved private providers, with the CSB providing contract management oversight.

This service area includes the following programs: a directly operated Assisted Living Facility (ALF) with 24/7 care for individuals who have serious mental illness and medical needs; directly operated and contracted group homes (small group living arrangements for individuals with intellectual disability, usually four to six residents per home) and Intermediate Care Facilities (ICFs) that provide 24/7 supports; supervised apartments that provide community-based group living arrangements with less than 24-hour care; daily or drop-in supports to maintain individuals in their own homes or in shared living arrangements; short-term, in-home respite services; longer term respite services provided by a licensed 24-hour home; and emergency shelter services. Of the 350 people served in directly operated and contracted group homes in FY 2013, 98 percent were satisfied with services and 95 percent were able to maintain their current level of functioning.

Other residential supports include programs in which individuals live in their own homes or in shared living arrangements (e.g., apartments and town homes) and receive support services ranging from daily to drop-in, based on individual needs and preferences. Individualized Purchase of Service (IPOS) is provided for a small number of individuals who receive other specialized long-term community residential services via contracts.

Forensic Transition & Intensive Community Treatment Services

Forensic Transition & Intensive Community Treatment Services includes an array of services for adults who have serious mental illness and/or serious substance use disorders and who are involved with the criminal justice system, incarcerated, homeless or unsheltered, or are being discharged from state psychiatric hospitals.

Services for adults who are incarcerated at the Adult Detention Center include assessment, stabilization and referral; facilitation of emergency psychiatric hospitalization for individuals who are a danger to themselves or others; and court assessments, substance abuse education and limited treatment for adults with substance use disorders. More than half of the individuals seen by CSB staff working in the Adult Detention Center are current or former CSB service recipients. Their involvement in the criminal justice system is usually a direct result of mental illness, substance use disorders or co-occurring disorders. Incarceration or other involvement with the criminal justice system can present a unique opportunity for CSB staff to intervene and forge a therapeutic alliance. In FY 2013, 2,337 individuals received assessment services of which 72 percent followed up for services upon release.

Intensive Community Treatment Services includes jail diversion, discharge planning services for individuals in state psychiatric hospitals, Program of Assertive Community Treatment (PACT), as well as intensive, community-based case management and outreach provided by multidisciplinary teams to individuals with acute and complex needs.

The Jail Diversion Program provides an intensive level of care to enhance existing resources available to persons with serious mental illness and/or severe substance use disorder and co-occurring disorders who are involved with, or being diverted from, the criminal justice system.

Discharge Planning Services are provided to individuals in state psychiatric hospitals to support linkages to community-based services, enhancing successful community-based recovery. In FY 2013, 394 people were discharged from a state hospital and referred to the CSB for discharge planning services. Ninety-four percent of individuals were scheduled for an assessment within 7 days of discharge, 96 percent were satisfied with services, and 63 percent remained in CSB services for at least 90 days.

The Program of Assertive Community Treatment (PACT) is a multi-disciplinary team and provides enhanced support services for individuals with mental illness, substance use and co-occurring disorders. In FY 2013, 105 individuals were served in this program with a 90 percent satisfaction rate and a 97 percent rate of maintaining individuals in the community, out of jail or hospitals for 12 consecutive months

Intensive Case Management Teams provide intensive, community-based case management and outreach services to persons who have serious mental illness and or/serious substance use disorders. Teams work with individuals who have acute and complex needs and provide appropriate levels of support and services in the individuals' natural environment. Services include case management, mental health supports, crisis intervention and medication management.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Central Administration					
Percent of CSB service quality objectives achieved	87%	73%	85% / 80%	80%	80%
Percent of CSB outcome goals achieved	70%	60%	85% / 68%	80%	80%
Wellness, Health Promotion and Prevention Services					
Percent of individuals who become certified in Mental Health First Aid	NA	NA	85% / 94%	85%	85%
Engagement, Assessment and Referral Services					
Percent of adults who attend their first scheduled service appointment	NA	NA	85% / 81%	85%	85%
Acute Care Services					
Percent of crisis intervention/stabilization services provided which are less restrictive than psychiatric hospitalization	NA	NA	85% / 89%	85%	85%
Youth & Family Outpatient & Day Treatment Services					
Percent of children, primarily ages 5 to 12, who maintain or improve school functioning	NA	NA	85% / 91%	85%	85%
Percent of youth, primarily ages 12 to 18, who maintain or improve school functioning after participating in at least 90 days of outpatient services	NA	NA	80% / 91%	90%	90%
Percent of youth, primarily ages 12 to 18, who maintain or improve school functioning after participating in at least 90 days of day treatment services	95%	90%	85% / 91%	90%	90%
Infant and Toddler Connection					
Percent of families who received completed Individual Family Support Plans within 45 days of intake call	100%	98%	100% / 89%	100%	100%
Average number of days from referral to completion of Individual Family Support Plan	39	42	45 / 45	45	45
Percent of families who agree that services promoted healthy child and family development	NA	NA	90% / 94%	90%	90%
Residential Treatment Services					
Percent of adults reducing drug use after participating in at least 90 days of treatment at Crossroads Adult	96%	94%	90% / 97%	90%	90%
Percent of adults who reduce involvement with the criminal justice system after participating in at least 90 days of treatment at Crossroads Adult	96%	94%	80% / 87%	85%	85%

Fund 40040
Community Services Board (CSB)

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Support Coordination Services					
Percent of individuals served who meet their Person Centered Plan objectives	94%	95%	95% / 94%	95%	95%
Behavioral Health Outpatient & Case Management Services					
Percent of adults with primarily substance use or co-occurring disorders maintaining or improving employment and/or school functioning after participating in at least 30 days of outpatient services	80%	78%	80% / 79%	80%	80%
Percent of adults who maintain or improve employment and/or school functioning after participating in at least 90 days of day treatment services	80%	55%	85% / 75%	80%	80%
Percent of adults who demonstrate improvement in psychiatric symptoms from admission to discharge from partial hospitalization services	NA	NA	90% / 70%	75%	75%
Employment & Day Services					
Percent of adults who maintain or improve their level of day support or employment	NA	NA	80% / 95%	90%	90%
Average annual wages reported by adults receiving group supported employment services	$5,504	$5,510	$4,900 / $5,858	$5,675	$5,675
Average annual wages reported by adults receiving individual supported employment services (including CEP)	$16,683	$17,479	$16,000 / $16,553	$16,000	$16,000
Supportive Residential Services					
Percent of adults ready to move to a more independent residential setting within one year	7%	3%	6% / 8%	10%	10%
Percent of adults who are able to live as independently as possible based on individual need and housing availability on discharge	NA	NA	75% / 85%	75%	75%
Assisted Community Residential Services					
Percent of adults living in CSB directly operated and contracted group homes who maintain their current level of residential independence and integration	100%	99%	95% / 95%	98%	98%
Forensic Transition & Intensive Community Treatment Services					
Percent of inmates who attend a follow-up appointment after their assessment	NA	NA	90% / 72%	70%	70%
Percent of adults who remain out of jail or the hospital for at least 330 days in a 12 consecutive month period	92%	88%	90% / 97%	90%	90%
Percent of adults referred to the CSB who remain in services for at least 90 days following discharge planning	NA	NA	75% / 63%	75%	75%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40040.pdf

Performance Measurement Results

As CSB completes its system-wide reorganization to improve provision of services and supports to the Fairfax-Falls Church community, the department has initiated a multi-year effort to improve budgeting and financial management and enhance its performance measurement system. A standard methodology to calculate efficiency based on total expenditures, rather than net County cost, has been implemented for reporting FY 2013 actuals and beyond. Goals, objectives and indicators reflecting a full family of measures is being developed for critical services in each of twelve service areas. Analysis of baseline data will be used to assess capacity, measure success and allocate available resources to maximum benefit. Consequently, although the FY 2015 Advertised Budget Plan reflects CSB's completed organizational structure, it reflects an evolving performance measurement system and comparison of data across fiscal years is cautioned. Additional enhancements are anticipated to be included in the FY 2015 Adopted Budget Plan.

Central Administration

In FY 2013, the CSB achieved 80 percent of its service quality objectives (20 out of 25) and 68 percent of its outcome objectives (15 out of 22), as compared to the estimates of 85 percent. However, it should be noted that the CSB came within 4 percentage points of meeting three additional service quality and three additional outcome objectives, which, if achieved, would have increased the percentages to 92 and 74 percent, respectively. As part of the CSB's system-wide reorganization to improve services, the CSB is evaluating current needs, priorities and resources to achieve positive outcomes for the community.

Wellness, Health Promotion and Prevention Services

In FY 2013, Wellness, Health Promotion and Prevention Services provided Mental Health First Aid training to 275 County staff, community members, and partners at an average cost of $139 per individual. Mental Health First Aid is an evidence-based public education program that helps participants identify, understand and respond to signs of mental health and substance use disorders. In FY 2013, the percentage of individuals satisfied with training and the percentage of individuals who were certified in Mental Health First Aid exceeded performance targets. However, the program trained 275 of the estimated 495 individuals in FY 2013. The program has improved coordination, scheduling, and support as well as enhanced marketing in FY 2014. As part of the CSB's system-wide reorganization to improve services, the CSB is evaluating current needs, priorities and resources to achieve positive outcomes for the community. As a result, it is anticipated that the program will increase capacity to provide training as well as add training for youth and Spanish-speaking participants over the FY 2014-FY 2015 period.

Engagement, Assessment and Referral Services

In FY 2013, Engagement, Assessment and Referral Services served 1,816 adults at an average cost of $942 per adult. As a result of wait times increasing in the last few months of the fiscal year, 91 percent as compared to an estimated 95 percent of adults who received assessment services reported satisfaction with services, and 83 percent as compared to an estimated 85 percent of adults served were able to access an assessment appointment within 10 days. In addition, 81 percent as compared to an estimated 85 percent of adults attended their first scheduled service appointment. As part of the CSB's system-wide reorganization to improve services, the CSB is evaluating current needs, priorities and resources to achieve positive outcomes for the community.

Acute Care Services

In FY 2013, the Emergency Services program exceeded estimates by providing 17,127 hours of service to 4,791 individuals at an average cost of $441 per individual. While services were provided to every individual who presented for services, wait times increased. As a result, 75 percent of individuals, as compared to an estimated 85 percent, received face-to-face services within one hour of check-in. However, 89 percent of crisis intervention and stabilization services provided were less restrictive than psychiatric hospitalization, as compared to the estimate of 85 percent. As part of the CSB's system-wide reorganization to improve services, the CSB is evaluating current needs, priorities and resources to achieve positive outcomes for the community.

Infant and Toddler Connection

In FY 2013, ITC served 2,975 of an estimated 3,300 infants and toddlers and their families, primarily due to fewer than anticipated referrals. The percent of families receiving completed Individual Family Service Plans within 45 days of intake call in FY 2013 was 89 percent, lower than the estimate and State mandated requirement of 100 percent. However, the percent of families satisfied with services and the percent of families who agreed that services promoted healthy child and family development were 93 and 94 percent respectively, exceeding each estimate of 90 percent. It should be noted that the increase between the FY 2013 estimated cost of $2,050 and actual cost of $2,903 per child served is due to a change in methodology, specifically including funding from all sources, such as state and federal grants, rather than County funding only. While future efficiency targets have been adjusted, increased State and County funding required to meet increasing service demands in FY 2014 also contributes to an increasing estimated cost per child served. As part of the CSB's system-wide reorganization to improve services, the CSB is evaluating current needs, priorities and resources to achieve positive outcomes for the community.

Youth & Family Outpatient and Day Treatment Services

In FY 2013, programs providing outpatient and day treatment services to children and youth and their families across the CSB system were merged into a new service area, Youth and Family – Outpatient and Day Treatment Services. Due to the significant realignment of services, comparison of data across fiscal years is cautioned. In FY 2014, baseline data will be analyzed to assess capacity and targets will be refined as appropriate.

In FY 2013, the Infant, Early Childhood, and Pre-Adolescent program served 189 children, primarily ages 5 to 12, at an average cost of $4,488 per child. Exceeding estimates, 95 percent of families reported satisfaction with services while 91 percent of children maintained or improved school functioning.

In FY 2013, programs for youth, primarily ages 12 to 18, providing outpatient services for substance use and/or co-occurring disorders were aligned with outpatient services for mental health and/or co-occurring disorders under the same management. Consequently, goals, objectives and indicators were updated and performance data is reported collectively. The redesigned youth outpatient service delivery system served 1,368 youth at an average cost $3,036 per youth. While outpatient services are provided routinely to youth and their family members, it should be noted that numbers served only reflect direct services provided to youth. Service quality and outcome data trended positively with measures exceeding estimates by 5 and 11 percentage points, respectively. As previously indicated, program staff will monitor performance data throughout FY 2014 and beyond to refine service capacity and targets.

Over the past three years, two of the three day treatment programs focusing on youth with substance abuse and co-occurring disorders were closed due to low utilization. The remaining two day treatment programs, one focusing on youth with substance abuse and co-occurring disorders and another focusing on youth with mental health and co-occurring disorders, served 100 youth at an average cost of $10,282 per youth. Despite the reduced number of day treatment programs, both the percent of families satisfied with services (95 percent) and the percent of youth maintaining or improving school functioning after participating in at least 90 days of services (91 percent) exceeded estimates of 85 percent. Lastly, it should be noted that as youth service needs and priorities continue to be evaluated throughout the County and school systems, resources may be redeployed to youth services to meet increasing demand.

Residential Treatment Services

In FY 2013, Crossroads Adult served 168 adults at an average cost of $12,315 per adult served. Program demand continues to be significant with the program consistently at or above capacity. In terms of service quality, 95 percent of adults were satisfied with services as compared to the estimated 90 percent. Most importantly, 97 percent of adults had reduced alcohol and drug use while 87 percent had reduced involvement with the criminal justice system after participating in at least 90 days of treatment, exceeding the targets of 90 percent and 80 percent, respectively.

Support Coordination Services

In FY 2013, Support Coordination Services provided targeted support coordination services to 1,455 individuals with an intellectual disability at an average cost of $3,403 per individual. While the number served in FY 2013 decreased by 81 from FY 2012, the latter includes individuals who received only intake services. In terms of service quality, 97 percent of individuals served reported satisfaction with services, exceeding the estimate of 90 percent. In terms of outcomes, 94 percent of individuals served met their Person Centered Plan objectives or goals related to health and safety, participation in meaningful activities, and independence, among others, slightly lower than the 95 target.

Behavioral Health Outpatient & Case Management Services

In FY 2013, programs providing outpatient, day treatment and case management services to adults with mental health, substance use and/or co-occurring disorders across the CSB system were merged into a new service area, Behavioral Health Outpatient and Case Management Services. Due to the significant realignment of services, new State requirements and data collection issues, comparison of data across fiscal years is cautioned. In FY 2014, baseline data will be analyzed to assess capacity and targets will be refined as appropriate.

In FY 2013, Behavioral Health Outpatient and Case Management Services provided outpatient services to 1,497 adults with substance use or co-occurring disorders at an average cost of $2,383 per adult. In terms of service quality, 94 percent of adults reported satisfaction with services, exceeding the target of 90 percent. In terms of outcomes, 79 percent of adults maintained or improved employment and/or school status after participating in at least 30 days of services, slightly below the target of 80 percent, partly due to limited vocational specialist services.

In addition, this service area provided outpatient and case management services to 3,547 adults primarily with mental health or co-occurring disorders at an average cost of $2,198 per adult. It should be noted that the number of adults served more realistically represents program capacity. Previous fiscal year data and the FY 2013 estimate included adults receiving case management services across the CSB system, rather than this service area. CSB's electronic health record has been reconfigured to accurately capture services provided in this distinct service area. While performance measurement targets have been adjusted as necessary, an outcome measure for this service will be developed in late FY 2014.

In FY 2013, this service area also provided day treatment services to 44 of an estimated 70 adults with substance use or co-occurring disorders at an average cost of $2,377 per adult. However, it should be noted that in response to a change in State requirements for weekly service hours, one of two day treatment programs provided an outpatient level of care rather than the more intensive day treatment level of care. Lastly, while 75 percent of adults served maintained or improved employment and/or school functioning after participating in at least 90 days of services, lower than the 85 percent target, the outcome does represent a significant increase over the prior fiscal year. Although adults may have improved skills, functioning, and readiness for employment, the ability to attain or maintain employment continues to be impacted by the local economy where job opportunities have been limited.

In FY 2013, the Adult Partial Hospitalization program served 189 adults at an average cost of $5,163 per adult. While 70 percent of adults served demonstrated an improvement in psychiatric symptoms from admission to discharge, less than the 90 percent target, the program served adults with increasingly complex needs who are in danger of requiring immediate hospitalization or who have been discharged from psychiatric hospitals. Consequently, the program began providing more intensive community stabilization services over a shorter period, confounding demonstration of improvement before services ended. The program will continue to monitor trends, refine targets, and realign resources as necessary.

Employment & Day Services

In FY 2013, Employment and Day Services served 1,286 of an estimated 1,350 adults, primarily due to limited local and state funding, capacity constraints of contracted service providers and transferring adults receiving Medicaid Waiver funding who live in other jurisdictions to those jurisdictions. Of the total number served, 673 of an estimated 700 adults were funded by non-Medicaid Waiver resources (local funding). As many June 2012 school system graduates began services after additional funding was provided by the Board of Supervisors at the *FY 2012 Carryover Review*, rather than earlier in the fiscal year, average daily attendance was lower than anticipated, contributing to a cost of $12,274 per adult served, lower than the estimated $14,345. Most notably, 95 percent of adults served maintained or improved their level of day support or employment, exceeding the estimate of 80 percent. As FY 2013 reflects the first year of reporting this measure, trends will be monitored and estimates adjusted accordingly.

In terms of specific services, this service area provided group support employment services to 336 adults who earned a total of $1.96 million, or an average annual wage of $5,858, as well as individual supported employment services to 206 adults who earned a total of $3.41 million, or an average annual wage of $16,553. Since the local economy has minimal impact on group supported employment, average annual wages increased from FY 2012 to FY 2013. However, the local economy and the availability of jobs do have an impact on individual supported employment. As a result of fewer hours worked on average (1,370 hours in FY 2013 versus 1,470 in FY 2012), average annual wages declined from $17,479 in FY 2012 to $16,553 in FY 2013.

Supportive Residential Services

In FY 2013, Supportive Residential Services provided 30,593 hours of service to 412 adults at an average cost of $3,917 per adult. In terms of service quality, 95 percent of adults reported satisfaction with services, exceeding the 90 percent target. As FY 2013 represents the first year of collecting satisfaction data, the program will evaluate the survey tool, monitor data and adjust targets, as appropriate. Despite individuals’ complex needs and high level of acuity, due to an increased level of intensity and/or frequency of services provided, 8 percent of adults were able to move to a more independent residential setting within one year, exceeding the target of 6 percent.

In FY 2013, this service area served 37 adults in two group homes at an average cost of $37,939, more than double the estimate at half the estimated cost due to program redesign requiring complete resident turnover and transition to alternate community providers at one group home. While resident turnover did not appear to affect service quality as 90 percent of adults reported satisfaction with services, turnover did impact the outcome measure. As compared to the estimated 75 percent, depending on individual need and availability of housing upon discharge, 85 percent of adults were able to maximize their community independence.

Assisted Community Residential Services

In FY 2013, Assisted and Community Residential Services served 350 adults in directly operated and contracted group homes at an average cost of $36,960. For FY 2014, the estimated number of adults to be served has been increased due to the opening of three new group homes and the number of adults scheduled and/or planning to be discharged from the Northern Virginia Training Center as part of Virginia's settlement agreement with the U.S. Department of Justice. Based on the CSB's philosophy to provide training, support, and supervision to adults with an intellectual disability to maximize community independence and integration, group home services and facilities are continuously being modified so that adults with changing physical needs can age in place. As a result, 95 percent of adults served maintained their current level of residential independence and integration. Due to high demand and greater efficiencies, the program filled vacant beds in directly operated and contracted group homes in an average of 21 days, as compared to the estimate of 60. Future year estimates have been adjusted accordingly.

Forensic Transition & Intensive Community Treatment Services

In FY 2013, Jail-Based Behavioral Health Services provided mental health assessments for 2,337 inmates at the Adult Detention Center at an average cost of $664. The program was able to schedule an assessment appointment for 93 percent of inmates within two days of referral to CSB services. Given that many inmates who were referred for an assessment did not need additional CSB services, 72 of an estimated 90 percent of inmates attended a follow-up appointment.

In FY 2013, the Program of Assertive Community Treatment served 105 adults at an average cost of $9,093. While 90 percent of adults reported satisfaction with services, meeting the target, 97 percent of adults remained out of jail or the hospital for at least 330 days in a twelve consecutive month period, exceeding the target of 90 percent. As remaining out of jail or the hospital can be a significant challenge for the population served by PACT, the outcome demonstrates the success of the program.

In FY 2013, CSB discharge planners served 394 of an estimated 430 adults. The number served can be attributed to increased length of stay for adults that require a level of community support not currently available to meet their needs in a less restrictive environment. The percentage of adults who were scheduled for an assessment within seven days of hospital discharge was 94 percent, exceeding the target of 80 percent. Timely access to assessment is a vital component of discharge planning, and efforts have been successful due in large part to outreach and engagement efforts. In terms of ongoing CSB services post-assessment, 63 percent of those referred to the CSB for discharge planning remained in services after 90 days, below the estimated 75 percent. Post-discharge planning services are voluntary, and individuals may choose to discontinue services after an initial appointment.

Fund 40040
Community Services Board (CSB)

FUND STATEMENT

Fund 40040, Fairfax-Falls Church Community Services Board

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	($2,601,407)	$1,000,000	$6,429,724	$1,772,810
Revenue:				
Local Jurisdictions:				
Farifax City	$1,336,100	$1,336,100	$1,336,100	$1,389,544
Falls Church City	605,595	605,595	605,595	629,819
Subtotal - Local	$1,941,695	$1,941,695	$1,941,695	$2,019,363
State:				
State DBHDS	$12,712,937	$12,713,033	$12,713,033	$13,153,665
Subtotal - State	$12,712,937	$12,713,033	$12,713,033	$13,153,665
Federal:				
Block Grant	$4,418,878	$4,203,857	$4,203,857	$4,079,477
Direct/Other Federal	155,081	154,982	154,982	154,982
Subtotal - Federal	$4,573,959	$4,358,839	$4,358,839	$4,234,459
Fees:				
Medicaid Waiver	$2,484,208	$2,756,068	$2,756,068	$2,756,068
Medicaid Option	10,044,268	10,026,774	10,026,774	9,719,853
Program/Client Fees	4,775,352	6,279,123	6,279,123	5,595,211
CSA Pooled Funds	1,457,374	1,660,009	1,660,009	1,342,113
Subtotal - Fees	$18,761,202	$20,721,974	$20,721,974	$19,413,245
Other:				
Miscellaneous	$14,200	$0	$0	$14,100
Subtotal - Other	$14,200	$0	$0	$14,100
Total Revenue	$38,003,993	$39,735,541	$39,735,541	$38,834,832
Transfers In:				
General Fund (10001)	$109,610,515	$109,233,258	$110,041,222	$112,570,435
Total Transfers In	$109,610,515	$109,233,258	$110,041,222	$112,570,435
Total Available	$145,013,101	$149,968,799	$156,206,487	$153,178,077

Fund 40040
Community Services Board (CSB)

FUND STATEMENT

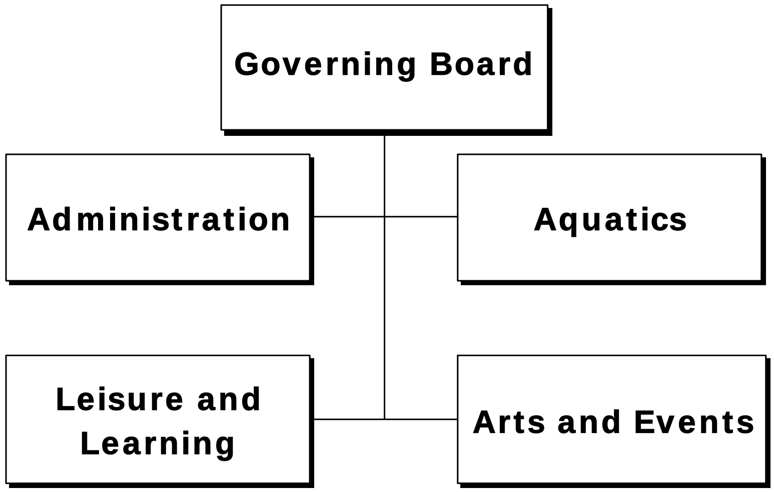
Fund 40040, Fairfax-Falls Church Community Services Board

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Expenditures:				
Personnel Services	$89,452,856	$94,667,471	$95,475,435	$95,676,519
Operating Expenses	50,590,680	55,475,302	60,037,524	56,902,722
Recovered Costs	(1,468,097)	(1,173,974)	(1,173,974)	(1,173,974)
Capital Equipment	7,938	0	94,692	0
Total Expenditures	$138,583,377	$148,968,799	$154,433,677	$151,405,267
Total Disbursements	$138,583,377	$148,968,799	$154,433,677	$151,405,267
Ending Balance	$6,429,724	$1,000,000	$1,772,810	$1,772,810
Infant and Toddler Connection Reserve[1]	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Encumbered Carryover Reserve	3,456,914	0	0	0
Unreserved Balance[2]	$1,972,810	$0	$772,810	$772,810

[1] The Infant and Toddler Connection Reserve assures that the County has funds to provide state mandated services to children from birth to age 3 in the event of unanticipated decreases in state reimbursement.

[2] The *FY 2014 Revised Budget Plan* Unreserved Balance of $772,810 is a decrease of 60.8 percent and reflects utilization to offset FY 2014 program requirements.

Fund 40050
Reston Community Center



Mission

To create positive leisure, cultural and educational experiences which enhance the quality of life for all people living and working in Reston by providing a broad range of programs in arts, aquatics, enrichment, recreation and life-long learning; creating and sustaining community traditions through special events, outreach activities, and facility rentals; and building community through collaboration and celebration.

Focus

Reston Community Center (RCC) is a community leader, bringing the community together through enriching leisure time experiences that reach out to all and contribute to Reston's sense of place. In May of 2011, the RCC Board of Governors adopted a new Five Year Strategic Plan for 2011 through 2016. Consequently, beginning in FY 2013, new data was collected and measured consistent with the new Strategic Plan.

The new performance measure framework reorients the focus of performance measurement outward to customers and community constituents. The agency implemented a new customer satisfaction survey instrument in FY 2013 to measure how patrons express their impressions of RCC programs and services across these areas:

1. My RCC Program/Service was a high-quality offering.
2. My RCC Program/Service was provided at a reasonable cost.
3. The setting for my RCC Program/Service was appropriate, clean and accessible.
4. RCC employees were helpful and courteous in my interactions with them.
5. I would recommend RCC to others.

For each of the above statements, patrons are asked to rate their response on a scale of Strongly Agree, Agree, Neutral, Disagree, or Strongly Disagree. The objective is to obtain 90 percent or greater on responses in the Agree/Strongly Agree categories. The pilot cycle of RCC programs and services for which these instruments were utilized occurred in FY 2013 in the Arts and Events and Leisure and Learning Cost Centers. Therefore, FY 2013 results are partial and in some cases do not represent a reliable data sample (Facility Rentals and Aquatics). The first year of full implementation of the Satisfaction Surveys will be FY 2014.

The operations for RCC are supported by revenues from a special property tax collected on all residential and commercial properties within Small District 5. The Small District 5 tax rate is $0.047 per $100 of assessed property value within boundaries revised in March 2006. In FY 2015, total property assessments in Small District 5 are 2.5 percent higher than FY 2014 estimates and pending final assessment evaluations from the Department of Tax Administration.

The Reston Community Center supports the following County Vision Elements:

- ***Maintaining Safe and Caring Communities***
- ***Creating a Culture of Engagement***
- ***Connecting People and Places***
- ***Exercising Corporate Stewardship***

RCC also collects internal revenues generated by program registration fees, theatre box office receipts, gate admissions and facility rental fees. These activity fees are set at a level substantially below the actual costs of programming and operations since Small District 5 property owners have already contributed tax revenues to fund RCC. Consequently, Small District 5 residents and employees have enjoyed RCC programs at greatly reduced rates. Revenue performance across program levels is also affected by patrons using the Fee Waiver Program which fully subsidizes their individual participation in activities of their choosing.

The Board of Governors has an established financial policy that limits the cost recovery of programs/services fees to 25 percent of the agency expenditures for Personnel and Operating costs. The balance is comprised of the tax revenue and interest. During the recession, the Board of Governors determined that the agency would focus on support of participation even if the cost recovery from direct fees fell significantly below that 25 percent ceiling and that there would be a new reserve fund established specifically to support "Economic and Program Contingency" requirements if the direct costs recovery required further subsidy. The RCC does not plan on using this new reserve fund, but will continue to budget so it can accommodate their cost recovery scenarios and targets while gradually increasing pricing to achieve greater levels of cost recovery in future fiscal years.

Aggregate participation across all program areas provides a snapshot of RCC's impact in Reston. With our current facility limitations, the ability to serve more than 200,000 participations in programs or services directly delivered to the community is hamstrung. The RCC is currently exploring a partnership with the Park Authority on an indoor recreation facility and continues to work with developers associated with new development on delivering a new performing arts venue to the community.

Overall RCC participation in the FY 2013 cycle of programs was 202,773. The target total remains at this level without significant increase until new facilities are available for program/service delivery. This number doesn't include participation in programs, events or activities offered through the Facility Rentals. This service area accounts for an estimated additional 86,690 participants. Given that Facility Rentals services are provided only after programmed and partnered services are scheduled, the participation in these will fluctuate from year to year depending on both the opportunities for rentals and the nature of them.

Due to facility limitations, another key area of focus for the Five Year Strategic Plan is on Collaboration and Partnerships. This enables the Small District 5 resources to be deployed within and beyond its walls to further serve our constituents. The Performance Measurement goal addressing this area of focus is provided as a total number of actual and anticipated partnerships with organizations whose efforts are aligned with the RCC mission from Reston providers and Fairfax County government partners.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$4,832,183	$5,264,246	$5,205,285	$5,311,854
Operating Expenses	2,809,138	3,485,414	3,337,735	3,144,851
Capital Equipment	12,189	28,000	28,000	0
Capital Projects	26,237	50,000	634,745	130,000
Total Expenditures	$7,679,747	$8,827,660	$9,205,765	$8,586,705
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	49 / 49	49 / 49	49 / 49	49 / 49
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$60,938**
An increase of $60,938 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

♦ **Personnel Services** **$19,417**
An increase of $19,417 in Personnel Services is required to reflect increased costs based on actual experience for salary and Fringe Benefits, as well as program labor costs primarily due to the Lake Anne expansion.

♦ **Other Post-Employment Benefits** **($32,747)**
A decrease of $32,747 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

♦ **Operating Expenses** **($340,563)**
A decrease of $340,563 in Operating Expenses is primarily associated with decreases in professional and consulting services, as well as decreases in maintenance and repair expenses.

♦ **Capital Projects** **$130,000**
Funding of $130,000 is required for the RCC Theatre Enhancement project and the replacement of the Lake Anne Customer Service Desk with one that is ADA compliant.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$378,105**
As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $378,105, including $45,751 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $47,321 in encumbered carryover, $409,745 in unexpended project balances for Hunters Woods and Lake Anne facilities upgrades, and $175,000 appropriated from fund balance for a two phased project to bring air quality in the natatorium into alignment with current building code requirements and to replace the DecTron dehumidification system, offset by decreases including Personnel Services of $104,712 associated with program adjustments and Operating Expenses of $195,000 based on RCC Board recommendations for IT supplies, the South Lakes High School community partnership turf field, travel expenses and art programs.

Cost Centers

The four cost centers in Fund 40050, Reston Community Center, are Administration (which includes facility rentals), Arts and Events, Aquatics, and Leisure and Learning. These distinct program areas work to fulfill the mission and carry out the key initiatives of the Reston Community Center.

Administration

The Administration Cost Center provides effective leadership, supervision and administrative support for center programs and maintains and prepares the facilities of the Reston Community Center for Small District 5 patrons.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$4,451,644	$5,059,970	$5,461,853	$4,880,911
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	28 / 28	28 / 28	28 / 28	28 / 28
Exempt	1 / 1	1 / 1	1 / 1	1 / 1

1	Executive Director, E	1	Management Analyst I	1	Administrative Assistant V
1	Deputy Director	1	Public Information Officer I	3	Administrative Assistants IV
1	Financial Specialist II	1	Chief, Bldg. Maintenance Section	1	Administrative Assistant III
1	Financial Specialist I	2	Senior Maintenance Workers	6	Administrative Assistants II
1	Network Telecom Analyst I	5	Maintenance Workers	1	Graphic Artist III
1	Communications Specialist II	1	Facility Attendant II		

TOTAL POSITIONS
29 Positions / 29.0 FTE

E Denotes Exempt Position

Arts and Events

The Arts and Events Cost Center provides Performing Arts, Arts Education and Community Event presentations to Small District 5 in order to increase the cultural awareness of the community in disciplines of dance, theatre, music and related arts as well as to create and sustain community traditions through community events.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$1,384,503	$1,502,442	$1,475,117	$1,470,562
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	8 / 8	8 / 8

1	Theatrical Arts Director	1	Theatre Technical Director	1	Administrative Assistant IV
2	Park/Recreation Specialists II	2	Asst. Theatre Technical Directors	1	Administrative Assistant III

TOTAL POSITIONS
8 Positions / 8.0 FTE

Aquatics

The Aquatics Cost Center provides a safe and healthy pool environment and balanced Aquatic program year round for all age groups in Small District 5.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$733,454	$765,114	$769,364	$761,178
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	5 / 5	5 / 5

1	Park/Recreation Specialist II	2	Administrative Assistants II
1	Park/Recreation Specialist I		
1	Park/Recreation Assistant		

TOTAL POSITIONS
5 Positions / 5.0 FTE

Fund 40050
Reston Community Center

Leisure and Learning

The Leisure and Learning Cost Center provides recreational, educational and social activities to all age groups encouraging communitywide, positive and meaningful leisure-time experiences in Small District 5.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$1,110,146	$1,500,134	$1,499,431	$1,474,054
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	8 / 8	8 / 8

1	Park/Recreation Specialist III	2	Park/Recreation Assistants
5	Park/Recreation Specialists II		

TOTAL POSITIONS
8 Positions / 8.0 FTE

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Administration					
Community Partnerships	NA	NA	NA/18	20	20
Online transactions	NA	NA	1,950/3,156	3,471	3,819
Customer Satisfaction (agree/strongly agree at or above 90%):					
• Highly Quality	NA	NA	NA/NA	90%	90%
• Reasonable Cost	NA	NA	NA/NA	90%	90%
• Clean/Accessible	NA	NA	NA/NA	90%	90%
• Employees Helpful/Courteous	NA	NA	NA/NA	90%	90%
• Recommend Reston Community Center	NA	NA	NA/NA	90%	90%
Arts and Events					
Customer Satisfaction (agree/strongly agree at or above 90%):					
• Highly Quality	NA	NA	NA/98%	90%	90%
• Reasonable Cost	NA	NA	NA/97%	90%	90%
• Clean/Accessible	NA	NA	NA/98%	90%	90%
• Employees Helpful/Courteous	NA	NA	NA/98%	90%	90%
• Recommend Reston Community Center	NA	NA	NA/98%	90%	90%

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Aquatics					
Customer Satisfaction (agree/strongly agree at or above 90%):					
• Highly Quality	NA	NA	NA/NA	90%	90%
• Reasonable Cost	NA	NA	NA/NA	90%	90%
• Clean/Accessible	NA	NA	NA/NA	90%	90%
• Employees Helpful/Courteous	NA	NA	NA/NA	90%	90%
• Recommend Reston Community Center	NA	NA	NA/NA	90%	90%
Leisure and Learning					
Customer Satisfaction (agree/strongly agree at or above 90%):					
• Highly Quality	NA	NA	NA/99%	90%	90%
• Reasonable Cost	NA	NA	NA/95%	90%	90%
• Clean/Accessible	NA	NA	NA/98%	90%	90%
• Employees Helpful/Courteous	NA	NA	NA/99%	90%	90%
• Recommend Reston Community Center	NA	NA	NA/97%	90%	90%

Performance Measurement Results

Administration

Efforts in FY 2013 to launch enhancements to RCC's online registration systems were unsuccessful. Software problems delayed the launch to December 2013. The agency seeks to increase electronic point of sales purchases by patrons by at least 10 percent per year following the rollout of this service.

In conjunction with the implementation of online registration services, RCC's redesigned website will be deployed in FY 2014. The new website will support patrons' increasing desire to conduct their RCC business via the web and provide an updated and refreshed image to the community of RCC programs and services. Because of the delay, the online transactions figure for FY 2013 reflects a year of conducting business within the environment of fixing problems discovered in the launch of new online transaction options with existing software and procedures.

For patron satisfaction surveys, the goal is to obtain 90 percent or greater of responses in the Agree/Strongly Agree categories. The pilot cycle of RCC programs and services for which these instruments were utilized occurred in FY 2013 in the Arts and Events and Leisure and Learning Cost Centers. Therefore, FY 2013 actual results for Facility Rentals are partial and do not represent a reliable data sample. The first year of full implementation of the Satisfaction Surveys will be FY 2014. In Administration, the service delivery measured by the Customer Satisfaction surveys is for Facility Rentals.

Arts and Events
Programs delivered by Arts and Events include performing arts, arts education, and community events. The Customer Satisfaction surveys are implemented across all three program delivery categories.

Performing Arts
Per the Five Year Strategic Plan (2011-2016), new community partnerships and programs have been established. These included a new film series with contributions from the Initiative for Public Art – Reston (IPAR) and a "Meet the Artist Series" in partnership with the Osher Lifelong Learning Institute (OLLI) at George Mason University. Admission to these new events was free to establish and support as well as to provide new outlets for enjoyment of the CenterStage. Total attendance, at CenterStage and rental events, for the FY 2013 program cycle, was 19,461.

Arts Education Enrollment
Arts Education offerings supported total participation of 8,467 in the FY 2013 cycle of offerings; the Arts Education unit coordinated outreach to 5 Small District 5 schools (5 of 8) in conjunction with visiting artists in the FY 2013 cycle of offerings. Partnerships continue to provide outlets to local artists and students in Arts Education offerings at the Jo Ann Rose Gallery, the new 3-D Gallery at RCC Lake Anne and the exhibit space at RCC Hunters Woods. These exhibits supported 734 exhibiting artists in the FY 2013 cycle of programming.

Community Events
Community Events expanded in the FY 2013 cycle of offerings to include more co-sponsored events in the summer at Reston Association pools and as a performance sponsor at the Spring Festival at Walker Nature Center. RCC continues as the primary sponsor for the signature Reston events: Reston Multicultural Festival and Reston Dr. Martin Luther King, Jr. Celebration as well as being a primary sponsor and partner on the Festival on the Square, Annual Thanksgiving Food Drive, Annual Thanksgiving Holiday Parade, Lake Anne Jazz and Blues Festival, the Northern Virginia Fine Arts Festival, and Southgate Community Center Day. RCC Community Events sponsors two summer entertainment series: Take a Break Concerts at Lake Anne (10 Concerts) and the Family Fun Series at Reston Town Center (8 Performances). In December, RCC sponsors the Reston Town Center Holiday Performances by local performers. Year-round the Saturday Community Coffee at RCC Hunters Woods is very popular with patrons and community members. Total participation in the FY 2013 cycle for Community Events was 80,474.

Aquatics
Programs delivered by Aquatics include registered and drop-in types of activities. The Customer Satisfaction surveys are implemented across both program delivery categories. FY 2013 actual results for Aquatics are partial and don't represent a reliable data sample. The first year of full implementation of the Satisfaction Surveys will be FY 2014.

Patrons' frustration with the lack of space in the most popular Aquatics program offerings continues to be expressed and pool scheduling and utilization for programming has been maximized to the greatest degree possible. In the FY 2013 cycle of offerings, enrollment was 88 percent of total capacity. However, the most popular time slots continue to attract far more potential participants than can be accommodated resulting in a wait list of 2,011. Class enrollments totaled 3,627; open and lap swim participation was 42,720; and drop-in water aerobics participation was 7,120. Rentals by Reston-based swim teams added another 15,174. Total user experiences for the FY 2013 cycle of programs was 68,641. The agency continues to explore additional options for Aquatics facility expansion and land-based programming to try to address the demand issue per the Five Year Strategic Plan (2011-2016).

Leisure and Learning

In FY 2013, RCC made a concerted effort to serve more youth participants in summer camps. Popular camp sessions were enlarged and, in some cases, offerings were expanded, which allowed for nearly 200 more enrollees. Total enrollment in the registered programs during the FY 2013 cycle of programming was 10,407; participation in drop-in programs was 15,323. This was an increase over the prior year participation totals of 2,197 and 2,238 respectively. A new partnered program was presented at Dogwood Elementary School, "Bridge to Learning." This program also resulted in new participants (13) in RCC's JASON Project summer camp program. The JASON Project is a unique science camp that began as a partnership between RCC and the Fairfax County School system four years ago and serves 100 participants.

The Leisure & Learning 55+ Department expanded its cooperative relationship with the Osher Lifelong Learning Institute (OLLI) and offered a dozen jointly produced classes at RCC Lake Anne. The AARP Tax Aide drop-in program had its highest turn-out ever with 935 visits for the season from adults ages 18 and older seeking assistance filing and submitting their taxes.

Fund 40050
Reston Community Center

FUND STATEMENT

Fund 40050, Reston Community Center

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$6,208,582	$4,292,109	$5,742,205	$4,081,443
Revenue:				
Taxes	$6,162,908	$6,183,347	$6,359,093	$6,518,071
Interest	23,917	47,077	47,077	41,710
Aquatics	264,002	313,160	313,160	359,406
Leisure and Learning	351,772	504,541	464,541	502,584
Rental	186,976	100,500	150,500	174,408
Arts and Events	223,795	210,632	210,632	223,531
Total Revenue	$7,213,370	$7,359,257	$7,545,003	$7,819,710
Total Available	$13,421,952	$11,651,366	$13,287,208	$11,901,153
Expenditures:				
Personnel Services	$4,832,183	$5,264,246	$5,205,285	$5,311,854
Operating Expenses	2,809,138	3,485,414	3,337,735	3,144,851
Capital Equipment	12,189	28,000	28,000	0
Capital Projects	26,237	50,000	634,745	130,000
Total Expenditures	$7,679,747	$8,827,660	$9,205,765	$8,586,705
Total Disbursements	$7,679,747	$8,827,660	$9,205,765	$8,586,705
Ending Balance[1]	$5,742,205	$2,823,706	$4,081,443	$3,314,448
Maintenance Reserve	$865,604	$883,891	$905,400	$910,174
Feasibility Study Reserve	144,267	147,185	150,900	156,394
Capital Project Reserve[2]	3,000,000	1,098,000	3,000,000	2,247,880
Economic and Program Reserve	1,732,334	694,630	25,143	0
Unreserved Balance	$0	$0	$0	$0
Tax Rate per $100 of Assessed Value	$0.047	$0.047	$0.047	$0.047

[1] The fund balance in Fund 40050, Reston Community Center, is maintained at adequate levels relative to projected personnel and operating requirements. Available fund balance is divided into four reserve accounts designated to provide funds for unforeseen catastrophic facility repairs, feasibility studies for future programming, funds for future capital projects, and funds for economic and program contingencies.

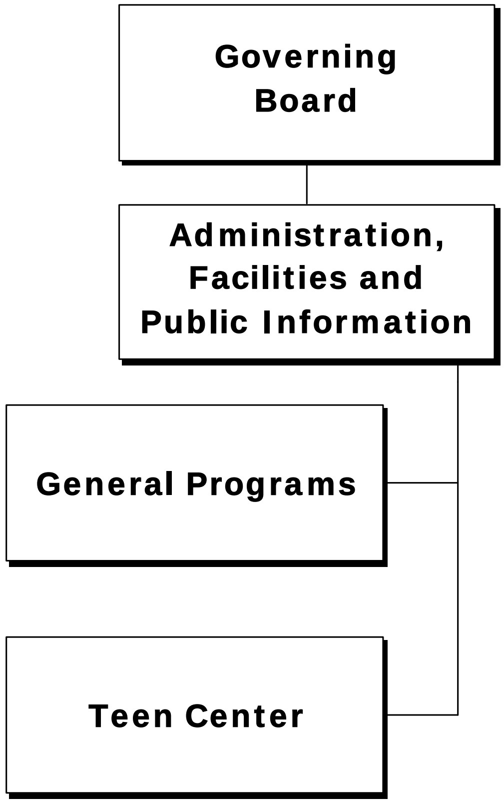
[2] Funds reserved for capital projects are not encumbered based on normal accounting practices; however, they are allocated for future capital projects.

FY 2015 Summary of Capital Projects

Fund 40050, Reston Community Center

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
CC-000001	Reston Community Center Improvements	$1,684,212	$13,621.09	$231,775.58	$0
CC-000002	Reston Community-Facility Enhancement	1,563,253	0.00	89.99	0
CC-000003	Reston Community-Hunter Woods Enhancement	650,000	6,710.00	130,795.02	0
CC-000007	RCC - Fuel Tank Removal/Soil Remediation	50,000	0.00	50,000.00	0
CC-000008	RCC Center Stage Theatre Enhancement	170,000	0.00	40,000.00	130,000
CC-000009	RCC Natatorium Mechanical System Upgrade	187,990	5,905.48	182,084.52	0
Total		$4,305,455	$26,236.57	$634,745.11	$130,000

Fund 40060
McLean Community Center



Mission

The mission of the McLean Community Center (MCC or the Center) is to provide a sense of community by undertaking programs; assisting community organizations; and furnishing facilities for civic, cultural, educational, recreational, and social activities apportioned fairly to all residents of Small District 1A, Dranesville.

Focus

Fund 40060, McLean Community Center, fulfills its mission by offering a wide variety of civic, social and cultural activities to its residents including families, local civic organizations, and businesses.

MCC offers classes and activities such as aerobics, computers, acting and tours, for all ages at nominal fees. Special events and seasonal activities such as McLean Day, Fourth of July, Summer Camp, and a Craft Show are held at MCC, local schools and parks. The Alden Theatre presents professional shows, films, entertainment for children, educational speaker sessions, and community theatre productions. The Old Firehouse is a popular teenage social and recreation center in downtown McLean, operated by the Center. Teens can enjoy their time at the Teen Center after school, during school breaks and at Friday Night Activities and events. Drop-in activities sponsored by MCC are available such as open table tennis.

Fund 40060
McLean Community Center

Facilities and operations of the MCC are supported primarily by revenues from a special property tax collected from all residential and commercial properties within Small District 1A, Dranesville. The Small District 1A real estate tax rate for FY 2015 has been recommended to the Board of Supervisors at $0.023 per $100 of assessed property value which is an increase from the FY 2014 tax rate of $0.022 per $100. This increase will generate additional revenues with the short term goal of balancing operational funding, and allow MCC to become less reliant on the use of excess reserves, which are being redirected for major capital improvement projects. Other revenue sources include program fees and interest on investments. In FY 2015, total property tax receipts in Small District 1A are at $0.023 per $100 pending final assessment evaluations from the Department of Tax Administration.

The McLean Community Center supports the following County Vision Elements:

- ***Maintaining Safe and Caring Communities***
- ***Creating a Culture of Engagement***
- ***Connecting People and Places***
- ***Building Livable Spaces***
- ***Exercising Corporate Stewardship***

Financial and operational oversight of the Center is provided by the MCC Governing Board, elected annually. MCC receives its expenditure authority from the Fairfax County Board of Supervisors each fiscal year.

The MCC Governing Board and staff have developed and refined an annual plan which directs the expansion of the agency's functions for the next year. MCC will train staff to provide information to enhance the Center's capability as a "one-stop shop" for printed and online information on community activities. MCC also seeks to develop programs that increase community involvement of all age groups. Residents and businesses will be included in identifying McLean's community needs and MCC staff will analyze those needs to determine potential areas of expanded programming.

At its meeting on February 27, 2013, the Governing Board of the McLean Community Center approved a motion to pursue the renovation and expansion of the MCC's nearly 40 year old facility. The Capital Facilities Committee of the MCC Board engaged in a feasibility study from the firm Shaffer, Wilson, Sarver & Gray, P.C. to evaluate the renovation and expansion options. The firm presented three scenarios to the public at a series of "Milestone" meetings. The MCC Board approved the option which includes infilling the existing courtyard, expanding the southeast corner of the building, improving office and restroom spaces, adding parking, a new rehearsal hall space and other building enhancements (the "Project").

Moving forward, the MCC Board voted to utilize funds from MCC's Capital Project Reserve Fund of $7.8 million to fund the Project, refine and develop the parameters and scope of the Project, engage project management team/company to advise and guide the MCC Board from the schematic design phase through the final construction, including the public hearing process and compliance with MCC's MOU, design the Project, permit the Project, and finally to build the Project.

Fund 40060
McLean Community Center

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,755,077	$2,988,123	$3,016,488	$2,965,354
Operating Expenses	2,134,711	2,525,126	2,601,257	2,450,191
Capital Equipment	0	51,500	115,334	0
Capital Projects	285,183	250,000	1,268,762	804,739
Total Expenditures	$5,174,971	$5,814,749	$7,001,841	$6,220,284
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	31 / 28.18	31 / 28.18	31 / 28.18	31 / 28.18

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$33,774**
  An increase of $33,774 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Other Post-Employment Benefits** **($20,303)**
  A decrease of $20,303 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Program Adjustments** **($36,240)**
  A decrease of $36,240 in Personnel Services is primarily associated with adjustments to non-merit salaries and youth programs.

- **Operating Expenses** **($74,935)**
  A decrease of $74,935 in Operating Expenses is primarily associated with decreases in professional and consulting services, as well as decreases in maintenance and repair expenses.

- **Capital Projects** **$804,739**
  Funding of $804,739 is required including $684,739 for the Project Management fee and preliminary planning fees of the MCC renovation, $85,000 for the replacement of the carpeting in the McLean Community Center (MCC), and $35,000 for the wood flooring in the rehearsal hall.

Fund 40060
McLean Community Center

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$1,187,092**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $1,187,092, including $28,365 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $295,965 in encumbered funding in Operating Expenses, $787,762 in unexpended capital project balances, as well as an appropriation of $75,000 from fund balance for the concept design and project scope for the McLean Community Center renovation and expansion.

Cost Centers

The three cost centers in Fund 40060, McLean Community Center, are: Administration, Facilities and Public Information; General Programs; and Teen Center. These distinct program areas work to fulfill the mission and carry out the key initiatives of the McLean Community Center.

Administration, Facilities and Public Information

The Administration, Facilities and Public Information Cost Center administers the facilities and programs of the McLean Community Center, assists residents and local planning groups' planning activities and provides information to citizens in order to facilitate their integration into the life of the community.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,142,403	$2,304,206	$3,463,830	$2,738,557
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	16 / 13.88	16 / 13.88	16 / 13.88	16 / 13.88

Administration	Facilities	Public Information
1 Executive Director	1 Chief Building Maintenance Section	1 Communications Specialist II
1 Accountant II	1 Facility Attendant II	1 Communications Specialist I
2 Administrative Assistants V	5 Facility Attendants I, 5 PT	
2 Administrative Assistants III		
1 Administrative Assistant II		

TOTAL POSITIONS
16 Positions / 13.88 FTE

PT Denotes Part-Time Positions

General Programs

The General Programs Cost Center provides programs and classes to McLean Community Center district residents of all ages in order to promote personal growth and sense of community involvement.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,583,919	$3,007,565	$3,033,367	$2,975,086
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	14 / 13.3	14 / 13.3	14 / 13.3	14 / 13.3

Instruction & Senior Adult Activities
- 1 Park/Recreation Specialist III
- 1 Park/Recreation Specialist I
- 1 Administrative Assistant II, PT

Special Events
- 1 Park/Recreation Specialist II
- 1 Park/Recreation Specialist I

Performing Arts
- 1 Theatrical Arts Director
- 1 Theatre Technical Director
- 1 Asst. Theatre Technical Director
- 1 Park/Recreation Specialist I
- 1 Administrative Assistant IV
- 1 Facility Attendant II
- 1 Facility Attendant I, PT

Youth Activities
- 1 Park/Recreation Specialist II
- 1 Park/Recreation Specialist I

TOTAL POSITIONS
14 Positions / 13.3 FTE

PT Denotes Part-Time Positions

Teen Center

The Teen Center Cost Center provides a facility for local youth in grades 7 through 12 to promote personal growth and provide a safe recreational and productive environment.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$448,649	$502,978	$504,644	$506,641
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

- 1 Park/Recreation Specialist I

TOTAL POSITIONS
1 Position / 1.0 FTE

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Administration, Facilities and Public Information					
Percent change in patrons using the Center	(4.4%)	(6.3%)	(1.9%)/ (10.1%)	10.0%	5.6%
General Programs					
Percent change in participation in classes and Senior Adult activities	0.1%	(14.1%)	(22.4%)/ (23.0%)	31.2%	(22.9%)
Percent change in participation at Special Events	0.0%	(2.3%)	(18.4%)/ (31.9%)	10.1%	19.4%
Percent change in participation at Performing Arts activities	(24.1%)	3.4%	2.7%/ 8.6%	9.2%	5.9%
Percent change in participation at Youth Activities	(73.0%)	(49.7%)	14.8%/ 17.5%	(3.4%)	(7.3%)
Teen Center					
Percent change in weekend patrons	62.2%	27.5%	(24.8%)/ (32.3%)	55.4%	(32.4%)
Percent change in weekday patrons	4.6%	(24.7%)	36.5%/ 28.3%	(5.3%)	10.1%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40060.pdf

Performance Measurement Results

The McLean Community Center (MCC) facilities play an important part in the greater McLean area by providing places for MCC to hold its programs, classes, and meetings; serving as the home for the McLean Project for the Arts and community arts groups; and offering meeting and event space for residents and community organizations. MCC also has ongoing capital projects aimed at keeping the Center in good order to support all uses.

The total number of patrons attending events at MCC shows a 10.1 percent decrease in FY 2013 in comparison to FY 2012, primarily associated with a reduction in offered classes based on demand, cancelled events and regulatory restrictions on overcrowding. More specifically, in FY 2013, there was a 23.0 percent decrease in participation in classes and Senior Adult activities. Special Events participation decreased by 31.9 percent as a result of the Senior Soirees being reduced from six to four events, the cancellation of the October Fest, moving MLK celebration to the Performing Arts Programs, and lower McLean Day attendance due to inclement weather. Performing Arts showed 8.6 percent increase in participation, due to MLK being moved from Special Events, the Free Weekday movies, Jazz Masters with John Eaton, and the Studio Rep monthly Improv nights. Youth Activities experienced a 17.5 percent increase in participation, a result of a mass e-mail campaign through Activenet, the registration system.

In FY 2013, the weekend number of participants decreased approximately 32 percent as the demand for rentals has decreased. Staff is actively researching ways to increase this participation. The number of patrons participating in Teen Center weekday activities increased by approximately 28 percent, primarily due to the improved quality of After School Programs.

FUND STATEMENT

Fund 40060, McLean Community Center

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$12,095,768	$10,464,114	$11,740,085	$9,759,525
Revenue:				
Taxes	$3,615,668	$3,718,108	$3,718,108	$4,056,566
Interest	39,226	40,217	40,217	42,000
Rental Income	69,466	45,000	45,000	72,198
Instructional Fees	528,398	518,000	518,000	530,000
Performing Arts	91,963	150,320	150,320	140,415
Vending	0	300	300	0
Special Events	89,849	115,350	115,350	94,720
Theatre Rentals	0	0	0	0
Intergenerational Programs	195,354	152,151	152,151	124,000
Miscellaneous Income	7,737	20,000	20,000	9,960
Teen Center Income	24,591	105,870	105,870	103,400
Visual Arts	157,036	155,965	155,965	160,000
Total Revenue	$4,819,288	$5,021,281	$5,021,281	$5,333,259
Total Available	$16,915,056	$15,485,395	$16,761,366	$15,092,784
Expenditures:				
Personnel Services	$2,755,077	$2,988,123	$3,016,488	$2,965,354
Operating Expenses	2,134,711	2,525,126	2,601,257	2,450,191
Capital Equipment	0	51,500	115,334	0
Capital Projects	285,183	250,000	1,268,762	804,739
Total Expenditures	$5,174,971	$5,814,749	$7,001,841	$6,220,284
Total Disbursements	$5,174,971	$5,814,749	$7,001,841	$6,220,284
Ending Balance[1]	$11,740,085	$9,670,646	$9,759,525	$8,872,500
Equipment Replacement Reserve[2]	$1,007,426	$582,649	$582,649	$682,649
Capital Project Reserve[3]	8,574,193	7,828,850	7,753,850	6,939,851
Operating Contingency Reserve[4]	0	1,250,000	1,250,000	1,250,000
Technology Improvement Fund[5]	200,000	0	0	0
Unreserved Balance	$1,958,466	$9,147	$173,026	$0
Tax Rate per $100 of Assessed Value[6]	$0.022	$0.022	$0.022	$0.023

[1] The Ending Balance fluctuates due to adjustments in revenues and expenditures, as well as carryover of balances each fiscal year.

[2] The Equipment Replacement Reserve has been established by the McLean Community Center Governing Board to set aside funding for future equipment purchases.

[3] The Capital Project Reserve is set aside for the future expansion of the main facility and relocation or renovation of the Old Firehouse Teen Center, a satellite program of McLean Community Center, providing after school programs, activities, events and a summer camp program for middle-school-age students. It is anticipated that the funding in the Capital Project Reserve will be directed to the expansion and relocation plans.

[4] The Operating Contingency Reserve has been established by the McLean Community Center Governing Board to set aside cash reserves for operations as a contingency for unanticipated expenses and fluctuations in the center's revenue stream.

[5] In FY 2014, the McLean Community Center Governing Board eliminated the Technology Improvement fund.

[6] Effective in FY 2015, the tax rate is adjusted to the rate of $0.023 per $100 of Assessed Value.

FY 2015 Summary of Capital Projects

Fund 40060, McLean Community Center

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
CC-000006	McLean Community Center Improvements	$5,285,904	$285,182.58	$1,268,762.05	$804,739
Total		$5,285,904	$285,182.58	$1,268,762.05	$804,739

Fund 40070
Burgundy Village Community Center

Mission

To provide and maintain a facility for the citizens of the Burgundy Village district so they may have an opportunity to plan, organize, and implement recreational, social and civic activities.

Focus

Fund 40070, Burgundy Village Community Center, was established in 1970, along with a special tax district, to finance the operations and maintenance of the Burgundy Village Community Center for use by residents of the Burgundy Community. Residents of this district currently pay an additional $0.02 per $100 of assessed value on their real estate taxes to fund the Center. The subdivisions of Burgundy Village, Somerville Hill and Burgundy Manor are included in the special tax district. Funding for Center operations and maintenance is derived from the tax district receipts, interest on Center funds invested by the County and rentals.

The Burgundy Village Community Center supports the following County Vision Element:

Creating a Culture of Engagement

The Burgundy Village Community Center is used for meetings, public service affairs and private parties. Residents of the Burgundy Community rent the facility for $50 per event while non-residents are charged $250 per event. There is no charge for community activities or meetings such as the Burgundy Civic Association, Neighborhood Watch and community events sponsored by the Operations Board.

The Center is currently governed by a five-member Operations Board elected by the Burgundy Village Community residents.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$15,322	$19,145	$19,145	$19,393
Operating Expenses	19,607	25,646	27,146	25,646
Capital Equipment	0	0	0	0
Capital Projects	0	0	0	0
Total Expenditures	$34,929	$44,791	$46,291	$45,039
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	0 / 0	0 / 0	0 / 0	0 / 0

Fund 40070
Burgundy Village Community Center

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$248**
An increase of $248 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$1,500**
As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved encumbered funding of $1,500 for utilities and other operating expenses.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Burgundy Village Community Center					
Percent change in facility use to create a community focal point	55.1%	4.3%	(6.9%)/0.0%	0.0%	5.5%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40070.pdf

Performance Measurement Results

The volume of rentals decreased significantly from 288 in FY 2012 to 163 in FY 2013, representing a 43.4 percent change in facility use primarily due to ongoing center acoustical system renovations. The customer satisfaction survey results showed significant improvement as the Operating Board emphasizes that the center will remain a focal point in the community. During FY 2014, the Center continues to enhance the appearance of the facility's interior and exterior. It is anticipated that revenues during FY 2015 will increase as aggressive marketing strategies for local advertisement are pursued. The Board continues to evaluate the feasibility of developing an online application system for rental requests.

Fund 40070
Burgundy Village Community Center

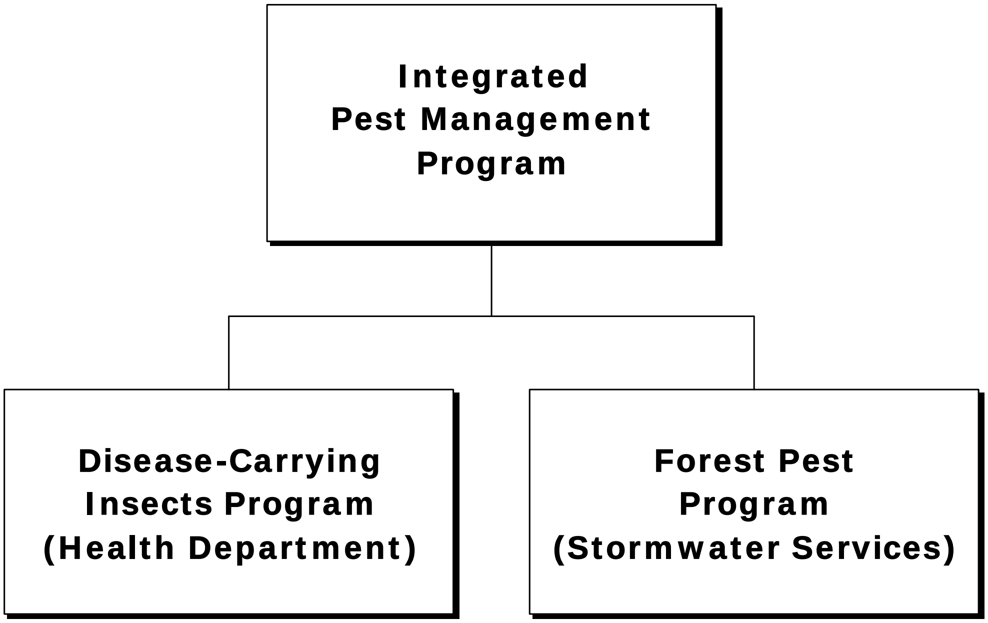
FUND STATEMENT

Fund 40070, Burgundy Village Community Center

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$300,020	$306,636	$314,351	$324,960
Revenue:				
Taxes	$20,849	$23,775	$23,775	$20,463
Interest	961	1,000	1,000	1,000
Rent	27,450	32,125	32,125	28,823
Total Revenue	$49,260	$56,900	$56,900	$50,286
Total Available	$349,280	$363,536	$371,251	$375,246
Expenditures:				
Personnel Services	$15,322	$19,145	$19,145	$19,393
Operating Expenses	19,607	25,646	27,146	25,646
Total Expenditures	$34,929	$44,791	$46,291	$45,039
Total Disbursements	$34,929	$44,791	$46,291	$45,039
Ending Balance[1]	$314,351	$318,745	$324,960	$330,207
Tax Rate per $100 of Assessed Value	$0.02	$0.02	$0.02	$0.02

[1] The Burgundy Village Community Center maintains fund balances at adequate levels relative to projected operation and maintenance requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 40080
Integrated Pest Management Program



Mission

To suppress forest pest infestation and insect transmitted human disease throughout the County through surveillance, pest and insect control, as well as public information and education, so that zero percent of the County tree cover is defoliated and human morbidity and mortality are minimized while protecting the environment.

Focus

Fund 40080, Integrated Pest Management Program, includes two separate programs – the Forest Pest Program managed by Stormwater Services and the Disease-Carrying Insects Program managed by the Health Department. The Forest Pest Program focuses on preventing the spread of state approved forest insects and diseases in the County. The Disease-Carrying Insects Program focuses on maintaining a low incidence of the West Nile virus, Lyme disease, and other tick-borne diseases—as the prevention of epidemics and spread of disease is one of the core functions of the Health Department.

A countywide tax levy financially supports Fund 40080 activities and this levy is subject to change annually due to funding requirements based on the level of infestation. Since FY 2001, the Board of Supervisors-approved tax rate has been $0.001 per $100 assessed value and has provided support for both the Forest Pest and the Disease-Carrying Insects Programs. In FY 2015, the same tax rate, along with the existing fund balance, will continue to support both programs.

Forest Pest Program (FPP)

The Forest Pest Program is a cooperative program with the United States Department of Agriculture (USDA) Forest Service and the Virginia Department of Agriculture and Consumer Services (VDACS). VDACS maintains a list of insects that are eligible for control by this program. Currently, five insects and two diseases are listed: the gypsy moth, cankerworm, emerald ash borer, hemlock woolly adelgid, Asian longhorned beetle, sudden oak death and thousand canker disease.

Fund 40080
Integrated Pest Management Program

The Forest Pest Program provides control activities for gypsy moth and the cankerworm. Surveys are conducted annually to determine both population levels and which suppression activities are warranted. The surveys check egg masses and larval densities, are conducted systematically throughout the County and are USDA Forest Service approved. The proposed treatment plan and resource requirements for these pests are submitted annually to the Board of Supervisors for approval in February. The County may also be eligible for partial reimbursement for aerial treatment costs from the federal government (assuming funding is available). Treatment is conducted in late April through early May before the gypsy moth and cankerworm can damage trees. Throughout the year, staff conducts an extensive outreach program with the goal of educating Fairfax County communities about pest suppression methods and measures that they may take to alleviate potential forest pest population infestations.

It is noted that the size of pest populations for gypsy moths and cankerworms is cyclical. Populations will be high for a period of years, then drop for a period, only to rise again. For example, in the early to mid-1990s, annual treatment requirements for the gypsy moth fluctuated from 3,000 to 45,000 acres. In recent years, gypsy moth populations have been very low. Based on field surveys conducted in the fall of 2013, staff estimates that no acres will require treatment in calendar year 2014. Cankerworm populations have increased in recent years and 2,000 acres of aerial treatment were required in calendar year 2013. Staff anticipates a moderate aerial treatment program in FY 2015. The FY 2015 budget provides capacity to treat 500 acres of ground treatment and up to 5,000 acres of aerial, should egg mass surveys conducted between August and January of that fiscal year indicate the need.

The emergence of the emerald ash borer in Fairfax County was identified by VDACS in late 2003. In an effort to ensure that the insects did not spread any further, guidance was given by the USDA Animal Plant Health Inspection Service (APHIS) regarding eradication. Eradication efforts took place in spring 2004 before the adult borers emerged. Those efforts were coordinated among Fairfax County Forest Pest Program staff, APHIS, and VDACS and federal funding for eradication efforts was provided to the state. In July 2008, staff identified three infestations in the Newington, Herndon and Bailey's Crossroads areas and one in the Fair Oaks area in July 2009. As a result of these infestations, USDA and VDACS have established a quarantine in northern Virginia which prohibits ash wood material from leaving the area. Fairfax County staff has also implemented an outreach program to inform public and private entities of the relevant state and federal regulations.

In March 2011, the Forest Pest Program added monitoring and outreach activities for two additional tree diseases (Thousand Cankers Disease of Black Walnut and Sudden Oak Death) and one additional insect (Asian Long horned Beetle) to its suppression plan.

On average, County staff annually treats 2,100 acres to combat the gypsy moth infestations.

Black Walnut (*Juglans nigra*) is a tree native to Fairfax County. In the summers of 2010 and 2011, black walnut trees were observed to be declining near Knoxville, Tennessee and Richmond, Virginia. Foresters confirmed that a disease called thousand cankers disease and the walnut twig beetle (*Pityophthorus juglandis*) that spreads it had been artificially introduced to the eastern United States from the west.

Fund 40080
Integrated Pest Management Program

During the summer of 2012, staff captured the walnut twig beetle at various sites in Fairfax County. VDACS isolated the thousand cankers disease fungus from these trees and has placed Fairfax County under quarantine status, similar to the conditions in place for the emerald ash borer. Staff recommends that resources in the form of an outreach program be developed in order to continue monitoring for this disease. Key targets of the outreach effort will include homeowners and private tree care companies.

Sudden Oak Death is caused by a fungus (*Phytophtora ramorum*) that has caused wide-scale tree mortality in the western United States since 1995. Fortunately, this disease has been found only in isolated locations in the eastern United States and officials feel that these infestations have been contained. Diligent monitoring is critical in slowing the spread of this disease and recent testing methods that are simple and cost-effective have been developed. Consequently, staff will implement these monitoring methods and develop a management plan that will address appropriate actions should Sudden Oak Death be found in Fairfax County. Part of this management plan will include an outreach component that will educate private and public groups on this disease and its control.

The Asian Long-horned Beetle (*Anoplophora glabripennis*) is an invasive, wood-boring beetle that, like the emerald ash borer, has the potential to have drastic economic and social impacts should it be introduced in Fairfax County. The larvae will infest and kill trees by boring into the heartwood of a tree and disrupting its nutrient flow. Imported into the United States via wood packing material used in shipping, infestations of this insect in or near Chicago, New York, Boston, and Ohio have been discovered since the mid 1990's. These pests will infest many hardwood tree species but seem to prefer maple species, one of the predominant trees in Fairfax County's urban forest ecosystem. According to the United States Forest Service, most of the infestation found in the United States have been identified by tree care professionals and informed homeowners. Consequently, staff recommends development of a management plan to address such monitoring and outreach for this invasive species.

The Integrated Pest Management Program supports the following County Vision Elements:

- *Maintaining Safe and Caring Communities*
- *Creating a Culture of Engagement*
- *Connecting People and Places*
- *Practicing Environmental Stewardship*
- *Building Livable Spaces*
- *Exercising Corporate Stewardship*

Quarantine Status

Agricultural quarantines are implemented for invasive pests in order to eradicate or slow their spread. The quarantines currently in effect in Fairfax County are intended to slow the spread of the target insects and not intended to eradicate them. In the United States, eradication is only attempted when an invasive is discovered early and its populations are small enough to be contained. There are no set end dates to the quarantines in Fairfax County.

Typically, a quarantine is established by a state and by the United States Department of Agriculture on a county by county basis. Once a sufficiently large enough area is infested, the state will determine that all of the state is generally infested and the issue is taken over by USDA. Forest pest quarantines are not an unusual or a historically recent method of controlling the spread of pests. The gypsy moth was first quarantined by state and federal governments in 1912 and continues to be quarantined today. Research has proven that by slowing the spread of an invasive insect, uninfested localities can avoid the extraordinary costs of attempting to control it.

Emerald Ash Borer (EAB) was first quarantined in northern Virginia in 2008. Since that time numerous sites around the state have been confirmed as infested with EAB. In the summer of 2012, the Virginia Department of Agriculture and Consumer Services determined that the entire state is generally infested and is now part of the USDA quarantine. Presumably, this quarantine will stay in effect indefinitely.

Thousand cankers disease (TCD) is relatively new in regard to forest health issues. This disease is spread by a tiny bark beetle and is very difficult to detect. Staff found the bark beetle in Fairfax County in the summer of 2012, and VDACS reacted by implementing a quarantine of all walnut products. Currently, several counties in Virginia are under quarantine for TCD. If and when the disease/bark beetle is found in sufficient numbers it is expected that VDACS will quarantine the entire state. There is no existing federal regulation in regard to TCD. It is unclear at this time, what will happen if the entire state or other states detect this disease.

Outreach

The Forest Pest Program has used outreach as a management tool since the early 1980's. With the addition of TCD, EAB, and the potential for the appearance of sudden oak death (SOD) and Asian Long-horned Beetle (ALB) staff has modified the program's outreach activities. During the last fiscal year, staff have:

- Modified the County Internet site to include the new pests. Slide share presentations have been included that give seasonal tree care information. Online information is intended primarily for homeowners and provides pest identification tools and contact information for staff.

- Offered educational programs to school children. During the 2012-2013 school year, staff conducted school outreach activities to 1,248 pupils. Different curriculum were developed to address age groups as appropriate and these programs satisfied Science Standards of Learning (SOL) requirements for 3.5c, 3.5 (d), 3.8, 3.10, 4.4, 4.5, 4.8 (a,b,d), LS.4 (a), LS 6, LS.9(b), LS.11 (b), BIO 3 (d), BIO 9 (d,e). Staff also presented education programs for 220 children at various School-Age Child Care program sites.

- Hosted and lead a Project Learning Tree workshop for Northern Virginia educators. Project Learning Tree is an environmental education curriculum that promotes the importance of trees and the environment.

- Attended County functions such as Celebrate Fairfax, Fall for Fairfax, Arbor Day, and the 4-H Fair. Emphasis at these events was directed towards the new emerging forest pest issues of the County. During Arbor Day and Fall for Fairfax, staff organized community volunteers to plant 58 trees with the goal of educating the public on proper tree planting techniques.

- Continued participation in the Capital Region Invasive Pest Symposia (CRIPS). This group is composed of public and private professionals in the forest health field. The mission of this group is to exchange ideas and ensure that all are aware of emerging pest issues. This group meets periodically and discusses issues in a roundtable manner and attendance is usually between 35 and 75 individuals. Speakers are usually invited to address a particular topic. CRIPS hosted two meetings regarding invasive species management.

- Assisted in developing, "A Field Guide to Fairfax County's Plants and Wildlife." This field guide is to be used as part of the fifth grade Field of Science curriculum.

- Helped create Channel 16 Public Service Announcements (PSA) for gypsy moth and cankerworm.

- Assisted the Office of Public Affairs with outreach efforts in regard to Brood II, periodical cicada emergence. Activities included a Channel 16 PSA and Internet chat session for "Ask Fairfax!"

Management Plans
The nature of invasive insects and diseases is such that it is difficult to make long-term predictions on monitoring techniques and response plans. USDA has drafted a management plan for ALB; it outlines a role for localities consistent with what staff had envisioned. For example, County staff can play a critical role in public meetings, notification and mapping. VDACS and the Forest Pest Program are currently drafting management plans for ALB and SOD. The management plans will act in concert with plans in place by USDA. These plans are in the process of being completed.

Monitoring techniques for ALB and SOD are developing and rapidly changing. Staff is staying informed and will implement changes as appropriate.

Disease-Carrying Insects Program

West Nile Virus and other mosquito diseases
The West Nile virus (WNV) is transmitted from birds to humans through the bite of infected mosquitoes and continues to be a public health concern. The first sign of the virus in Fairfax County was in calendar year (CY) 2000 when a dead bird was found infected. The first human cases were detected in CY 2002 and, to date, 34 human cases have been detected. More recently, eight human cases were detected in CY 2012. In total, thee WNV associated deaths have occurred—one each in CY 2002, 2004, and 2012.

Inter-jurisdictional cooperation is a key component of the program, allowing for coordination of surveillance and management activities on public lands and with surrounding jurisdictions.

Mosquito and WNV surveillance activities are performed weekly by County staff from May through October. Mosquito surveillance activities also allow the Disease-Carrying Insects Program (DCIP) to monitor for invasive mosquito species. In FY 2012, the Health Department lab began testing mosquitoes for WNV using molecular diagnostics (Reverse-Transcriptase Polymerase Chain Reaction or RT-PCR). Contracted services have been retained for the more labor-intensive preemptive mosquito control activities that require a significant fleet of vehicles and specialized equipment and pesticide storage and supply. The County continues to proactively treat the storm drains in an effort to reduce the population of *Culex* mosquitoes that transmit WNV. Storm drains are treated in three six-week cycles from May through October. The larvicide used will be changed periodically to avoid and lessen resistance.

Weather conditions are the principal factors that determine the number of storm drains that will be treated any given year. Inspection and larviciding activities are carried out in targeted areas of the County identified as significant mosquito breeding areas. These programs and services will continue in FY 2015.

Lyme diseases and other tick-borne diseases

The bacterium that causes Lyme disease is transmitted from small mammals to humans through the bite of an infected deer tick, also known as the black legged tick (Ixodes scapularis), and continues to be a growing public health concern. In Fairfax County, there were 146 human cases of Lyme disease reported in CY 2011, 150 cases in CY 2012 and 202 cases in CY 2013. Other tick-borne diseases reported in Fairfax County are: Spotted Fever Group Rickettsias (20 cases in CY 2011, 26 in CY 2012 and 20 cases in CY 2013); Ehrlichiosis/Anaplasmosis (17 cases in CY 2011, six cases in CY 2012 and 10 cases in CY 2013); and Q fever (no cases in CY 2011, CY 2012,or CY 2013).

The County tick surveillance program was initiated to determine the distribution and infection rate of the bacterium (*Borrelia burgdorferi*) that causes Lyme disease. Contract services have been obtained for the molecular identification (Polymerase Chain Reaction or PCR) of the various pathogens that may be transmitted by the four human-biting tick species in the County. The DCIP offers a tick identification service for County residents at no charge to inform them of the type of tick that has bitten them. In FY 2011, DCIP detected the establishment of a non-native species of tick in the County (i.e., the Gulf Coast tick, *Amblyomma maculatum*) that is the vector of a bacterium (*Rickettsia parkeri*) causing a spotted fever disease. Following detection, focused efforts are being used to monitor and try to eliminate this population. These programs and services will continue in FY 2015.

In FY 2010, the groundwork was laid for a collaborative three year tick control pilot project between the Police Department and the Health Department's Disease-Carrying Insect Program. Supplemental feeding stations, known as four-poster deer treatment stations, were deployed to two areas of the County. These devices apply an insecticide to the deer while they are feeding, thus killing the ticks that are on the deer. Two test and two control areas are being utilized for a total of 20 stations in the two test areas of the County. Tick surveillance in the two test and two control areas began in FY 2010 and will continue until the end of the three year project. The four-poster stations were deployed in the two test areas in the spring of CY 2012.

Outreach and Education

The outreach and education component of the DCIP is aimed at increasing residents' awareness of personal protection actions that can be taken against mosquitoes and ticks, and the reduction of mosquitoes, ticks, and mosquito breeding areas on private property. The program continues to produce and distribute outreach material in English, Chinese, Farsi, Korean, Spanish, Urdu and Vietnamese. In FY 2013, the program produced and printed the ninth edition 18-month "Fight the Bite" calendar with complementary captions, facts, figures, important dates, and helpful reminders of things for readers to do around the home to manage mosquitoes and ticks. In addition, the calendar provides helpful hints to protect residents from mosquito- and tick-borne diseases. General facts, local figures and brief descriptions of the County's efforts were included to educate the public about basic mosquito and tick biology and inform them specifically about mosquitoes, ticks, West Nile virus and Lyme disease in Fairfax County. A fifth children's book about mosquitoes and ticks entitled, The Sinister Secret of the Stinky Storm Drain, was printed in late FY 2013. A new tick awareness brochure for children was developed in FY 2013 and is available in English, Spanish, and Korean. All the educational material is available on the County's Web site. In early FY 2014, the DCIP received a Grand Award in the 2013

APEX Awards for Publication Excellence competition. The award was for the submission entitled, "Fight the Bite: Teaching Kids about Mosquitos and Ticks," in the campaigns, programs, and plans category.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,116,497	$1,271,763	$1,282,743	$1,287,808
Operating Expenses	940,522	1,827,847	1,934,112	1,827,847
Capital Equipment	38,458	0	0	0
Total Expenditures	$2,095,477	$3,099,610	$3,216,855	$3,115,655
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	12 / 12	12 / 12	12 / 12	12 / 12

Summary by Program

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
Forest Pest Program				
EXPENDITURES				
Total Expenditures	$825,396	$1,098,568	$1,105,316	$1,105,927
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	7 / 7	7 / 7	7 / 7	7 / 7
Disease-Carrying Insects Program				
EXPENDITURES				
Total Expenditures	$1,270,081	$2,001,042	$2,111,539	$2,009,728
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	5 / 5	5 / 5	5 / 5	5 / 5

FOREST PEST PROGRAM

1 Urban Forester III
4 Urban Foresters II
1 Administrative Assistant II
1 Information Technology Technician III

DISEASE-CARRYING INSECTS PROGRAM

1 Environmental Health Supervisor
1 Environmental Health Specialist III
2 Environmental Health Specialists II
1 Administrative Assistant III

TOTAL POSITIONS
12 Positions / 12.0 FTE

Fund 40080
Integrated Pest Management Program

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$16,045**
  An increase of $16,045 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$117,245**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $117,245, including $10,980 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, and $106,265 in encumbered funding in Operating Expenses for contractual obligations for the treatment of storm drains and the tick testing program within the Disease Carrying Insect Program.

Key Performance Measures

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	FY 2014	FY 2015
Integrated Pest Management Program					
Percent of County tree defoliation resulting from gypsy moth and cankerworm infestation	0%	0%	1%/1%	1%	1%
Confirmed human cases of West Nile virus in Fairfax County, Fairfax City and Falls Church City as reported by the Virginia Department of Health	1	1	1/8	1	1

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40080.pdf

Performance Measurement Results

Forest Pest Program

There was no aerial treatment for the gypsy moth in the spring of 2013. Based on field surveys of the gypsy moth population in the fall of 2013, staff estimates no acres will require treatment in the spring of 2014. Based on surveys for the cankerworm, 2,000 acres of treatment were necessary in the spring of 2013, and it is estimated that 2,000 acres will be required in the spring of 2014. Defoliation surveys for both insects conducted in the summer of 2013 indicated that there was very little defoliation in Fairfax County during FY 2013, totaling approximately 1 percent.

Disease-Carrying Insects Program (DCIP)

The goal of DCIP in FY 2014 is to hold the number of human cases of West Nile virus (WNV) as reported by the Virginia Department of Health to one case. In FY 2013, there were eight human cases of WNV, including one WNV-related death, in the County. The rise in reported cases may be attributed to a nationwide increase in human WNV cases during FY 2012, which brought about a heightened level of awareness.

DCIP costs are based on the number of storm drain treatments and other larvicide treatments carried out by a contractor in a given year, as well as education, outreach and surveillance activities carried out in-house by DCIP. Treatment, although dependent on weather conditions, remain relatively constant throughout the years, maintaining a relatively stable program cost. The total DCIP cost per capita was $1.10 in FY 2013. This is lower than the budgeted estimate of $1.77 per capita due to fewer treatments being done as a result of unfavorable weather conditions. The estimated cost for FY 2014 is based on a higher cost per capita; however, actual spending will depend on environmental factors, insecticide treatments resulting from larval inspections and surveillance activities, as well as follow-up studies for the evaluation of the outreach program.

The tick surveillance program continues in FY 2014. This program will increase the understanding of the magnitude and breadth of tick-borne diseases in the County. The DCIP has a contract in place to test the ticks for pathogens they may transmit. The increased testing of ticks for pathogens and the four-poster deer treatment pilot project will also impact DCIP cost per capita until the end of FY 2015.

Fund 40080
Integrated Pest Management Program

FUND STATEMENT

Fund 40080, Integrated Pest Management Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$2,862,842	$1,536,523	$2,756,702	$1,253,506
Revenue:				
General Property Taxes	$1,978,951	$1,843,968	$1,843,968	$2,182,547
Interest on Investments	10,386	7,691	7,691	7,691
Total Revenue	$1,989,337	$1,851,659	$1,851,659	$2,190,238
Total Available	$4,852,179	$3,388,182	$4,608,361	$3,443,744
Expenditures:				
Forest Pest Program	$825,396	$1,098,568	$1,105,316	$1,105,927
Disease-Carrying Insects Program	1,270,081	2,001,042	2,111,539	2,009,728
Total Expenditures	$2,095,477	$3,099,610	$3,216,855	$3,115,655
Transfers Out:[1]				
General Fund (10001) - Forest Pest Program	$0	$65,039	$65,039	$65,039
General Fund (10001) - Disease-Carrying Insects Program	0	72,961	72,961	72,961
Total Transfers Out	$0	$138,000	$138,000	$138,000
Total Disbursements	$2,095,477	$3,237,610	$3,354,855	$3,253,655
Ending Balance[2]	$2,756,702	$150,572	$1,253,506	$190,089
Tax Rate Per $100 of Assessed Value	$0.001	$0.001	$0.001	$0.001

[1] Beginning with the FY 2014 Adopted Budget Plan, a transfer to the General Fund is included to partially offset central support services supported by the General Fund which benefit Fund 40080, Integrated Pest Management. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Due to the cyclical nature of pest populations, the treatment requirements supported by this fund may fluctuate from year to year. Therefore, Ending Balances may also fluctuate depending on the level of treatment necessary to suppress gypsy moth, cankerworm, emerald ash borer or West Nile Virus - carrying mosquito populations in a given year.

Fund 40090
E-911

- Director's Office
  - Administration
  - Information Systems
  - Operations

Mission

To provide and maintain highly professional and responsive 9-1-1 emergency and non-emergency communication services to the citizens of Fairfax County, City of Fairfax, Town of Herndon, Town of Vienna, Fort Belvoir, citizens that work in and visit Fairfax County on a daily basis and to the Fairfax County Police, Fire & Rescue and Sheriff departments in a collaborative and supportive work environment that utilizes highly trained and qualified staff. To deliver emergency and non-emergency communications utilizing state-of-the-art technology through a variety of systems integrated to provide 9-1-1 telephone, computer aided dispatch, multi-channel trunked radio and wireless data networks in a cost effective, sustainable, reliable and technologically innovative manner; and, to utilize, industry accepted best policies, practices and standards in an efficient and cost effective manner.

AGENCY DASHBOARD

Key Data	FY 2011	FY 2012	FY 2013
1. Emergency 9-1-1 Calls	570,506	562,194	564,321
2. Total Calls (combined 9-1-1, non-emergency and administrative)	1,046,637	1,035,167	1,049,187
3. Calls Requiring Language Line Interpretation	13,785	12,019	11,688
4. Police and Fire-Rescue Events Entered by DPSC Call takers/Dispatchers into CAD	472,865	481,625	470,243
5. Total Radio Transmissions Made to Police and Fire-Rescue Units	1,813,908	1,765,720	1,540,866
6. Number of CPR Calls That Required Lifesaving Instructions by Call Takers	1,295	1,376	1,486

Fund 40090
E-911

Focus

The activities and programs in Fund 40090, E-911, provide support to the operations of the Department of Public Safety Communications (DPSC) and various other public safety information technology projects. DPSC is designated as the primary 9-1-1 Public Safety Answering Point (PSAP) for all 9-1-1 calls originating within Fairfax County as well as the city and towns therein. The agency also provides Emergency Medical Dispatch (EMD)/Pre-Arrival Instruction (PAI), which is an emergency medical service (EMS) intervention program where DPSC call takers provide emergency medical instructions over the telephone until fire-rescue-EMS units arrive on the scene of an emergency incident. Due to the vital, mission-critical, and time sensitive service provided by DPSC personnel, they are, for many reasons, recognized as the "*First of the First Responders.*" Additionally, DPSC receives all commercial and residential security, fire and medical alarm requests for service calls from private alarm service providers. Non-emergency services provided include responding to police non-emergency calls received; reporting of towed vehicles and private vehicle impounds; calls for Animal Control Unit services, a subsidiary of the Fairfax County Police Department (FCPD) resolution and non-emergency calls for service for fire and rescue assistance and information. DPSC also provides National Crime Information Center (NCIC) and Virginia Criminal Information Network (VCIN) teletype operations related to property (e.g., stolen guns and vehicles), people (e.g., protective orders and missing persons), events (e.g., fatal accidents and security matters), and queries (e.g., wanted persons/warrant confirmation). These operations ensure that criminal and investigative information is shared with the appropriate authorities within the County and on a regional, state and federal level. Additionally, DPSC serves as the official custodian of approximately 8,700 hours of audio recordings of all telephone calls and radio traffic pertaining to public safety as required by law and approximately 88,000 hours of Computer Aided Dispatch (CAD) records. DPSC receives and responds to court subpoenas and Freedom of Information Act (FOIA) requests for audio transmissions and data records. Audio and data recordings are also maintained per national standards for investigative, quality assurance and training purposes.

The E-911 agency supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Creating a Culture of Engagement

Connecting People and Places

Maintaining Healthy Economies

Building Livable Spaces

Exercising Corporate Stewardship

IT Projects

In FY 2015, IT Projects funding totals $8.5 million, an increase of approximately $3.9 million above the level of the FY 2014 Adopted Budget Plan. Funding is provided for four specific projects in FY 2015, as noted below. For detailed descriptions of each project, please see the project detail sheets which follow after the Fund 40090 Fund Statement:

- $3,531,352 supports the second year of a lease purchase to replace the existing fleet of mobile and portable subscriber radios in public safety agencies to meet FCC requirements;

- $1,616,200 is included to support Mobile Computer Terminal (MCT) replacement, a program that has been in effect for over 12 years and is designed to replace one-fifth of the public safety fleet each year;

- $2,100,000 is included to begin a multi-phase effort to transition its core 9-1-1 services into a more robust and technologically up-to-date operating environment based on pending expiration of current Verizon contracts and limits of tehnology; and

- $1,260,000 is included to begin implementation a five year plan to refresh and update the hardware/software environment that supports the CAD system which is the primary dispatch records system that is used 24/7/365 by DPSC call-takers to process all calls for service received on 9-1-1 and other emergency and non-emergency lines.

Revenues

There are four main revenue categories in the E-911 Fund: Communications Sales and Use Tax (CSUT), State Wireless E-911 Revenue, Interest Income and Other Revenue (which reflects annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz re-banding initiative).

The Communication Sales and Use Tax (CSUT) is a statewide tax first implemented in January 2007, after the 2006 Virginia General Assembly session approved legislation that changed the way in which taxes are levied on communications services. Based on this legislation, local taxes on land line and wireless telephone services were replaced with a 5 percent statewide CSUT. In addition to the communications services previously taxed, the 5 percent CSUT applies to satellite television and radio services, internet calling and long-distance telephone charges. As part of this legislation, local E-911 fees were repealed and replaced with a statewide $0.75 per line fee. These rates were meant to provide revenue neutrality with FY 2006 receipts. All communications taxes are remitted to the state for distribution to localities based on the locality's share of total statewide FY 2006 collections of these taxes. Based on analysis by the Virginia Auditor of Public Accounts, Fairfax County's share has been set at 18.93 percent. Based on various adjustments, Fairfax County share is currently 18.89 percent.

Of the total amount of the Communications Tax, the Cable Franchise Fees are directed to Fund 40030, Cable Communications. As a result of increasing requirements in Fund 40090, E-911, starting in FY 2015 Fairfax County is revising the methodology by which it applies the remaining revenues received through the CSUT. As a result, a larger proportion (approaching 65 percent) of these revenues will be applied to Fund 40090, with a commensurate decrease reflected in the proportion of CSUT revenues applied directly to the General Fund. This will eliminate the need for a General Fund Transfer to Fund 40090 and result in a projected FY 2015 CSUT revenue total for Fund 40090 of $40.0 million. The prioritization of CSUT fees towards the E-911 fund reflects the increasing costs of this system based on staffing and technology requirements.

The Wireless E-911 Revenue category is derived from a monthly $0.75 surcharge on all wireless/cellular telephones and is distributed to localities as part of the Wireless E-911 State Reimbursement. It should be noted that the Commonwealth has transferred approximately $8 million from the Wireless E-911 fund to support non 9-1-1 matters in other state agencies.

Overall, the FY 2015 revenue estimate for Fund 40090, E-911 is $44.66 million, reflecting an increase of $23.20 million over the FY 2014 Adopted Budget Plan total. This is due primarily to the revised methodology noted above as well as increased Capital Projects and other expenditure requirements in the fund.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$21,384,025	$21,654,064	$21,841,644	$22,450,020
Operating Expenses	12,112,883	12,374,253	13,582,572	13,591,417
Capital Equipment	7,997	0	0	0
IT Projects	10,590,089	4,629,000	7,341,217	8,507,552
Total Expenditures	$44,094,994	$38,657,317	$42,765,433	$44,548,989
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	205 / 205	205 / 205	205 / 205	205 / 205

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$295,956**
An increase of $295,956 in Personnel Services includes $280,801 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $15,155 for longevity increases for uniformed employees (including the full-year impact of FY 2014 awards and the partial-year impact of FY 2015 awards), awarded on the employees' anniversary dates.

♦ **Personnel Services Adjustment** **$500,000**
An increase of $500,000 is included based on actual grade and step of existing staff and necessary to meet minimum staff coverage of this 24 hour facility. Prior-year reductions in Personnel Services necessary to reduce costs have proven to be unsustainable given staffing levels necessary to ensure adequate call taking and dispatch services based on the volume and complexity of the emergency calls received in the call center.

♦ **Increased Operating Requirements** **$1,125,164**
An increase of $1,125,164 in Operating Expenses is included due primarily to increased maintenance related costs on the radio system infrastructure (antennas, console network, central electronics bank etc.) which supports the mobile voice radio communications network. A portion of these costs (approximately $0.8 million) were covered under warranty in FY 2013 and are being covered in FY 2014 through the use of one-time funds carried over from previous years.

♦ **Ongoing Costs Associated with Satellite Based Phone Lines** **$19,000**
An increase $19,000 in Operating Expenses is included for ongoing maintenance and line costs associated with satellite based phone lines that provide an alternate method to contact the County's 9-1-1 center in the event the Verizon network is compromised as it was during the June 2012 Derecho event. Initial one-time installation costs were covered in FY 2014.

♦ **PC Replacement** **$73,000**
An increase of $73,000 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

♦ **IT Projects** **$8,507,552**
Funding of $8,507,552 has been included IT Projects. Of this total, $3,531,352 supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies, $1,616,200 is included to support mobile computer terminal (MCT) replacement, a program that has been in effect for over 12 years and is designed to replace one-fifth of the public safety fleet each year, $2,100,000 is included to begin a multi-phase effort to transition its core 9-1-1 services into a a more robust and technologically up-to-date operating environment, and $1,260,000 is included to establish an ongoing replacement cycle for all the equipment that supports the computer aided dispatch (CAD) system.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$4,108,116**
As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase of $4,108,116, including $187,580 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013. The remaining increase of $3,920,536 included carryover of Information Technology (IT) projects, IT project encumbrances, and associated IT operating balances of $2,745,009, encumbered carryover of $1,135,527, and $40,000 required for installation, maintenance and line costs of satellite based phone lines that provide an alternate method to contact the County's 9-1-1 center in the event the Verizon network is compromised as it was during the June 2012 Derecho event.

Fund 40090
E-911

Cost Centers

Department of Public Safety Communications[1]

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$33,504,905	$34,028,317	$35,424,216	$36,041,437
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	205 / 205	205 / 205	205 / 205	205 / 205

[1] It should be noted that the Cost Center table does not include IT Projects-related funding. In FY 2015, this totals an amount of $8,507,552

1	Director	2	Business Analysts IV	1	Human Resources Generalist III
2	Assistant Directors	1	Info. Tech. Program Manager I	1	Human Resources Generalist I
5	PSC Squad Supervisors	1	Management Analyst III	1	Geog. Info. Spatial Analyst III
20	PSC Asst. Squad Supervisors	2	Management Analysts II	1	Geog. Info. Spatial Analyst II
157	PSCs III	1	Financial Specialist III	1	Administrative Assistant V
1	Programmer Analyst III	1	Financial Specialist II	2	Administrative Assistants IV
1	PSTOC General Manager	1	Financial Specialist I	2	Administrative Assistants III

TOTAL POSITIONS
205 Positions / 205.0 FTE

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
E-911					
Percent 9-1-1 calls arriving at DPSC answered within 20 seconds	91%	93%	95%/94%	95%	95%
Percent 9-1-1 calls arriving at DPSC answered within 10 seconds	87%	91%	90%/92%	90%	90%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40090.pdf

Performance Measurement Results

In FY 2013, with a 92 percent rate DPSC met the National Emergency Number Association (NENA) standard of 90 percent of 9-1-1 calls answered within 10 seconds. However, a 94 percent rate did not meet the NENA standard of 95 percent of 9-1-1 calls answered within 20 seconds. While the agency did not meet both of its objective targets, it improved its performance in both objectives from FY 2012. The agency did not meet one of its objectives due to the persistent level of vacant staff positions experienced in FY 2013. The Department of Public Safety Communications (DPSC) anticipates making progress in meeting the NENA standard in FY 2014 and FY 2015 due to its continued progress in filling staff vacancies and training new public safety communicators.

Fund 40090
E-911

FUND STATEMENT

Fund 40090, E-911

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$12,734,688	$556,774	$4,413,639	$385,907
Revenue:				
Communications Sales and Use Tax[1]	$16,813,968	$16,800,000	$16,800,000	$40,013,082
State Reimbursement (Wireless E-911)	3,577,720	4,200,000	4,200,000	4,400,000
State NOVA Centerline	0	0	0	0
Other Revenue[2]	72,027	358,430	358,430	150,000
Interest Income	53,452	100,000	100,000	100,000
Total Revenue	$20,517,167	$21,458,430	$21,458,430	$44,663,082
Transfer In:				
General Fund (10001)[1]	$15,256,778	$17,051,691	$17,279,271	$0
Total Transfer In	$15,256,778	$17,051,691	$17,279,271	$0
Total Available	$48,508,633	$39,066,895	$43,151,340	$45,048,989
Expenditures:				
Personnel Services	$21,384,025	$21,654,064	$21,841,644	$22,450,020
Operating Expenses	12,112,883	12,374,253	13,582,572	13,591,417
Capital Equipment	7,997	0	0	0
IT Projects	10,590,089	4,629,000	7,341,217	8,507,552
Total Expenditures	$44,094,994	$38,657,317	$42,765,433	$44,548,989
Total Disbursements	$44,094,994	$38,657,317	$42,765,433	$44,548,989
Ending Balance[3]	$4,413,639	$409,578	$385,907	$500,000

[1] Starting in FY 2015, Fairfax County is revising the methodology by which it applies revenues received through the Communication Sales and Use Tax (CSUT). As a result, a larger proportion of these revenues will be applied to Fund 40090, E-911, with a commensurate decrease reflected in the proportion of CSUT revenues applied directly to the General Fund. This will eliminate the need for a General Fund Transfer to Fund 40090, E-911 and result in a projected FY 2015 CSUT revenue total for Fund 40090 of $40.0 million.

[2] This revenue category includes annual revenue from the City of Fairfax for dispatch services, FOIA fees, and reimbursement from Nextel to cover County expenses related to the Nextel 800 MHz rebanding initiative.

[3] IT projects are budgeted based on the total project costs and most projects span multiple years. Therefore, funding for IT projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

2G70-056-000 – Public Safety Communications Wireless-Radio	IT Priorities: • Improved Service and Efficiency • Enhanced County Security

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$9,219,468	**$4,129,549**	**$3,531,352**

Description and Justification: This project was established in FY 1995 (along with Project 2G70-059-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications for the DPSC, Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

This specific project supports the replacement of the existing fleet of mobile and portable subscriber radios in public safety agencies. The FCC has mandated that public safety radios must meet the 700 MHz narrowband requirement by the end of December 2016 (FY 2017). Fairfax County must comply in order to preserve regional interoperability currently in place as a result of Department of Homeland Security standards since 9-11. Replacement radios were purchased in mid FY 2014, and a funding schedule was developed using existing project balance in FY 2014 as a down payment, and then splitting the remaining total cost of $24.7 million over seven years, starting in FY 2015.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

2G70-059-000 – Mobile Computer Terminal Replacement	IT Priorities:	• Improved Service and Efficiency • Enhanced County Security

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$1,214,871	$1,544,034	$1,616,200

Description and Justification: This project was established in FY 1995 (along with Project 2G70-056-000) to replace and upgrade the County's critical Public Safety Communications Network (PSCN) and its various component systems. The network's component systems are vital for ensuring immediate and systematic response to emergencies, and replacement and enhancement is necessary to maintain performance, availability, reliability, and capacity for growth due to increases in County population and demand for public safety services. The PSCN supports emergency communications for the DPSC, Police, Fire and Rescue, and Sheriff's departments. This includes public safety call taking (E-911, Cellular E-911, non-emergency calls for service), dispatching, and all affiliated communications support for public safety agencies.

This specific project provides funding of $1,616,200 to support Mobile Computer Terminal (MCT) replacement, a program that has been in effect for over 12 years and is designed to replace one-fifth of the public safety fleet each year to keep technology fresh and usable into the foreseeable future. This equipment supports field personnel by granting them access to the CAD system, Virginia Criminal Information Network (VCIN), County Enterprise System, and a host of other remote databases required in the day-to-day performance of their position functions. This mandated functionality supports the DPSC, Police Department, Fire and Rescue Department and the Sheriff's Office. Current equipment will not support existing public safety access to available remote systems due to a lack of connectivity ports and devices in the vehicle. If ports and additional power to connect devices to these units are not provided, a risk of non-compliance to regulation and an inability to access criminal information systems could occur. In recent years, docking stations that support connectivity of MCT units to the CAD and other systems have only been purchased on an as needed basis. Older units are breaking on a regular basis due to age and are rapidly becoming obsolete. This funding level (which includes $16,200 software assurance costs for installed Microsoft products) will move towards accomplishing a complete replacement cycle with the updated technology needed to maintain a rapidly changing mobile fleet environment.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

3G70-078-000 – E-911 Telephony Platform Replacement	**IT Priorities:** • Improved Service and Efficiency • Enhanced County Security • Maintaining a Current and Supportable Technology Infrastructure

FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$0	$0	$2,100,000

Description and Justification: The Fairfax County Public Safety Answering Point (PSAP) 9-1-1 network is operating on an end-of-life technology platform under a contract services arrangement with Verizon that expires January 1, 2015. Verizon has indicated it is not interested in continuing to dedicate its business resouces (and by extension its subcontracted services and equipment with other vendors) on the current technology in the same manner it currently operates. As such, Fairfax County must begin a multi-phase effort to transition its core 9-1-1 services into a a more robust and technologically up-to-date operating environment. Widespread adoption of rapidly advancing technologies like text, video, Voice over Internet Protocol (VoIP) and the saturation of high-speed broadband access has raised the expectations of 9-1-1 services for the citizens of Fairfax County. Improvements are needed to support new requirements and expectations. Eventually, these upgrades will allow the County to migrate to Next Generation 9-1-1 (NG9-1-1) as that technology matures. NG9-1-1 will provide the ability to accept multimedia data (e.g. text, video and photo) and improve interoperability, call routing, PSAP call overflow, and location accuracy. NG9-1-1 will strengthen system resiliency and reliability, as well as increases opportunities to potentially achieve fiscal and operational efficiency through cost-sharing arrangements.

An overview of 9-1-1 today with NG9-1-1 is shown below:

9-1-1 Today	Full NG9-1-1
Primarily voice calls via telephone handsets	Voice, text, or video information available from many different types of communication devices sent over IP networks
Most information transferred via voice	Advanced data sharing is automatically performed (e.g. telematics)
Callers to 9-1-1 routed through legacy selective routers, limited forwarding / backup ability	Enhanced backup capabilities provided as calls can be routed to different PSAP locations more dynamically (if required)
Routing is based on phone number / Master Street Address Guide (MSAG)	Ability to route "calls" more accurately (routing is based on GIS coordinates)

Funding of $2.1 million is recommended in FY 2015 to begin this transition process. It is anticipated that this level of funding will be required through at least FY 2017 and then depending on the available NG9-1-1 technology at that future time, additional funds will likely be required.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Fund 40090
E-911

3G70-079-000 – Public Safety CAD System Replacement	**IT Priorities:** • Improved Service and Efficiency • Enhanced County Security • Maintaining a Current and Supportable Technology Infrastructure

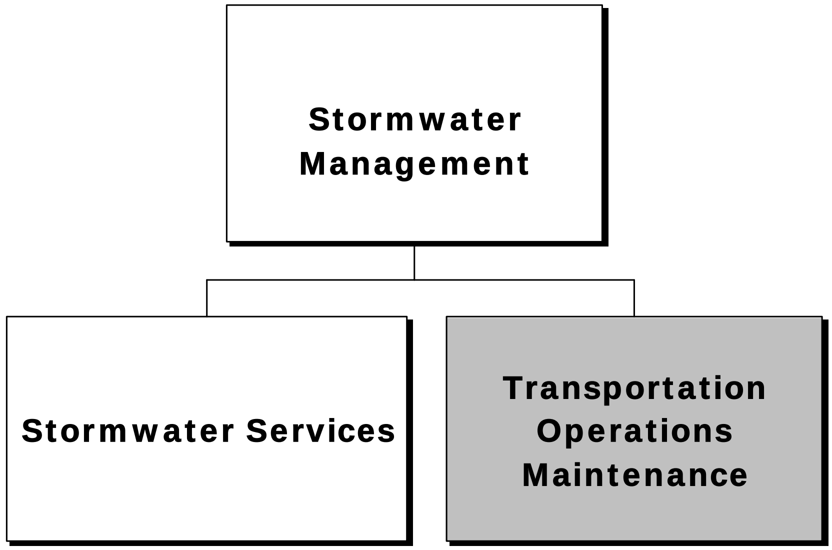
FY 2013 Expenditures	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget
$0	$0	$1,260,000

Description and Justification: Funding of $1,260,000 is included to begin implementation a five year plan to refresh and update the hardware/software environment that supports the CAD system. Since most of the equipment was purchased in FY 2009, most of it has met and is now starting to exceed normal life expectancy. The CAD System supports all of Fairfax County Public Safety in their mission to keep Fairfax County and its citizens safe. The CAD System is the primary dispatch records system that is used 24/7/365 by DPSC call-takers to process all calls for service received on 9-1-1 and other emergency and non-emergency lines. With this system, they are able to efficiently process over 5,000 calls for service each day, and document each event with full details of the activities associated with the incident from the time the call is received to dispatch of the call and on through to unit arrival, clearing the call for service and then transfer of the information to the associated records management system where the responding unit(s) can retrieve data to complete an incident report.

Call information is downloaded to the CAD System, added comments are inserted and then the call for service is routed to the appropriate DPSC dispatcher(s) who then use the same CAD system to identify the closest appropriate field units for the event and dispatch and track those units responding to the event and documenting services provided. Through the use of the CAD System interfaces, users of the system have instant access to records from a diverse collection of other systems like Virginia Criminal Information Network (VCIN), National Crime Information Center (NCIC), Geographic Information Systems (GIS), Virginia Hospital & Healthcare Association (VHHA) status tracking system, agency specific Record Management Systems (RMS), Sheriff's Information Management System (SIMS), to name a few. The field units can also use the CADs in their vehicles to provide them directions to any location within and immediately surrounding the County.

Return on Investment (ROI): The return on investment for this project is realized by the performance, productivity, and effectiveness of public safety services in Fairfax County. Replaced and upgraded technology for these systems is critical to the safety of the public and the public safety personnel they support. Upgraded technology preserves the investments in technology that have been made and allow increased functionality, performance, and reliability to be achieved to facilitate responses to, and management of, emergencies. It mitigates the need for extraordinarily large additions of personnel that would be necessary to provide the same level of service and results without this technology. The increased access to important information, improvements to maintenance and reliability, increased capacity for growth, and enhanced functionality for users now and in the future builds upon past investments, responds to critical existing requirements, and sets the stage for the next generation of public safety communications technology.

Fund 40100
Stormwater Services



Denotes functions that are included in both the General Fund, Agency 87, Unclassified Administrative Expenses, and Fund 40100, Stormwater Services.

Mission

To develop and maintain a comprehensive watershed and infrastructure management program to protect property, health and safety; to enhance the quality of life; to preserve and improve the environment for the benefit of the public. To plan, design, construct, operate, maintain and inspect the infrastructure, and perform environmental assessments through coordinated stormwater and maintenance programs in compliance with all government regulations utilizing innovative techniques, customer feedback and program review; and to be responsive and sensitive to the needs of the residents, customers and public partners.

Focus

Stormwater Services are essential to protect public safety, preserve property values and support environmental mandates such as those aimed at protecting the Chesapeake Bay and the water quality of other local jurisdictional waterways. Projects in this fund include repairs to stormwater infrastructure, measures to improve water quality such as stream stabilization, rehabilitation, safety upgrades of state regulated dams, repair and replacement of underground pipe systems, surface channels, structural flood proofing and best management practices (BMP), site retrofits and improvements. This funding also supports the implementation of watershed master plans, public outreach efforts, and stormwater monitoring activities as well as operational maintenance programs related to the existing storm drainage infrastructure as it pertains to stormwater conveyance and stormwater quality improvements.

As part of the FY 2010 Adopted Budget Plan, a special service district was created to support the Stormwater Management Program and provide a dedicated funding source for both operating and capital project requirements, as authorized by Va. Code Ann. Sections 15.2-2400. In FY 2015, the stormwater service rate is proposed to increase from $0.020 to $0.0225 per $100 of assessed real estate value. The FY 2015 levy of $0.0225 will generate $49.185 million, supporting $18.078 million for staff and operational costs; $30.107 million for capital project implementation including, infrastructure reinvestment, regulatory requirements, dam safety, and contributory funding requirements; and $1.0 million transferred to the General Fund to partially offset central support services such as Human Resources, Purchasing, Budget and other administrative services supported by the General Fund which benefit this fund.

Stormwater Services supports the following County Vision Elements:

- *Maintaining Safe and Caring Communities*
- *Connecting People and Places*
- *Practicing Environmental Stewardship*

Stormwater staff is currently evaluating future funding required to meet the increasing federal and state regulatory requirements pertaining to the Municipal Separate Storm Sewer System (MS4) Permit requirements, and State and Federal mandates associated with controlling water pollution delivered to local streams and the Chesapeake Bay. Staff has developed a five-year rate plan and a phased approach for funding and staffing to support the anticipated regulatory increases. The 5-year spending plan includes approximately $282 million in required projects and operational support; therefore, the plan includes an annual increase in the rate of ¼ penny each year. This increase will support a number of goals. First, it will provide for constructing and operating stormwater management facilities, including stream restorations, new and retrofitted ponds, and installation of Low Impact Development (LID) techniques, required to comply with the federally mandated Chesapeake Bay Program which requires the County to reduce Phosphorus, Nitrogen, and sediment loads to the Potomac River and Chesapeake Bay. Second, it will aid the planning, construction, and operation of stormwater management facilities required to comply with State established local stream standards by reducing bacteria, sediments, and Polychlorinated Biphenyl (PCB) entering local streams. Third, the increase will support inspecting, mapping, monitoring, maintaining, and retrofitting of existing stormwater facilities; collecting data and reporting; providing community outreach and education, new training programs to employees, and new County facilities; and developing new TMDL (Total Maximum Daily Loads) Action Plans for impaired streams related to the MS4 Permit requirements. Finally, it will facilitate the maintaining, rehabilitating, and reinvesting in the County's conveyance system.

Much of the required Stormwater planning work has been completed and design and construction work is anticipated to increase in both FY 2014 and FY 2015. This construction work will accelerate spending in Fund 40100 and position staff to support the fully funded comprehensive program in the future.

Stormwater Services Operational Support

Fund 40100, Stormwater Services, provides funding for staff salaries, Fringe Benefits, and Operating Expenses for all stormwater operations. In addition, Fund 40100 also provides funding for 23/23.0 FTE positions related to transportation operations maintenance provided by the Maintenance and Stormwater Management Division. All funding for the transportation related salary expenses and equipment is recovered from General Fund Agency 87, Department of Public Works and Environmental Services (DPWES) Unclassified Administrative Expenses, as they do not qualify for expenses related to the stormwater service district.

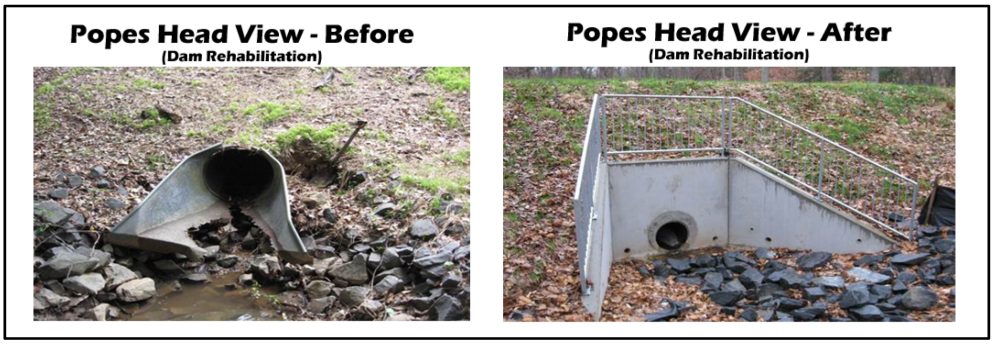
Fund 40100 also supports the Urban Forestry Management Division (UFMD). The UFMD was established to mitigate tree loss and maximize tree planting during land development, enforce tree conservation requirements and suppress populations of Gypsy Moth, Emerald Ash Borer and other forest pests. The division also implements programs needed to sustain the rich level of environmental, ecological and socio-economic services provided by the County's tree canopy. The UFMD is aligned with the mission of Stormwater Services as it strives to "*improve water quality and stormwater management through tree conservation*." Tree canopy and forest soils contribute significant levels of water pollution and stormwater runoff mitigation services. Recent analysis has estimated that the County would need to invest $1.9 billion dollars in infrastructure to match the level of stormwater management that is provided by its tree canopy during a ten-year storm event.

Stormwater Regulatory Program

The County is required by Federal Law to operate under the conditions of a state issued Municipal Separate Storm Sewer System (MS4) Permit. The MS4 Permit allows the County to discharge stormwater from its stormwater systems into state and federal waters. The County currently owns and/or operates approximately 7,000 piped outfalls within the stormwater system that are governed by the permit. The current permit was issued in 2002 and expired in 2007, and the County has been operating under a state issued administrative extension, while the state and the EPA agree to new permit requirements. A draft permit has been prepared for the County which indicates that significant enhancements to all facets of the program will be required. In addition to the requirements outlined in the draft permit conditions, a recent EPA inspection of the County's program identified the need to formalize an industrial and high risk site inspection program for targeted facilities. This is anticipated to require a robust inspection and enforcement program to identify and control pollutants in stormwater discharges from industrial and commercial facilities that the County determines are discharging pollutants in the stormwater. The permit further requires the County to better document the stormwater management facility inventory, enhance public out-reach and education efforts, increase water quality monitoring efforts, provide stormwater management and stormwater control training to all County employees, and thoroughly document all of these enhanced efforts. Arlington County's MS4 permit was finalized in June 2013 and many of the requirements are very similar to the County's draft permit with the addition of several quantifiable program implementation targets. For example, Arlington County will be required to implement at least seven retrofit projects and three outfall restoration projects during the permit term. Staff is currently evaluating County programs to identify potential implementation targets and developing the procedures to implement these additional permit requirements. The Board of Supervisors is currently considering the specific requirements of the new ordinance within the context of the public comment process. While the fiscal impact is dependent on the specific requirements adopted within the ordinance, it is expected that there will be a financial impact based on both increased public water quality facility inventory and the assumption of greater maintenance responsibilities associated with maintenance of private stormwater facilities. Funding in the amount of $5.5 million is included for the Stormwater Regulatory Program in FY 2015.

Dam Safety and Facility Rehabilitation

There are currently more than 5,000 Stormwater management facilities in service that range in size from small rain gardens to large state regulated flood control dams. The County is responsible for inspecting both County owned and privately owned facilities and for maintaining County owned facilities. This inventory increased by more than 900 facilities between FY 2011 and FY 2013 and is projected to continually increase as new developments and redevelopment sites are required to install stormwater management controls. In addition, the County is required to provide a facility retrofit program to improve stormwater management controls on existing stormwater management facilities that were developed and constructed prior to current standards being in place. This program maintains the control structures and dams that control and treat the water flowing through County owned facilities. This initiative also includes the removal of sediment that occurs in both wet and dry stormwater management facilities to ensure that adequate capacity is maintained to treat the stormwater. The program results in approximately 25 retrofit projects annually that require redesign and construction management activities as well as contract management and maintenance responsibilities. Additionally, this initiative funds the next phase of the Kingstowne Park Dam, which failed in October 2010. Funding in the amount of $4.5 million is included for Dam Safety and Facility Rehabilitation in FY 2015.



Conveyance System Rehabilitation

The County owns and operates approximately 1,600 miles of underground stormwater pipes and paved channels with an estimated replacement value of over one billion dollars. The County began performing internal inspections of the pipes in FY 2006. The initial results showed that more than 5 percent of the pipes were in complete failure and an additional 15 percent of them required immediate repair. Increased MS4 permit regulations apply to these 1,600 miles of existing conveyance systems and 43,000 stormwater structures. Acceptable industry standards indicate that one dollar re-invested in infrastructure saves seven dollars in the asset's life and $70 dollars if asset failure occurs. The goal of this program is to inspect pipes on a 10-year cycle and rehabilitate pipes and paved channels before total failure occurs. Funding in the amount of $5 million is included for Conveyance System Rehabilitation in FY 2015.

Fund 40100
Stormwater Services

Stream and Water Quality Improvements

This program funds water quality projects necessary to mitigate the impacts to local streams and the Chesapeake Bay resulting from urban stormwater runoff. This includes water quality projects such as construction of stormwater management ponds, implementation of low impact development techniques on stormwater facilities, stream restorations, and approximately 1,700 water quality projects identified in the completed countywide Watershed Management Plans. In addition, Total Maximum Daily Load (TMDL) requirements for local streams and the Chesapeake Bay are the regulatory process by which pollutants entering impaired water bodies are reduced. The Chesapeake Bay TMDL was established by the EPA and requires that MS4 communities as well as other dischargers implement measures to significantly reduce the nitrogen, phosphorous and sediment loads entering waters draining to the Bay by 2025. Compliance with the Bay TMDL will require the County to undertake construction of new stormwater facilities, retrofit existing facilities and properties, and increase maintenance. Preliminary estimates indicate that the projects needed to bring the County's stormwater system into compliance with the Bay TMDL could cost between $70 and $90 million per year. The Bay TMDL pollutant reduction requirement is additive to the current design and construction efforts associated with 1,700 Watershed Plan projects and ongoing stream and flood mitigation projects. Funding in the amount of $13.24 million is included for Stream and Water Quality Improvements in FY 2015.

Emergency and Flood Control Program

This program supports flood control projects for unanticipated flooding events that impact storm systems and flood residential properties. The program will provide annual funding for scoping, design, and minor construction activities related to flood mitigation projects. Funding in the amount of $0.9 million is included for the Emergency and Flood Control Program in FY 2015.

Stormwater Allocation to Towns

On April 18, 2012, the State Legislature passed SB 227 which entitles the Towns of Herndon and Vienna to all revenues collected within their boundaries by Fairfax County's stormwater service district. As an alternative, an agreement was developed for a coordinated program whereby the Towns will remain part of the County's service district and the County will return 25 percent of the revenue collected from properties within each town for services that the County and towns provide independently such as maintenance and operation of stormwater pipes, manholes, and catch basins. The remaining 75 percent will remain with the County and the County will take on the responsibility for the Towns' Chesapeake Bay TMDL requirements as well as other TMDL and MS4 requirements. This provides for an approach that is based on watersheds rather than on jurisdictional lines. Funding in the amount of $0.37 million is included for the Stormwater Allocations to Towns project in FY 2015.

Stormwater Related Contributory Program

Contributory funds are provided to the Northern Virginia Soil and Water Conservation District (NVSWCD) and the Occoquan Watershed Monitoring Program (OWMP). The NVSWCD is an independent subdivision of the Commonwealth of Virginia that provides leadership in the conservation and protection of Fairfax County's soil and water resources. It is governed by a five-member Board of Directors, three of whom are elected every four years by the voters of Fairfax County and two who are appointed by the Virginia Soil and Water Conservation Board. Accordingly, the work of NVSWCD supports many of the environmental efforts set forth in the Board of Supervisors' Environmental Excellence 20-year Vision Plan. The goal of the NVSWCD is to continue to improve the quality of the environment and general welfare of the citizens of Fairfax County by providing them with a means of dealing with soil, water conservation and related natural resource problems. It provides County agencies with comprehensive environmental evaluations for proposed land use changes with particular attention to the properties of soils, erosion potential, drainage and the impact on the surrounding environment. NVSWCD has consistently been able to create partnerships and leverage state, federal and private resources to benefit natural resources protection in Fairfax County. FY 2015 funding of $485,064 is included in Fund 40100 for the County contribution to the NVSWCD.

The OWMP and the Occoquan Watershed Monitoring Laboratory (OWML) were established to ensure that water quality is monitored and protected in the Occoquan Watershed. Given the many diverse uses of the land and water resources in the Occoquan Watershed (agriculture, urban residential development, commercial and industrial activity, water supply, and wastewater disposal), the OWMP plays a critical role as the unbiased interpreter of basin water quality information. FY 2015 funding of $112,559 is included in Fund 40100 for the County contribution to the OWMP.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$14,208,324	$16,310,837	$16,468,221	$17,112,440
Operating Expenses	1,995,017	2,409,495	2,510,188	2,441,995
Capital Equipment	231,957	76,000	76,000	737,800
Capital Projects	19,022,233	23,618,267	84,660,207	30,107,364
Subtotal	$35,457,531	$42,414,599	$103,714,616	$50,399,599
Less:				
Recovered Costs	($2,364,191)	($2,214,599)	($2,214,599)	($2,214,599)
Total Expenditures	$33,093,340	$40,200,000	$101,500,017	$48,185,000
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	172 / 172	172 / 172	172 / 172	174 / 174

Maintenance and Stormwater Management (MSMD)

MSMD Administration
1 Director, Maintenance and SW
1 Engineer V
2 Management Analysts II
1 Safety Analyst I
1 Network/Telecom Analyst I
1 Administrative Assistant V
1 Administrative Assistant IV
2 Administrative Assistants III
2 Administrative Assistants II
1 Management Analyst III
1 Information Technology Tech. III
1 Public Works-Env. Serv. Manager
1 Business Analyst II

Contracting Services
1 Contract Analyst I
1 Engineering Technician III

Engineering/Technical Support
1 Engineer IV
1 Engineer III
1 Ecologist III
1 Ecologist II
3 Engineering Technicians III
3 Engineering Technicians II
2 Engineering Technicians I
1 Project Manager II
4 Project Managers I
1 GIS Analyst III
1 GIS Analyst I
1 GIS Technician

Field Operations
4 Env. Services Supervisors
1 Public Works-Env. Serv. Manager
3 Senior Maintenance Supervisors
8 Maintenance Supervisors
5 Maintenance Crew Chiefs
12 Senior Maintenance Workers
6 Maintenance Workers
8 Heavy Equipment Operators
9 Motor Equipment Operators
2 Masons
1 Vehicle Maintenance Coordinator

Maintenance Inspections
1 Engineer IV
3 Engineers III
6 Engineering Technicians III
2 Project Managers II
1 Project Manager I (1)

Material Support
1 Inventory Manager
1 Material Mgmt. Specialist III
1 Motor Equipment Operator

Equipment/Specialty Trades
1 Heavy Equipment Operator
1 Carpenter I
1 Equipment Repairer
1 Welder II

Stormwater Planning Division
1 Director, Stormwater Planning
3 Engineers V
4 Engineers IV
2 Senior Engineers III
9 Engineers III
3 Project Managers II
2 Project Managers I
1 Project Coordinator
2 Ecologists IV
3 Ecologists III
5 Ecologists II
1 Emergency Mgmt. Specialist III
1 Landscape Architect III
2 Engineering Technicians III
1 Administrative Assistant III
3 Management Analysts II
1 Communication Specialist II
2 Code Specialists II
1 Contract Specialist II
1 GIS Analyst II
1 Financial Specialist I

Urban Forestry
1 Director, Urban Forestry Division
2 Urban Foresters III (1)
5 Urban Foresters II

TOTAL POSITIONS
174 (2) Positions / 174.0 (2.0) FTE

( ) Denotes New Position

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$189,639**
  An increase of $189,639 in Personnel Services includes $187,577 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $2,062 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

- **Other Post-Employment Benefits** **($109,584)**
  A decrease of $109,584 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

♦ **Operational Requirements** **$721,548**

An increase of $721,548 in Personnel Services is necessary to fund requirements associated with the Stormwater Services operational budget primarily based on an increase in Fringe Benefits costs and the approval of 2/2.0 FTE new positions in FY 2015, including 1/1.0 FTE Project Manager I and 1/1.0 FTE Urban Forester III. The Project Manager I position will support the growing number of transportation facility maintenance requirements. The position will be responsible for the maintenance of the following transportation assets: 13 Park-and-Ride and Commuter Rail surface lots; more than 300 bus shelters; more than 4 miles of roadway segments; more than 17 miles of service drives; 40,000 public street name signs; 653 miles of sidewalks and trails, and 64 pedestrian bridges; the grounds and the landscaping efforts associated with the Tysons Silver Line Phase I; and landscaping services related to 5 commercial revitalization districts. The Urban Forester III position will focus on implementing projects and programs associated with the County's Tree Action Plan (TAP) and related MS4 goals. This position will work on identifying tree cover goals for watersheds; developing tree-related practices and programs to help satisfy air quality, water quality, and stormwater regulatory requirements; planting and replacing trees on public property; implementing community-based outreach and education programs; refining guidelines needed to maximize tree conservation during the development of public and private land; developing ecosystem-based management plans to help preserve native forest communities; and partnering with non-profit tree planting organizations and Fairfax County Public Schools on tree planting and outreach programs.

♦ **PC Replacement** **$32,500**

An increase of $32,500 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

♦ **Capital Equipment** **$737,800**

Capital Equipment funding of $737,800 is included for requirements associated with replacement equipment that has outlived its useful life and new equipment critical to carryout stormwater services activities. Replacement equipment in the amount of $690,800 includes: $192,000 to replace a road grader that is related to the maintenance and repair of roads, and to Stormwater emergency response programs; $175,000 to replace a tractor-trailer that is used to support all Stormwater maintenance and emergency response programs by transporting heavy equipment to and from sites; $125,000 to replace a compact wheel loader that is essential to all maintenance programs in support of loading trucks with bulk material and moving heavy objects; $64,100 to replace two trailer mounted water pumps and a trailer mounted arrow light board that are critical for flooding response requirements; $44,700 to replace three hauler trailers, a straw mulcher, and a portable air compressor that are used in support of all aspects of Stormwater maintenance and emergency response programs; and $90,000 is to replace a tractor that is critical for maintenance efforts that are related to removal and replacement of existing soil, mulch, and plants. In addition, funding in the amount of $47,000 is required for the purchase of new equipment, of which, $23,000 is for a CCTV camera used to internally inspect the storm drainage pipe network for blockages and failures that can lead to house and private property flooding; and $24,000 is for an extended cab pick-up truck that will support stormwater services field work.

♦ **Capital Projects** **$30,107,364**

Funding in the amount of $30,107,364 has been included in FY 2015 for priority stormwater capital projects.

Fund 40100
Stormwater Services

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$61,300,017**

As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $61,300,017, including $157,384 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and an amount of $100,693 in encumbrances. In addition, an increase of $57,015,797 is based on the carryover of unexpended project balances and a net adjustment of $4,026,143. This adjustment includes an increase of $1,825,863 in both revenues and expenditures associated with the rehabilitation of Pohick Creek Damsite number 8, known locally as Huntsman Lake, as approved by the Board of Supervisors on June 4, 2013 and a reallocation to capital projects in the amount of $2,200,280 associated with year-end savings from the Stormwater operational budget primarily related to the timing of the hiring process of twenty-two new positions that were approved in FY 2013, the appropriation of higher than anticipated revenues, and lower than anticipated Stormwater Service district tax receipts.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Stormwater Services					
MS4 permit violations received	0	0	0/0	0	0
Percent of Emergency Action Plans current	100%	100%	100%/100%	100%	100%
Percent of commuter facilities available 365 days per year	100%	100%	100%/100%	100%	100%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/40100.pdf

Performance Measurement Results

The objective to receive no MS4 permit violations related to inspection and maintenance of public and private stormwater management facilities was met in FY 2011, FY 2012, and FY 2013. It is expected that this objective will also be met in FY 2014 and FY 2015. It should be noted that the current MS4 permit was issued in 2002 and expired in 2007, and the County has been operating under a state issued administrative extension, while the state and the EPA agree to new permit requirements. The objective to update 100 percent of the emergency action plans that Stormwater is responsible for was met in prior years. It is estimated that this trend will continue in FY 2014 and FY 2015. Lastly, the objective to keep 100 percent of the commuter facilities operational for 365 days was met in prior years. It is expected that this goal will be met in FY 2014 and FY 2015.

Fund 40100
Stormwater Services

FUND STATEMENT

Fund 40100, Stormwater Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$22,829,500	$0	$29,474,154	$0
Revenue:				
Stormwater Service District Levy	$39,713,129	$41,200,000	$41,200,000	$49,185,000
Sale of Bonds[1]	0	0	30,000,000	0
Federal Emergency Management Agency (FEMA) Grant[2]	23,321	0	0	0
Natural Resources Conservation Service NRCS Grant[3]	0	0	1,825,863	0
Miscellaneous	1,544	0	0	0
Total Revenue	$39,737,994	$41,200,000	$73,025,863	$49,185,000
Total Available	$62,567,494	$41,200,000	$102,500,017	$49,185,000
Expenditures:				
Personnel Services	$14,208,324	$16,310,837	$16,468,221	$17,112,440
Operating Expenses	1,995,017	2,409,495	2,510,188	2,441,995
Recovered Costs	(2,364,191)	(2,214,599)	(2,214,599)	(2,214,599)
Capital Equipment	231,957	76,000	76,000	737,800
Capital Projects	19,022,233	23,618,267	84,660,207	30,107,364
Total Expenditures	$33,093,340	$40,200,000	$101,500,017	$48,185,000
Transfers Out:				
General Fund (10001)[4]	$0	$1,000,000	$1,000,000	$1,000,000
Total Transfers Out	$0	$1,000,000	$1,000,000	$1,000,000
Total Disbursements	$33,093,340	$41,200,000	$102,500,017	$49,185,000
Ending Balance[5]	$29,474,154	$0	$0	$0
Tax Rate Per $100 of Assessed Value	$0.020	$0.020	$0.020	$0.0225

[1] On November 6, 2012, the voters approved a bond referendum in the amount of $30 million to make storm drainage improvements to prevent flooding and soil erosion, including acquiring any necessary land. It is planned to primarily use this bond money to prevent flooding in the Huntington community.

[2] On August 8, 2011, the Board of Supervisors was notified about a grant award in the amount of $833,400 associated with a Grant Agreement between the Virginia Department of Emergency Management (VDEM) and Fairfax County to accept federal funds to assist the County with acquiring property at Dearborn Drive from its current owners, demolishing the existing structure on the property, and restoring the property to natural conditions. The County share of $41,670 was paid from existing funds. Remaining funding of $791,730 was anticipated from VDEM. This project is now complete.

[3] On June 4, 2013, the Board of Supervisors approved a joint project between the Natural Resources Conservation Services (NRCS), the Northern Virginia Soil and Water Conservation District (NVSWCD), and Fairfax County. The estimated total cost of the project is $2,809,020. The NRCS will pay 65 percent of the cost ($1,825,863) while Fairfax County will be required to fund 35 percent of the final costs ($983,157), less any in-kind service credits. Funding for the County share is available in existing appropriations in project SD-000033, Dam Safety and Facility Rehabilitation.

[4] Funding in the amount of $1,000,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40100. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[5] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

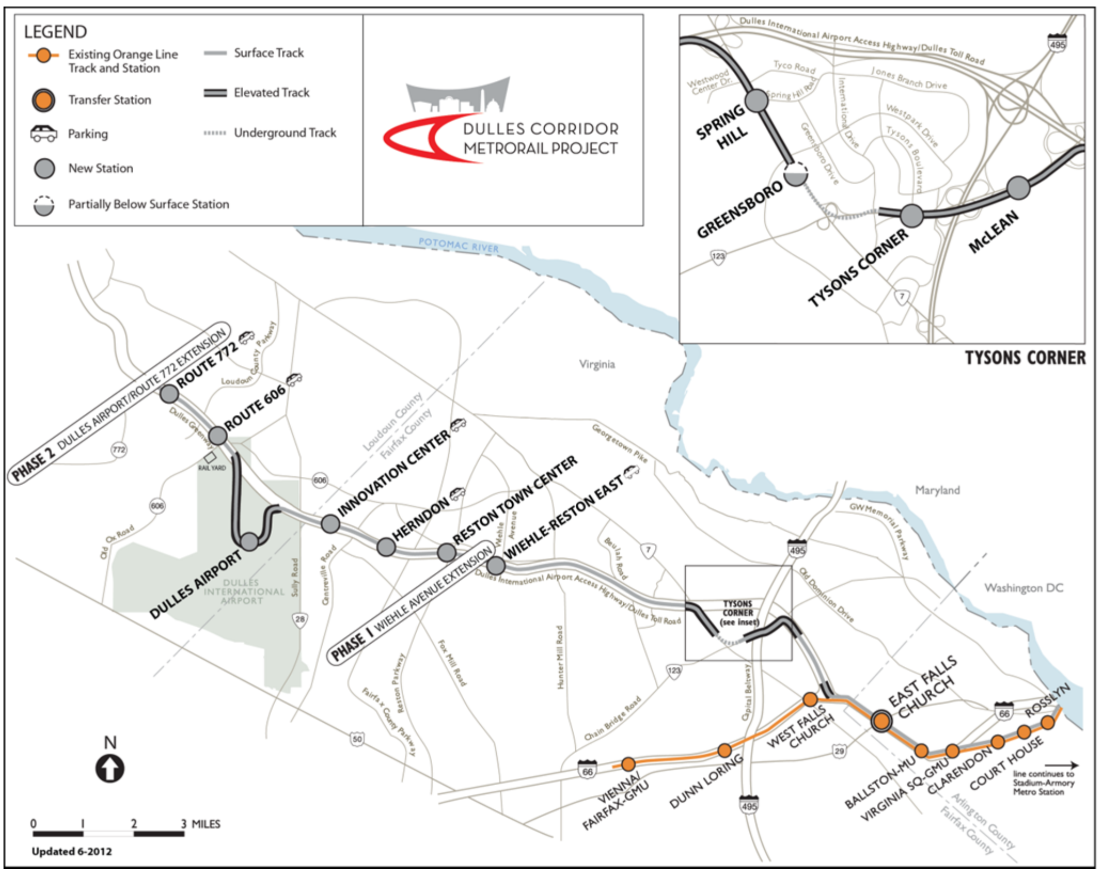
Fund 40100, Stormwater Services

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-006-000	Stormwater Regulatory Program	$28,496,651	$5,130,028.12	$11,403,420.93	$5,500,000
2G25-007-000	NVSWCD Contributory	2,257,756	460,064.00	460,064.00	485,064
2G25-008-000	Occoquan Monitoring Contributory	562,795	112,559.00	112,559.00	112,559
2G25-027-000	Stormwater Allocation to Towns	742,494	371,246.88	0.00	371,247
SD-000031	Stream & Water Quality Improvements	44,498,277	7,452,488.07	20,243,200.96	13,238,494
SD-000032	Emergency and Flood Response Projects	6,136,091	491,815.05	1,886,517.90	900,000
SD-000033	Dam Safety and Facility Rehabilitation	18,787,730	1,445,559.51	9,547,253.75	4,500,000
SD-000034	Conveyance System Rehabilitation	25,024,695	3,548,504.09	10,705,404.47	5,000,000
SD-000035	ARRA - Lake Barton	243,312	0.00	136,904.59	0
SD-000036	ARRA - Woodglen Lake	174,850	0.00	174,849.52	0
SD-000037	Flood Prevention-Huntington Area	30,000,000	9,968.00	29,990,032.00	0
Total		$156,924,651	$19,022,232.72	$84,660,207.12	$30,107,364

Fund 40110
Dulles Rail Phase I Transportation Improvement District

Focus

Metrorail service is planned to be extended approximately 23 miles from an area east of West Falls Church station, along the median of the Dulles Connector Road (DCR) through Tysons Corner, then further out the Dulles International Airport Access Highway (DIAAH), through Dulles International Airport, to Route 772 in Loudoun County. The total cost of the Rail to Dulles Project currently is estimated to be $5.9 billion. Due to financial constraints imposed by the federal government, the project is currently expected to be completed in two phases. The Phase I cost is approximately $2.9 billion for the segment from the Metrorail Orange line to the Wiehle Avenue in Reston, including construction of five new stations. The names of the five stations in Fairfax County are as follows: McLean, Tysons Corner, Greensboro, Spring Hill, and Wiehle-Reston East and are noted in the below map.



The Phase I cost of $2.9 billion is being financed by the federal government, the Commonwealth of Virginia, Fairfax County, and revenue from the Dulles Toll Road (DTR). In March 2009, the Federal Transit Administration executed a Full Funding Grant Agreement with Metropolitan Washington Airports Authority (MWAA) for $900 million for Phase I of the project. A portion of Fairfax County's share of Phase I, $400 million, is being financed from the Phase I Tax District; the remaining funding for Phase I is a combination of state and DTR funds.

The total project costs are expected to be shared by the federal government, the Commonwealth, Fairfax County, Loudoun County, MWAA, and operation of the Dulles Toll Road. It should be noted that the County's participation rate is determined on the basis of total project costs and sharing the cost of common features necessary to complete an operational line, such as soft costs, rail yards and power stations.

Fund 40110
Dulles Rail Phase I Transportation Improvement District

The primary source of revenue to support construction of the rail line is expected to be tolls from the Dulles Toll Road. Control and operation of the Dulles Toll Road was transferred to MWAA on November 1, 2008. The local funding partners, Fairfax County, Loudoun County, and MWAA have entered into an agreement which specifies the level of funding responsibility for each partner; the Fairfax share is approximately 16.1 percent of total costs and approximately $467.8 million for Phase I. The Phase I Tax District will cover $400 million of the County's total cost for Phase I. Additionally, landowners in Phase II submitted a petition to the Board of Supervisors to form a Phase II tax district which would commit $330 million to the County's share of Phase II funding.

On January 21, 2004, a petition was filed with the Clerk to the Board of Supervisors (the Petition) by owners of commercial and industrial property (the Petitioners) asking the Board of Supervisors to create a Phase I Dulles Rail Transportation Improvement District (the Phase I District), as provided by Chapter 15 of Title 33.1 of the Code of Virginia, as amended (the Act). The Act is similar although not identical to the law that empowered the Board and the Board of Supervisors of Loudoun County to create the Route 28 Highway Transportation Improvement District (the Route 28 District) in both counties in 1988.

The Phase I District was approved and established by the Board of Supervisors on February 23, 2004, following a public hearing. The Phase I District is governed by a District Commission, consisting of four Board members and the Chairman of the Commonwealth Transportation Board (CTB) or his/her designee. The District Commission is advised by a District Advisory Board, composed of landowner representatives. This is the same basic governance structure used for the Route 28 Tax District.

Commercial and industrial property within the district created pursuant to the Act can be taxed to raise funds for transportation improvements in the district. Such a district can be created upon the petition of the owners of at least 51 percent, measured by land area or assessed value, of the real property located within the proposed district that is zoned or used for commercial or industrial purposes. The properties listed on the signature pages of the Petition constituted over 64 percent of such property located within the Phase I District, measured by assessed value.

Per the Code of Virginia § 33.1-435, properties zoned to permit multi-unit residential use but not yet used for that purpose and multi-unit properties primarily leased or rented to residential tenants or other occupants by an owner who is engaged in such a business are deemed to be in commercial use for purposes of the Act. No other residential properties are subject to any tax that may be levied on behalf of such a district, even if they are within the boundaries of such a district.

The boundaries, as proposed by the Petitioners, encompass most if not all of the Tysons Corner Urban Center, commercial and industrial properties near the Wiehle-Reston East Metrorail station, and the necessary Dulles Airport Access Road (DAAR) right-of-way. The proposed transportation improvements include that portion in the Phase I District of the capital improvements described as the Locally Preferred Alternative (LPA) in a resolution of the Board of Directors of the Washington Metropolitan Area Transit Authority (WMATA), adopted on November 21, 2002.

The Petitioners will contribute up to $400.0 million of the County's share for Phase I through the imposition of a voluntary tax on commercial and industrial properties within the Phase I District. Included in the proposal is a provision for full coverage of the long-term financing costs for the County's net share of construction costs. At the maximum contribution, under the current plan, the total expected cost including interest costs over the life of the district to be provided by the tax on behalf of the Phase I District is approximately $882.5 million. As of December 2013, funds from the tax district are expected to fund 86 percent the County's expected share of Phase I costs. Funding requirements in excess of the amount to be provided by the District are expected to be funded by other available revenue sources.

The plan as set forth in the Petition contains specific provisions regarding timing, tax rates, total costs, and percentage of costs to be paid with Phase I District revenue. The plan contemplates the establishment of a Revenue Stabilization Fund (RSF) with early collection of taxes commencing in FY 2005 to build reasonable reserves to help maintain the rate parameters in view of the cyclic pattern of changes in assessed value from year to year. It is anticipated that the RSF and perhaps other rate or coverage covenants will be required by rating agencies to achieve an investment grade rating on bonds issued that are supported by Phase I District tax revenues.

Under the terms of the petition, before any Phase I District revenues are committed the tax rate is capped at 22 cents per $100 of assessed value, and taxes collected accumulate in the RSF. If a federal Full Funding Grant Agreement (FFGA) for Phase I is not executed, then the owners of 51 percent of the commercial and industrial property within the Phase I District may petition for its dissolution, and individual property owners can ask for the return of taxes previously paid and accumulated in the RSF. The Federal Transit Administration (FTA) received the Full Funding Grant Agreement application on October 22, 2008 and approved it and forwarded it to the Secretary of the United States Department of Transportation and the Office of Management and Budget on December 19, 2008 for their approval. Secretary Peters, after reviewing the FFGA application with OMB, approved the FFGA on January 7, 2009, and forwarded it to Congress for their approval. The FFGA between the FTA and the MWAA was executed on March 10, 2009.

Before committing Phase I District tax revenues, the District Commission must determine that the District's actual share of the financing will not exceed $400 million of construction funds for Phase I costs, and that a tax rate of no more than 29 cents per $100 of assessed value will be sufficient to meet the Phase I District's obligations at an assumed rate of growth in assessed value of 1.5 percent. If at the time the District Commission expects either of those parameters to be exceeded, then they must seek approval from the owners of 51 percent of the commercial or industrial property within the Phase I District before proceeding to commit the revenues.

However, once Phase I District revenues have been committed, allowing the financing to be put into place for the sale of bonds supported by those revenues, there is no "hard" cap on the Phase I District tax rate other than the statutory cap of 40 cents per $100 of assessed value. Thus there would be full latitude to set the tax rate up to the statutory maximum, if necessary, to meet the obligations of the Phase I District, e.g., if necessary to meet debt service requirements in the event assessed value growth rates cannot be sustained at 1.5 percent or greater.

On June 22, 2009, the Board of Supervisors approved preliminary bond documents for Phase I Dulles Rail Tax District financing and authorization of judicial proceedings to validate the bonds. It was determined that prior to the issuance of bonds by the Economic Development Authority (EDA), there should be a judicial determination of the validity of the bonds to ensure broad financial market acceptance of the bonds. The initial judicial review was completed at the Circuit Court level on August 28, 2009, at which time the County received a favorable ruling. On November 4, 2010, the Virginia Supreme Court affirmed the lower court ruling.

Fund 40110
Dulles Rail Phase I Transportation Improvement District

On May 26, 2011, the EDA issued the first series of Phase I EDA bonds in the amount of $205.7 million which provided $220.1 million (includes bond premium) for the construction of the Phase I project. On October 10, 2012, the second and final Phase I EDA bond issue was issued in the amount of $42.4 million which provided $48.4 million (includes bond premium) for the construction of the Phase I project. These two issues together with an estimated $131.5 million in total equity contribution from taxes collected will fully fund the County's obligation of providing $400 million for Phase I of the project.

On April 10, 2012 the Fairfax County Board of Supervisors confirmed the County's participation in Phase II which has a projected cost estimate of approximately $2.8 billion. For additional cost and project information about the Dulles Rail project Phase II, please see Fund 40120, Dulles Rail Phase II Transportation Improvement District, contained in Volume 2, Capital Construction and Other Operating Funds.

As of November 2013, testing for Phase I was nearly complete. MWAA is going to set its opening date for the Silver Line in early 2014. Crews are putting the finishing touches on construction of Phase I of the Dulles Corridor Metrorail Project. Additionally, completed activities provided by DCMP are as follows:

- Landscaping is complete along the guideway in the middle of Route 7 and on the sides of Route 123.
- Sidewalks are in place and heavy equipment used to build the rail system and realign Route 7 has been removed.
- New traffic signals are in place along the new alignment of Route 7.
- Pedestrian bridges and pavilions are in place to provide future customers with safe crossings across Route 7, 123, and 267 (Dulles Toll Road).

As part of the FY 2014 Adopted Budget Plan, there was joint concurrence from the Phase I Advisory Board as well as the Phase I Commission on the formal adoption of a Tax Rate Policy. Specifically, a series of criteria must be met to allow for a reduction in the tax rate that includes the following: maintaining targeted debt service coverage at 150 percent; historical debt service coverage will be at least 150 percent for two consecutive fiscal years before lowering the tax rate; and the tax rate will be lowered by no more than two cents in any given year provided coverage can still be maintained at 150 percent with the lower tax rate. For FY 2014, the tax rate decreased by $0.01 from $0.22 to $0.21 per $100 of assessed value and remains at this rate as part of the FY 2015 Advertised Budget Plan.

Fund 40110
Dulles Rail Phase I Transportation Improvement District

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Debt Service Adjustments** **$7,800**
  An increase of $7,800 or 0.04 percent from the FY 2014 Adopted Budget Plan amount of $17,066,583 due to adjustments necessary to accommodate programmed debt service payments.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$10,000,000**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase in expenditures of $10,000,000 due to anticipated construction payments to the Metropolitan Washington Airports Authority (MWAA). The Fairfax County share is approximately 16.1 percent of total costs. The maximum funding contribution permitted under the terms of the Phase I Tax District is $400 million. The cash payments and the Series 2011 and Series 2012 bonds will allow for the completion of the funding from the tax district. It should be noted that by making cash construction payments from the fund, financing costs are held to a minimum thereby reducing total taxes owed by the tax district.

Fund 40110
Dulles Rail Phase I Transportation Improvement District

FUND STATEMENT

Fund 40110, Dulles Rail Phase I Transportation Improvement District

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$44,948,192	$29,117,616	$44,792,470	$41,173,916
Revenue:				
Real Estate Taxes-Current[1]	$24,454,747	$23,828,109	$23,828,109	$23,828,109
Interest on Investments	311,274	0	0	0
Total Revenue	$24,766,021	$23,828,109	$23,828,109	$23,828,109
Total Available	$69,714,213	$52,945,725	$68,620,579	$65,002,025
Expenditures:				
Debt Service	$16,545,474	$17,346,663	$17,346,663	$17,354,463
Construction Payments[2]	8,376,269	0	10,000,000	0
District Expenses	0	100,000	100,000	100,000
Total Expenditures	$24,921,743	$17,446,663	$27,446,663	$17,454,463
Total Disbursements	$24,921,743	$17,446,663	$27,446,663	$17,454,463
Ending Balance[3]	$44,792,470	$35,499,062	$41,173,916	$47,547,562
Tax rate per $100 Assessed Value[1]	$0.22	$0.21	$0.21	$0.21

[1] Per the joint recommendation from the Phase 1 Tax District Advisory Board and the Phase 1 Tax District Commission, the tax rate was reduced by $0.01 from $0.22 to $0.21 for FY 2014.

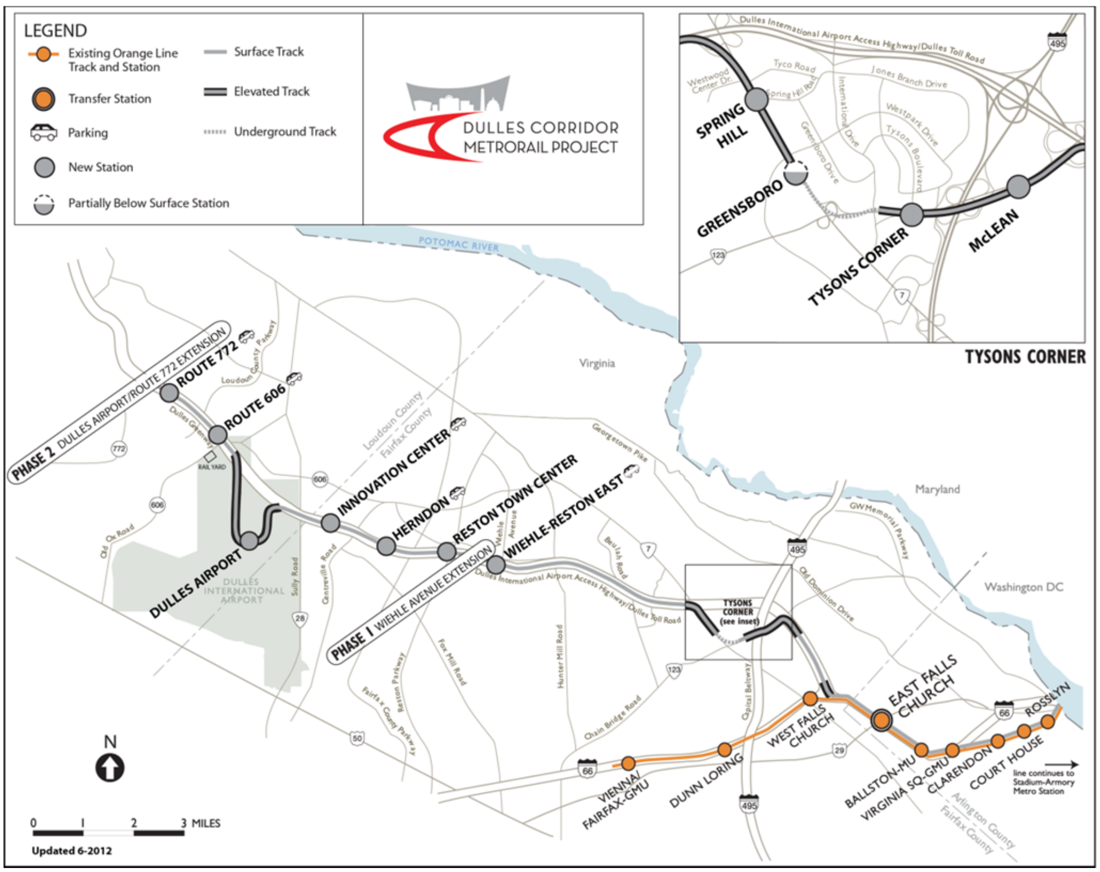
[2] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $8,376,269.00 has been reflected as an increase to FY 2013 expenditures. The adjustment is included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustments will be included in the FY 2014Third Quarter package.

[3] The ending balance has been fluctuating based on cash funding of construction due to delays in the sale of bonds necessitated by legal challenges. Legal challenges to the sale of the bonds were resolved in early 2011 and a total of $205.705 million in bond were sold in May 2011. The second and final bond sale for the Phase 1 Tax District of $42.39 million were sold in September 2012. The ending balance includes the Residual Fund, the Debt Service Reserve Fund, and the Revenue Stabilization Fund.

Fund 40120
Dulles Rail Phase II Transportation Improvement District

Focus

The purpose of Dulles Metrorail is to provide high-quality, high-capacity transit service in the Dulles Corridor. New Metrorail service in the corridor will result in travel time savings between the corridor and downtown D.C., expand the reach of the existing regional rail system, offer a viable alternative to automobile travel and support future transit-oriented development along the corridor. The Phase II cost is approximately $2.8 billion for the segment from the Wiehle-Reston East Metrorail Station to Route 772 in Loudoun County, and includes the construction of three new stations in Fairfax County. These stations are as follows and noted in the map below: Reston Town Center, Herndon, and Innovation Center.



On October 9, 2009 a petition (the "Petition") was filed with the Clerk to the Board of Supervisors to create the Phase II Dulles Rail Transportation Improvement District (the "Phase II District"). As required by Code of Virginia Ann. § 33.1-431, the Petition was signed by owners of more than 51 percent of the commercial and industrial property within the proposed Phase II District, measured by assessed value, that would be subject to a special tax pursuant to Code of Virginia Ann. § 33.1-435 (a "District Tax"). Pursuant to that statute, following a public hearing on December 7, 2009, the Board created the Phase II District on December 21, 2009. It should be noted that on November 10, 2009, the Town of Herndon approved the creation of the Phase II District.

Phase II of the Dulles Metrorail project (the "Project") will run from just west of Wiehle Avenue to Ashburn in eastern Loudoun County. This extension will serve Reston Town Center, Herndon, Dulles Airport, Route 606, and Ashburn. Commercial and industrial properties in the Phase II District, which lie near the Project on either side of the right-of-way of the Dulles Airport Access and Toll Road ("DTR") within Fairfax County, will be taxed to help Fairfax County fund the County's 16.1 percent share of the Project. Consistent with the Petition and the resolution adopted by the Board to create the Phase II District, a tax rate of $0.05 per hundred dollars of assessed value was adopted for FY 2011 for commercial and industrial properties within the Phase II District, and a tax rate of $0.10 per hundred dollars of assessed value was adopted for FY 2012 for commercial and industrial properties within the Phase II District. For FY 2013, this tax rate increased to $0.15 per hundred dollars of assessed value, and for FY 2014 this tax rate increased to $0.20 per hundred dollars of assessed value. Per the petition, the tax rate in FY 2015 will remain at $0.20 per hundred dollars of assessed value until full revenue operations commence on Phase II, which is expected in late 2018. At that time, the rate may be set at the level necessary to support the District's debt obligations. For planning purposes the Phase II District may not enter into a financing agreement unless it is reasonably believed that it can be accomplished within the maximum rate established by the Petition of $0.25 per hundred dollars of assessed value.

The original funding plan was that the federal government, through grants from the Federal Transit Administration (FTA), would pay 50 percent of the entire Metrorail Project cost (i.e., both Phases I and II), the Commonwealth would pay 25 percent using DTR revenues, and local governments would pay 25 percent. That plan was based on an early cost estimate made a number of years ago and prior to preliminary engineering and environmental studies that resulted in an improved estimate for the total project cost.

However, the Full Funding Agreement later entered into with the federal government provides for a federal share for Phase I only (Interstate 66 to Wiehle Avenue) and caps that contribution at $900 million, which necessarily changes the percentages for the partners' shares. At this time, no federal funds have been committed to Phase II. The current absence of federal funds for Phase II has resulted in the DTR taking over the share of Phase II costs that the original plan had "assigned" to the federal government.

No funds may be expended until certain other conditions are met. Conditions include the completion of the preliminary design and cost estimate for Phase II, acceptable to the Board of Supervisors, which was completed in 2012. Other key conditions include: 1) appropriate commitments from all sources contributing to Phase II are in place to assure completion of the Phase II Transportation Improvements; 2) the Phase II District's share of the aggregate capital cost does not exceed $330,000,000; 3) the County's share of aggregate costs remain reasonably consistent with currently anticipated contributions; and 4) there is no "Supplemental Tax" on the commercial and industrial real estate within the Phase II District that exceeds $0.11 per $100 of assessed value unless a credit or other benefit is extended substantially equivalent to the Supplemental Tax.

In late 2011, the County, in addition to the other local funding partners, approved the Memorandum of Agreement (MOA) to proceed with Phase II of the Project. The MOA provides for the following major points of agreement:

- MWAA agrees that the Airport station will be an aerial station.

- The Commonwealth agrees to seek $150 million from the General Assembly to be used to reduce the burden on DTR users.

- USDOT agrees to provide up to a $30 million credit subsidy for Transportation Infrastructure Finance and Innovation Act (TIFIA) loans to be made to Fairfax, Loudoun, and MWAA. Fairfax and Loudoun may apply for the maximum amount of TIFIA credit assistance for which each will qualify based on their share of the total cost of the Project, and MWAA will apply for the balance available.

- Fairfax and Loudoun agree to use their best efforts individually to find third party funding for the 5 garages (3 in Loudoun and 2 in Fairfax) and the Route 28 Innovation Center Station (Fairfax), but if and to the extent they are unable to do so, then whatever portion is not funded by third party revenues will be shared as currently provided by the Funding Agreement.

- Other Phase II cost savings opportunities will be implemented, including a reduction in the size of the Metrorail yard and shop facilities at the Airport, for additional cumulative net Project cost savings of $125 million as estimated by USDOT, 75 percent of which ($94 million) would be cost savings for DTR users.

- A reallocation of estimated third party funding credits from what would have resulted from the Funding Agreement is expected to produce additional cost savings for DTR users of as much as $242 million.

- WMATA agrees to cooperate with Fairfax to make such amendments in agreements between the two parties as shall be necessary to permit parking revenues from the two garages included in the Fairfax Facilities to be used to pay for the cost of constructing the garages, if Fairfax deems it appropriate to use such parking revenues for that purpose.

- Virginia, Fairfax, Loudoun, WMATA, and MWAA agree to form a Coordinating Committee composed of their respective chief executive officers (including Fairfax's County Executive) to implement the MOA and to regularly monitor progress in planning, designing, and constructing Phase II.

- Virginia and MWAA agree that they have reached a separate agreement on a Project Labor Agreement for Phase II that will be consistent with Federal statutory and regulatory requirements and Virginia law.

- The MOA explicitly recognizes that nothing in it required Fairfax to pay or will result in Fairfax paying more than 16.1 percent of the total Project cost as previously agreed in the Funding Agreement.

- There will be continuing FTA oversight of the Project.

On April 10, 2012 the Fairfax County Board of Supervisors confirmed the County's participation in Phase II of the Project. As part of the financial deal, Fairfax County agreed to make its best efforts to pay for building the Route 28 Station, along with the parking garage at this station and at Herndon Monroe, outside of the Project. The County is looking at several options that include using a public-private partnership, developer contributions, parking revenue, and/or federal or state grants. If the County is not successful in funding the two garages and station outside of the project, Fairfax will only pay for 16.1 percent of the cost for these facilities. On July 3, 2012 Loudoun County voted to confirm their participation in Phase II.

Fund 40120
Dulles Rail Phase II Transportation Improvement District

The total County 16.1 percent share of the Project is estimated to be approximately $900 million. The County's two tax districts will contribute $400 million from the Phase I tax district and $330 million from the Phase II tax district. The County will examine all funding options available for the $170 million balance due to the project that include proceeds from a TIFIA loan and the County's Commercial and Industrial Tax Fund.

A design build contract award was awarded in May 2013 for the first bid (Package A) which consists of the 11.4 miles of the rail line, six stations, and wayside components. After design is completed, construction is estimated to begin in spring 2014. Additional bid packages will be issued in the coming years to construct the rail yard and maintenance facility, right of way acquisition, and utilities. The completion for construction is anticipated in late 2018. The Funding Partners also continue to work with the United States Department of Transportation as part of the joint application for a TIFIA loan with an expected closing to occur in mid calendar year 2014.

In Spring 2013, Fairfax County officially notified the United States Department of Transportation and MWAA that the Innovation Center Station (formerly Route 28 Station), which has a total project estimate of $89 million, would be funded as part of the total project cost and shared among the funding partners through the agreed upon percent allocations. As part of the MOU for Phase II, the County agreed to use "best efforts" to fund this station along with the parking garages at Innovation Center and Herndon-Monroe. In July 2013, the County received funding approval of $41 million from the Northern Virginia Transportation Authority (NVTA) toward the Innovation Center Station thereby reducing the pro rata costs of this station for the funding partners. The County continues its plan to fund the parking garages outside the project as preliminary design and engineering are ongoing. The plan of finance includes the pledging of annual parking revenues from the two new parking garages and the accessing surcharge revenues from current County garages in the WMATA system. County staff continues discussions with WMATA staff to amend the appropriate legal documents.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- FY 2015 funding remains at the same level as the FY 2014 Adopted Budget Plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 40120
Dulles Rail Phase II Transportation Improvement District

FUND STATEMENT

Fund 40120, Dulles Rail Phase II Transportation Improvement District

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$9,738,402	$20,300,574	$20,742,189	$34,727,167
Revenue:				
Real Estate Taxes	$11,104,514	$14,470,344	$14,470,344	$14,470,344
Interest on Investments	52,953	14,634	14,634	14,634
Total Revenue	$11,157,467	$14,484,978	$14,484,978	$14,484,978
Total Available	$20,895,869	$34,785,552	$35,227,167	$49,212,145
Expenditures:				
Operating Expenses	$153,680	$500,000	$500,000	$500,000
Total Expenditures	$153,680	$500,000	$500,000	$500,000
Total Disbursements	$153,680	$500,000	$500,000	$500,000
Ending Balance[1]	$20,742,189	$34,285,552	$34,727,167	$48,712,145
Tax rate per $100 Assessed Value[2]	$0.15	$0.20	$0.20	$0.20

[1] The ending balance will be accumulating in anticipation of the sale of bonds to fund the district's share of the project.

[2] The tax rate will be held at $0.20 until full revenue operations commence on Phase II, which is expected in late 2018.

Fund 40180
Tysons Service District

Focus

On June 22, 2010, the Board of Supervisors adopted an amendment to the Comprehensive Plan for Tysons. This action was the culmination of a multi-year effort that created a new vision for Tysons as the walkable, transit-oriented downtown for Fairfax County. This vision reflected the status of Tysons as the County's urban center and the powerful economic engine that Tysons brings to both the County and to the Commonwealth.

At its meeting on March 29, 2011, the Board of Supervisors requested that the Planning Commission, working with staff, develop a process to address, among other things financing the infrastructure in Tysons. In response, the Planning Commission reconstituted its Tysons Committee ("the Committee"). The Committee adopted an inclusive process, which included 24 meetings over a period of seventeen months. During its deliberations, the Committee sought information and input from all stakeholders. Based upon this input, the Committee developed recommendations, which were then approved by the Planning Commission on September 20, 2012. On October 16, 2012, the Board heard public comment on the Planning Commission's recommendations. At the conclusion of the comments, among other motions, the Board endorsed the Planning Commission's funding plan and directed staff to come forward with an item for authorization of a public hearing on the proposed Tysons Service District, and on October 30, 2012, the Board authorized the advertisement of the public hearing for December 4, 2012. The Board then voted to establish the District on January 8, 2013.

The funding plan is a multi-faceted approach to funding transportation infrastructure in Tysons. Funding sources are proposed for each of the four major components of the infrastructure: the grid of streets is proposed to be funded primarily by in-kind and per square foot/per unit road fund contributions from developers/landowners; neighborhood and access improvements and transit are proposed to be funded primarily from public sources; and, the Tysons-wide Road Improvements are proposed to be funded primarily by public sources for the projects outside of the boundaries of Tysons and by developer/landowner sources for the improvements inside of Tysons. This fourth category is projected to cost approximately $506 million in 2012 dollars. Funding for that component is proposed to come from two sources in equal amounts: $253 million (50 percent) from per square foot/per unit road fund contributions from developers/landowners and $253 million (50 percent) from a Tysons Service District.

The Service District would have a boundary generally consistent with the Tysons Corner Urban Center, as defined in the Comprehensive Plan. Most of the Tysons-wide Road Improvements are contained within the proposed boundary and the improvements therein would benefit the entire community within Tysons. The Planning Commission also recommended that a Tysons Service District Advisory Board (Advisory Board) be created to aid the Board in developing recommendations related to the annual tax rates for the service district. All Advisory Board members are appointed by the Board of Supervisors.

The Service District would fund projects that benefit all of the residential and non-residential landowners within Tysons. Initial projects are anticipated to be those projects that would provide the most benefit to the most properties. The Planning Commission also made a recommendation that the County conduct a review concerning the status of the initial projects, yearly tax rates, future increments of projects and their timing.

Fund 40180
Tysons Service District

The Tysons Service District Advisory Board held three meetings to discuss a potential FY 2014 rate for the service district. During these deliberations Fairfax County staff presented several tax rate models whereby the service district could meet its obligation for funding $253 million for Tysons Wide Road Improvements. These models included stable rates of 7 and 9 cents, as well as alternate step ladder models beginning at 4 cents and peaking at 7 and 9 cents, respectively.

The Advisory Board requested a final tax rate model be presented which has been referred to as the "Modified Bell Curve." This model calls for a tax rate of $0.04 in FY2014, $0.05 in FY 2015, and $0.06 in FY 2016, and not increasing to $0.07 until FY 2032. The Advisory Board endorsed this model, and the tax rate of $0.04 cents was adopted by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan. Consistent with the tax rate model recommended in FY 2014, the FY 2015 Advertised Budget Plan reflects a tax rate of $0.05 per $100 of assessed value. The Advisory Board continues to meet throughout the year to review transportation project priorities.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- FY 2015 funding remains at the same level as the FY 2014 Adopted Budget Plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 40180
Tysons Service District

FUND STATEMENT

Fund 40180, Tysons Service District

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$0	$0	$0	$2,390,494
Revenue:				
Real Estate Taxes-Current[1]	$0	$2,390,494	$2,390,494	$5,976,235
Interest on Investments	0	0	0	0
Total Revenue	$0	$2,390,494	$2,390,494	$5,976,235
Total Available	$0	$2,390,494	$2,390,494	$8,366,729
Expenditures:				
Debt Service	$0	$0	$0	$0
Construction Payments	0	0	0	0
District Expenses	0	0	0	0
Total Expenditures	$0	$0	$0	$0
Total Disbursements	$0	$0	$0	$0
Ending Balance [2]	$0	$2,390,494	$2,390,494	$8,366,729
Tax rate per $100 Assessed Value	$0.00	$0.04	$0.04	$0.05

[1] FY 2014 estimate based on January 1, 2013 assessed values at the Adopted tax rate of $0.04 per $100 of assessed value. Revenues reflect one half year collection of taxes based on the creation of the district on January 8, 2014 by the Board of Supervisors. Tax rates considered in all subsequent fiscal years will reflect a full year of collections.

[2] The ending balance will be accumulating in anticipation of the sale of bonds and contributions to fund $253 million toward the districts share of transportation infrastructure improvements in Tysons.

Fund 50000
Federal-State Grant Fund

Mission

To provide reserves for unanticipated and anticipated grants awarded to Fairfax County from federal, state, and other funding sources. The reserves enable Fairfax County to accept grant funding to enhance services provided to the residents of Fairfax County.

Focus

In order to provide a comprehensive summary of grant awards to be received by the County in FY 2015, awards *already received* and awards *anticipated to be received* by the County for FY 2015 are included in the Fund 50000, Federal-State Grant Fund budget. The total FY 2015 appropriation within Fund 50000, Federal-State Grant Fund is $100,394,265, an increase of $9,414,061, or 10.3 percent, over the FY 2014 Adopted Budget Plan total of $90,980,204.

In order to secure grant funding, the grantor often requires that a certain percentage of funds be matched from local funding sources. In FY 2015, the General Fund commitment for Local Cash Match totals $5,208,464, an increase of $150,499, or 3.0 percent, over the total FY 2014 anticipated need for Local Cash Match of $5,057,965.

Prior appropriation of the anticipated grants will allow for grants to be handled in an expeditious manner when actual awards are received. As specific grants are awarded and approved, a supplemental appropriation of the required funds is made to the specific agency or agencies administering a grant. This increase in a specific agency grant appropriation is offset by a concurrent decrease in the grant reserve. The list of anticipated grants to be received in FY 2015 was developed based on prior awards and the most recent information available concerning future awards. A detailed list of grant programs by agency, including a description of the grant programs funded, the number of positions supported, and the funding sources (federal/state grant funds, General Fund support, and other support) is included. In addition, an amount of $5,075,000 is included as part of the reserve to allow for new grant awards that were not anticipated.

The current County policy for grant application and award is based on certain pre-established criteria. If a grant is $100,000 or less, with a required Local Cash Match of $25,000 or less, with no significant policy implications, and if the grantor does not require Board of Supervisors' approval, the agency can work directly with the Department of Management and Budget to receive the award and reallocate funding from the anticipated/unanticipated reserve directly to the agency. If an award exceeds these limitations but was listed in the Anticipated Grant Awards table in the Adopted Budget for the current fiscal year, the Board of Supervisors' approval is not required unless the actual funding received differs significantly from the projected funding listed in the budget. For any grant that does not meet all of the specified criteria, the agency must obtain Board of Supervisors' approval in order to apply for or accept the grant award.

Funding in Reserve within Fund 50000
An amount of $100,394,265 is included in FY 2015 as a reserve for grant awards. Grant awards are principally funded by two general sources – federal/state grant funding and Local Cash Match. The FY 2015 reserves for each of these sources are estimated for anticipated grant awards and for unanticipated grant awards. The Reserve for Grant Funding and the Reserve for Local Cash Match are shown on the fund statement as both estimated revenue and estimated expenditures.

In FY 2015, the Reserve for Grant funding is $95,185,801, including the Reserve for Anticipated Grant Funding of $90,185,801 and the Reserve for Unanticipated Grant Funding of $5,000,000. This reflects an increase of $9,263,562, or 10.8 percent, over the FY 2014 Adopted Budget Plan Reserve for Grant Funding of $85,922,239. The increase is primarily attributable to increases in estimated funding for grants in the Department of Transportation, the Fire and Rescue Department, the Fairfax-Falls Church Community Services Board, and the Department of Family Services, as well as Emergency Preparedness grants.

In FY 2015, the Reserve for Local Cash Match is $5,208,464 including the Reserve for Anticipated Local Cash Match of $5,133,464 and the Reserve for Unanticipated Local Cash Match of $75,000. This reflects an increase of $150,499, or 3.0 percent, over the FY 2014 Adopted Budget Plan Reserve for Local Cash Match of $5,057,965. This increase in Local Cash Match requirements is due an increase in requirements for the Department of Family Services, the Fire and Rescue Department, and the Juvenile and Domestic Relations District Court, partially offset by a decrease in requirements for the Office to Prevent and End Homelessness.

The Reserve for Local Cash Match is a projection of the County contributions required for anticipated and unanticipated grant awards. The anticipated Local Cash Match required by agencies is as follows:

AGENCY	FY 2015 ADVERTISED LOCAL CASH MATCH
Department of Transportation	$121,200
Department of Family Services	3,862,833
Office to Prevent and End Homelessness	762,868
Department of Neighborhood and Community Services	122,073
Juvenile and Domestic Relations District Court	36,306
Police Department	52,050
Fire and Rescue Department	176,134
Reserve for Unanticipated Grant Awards	$75,000
Total	**$5,208,464**

Fund 50000
Federal-State Grant Fund

The following table provides funding levels for the FY 2015 Adopted Budget Plan for the fund including the awards in the reserves for anticipated and unanticipated awards. Actual grant awards received in FY 2015 may differ from the attached list.

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Department of Housing and Community Development					
SNAP (formerly Shelter Plus Care) - Merged SPC 1 (1380009)	0/0.0	$457,669	$0	$457,669	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 29 units of permanent housing for 34 homeless persons with serious mental illness. Required in-kind support services match is provided by an existing program of Pathway Homes and the Fairfax-Falls Church Community Services Board.					
SNAP (formerly Shelter Plus Care) - Merged SPC 2 (1380010)	0/0.0	$512,059	$0	$512,059	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 32 units of permanent housing for 40 homeless persons with serious mental illness. Required in-kind support services match is provided by an existing program of Pathway Homes and the Fairfax-Falls Church Community Services Board.					
SNAP (formerly Shelter Plus Care) - Merged SPC 10 (1380011)	0/0.0	$232,224	$0	$232,224	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 15 units of permanent housing for 16 homeless persons with serious mental illness. Required in-kind support services match is provided by an existing program of Pathway Homes and the Fairfax-Falls Church Community Services Board.					
SNAP (formerly Shelter Plus Care) - Merged SPC 9 (1380012)	0/0.0	$331,962	$0	$331,962	$0
Funding provided by the U.S. Department of Housing and Urban Development supports rental assistance for 21 units of permanent housing for 24 homeless persons with serious mental illness. Required in-kind support services match is provided by an existing program of Pathway Homes and the Fairfax-Falls Church Community Services Board.					
TOTAL – DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	**0/0.0**	**$1,533,914**	**$0**	**$1,533,914**	**$0**
Office of Human Rights and Equity Programs					
U.S. Equal Employment Opportunity Commission Contract (1390001)	2/1.9	$75,000	$0	$75,000	$0
The U.S. Equal Employment Opportunity Commission (EEOC) program is the result of a contractual agreement reached between the Fairfax County Office of Human Rights and Equity Programs and the Federal EEOC. This agreement requires the Office of Human Rights to investigate complaints of employment discrimination in Fairfax County. Any individual who applies for employment or is employed in Fairfax County is eligible to use these services.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
HUD Fair Housing Complaints Grant (1390002)	3/3.0	$75,000	$0	$75,000	$0
The U.S. Department of Housing and Urban Development (HUD) provides funding to assist the Fairfax County Office of Human Rights and Equity Programs with its education and outreach program on fair housing and to enforce compliance (includes investigating complaints of illegal housing discrimination in Fairfax County) with the County's Fair Housing Act.					
TOTAL - OFFICE OF HUMAN RIGHTS AND EQUITY PROGRAMS	**5/4.9**	**$150,000**	**$0**	**$150,000**	**$0**
Department of Transportation					
Marketing and Ridesharing Program (1400021)	4/4.0	$606,000	$121,200	$484,800	$0
The Virginia Department of Rail and Public Transportation grant for Marketing and Ridesharing encourages commuters to rideshare, assists commuters in their ridesharing efforts, and promotes the use of Fairfax County bus and rail services. Any County resident or any non-County resident working in Fairfax County may use this program. A 20 percent Local Cash Match is required.					
Employer Outreach Program (1400022)	2/2.0	$290,754	$0	$290,754	$0
Funding provided by the Virginia Department of Transportation for the Employer Outreach Program is used to decrease air pollution by promoting alternative commuting modes. Transportation Demand Management programs, customized for each participant employment site, are implemented in partnership between the employer and the County.					
Springfield Mall Transit Store (1400090)	0/ 0.0	$520,000	$0	$520,000	$0
Congestion Mitigation and Air Quality (CMAQ) funds are provided by the Virginia Department of Rail and Public Transportation for the countywide transit stores. The countywide transit stores provide transit information, trip planning, fare media, and ridesharing information to Fairfax County residents and visitors seeking alternatives to driving alone. These facilities encourage transit usage and reduce reliance on single occupant vehicles.					
Tysons Metrorail Station Access Management Study (TMSAMS) - Planning, Design & Coordination	0/0.0	$2,000,000	$0	$2,000,000	$0
Federal Regional Surface Transportation Program (RSTP) funding to implement recommendations from the Tysons Metrorail Station Access Management Study (TMSAMS). Projects include transportation improvements designed to enhance alternative mode access and egress to four new Metrorail stations in Tysons Corner. TMSAMS effort also helps identify areas where additional planning and analysis are needed.					
Reston Metrorail Access Group (RMAG) - Planning, Design & Coordination	0/0.0	$2,000,000	$0	$2,000,000	$0
Federal Regional Surface Transportation Program (RSTP) funding to implement recommendations made by the Reston Metrorail Access Group (RMAG) related to bicycle and pedestrian improvements associated with the Dulles Rail project in Reston. These recommendations include improvements at intersections, trail crossings and pathways, as well as over nine miles of sidewalks, six miles of mixed use trails and 14 miles of on-street bike lanes.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Transportation Projects (TBD)	0/0.0	$2,500,000	$0	$2,000,000	$500,000
The Department of Transportation receives funding for transportation projects from various sources, including the Congestion Mitigation Air Quality (CMAQ) program, Regional Surface Transportation Program (RSTP), Job Access/Reverse Commute (JARC) program, and Federal Appropriations. Due to the appropriation cycle of the federal government, it is unknown specifically how much Fairfax County will receive; however, it is anticipated that the County will receive at least $2,500,000, including $500,000 in Local Cash Match. Please note, funding in Fund 40010, County and Regional Transportation Projects, will be used to meet the Local Cash Match requirements. The Department of Transportation will formally notify the Board of Supervisors and obtain the Board's concurrence prior to spending these funds.					
TOTAL – DEPARTMENT OF TRANSPORTATION	**6/6.0**	**$7,916,754**	**$121,200**	**$7,295,554**	**$500,000**
Department of Family Services					
Sexual Assault Treatment and Prevention (1670001)	3/1.5	$103,580	$0	$103,580	$0
The Department of Criminal Justice Services provides funding through federal Victims of Crime Act (VOCA) monies to provide trauma recovery treatment for victims of sexual assault and outreach to community groups and service provider to expand their knowledge of sexual violence issues and available services within the community.					
V-Stop (1670002)	1/0.5	$25,463	$0	$25,463	$0
The Department of Criminal Justice Services provides funding through federal Violence Against Women Act (VAWA) monies to provide one part-time volunteer coordinator for the Victim Assistance Network (VAN). Volunteers are then trained to staff VAN's 24-hour hotline for sexual and domestic violence calls, facilitate domestic violence and sexual assault supports groups, provide community education and assist with office duties.					
Domestic Violence Crisis (1670003)	0/0.0	$30,000	$0	$30,000	$0
The Virginia Department of Social Services provides funding to assist victims of domestic violence and their families who are in crisis. The grant supports one apartment unit at the Women's Shelter, as well as basic necessities such as groceries and utilities.					
Virginia Serious and Violent Offender Re-Entry (1670007)	1/1.0	$136,835	$0	$136,835	$0
The Virginia Serious and Violent Offender Re-Entry (VASAVOR) program provides services to ex-offenders recently released from prison. Services include job skills training, education, career assessment, employment counseling and job seeking skills.					
Fairfax Bridges to Success (1670008)	3/3.0	$340,000	$0	$340,000	$0
The U.S. Department of Health and Human Services provides this funding through the Virginia Department of Social Services to facilitate successful employment and movement toward self-sufficiency for Temporary Assistance for Needy Families (TANF) participants who have disabilities. This program combines the former TANF Hard-to-Serve (67314G) and the TANF Job Retention/Wage Advancement (67318G) grants into a single award.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Inova Health System (1670010)	13/13.0	$908,995	$0	$0	$908,995
Funding under the Inova Health Systems grant covers the personnel costs of grant eligibility workers stationed at the Inova Fairfax and Inova Mount Vernon hospitals for the purposes of identifying, accepting and processing applications for financial/medical assistance of County residents who are at the time hospitalized. Inova reimburses Fairfax County for 100 percent of all personnel services costs (salary and County benefits) on a monthly basis for the positions.					
Virginia Community Action Partnership (VACAP) (1670011)	0/0.0	$8,000	$0	$0	$8,000
The Virginia Community Action Partnership (VACAP) EITC Initiative supports community groups and local coalitions throughout the Commonwealth as they provide free tax preparation services to low-income working individuals and families.					
Volunteer Income Tax Assistance (VITA) (1670012)	0/0.0	$77,838	$0	$77,838	$0
The Internal Revenue Service provides funding directly to Fairfax County to provide free tax preparation services for the underserved low income population, which includes the elderly, disabled, limited English proficient, non-urban and Native American taxpayers.					
Independent Living Initiatives Grant Program (1670023)	0/0.0	$71,400	$0	$71,400	$0
The U.S. Department of Health and Human Services Independent Living Initiatives Grant Program, administered through the Virginia Department of Social Services, provides comprehensive services for older youth in foster care to develop skills necessary to live productive, self-sufficient and responsible adult lives. The program directly serves youth in foster care through the age of 20. No Local Cash Match is required for this grant's operating expenses.					
Foster and Adoptive Parent Training Grant (1670024)	0/0.0	$276,267	$176,858	$99,409	$0
The Virginia Department of Social Services Foster and Adoptive Parent Training Grant provides for: the enhancement of community education regarding foster care and adoption; pre-service training, in-service training, and in-home support of agency-approved foster and adoptive parents and volunteers; training for child welfare staff; and employee educational stipends. A 64.02 percent Local Cash Match is required.					
Promoting Safe and Stable Families (1670026)	8/7.0	$691,251	$107,144	$584,107	$0
These Virginia Department of Social Services funds are used to develop, expand, and deliver family preservation and family support services. Required Local Cash Match for this program is 15.5 percent.					
USDA Child and Adult Care Food Program (1670028)	8/7.5	$4,349,551	$0	$4,349,551	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA) provides partial reimbursement for snacks served to children in family day care homes. Funds also provide for nutrition training, monitoring, and technical assistance. The program serves children from ages infant to 12 in approved day care homes.					
USDA School-Age Child Care Snacks (1670029)	0/0.0	$450,000	$0	$450,000	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for snacks served to children in the School-Age Child Care (SACC) program. The program serves school-age children, grades K-6.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Virginia Preschool Initiative (1670031)	6/6.0	$4,226,071	$250,000	$3,976,071	$0
The Virginia Department of Education Preschool Initiative allows Fairfax County to serve approximately 1,407 at risk four-year-olds in a comprehensive preschool program in various settings throughout the County, including community pre-schools, family child care homes, and Fairfax County Public Schools. The Virginia Department of Education requires a Local Cash Match, which varies from year to year based on the state composite index. The anticipated state composite index for FY 2015 will require $100,000 in Local Cash Match from the County, with the balance of required Local Cash Match provided by the Fairfax County Public Schools.					
Virginia Infant and Toddler Specialist (ITS) Network (1670033)	3/2.5	$233,714	$0	$233,714	$0
Funds are provided by Child Development Resources, Inc. to establish a Virginia Infant and Toddler Specialist Network office in the Northern 1 Region (encompassing Arlington County, Fairfax County, Loudoun County, City of Alexandria, City of Fairfax, and City of Falls Church) to provide training and professional development to child care centers and family child care providers to strengthen practices and enhance the healthy growth and development of infants and toddlers (birth to 36 months of age).					
Jail Pre-Release Center (1670034)	0/0.0	$9,934	$0	$9,934	$0
The Department of Justice provides this grant to Fairfax County to provide training for those who are currently in prison to prepare them to enter the work force after leaving prison.					
Virginia Star Quality Initiative Program (1670040)	0/0.0	$277,000	$0	$277,000	$0
The Virginia Department of Social Services provides funds to allow Fairfax County to develop and implement a strategic and detailed quality rating and improvement system plan for early care and education programs at a regional level, including Arlington County, Fairfax County, Prince William County, City of Alexandria, City of Manassas and City of Manassas Park.					
USDA Greater Mount Vernon Head Start (1670041)	0/0.0	$103,000	$0	$103,000	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for meals and snacks served to Head Start children in the Greater Mount Vernon Community Head Start program.					
USDA Greater Mount Vernon Early Head Start (1670042)	0/0.0	$26,000	$0	$26,000	$0
The Virginia Department of Health, with federal pass-through funds from the U.S. Department of Agriculture (USDA), provides partial reimbursement for meals and snacks served to Early Head Start children in the Greater Mount Vernon Community Head Start program.					
Child Care Quality Initiative Program (1670043)	1/1.0	$101,406	$15,718	$85,688	$0
The Virginia Department of Social Services provides funds to develop, expand, and deliver family preservation and family support services to enhance the quality and supply of child care services in the community. A 15.5 percent Local Cash Match is required.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Educating Youth through Employment (EYE) Program (1670044)	0/0.0	$268,517	$0	$268,517	$0
The U.S. Department of Labor provides funding for a summer initiative that recruits, screens and matches youth ages 16 to 21 with professional opportunities in the private sector and other area businesses. Participants are required to attend intensive training workshops before and during their summer work experiences.					
Office for Violence Against Women - Domestic Violence Grant (1670051)	6/5.5	$300,000	$0	$300,000	$0
The Department of Justice, Office for Violence Against Women provides funds to develop and strengthen effective responses to violence against women. This program encourages communities to treat sexual assault, domestic violence, dating violence and stalking as serious crimes by strengthening the criminal justice response to these crimes and promoting a coordinated community response. Victim safety and offender accountability are the focus of projects funded under the program.					
Jobs for VETS (1670054)	1/1.0	$117,694	$0	$117,694	$0
The Northern Virginia Jobs for Veterans (J4VETS) Initiative will deliver employment and training services to approximately 395 eligible veterans over a 3 year period. The result will be veterans earning industry recognized credentials and employment in high demand local businesses. The SkillSource Group, Inc. was awarded $1,103,940 through Department of Labor VWIP. The 3 year funding will provide Fairfax with one case manager position for that time frame.					
VETEC (1670057)	2/2.0	$173,394	$0	$173,394	$0
The Virginia Employment Through Entrepreneurship Consortium (VETEC) initiative will integrate entrepreneurship services within the Public Workforce System to enable hundreds of WIA-eligible job seekers to grow assets and attain long-term self-sufficiency through self-employment. It will provide adult and dislocated workers eligible for Workforce Investment Act (WIA) services with comprehensive entrepreneurship training and technical assistance. VETEC will expand the current Virginia GATE initiative and help all WIA-eligible job seekers to start their own businesses with the targeted interest in veterans.					
Rapid Response Assistance Program for Veterans' Employment (1670065)	1/1.0	$109,497	$0	$109,497	$0
The Rapid Response Assistance Program for Veterans' Employment is funded by an award to the SkillSource Group, Inc. from the Virginia Community College System Funding and will support a Case Manager position at the SkillSource One-Stop Employment Centers to provide intensive Workforce Investment Act (WIA) services to military veterans that meet Dislocated Worker eligibility criteria. SkillSource and NOVA, in partnership with the Virginia Employment Commission(VEC), will leverage numerous programs and services currently serving veterans to establish a coordinated partnership and industry sector strategies to provide veterans with comprehensive training, employment and educational opportunities, ultimately helping to create a pipeline of highly-skilled job seekers that are able to fill jobs in Northern Virginia high-growth industries, such as information technology, healthcare and retail.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
NOVA DOL TAA (1670066)	1/1.0	$73,981	$0	$73,981	$0
Northern Virginia Community College has received a grant from the DOL to develop new, employer-driven career pathways with stackable credentials in the four STEM occupations. The grant is part of the Trade Adjustment Assistance (TAA) Community College and Career Training initiative which promotes skills development and employment opportunities in fields such as advanced manufacturing, transportation and health care, as well as science, technology, engineering and math careers through partnerships between training providers and local employers. Funded through SkillSource Group, Inc., this grant will provide for one operation manager postion for NVCC.					
CSA grant - "Nothing About Us Without Us" Empowering Families to Bring Systems of Care to Scale in Fairfax-Falls Church Project (1670068)	0/0.0	$150,000	$0	$150,000	$0
Funding from the Virginia Department of Behavioral Health and Developmental Services enhances family engagement by establishing an organization of families of children with serious emotional disturbance and empowering that organization with meaningful roles in the system of care and the provision of family partners.					
Workforce Investment Act					
Fairfax County receives funding from the U.S. Department of Labor for the Workforce Investment Act (WIA) of 1998. WIA is a work-first approach to employment and training for adults, youth and dislocated workers. Funding in the following programs is anticipated.					
WIA Adult Program (1670004)	15/15.0	$1,064,949	$0	$1,064,949	$0
The WIA Adult Program focuses on meeting needs of businesses for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area, and other services for dislocated workers.					
WIA Youth Program (1670005)	8/8.0	$1,079,581	$0	$1,079,581	$0
The WIA Youth Program focuses on preparation for post-secondary educational opportunities or employment by linking academic and occupational learning. Programs include tutoring, study skills training and instruction leading to completion of secondary school, alternative school services, mentoring by adults, paid and unpaid work experience, occupational skills training, leadership development, support services and other services for disadvantaged youth ages 14 to 21.					
WIA Dislocated Worker Program (1670006)	8/8.0	$1,444,020	$0	$1,444,020	$0
The WIA Dislocated Worker Program focuses on meeting the business needs for skilled workers and individuals' training and employment needs. Easy access to information and services is provided through a system of One-Stop Centers. Services may include job search and placement assistance, labor market information, assessment of skills, follow-up services after employment, group and individual counseling, training services directly linked to job opportunities in the local area and other services for dislocated workers.					

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
WIA Incentive (1670058, 1670059, 1670060)	1/1.0	$50,000	$0	$50,000	$0
The WIA Incentive grant provides partial funding for a full-time Business Coordinator position through the Northern Virginia Elevate America for Veterans Initiative. Skillsource Group Inc. has partnered with Microsoft, the U.S. Department of Labor and the White House to provide Microsoft training and certification to veterans and their spouses. This Initiative will help to train and place the numbers of veterans in our region with the numerous employment opportunities in the IT industry. The Business coordinator will provide outreach and identify employers to hire veterans and their spouses as well as market the program to potential employers.					
Subtotal - WIA	**32/32.0**	**$3,638,550**	**$0**	**$3,638,550**	**$0**
Fairfax Area Agency on Aging					
The Department of Family Services administers Aging Grants which includes federal funds granted to localities under the Older Americans Act and state funds from the Virginia Department for the Aging. With additional support from the County, these funds provide community-based services such as case management/consultation services, legal assistance, insurance counseling, transportation, information and referral, volunteer home services, home delivered meals, nutritional supplements and congregate meals. In addition, the regional Northern Virginia Long-Term Care Ombudsman Program serves the jurisdictions of Alexandria, Arlington, Fairfax, and Loudoun.					
Community Based Services (1670016)	9/8.5	$903,432	$81,907	$741,999	$79,526
Community-Based Services provides services to adults age 60 and older to enable them to live as independently as possible in the community. This includes assisted transportation, information and referral, telephone reassurance, volunteer home services, insurance counseling, and other related services.					
Long Term Care Ombudsman (1670017)	6/6.0	$596,327	$334,833	$74,180	$187,314
The Long Term Care Ombudsman Program, serving the City of Alexandria and the counties of Arlington, Fairfax and Loudoun, improves quality of life for the more than 10,000 residents in 110 nursing and assisted living facilities by educating residents and care providers about patient rights and by resolving complaints against nursing and assisted living facilities, as well as home care agencies, through counseling, mediation and investigation. More than 60 trained volunteers are part of this program. The program also provides information about long-term care providers and educates the community about long-term care issues.					
Homemaker/Fee for Service (1670018)	0/0.0	$250,784	$0	$250,784	$0
Fee for Service provides home-based care to adults age 60 and older to enable them to remain in their homes rather than in more restrictive settings. Services are primarily targeted toward those older adults who are frail, isolated, of a minority group, or in economic need.					
Congregate Meals Program (1670019)	0/0.0	$1,707,782	$986,985	$506,355	$214,442
The Congregate Meals program provides one meal a day, five days a week, which meets one third of the dietary reference intake for older adults. Congregate Meals are provided in 29 congregate meal sites around the County including the County's senior and adult day health centers, several private senior centers and other sites serving older adults such as the Alzheimer's Family Day Center. Congregate Meals are also provided to residents of the five County senior housing complexes.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Home Delivered Meals (1670020)	3/3.0	$1,436,682	$289,976	$966,344	$180,362
Funding supports the Home-Delivered Meal program and the Nutritional Supplement program. Home-Delivered Meals provides meals to frail, homebound, low-income residents age 60 and older who cannot prepare their own meals. Meals are delivered through partnerships with 22 community volunteer organizations that drive 49 delivery routes. The Nutritional Supplement program targets low-income and minority individuals who are unable to consume sufficient calories from solid food due to chronic disabling conditions, dementia, or terminal illnesses.					
Care Coordination (1670021)	8/8.0	$737,535	$459,346	$278,189	$0
Care Coordination Services are provided to elderly persons at risk of institutionalization who have deficiencies in two or more activities of daily living through the DFS "Adult Care Network" Program. Care Coordination Services include intake, assessment, plan of care development, implementation of the plan of care, service monitoring, follow-up and reassessment.					
Family Caregiver (1670022)	1/1.0	$342,629	$140,280	$196,980	$5,369
Caregiver Support provides education and support services to caregivers of persons 60 and older, or older adults caring for grandchildren. Services include scholarships for respite care, gap-filling respite and bathing services, assisted transportation (which is also reflected in Community-Based Services), assistance paying for supplies and services, and other activities that contribute to the well-being of senior adults and help to relieve caregiver stress.					
Subtotal – Fairfax Area Agency on Aging	**27/26.5**	**$5,975,171**	**$2,293,327**	**$3,014,831**	**$667,013**
U.S. Department of Health and Human Services Head Start Programs					
Head Start is a national child development program that serves income eligible families with very young children. Families served by Head Start grants receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. The overall match requirements for Head Start grants are 20 percent. In addition to Local Cash Match, the agency uses in-kind services to meet this required match total.					
Head Start (1670030)	32/31.5	$4,997,402	$659,106	$4,338,296	$0
Head Start is a national child development program that serves income-eligible families with children 3 to 5 years of age. Families served by Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 434 children and their families.					
Early Head Start (1670032)	27/27.0	$3,929,327	$360,680	$3,568,647	$0
The Early Head Start program is a national child development program that serves income eligible families with children 0 to 3 years of age. Families served by Early Head Start receive assistance with child education and development, social and health services, and parent education including family literacy and English-as-a-Second-Language. This funding will provide services to an estimated 244 children 0 to 3 years of age, as well as pregnant mothers.					
Subtotal – Head Start Programs	**59/58.5**	**$8,926,729**	**$1,019,786**	**$7,906,943**	**$0**
TOTAL - DEPARTMENT OF FAMILY SERVICES	**176/170.5**	**$32,179,838**	**$3,862,833**	**$26,732,997**	**$1,584,008**

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Health Department					
Immunization Action Plan (1710001)	0/0.0	$67,843	$0	$67,843	$0
The U.S. Department of Health and Human Services Immunization Action Plan provides funding for outreach and education services regarding immunizations for children from low-income families within the community.					
Women, Infants, and Children (1710002)	49/49.0	$3,230,663	$0	$3,230,663	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children (WIC) Grant. This program provides food, nutrition education, and breastfeeding promotion for pregnant, postpartum, or breastfeeding women, infants, and children under age 5. The award is based on participation levels in the program.					
Perinatal Health Services (1710003)	4/4.0	$274,380	$0	$274,380	$0
The U.S. Department of Health and Human Services Perinatal Health Services Grant provides nutrition counseling for low-income pregnant women to reduce the incidence of low birth weight in Fairfax County.					
Tuberculosis Grant (1710004)	2/2.0	$180,000	$0	$180,000	$0
The Centers for Disease Control and Prevention Tuberculosis Control Program, administered by the Virginia Department of Health, Tuberculosis Control Division, provides funding to coordinate tuberculosis case investigation, case management, and reporting activity for Fairfax County. These efforts include timely reporting of newly diagnosed cases, monitoring the follow-up of tuberculosis suspects to ensure timely diagnosis and treatment, and assisting nursing staff with investigation of contact with active cases of tuberculosis in the County.					
PHEP&R (Public Health Emergency Preparedness & Response) for Bioterrorism (1710005)	2/2.0	$208,000	$0	$208,000	$0
For the Public Health Emergency Preparedness and Response (PHEP&R) grants, the Centers for Disease Control and Prevention (CDC) provide funding for ongoing development of public health preparedness and response efforts through the Virginia Department of Health. The goal of this grant is to have an emergency response plan that is coordinated with local agencies, hospitals, physicians, and laboratories in the County and the region.					
Medical Reserve Corp Capacity Building Grant - NACCHO (1710006)	0/0.0	$5,000	$0	$0	$5,000
The Health Department receives $5,000 from the National Association of City and County Health Officials. These funds will be used to build the capacity of the Fairfax Medicaid Reserve Corp unit specifically to support recruitment and outreach activities.					
WIC - Peer Counseling Program (1710007)	0/0.0	$142,812	$0	$142,812	$0
The U.S. Department of Agriculture provides funding for the Women, Infants, and Children Grant. This program provides enhancements to the continuity and consistency of WIC's breastfeeding promotion efforts by offering mother-to-mother breastfeeding support.					

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Virginia Department of Health Sexually Transmitted Disease Control and Prevention Grant (1710008)	0/0.0	$80,000	$0	$80,000	$0
The Health Department receives funding from the Virginia Department of Health in support of supplies and reagent costs associated with laboratory testing to control and prevent sexually transmitted diseases.					
Tuberculosis Outreach and Laboratory Support Services Grant (1710011)	0/0.0	$21,140	$0	$21,140	$0
The Health Department receives funding from the Virginia Department of Health in support of outreach and laboratory support services including mileage reimbursements, communications charges, and staff time required to support operations within the Communicable Diseases Division.					
Maternal, Infant and Early Childhood Home Visiting Program Grant (1710013)	4/4.0	$495,518	$0	$495,518	$0
Funding from the Virginia Department of Health supports the implementation of a Nurse-Family Partnership evidence-based early childhood home visiting service delivery model. The goal of this program is to improve the health and early childhood outcomes for vulnerable children and families by drawing on the expertise of Registered Nurses.					
TOTAL - HEALTH DEPARTMENT	**61/61.0**	**$4,705,356**	**$0**	**$4,700,356**	**$5,000**
Office to Prevent and End Homelessness					
Community Housing and Resource Program - Award Three (1730001)	0/0.0	$813,644	$373,837	$439,807	$0
The U.S. Department of Housing and Urban Development Community Housing and Resource Program assists homeless families in making the transition from living in shelters to permanent housing. The program offers 36 transitional housing units and various supportive services.					
RISE (Reaching Independence through Support and Education) Supportive Housing Grant (1730002)	0/0.0	$528,994	$67,000	$461,994	$0
The U.S. Department of Housing and Urban Development RISE Supportive Housing Grant is a renewable grant that provides 20 units of transitional housing. Funding also provides support services for families through a partnership of private nonprofit organizations and County agencies.					
Housing Locators for Homeless Families Freddie Mac Foundation Grant (1730003)	0/0.0	$112,500	$0	$0	$112,500
The Freddie Mac Foundation grant increases nonprofit capacity in the Housing Locator Program to assist homeless individuals and families to more rapidly locate housing opportunities.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Emergency Solution Grant (1730004)	0/0.0	$644,062	$322,031	$322,031	$0
The U.S. Department of Housing and Urban Development Emergency Solutions Grant (ESG) funding must be used to support prevention and rapid re-housing activities through the housing relocation and stabilization services that are provided by the community case managers and the Housing Locators Program contracted through several nonprofit organizations. HUD allocates funding in two phases at different times of the fiscal year with approximately 65 percent of funds arriving early in the year, and 35 percent arriving on the latter part of the year. A 50 percent Local Cash Match is required.					
TOTAL - OFFICE TO PREVENT AND END HOMELESSNESS	**0/0.0**	**$2,099,200**	**$762,868**	**$1,223,832**	**$112,500**
Fairfax-Falls Church Community Services Board					
Health Planning Region II Projects					
The Fairfax-Falls Church Community Services Board (CSB) receives state funding from the Commonwealth of Virginia Department of Behavioral Health and Developmental Services for Health Planning Region II projects. Health Planning Region II includes the counties of Arlington, Fairfax, Loudoun, and Prince William, and the City of Alexandria. Projects include Acute Care, Discharge Assistance, Crisis Stabilization, Recovery Services, and Systematic, Therapeutic, Assessment, Respite, and Treatment (START). Services are designed to prevent consumers from being placed in institutional settings or to support transition back into the community. When necessary, funds may be used to place consumers in an inpatient psychiatric or crisis stabilization facility, if hospital level of care is not required.					
Regional Acute Care (1750003)	3/3.0	$2,349,704	$0	$2,349,704	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates this funding to Health Planning Region II for local inpatient purchases of service for consumers who require inpatient treatment but cannot be admitted to the state psychiatric hospital due to lack of capacity or complex clinical issues.					
Regional Discharge Assistance (1750004)	0/0.0	$1,749,374	$0	$1,749,374	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates this funding to Health Planning Region II to provide discharge assistance purchases of service for consumers with serious mental illness who have not been able to leave a state hospital without funding for a specialized treatment program.					
Regional Crisis Stabilization (1750005)	0.5/0.5	$833,667	$0	$833,667	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates this funding to Health Planning Region II to provide crisis stabilization services for consumers with mental illness or intellectual disabilities who need a crisis stabilization program or who are at-risk of hospitalization. The position supported and funded by this grant splits time equally between this grant and the REACH grant, 1750025.					
Regional Recovery Services (1750006)	0/0.0	$543,192	$0	$543,192	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates this funding to Health Planning Region II to provide project-based peer-operated recovery services for consumers recovering from mental health, substance use and/or co-occurring disorders.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
REACH (formerly START) Grant (1750025)	0.5/0.5	$2,142,000	$0	$2,142,000	$0
Funding supports the Regional Educational Assessment Crisis Response and Habilitation (REACH) program, promoting a system of care, community services, and natural supports for consumers with mental health issues. Services are designed to divert consumers from unnecessary institutionalization and support them in their communities and homes through mobile crisis teams, alternative placements, and short-term crisis stabilization beds in small settings. The position supported and funded by this grant splits time equally between this grant and the Regional Crisis Stabilization grant, 1750005.					
Subtotal - Health Planning Region II Projects	**4/4.0**	**$7,617,937**	**$0**	**$7,617,937**	**$0**
Department of Behavioral Health and Developmental Services Programs					
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services (DBHDS) provides restricted State funding through the State Performance Contract to the CSB for specific services or targeted populations, such as treatment services for adults in an Adult Detention Center, diversion from incarceration, or mental health services for youth.					
Jail & Offender Services (1750012)	3/3.0	$185,857	$0	$185,857	$0
Funding is used to provide treatment services in the Adult Detention Center.					
Homeless Assistance Program, PATH (1750013)	3/3.0	$155,698	$0	$155,698	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates these funds for services for consumers with serious mental illness or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.					
Jail Diversion Services (1750015)	4/4.0	$321,050	$0	$321,050	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services provides funding to support jail diversion initiatives, such as crisis intervention training for police officers, a drop-off assessment and triage center at the Mid-County Human Services Center, treatment services at the Adult Detention Center, and intensive case management services.					
MH Initiative - State, SED Initiative (non-Mandated CSA HM) (1750016)	4/4.0	$515,529	$0	$515,529	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates these funds for mental health and case management services to seriously emotionally disturbed children who reside in the community and are not mandated to be served under the Comprehensive Services Act.					
MH Juvenile Detention (1750017)	1/1.0	$111,724	$0	$111,724	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates these funds for services such as assessment and evaluation, consumer monitoring, and emergency treatment for children and adolescents in juvenile detention centers.					
MH Transformation (1750018)	1/1.0	$70,000	$0	$70,000	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates these funds for pre-discharge planning or development of a plan of services for persons being discharged from a State mental health facility.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
MH Law Reform (1750019)	6/6.0	$530,387	$0	$530,387	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates funds for mandatory outpatient treatment services for individuals with mandatory outpatient treatment orders from a judge or special justice and with CSB initial mandatory outpatient treatment plans.					
MH Child & Adolescent Services (1750020)	1/1.0	$75,000	$0	$75,000	$0
The Commonwealth of Virginia Department of Behavioral Health and Developmental Services allocates these funds for intensive care coordination and wrap-around services to court-involved children and adolescents as well as psychiatric services for youth placed in juvenile detention centers.					
Subtotal- Department of Behavioral Health & Developmental Services Programs	**23/23.0**	**$1,965,245**	**$0**	**$1,965,245**	**$0**
IDEA Part C (1750001)	21/21.0	$3,823,723	$0	$3,823,723	$0
The Commonwealth of Virginia Department of Behavioral Health & Developmental Services provides funding for early intervention services for the Infant and Toddler Connection (ITC), which is a statewide program that provides federally-mandated assessment and early intervention services as outlined in Part C of the Individuals with Disabilities Education Act (IDEA). Funding supports assessment and early intervention services for infants and toddlers, from birth through age 3, who have a developmental delay or a diagnosis that may lead to a developmental delay. Services include physical, occupational, and speech therapy; developmental services; medical, health and nursing services; hearing and vision services; assistive technology (e.g., hearing aids, adapted toys and mobility aids); family training and counseling; service coordination; and transportation.					
High Intensity Drug Trafficking Area, HIDTA (1750002)	1/1.0	$410,000	$0	$410,000	$0
The U.S. Office of National Drug Control Policy provides funding through a sub-award with the University of Maryland - Washington/Baltimore HIDTA that supports prevention, treatment, and rehabilitation through residential and day treatment and medical detoxification services.					
Supportive Housing, HUD (1750011)	2/1.8	$272,004	$0	$272,004	$0
The U.S. Department of Housing, Homeless Assistance Program provides funding that supports housing assistance as authorized by the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11381).					
Al's Pals: Kids Making Healthy Choices Program (1750022)	0/0.0	$60,000	$0	$60,000	$0
Funding from the Commonwealth of Virginia, Virginia Foundation for Healthy Youths (VFHY) supports Al's Pals: Kids Making Healthy Choices Program. VFHY was created in 1999 by the General Assembly to distribute monies from the Virginia Tobacco Settlement Fund to localities for youth-focused tobacco use prevention programs. The Al's Pals program is an early childhood prevention program for children ages three to eight years old which includes interactive lessons to develop social skills, self-control, and problem-solving abilities to prevent use of tobacco, alcohol, and other drugs.					
TOTAL – FAIRFAX-FALLS CHURCH COMMUNITY SERVICES BOARD	**51/50.8**	**$14,148,909**	**$0**	**$14,148,909**	**$0**

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Department of Neighborhood and Community Services					
Summer Lunch Program (1790001)	0/0.0	$489,021	$122,073	$366,948	$0
Funding is awarded by the U.S. Department of Agriculture (USDA) to provide free lunches to all children 18 years of age or younger that attend eligible sites for Rec-Pac/RECQuest or any other approved community location during the summer months. This program distributes nutritious lunches to children throughout the County and site participation is increased annually pursuant to request by the Board of Supervisors.					
Local Government Challenge Grant (1790002)	0/0.0	$5,000	$0	$5,000	$0
The Virginia Commission for the Arts Local Government Challenge Grant is awarded to jurisdictions that support local arts programs for improving the quality of the arts. The funding awarded to Fairfax County will be provided to the Arts Council of Fairfax County for distribution.					
Youth Smoking Prevention Program (1790003)	1/0.9	$60,000	$0	$0	$60,000
The Virginia Tobacco Settlement Foundation awards funding for a comprehensive tobacco, alcohol, and drug prevention program for teens. The program's goals include educating youth about tobacco products and addictions, including empowering them with life skills on resisting substance use by providing information on the social and health benefits for staying tobacco, alcohol, and drug free.					
Joey Pizzano Memorial Fund (1790008)	1/1.0	$82,077	$0	$0	$82,077
The Joey Pizzano Memorial Fund funds a swim and water safety program for school-age children with disabilities that helps develop new leisure activities for beginning swimmers and enhance levels of more experienced swimmers.					
Community Transformation Grant (1790010)	3/3.0	$499,000	$0	$499,000	$0
The Community Transformation Grant from the U.S. Department of Health and Human Services, Centers for Disease Control and Prevention funds the creation of healthier communities by building capacity to implement broad evidence- and practice-based policy, environmental, programmatic and infrastructure changes. The project will result in the development of a community-driven plan for the implementation of strategies designed to promote health and prevent chronic disease in the Fairfax community.					
TOTAL - DEPARTMENT OF NEIGHBORHOOD AND COMMUNITY SERVICES	**5/4.9**	**$1,135,098**	**$122,073**	**$870,948**	**$142,077**
Juvenile and Domestic Relations District Court					
Safe Havens (1810005)	1/0.5	$200,000	$0	$200,000	$0
The Safe Havens Supervised Visitation and Safe Exchange Program provides an opportunity for communities to support supervised visitation and safe exchange of children in situations involving domestic violence, sexual assault, dating violence, child abuse, or stalking. Grant funds support a 1/0.5 FTE program monitor, security services, program supplies, travel and training, and a contract with two advocacy groups that provide services to participants of the program.					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Opportunity Neighborhoods (1810006)	0/0.0	$16,250	$0	$16,250	$0
The Opportunity Neighborhood project, located in Mount Vernon, is designed to develop a community of opportunity, centered around strong schools, that allow children to learn, grow, and succeed. The goal is to wrap children in high-quality, coordinated health, social, community, and educational supports from the cradle to college to career. The project is being undertaken collaboratively with Fairfax County Public Schools (with support from corporate partner Capital One), the JDRC Court Services Unit, other Fairfax County human services agencies, the Police Department, and the Center for the Study of Social Policy (CSSP). Department of Criminal Justice Services grant funds will support the project in two areas. First, CSSP consultants will guide specific portions of the planning for the development especially in the area of community engagement process that gives voice across all diverse populations. Second, a portion of the funds will be set aside to support testing creative approaches for services to youth involved in or on the risk-pathway to involvement in the juvenile justice system and their families.					
Byrne Justice Assistance Grant/Evidence Based Practice Evaluation (1810008)	0/0.0	$72,612	$36,306	$36,306	$0
To achieve its mission and to address disproportionate minority contact, the Court Services Unit (CSU) has undertaken several major initiatives to incorporate evidence-based practices into its intake, probation, and residential programs. The Byrne Justice Assistance Grant enables the CSU to engage outside experts to review practice changes from an implementation perspective and help ensure the most positive outcomes possible. The goal is to understand what evidence-based practices have been implemented, how well they are implemented, and what factors are needed to improve the overall alignment of the practices into the CSU context. The outcome of the study will help the CSU to continue improving the quality and effectiveness of its services. A 50 percent Local Cash Match is required.					
TOTAL - JUVENILE AND DOMESTIC RELATIONS COURT	**1/0.5**	**$288,862**	**$36,306**	**$252,556**	**$0**
General District Court					
Comprehensive Community Corrections Act (1850000)	8/8.0	$751,907	$0	$751,907	$0
The Court Services Division of the General District Court provides pre-trial and post-trial supervision of defendants and offenders in the community as mandated by the Comprehensive Community Corrections Act (CCCA) Grant. This award from the Virginia Department of Criminal Justice Services will continue to support 8/8.0 FTE grant positions that provide pre-trial services, including supervision of staff in the Court Services Division and client services in the General District Court, and provide probation services in the General District Court and the Juvenile and Domestic Relations District Court.					
Police Department					
Seized Funds (1900001, 1900002, 1900005, 1900006)	0/0.0	$1,567,256	$0	$1,567,256	$0
The Seized Funds Program provides additional funding for law enforcement activities under authority of the Comprehensive Crime Control Act of 1984 and the Anti-Drug Abuse Act of 1986. These funds are released by the Department of Justice from asset seizures in connection with illegal narcotics activity. The program serves residents of Fairfax County.					

Fund 50000
Federal-State Grant Fund

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
Victim Witness Assistance (1900007)	5/5.0	$182,029	$0	$182,029	$0
The Virginia Department of Criminal Justice Services provides funding to support 5/5.0 FTE positions in the Victim Witness Unit who deliver critical services to victims and witnesses of criminal activity.					
Someplace Safe (1900008)	1/1.0	$52,993	$13,248	$39,745	$0
The Virginia Department of Criminal Justice Services provides funding for the Victim Witness Unit's Someplace Safe Program, which provides a police response to domestic violence cases in Fairfax County. The required Local Cash Match is 25 percent.					
I-95/495 Patrol Augmentation (1900009)	0/0.0	$294,000	$0	$294,000	$0
The Virginia Department of Transportation provides funding to support incident management operations and local neighborhood enforcement efforts in the areas adjacent to the High Occupancy Toll (HOT) Lanes project.					
Bulletproof Vest Program (1900010)	0/0.0	$77,604	$38,802	$38,802	$0
The U.S. Department of Justice, Bureau of Justice Assistance provides funding for the purchase of new or replacement ballistic vests for the protection of sworn law enforcement officers. One vest may be purchased per officer per year under the provisions of this program. A Local Cash Match of 50 percent is required.					
DMV Traffic Safety Programs (1900013)	0/0.0	$220,675	$0	$220,675	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support the cost of a traffic safety information and enforcement program in Fairfax County.					
Justice Assistance Grant (JAG) (1900014)	0/0.0	$107,290	$0	$107,290	$0
Formerly the Local Law Enforcement Block Grant program, the Justice Assistance Grant provides funding for equipment, technology, and other services designed to reduce crime and improve public safety in Fairfax County.					
VDOT - Dulles Metrorail Project (1900016)	0/0.0	$475,000	$0	$475,000	$0
The Virginia Department of Transportation provides funding to support incident management operations and local neighborhood enforcement efforts in the areas adjacent to the Dulles Metrorail construction project.					
DMV-Traffic Safety Programs - Pedestrian/Bicycle Grant (1900023)	0/0.0	$10,560	$0	$10,560	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper pedestrian and bicyclist safety laws in Fairfax County.					
DMV Traffic Safety Programs - Occupant Protection Grant (1900024)	0/0.0	$30,000	$0	$30,000	$0
The Virginia Department of Motor Vehicles (DMV) provides funding to support overtime costs for an educational and enforcement program targeting proper vehicle occupant protection safety laws in Fairfax County.					
TOTAL – POLICE DEPARTMENT	**6/6.0**	**$3,017,407**	**$52,050**	**$2,965,357**	**$0**

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Fire and Rescue Department					
Virginia Department of Fire Programs (1920001)	10/9.0	$3,047,611	$0	$3,047,611	$0
The Fire Programs Fund award provides funding for fire services training; constructing, improving and expanding regional fire service training facilities; public fire safety education; purchasing firefighting equipment or firefighting apparatus; or purchasing protective clothing and protective equipment for firefighting personnel. Program revenues may not be used to supplant County funding for these activities. The program serves residents of Fairfax County, as well as the towns of Clifton and Herndon.					
Four-for-Life (1920002)	0/0.0	$930,069	$0	$930,069	$0
The Virginia Department of Health, Division of Emergency Services Four-for-Life Program is funded from the $4 fee included as part of the annual Virginia motor vehicle registration. Funds are set aside by the Commonwealth for local jurisdictions to support for emergency medical services purposes, including the training of Emergency Medical Services (EMS) personnel and the purchase of necessary equipment and supplies. Funds are allocated based on the vehicle registrations processed in each locality.					
Rescue Squad Assistance Fund (1920021)	0/0.0	$123,088	$61,544	$61,544	$0
The Rescue Squad Assistance Fund (RSAT) is a matching grant for Virginia governmental volunteer and non-profit EMS agencies and organizations to provide financial assistance based on demonstrated need. The primary goal of the program is to financially assist EMS agencies with the purchase of equipment, vehicles and EMS programs and projects.					
SAFER (1920028)	0/0.0	$1,031,355	$114,590	$916,765	$0
The primary goal of the Staffing for Adequate Fire and Emergency Response (SAFER) grant is to improve or restore local fire departments' staffing and deployment capabilities so they may more effectively respond to emergencies. With the enhanced or restored staffing, a SAFER grantee's response time will be reduced sufficiently and an appropriate number of trained personnel will be assembled at the incident scene. Grant funds are available for hiring firefighters and recruiting and retaining volunteer firefighters. It should be noted that funding will support 5/5.0 FTE merit positions in the Fire and Rescue Department.					
FEMA Urban Search and Rescue (1920005)	4/4.0	$1,200,000	$0	$1,200,000	$0
The responsibilities and procedures for national urban search and rescue activities under the Robert T. Stafford Disaster Relief Emergency Act are set forth in a cooperative agreement between the Federal Emergency Management Agency (FEMA) and the County. Funding is provided to enhance, support and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies.					
FEMA Urban Search and Rescue Activations	0/0.0	$1,200,000	$0	$1,200,000	$0
The responsibilities and procedures for national urban search and rescue activities provided by the Department's Urban Search and Rescue Team are identified in cooperative agreements with the Federal Emergency Management Agency (FEMA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to activations are reimbursed by FEMA. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (VA-TF1).					

FY 2015 ANTICIPATED GRANT AWARDS					
	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	SOURCES OF FUNDING		
ANTICIPATED GRANT			GENERAL FUND	FEDERAL/ STATE	OTHER
OFDA International Urban Search and Rescue (1920006)	3/3.0	$2,000,000	$0	$2,000,000	$0
A cooperative agreement with the U.S. Agency for International Development (USAID), Office of Foreign Disaster Assistance (OFDA) exists to provide emergency urban search and rescue services internationally. Funding is provided to enhance, support, and maintain the readiness of the Department's Urban Search and Rescue Team, equipment cache, and medical supplies. Year five of the current agreement is scheduled to be completed in FY 2014. It is anticipated that funding for year one of another five year agreement will be awarded in FY 2015 at an estimated value of $2,000,000 per year. The total value of this agreement over the five-year grant period (exclusive of deployment costs) will be approximately $10,000,000.					
OFDA International Urban Search and Rescue Activations	0/0.0	$2,500,000	$0	$2,500,000	$0
The responsibilities and procedures for international urban search and rescue activities provided by the Department's Urban Search and Rescue Team are set forth in a cooperative agreement with the Office of Foreign Disaster Assistance (OFDA). Activities are performed at the request of a government agency and are provided at the option of the local jurisdiction. Upon activation, an appropriation is necessary to cover initial expenses for procuring or replacing emergency supplies and to cover Personnel Services expenditures. All expenditures related to an activation are reimbursed by the appropriate agency requesting the deployment. This appropriation is restricted to the necessary expenditures resulting from the activation of the Fairfax County Urban Search and Rescue Team (USAID SAR 1).					
TOTAL – FIRE AND RESCUE DEPARTMENT	**17/16.0**	**$12,032,123**	**$176,134**	**$11,855,989**	**$0**
Emergency Preparedness					
Emergency Management Performance Grant (1HS0012)	1/1.0	$159,897	$0	$159,897	$0
The Department of Homeland Security provides funding to enhance the capacity of localities to develop and maintain a comprehensive emergency management program with support for planning, training, and equipment procurement activities. The 1/1.0 FTE is in the Office of Emergency Management.					
State Homeland Security Program	0/0.0	$200,000	$0	$200,000	$0
The Department of Homeland Security funds the State Homeland Security Program (SHSP) to enhance the capacity of state and local emergency responders to prevent, respond to and recover from a weapons of mass destruction terrorism incident involving chemical, biological, radiological, nuclear and explosive devices and cyber attacks.					
Urban Areas Security Initiative	5/5.0	$15,000,000	$0	$15,000,000	$0
The Department of Homeland Security funds the Urban Areas Security Initiative (UASI) program to assist local governments in high-density urban areas to enhance capabilities in the areas of law enforcement, emergency medical services, emergency management, fire service, public works, public safety communications, and public health through the purchase of response equipment that will be necessary to prepare for and respond to emergencies arising out of terrorist or other mass casualty events affecting public safety. Positions associated with UASI funding are in the Office of Emergency Management (3/3.0 FTE), the Health Department (1/1.0 FTE), and the Fire and Rescue Department (1/1.0 FTE).					
TOTAL – EMERGENCY PREPAREDNESS	**6/6.0**	**$15,359,897**	**$0**	**$15,359,897**	**$0**

Fund 50000
Federal-State Grant Fund

FY 2015 ANTICIPATED GRANT AWARDS					
			SOURCES OF FUNDING		
ANTICIPATED GRANT	GRANT FUNDED POSITION/ FTE	TOTAL PROJECTED FUNDING	GENERAL FUND	FEDERAL/ STATE	OTHER
Fund 50000 Summary					
Reserve for Anticipated Grants (subtotal of grants in above table)	*342/334.6*	*$95,319,265*	*$5,133,464*	*$87,842,216*	*$2,343,585*
Reserve for Unanticipated Grants	*0/0.0*	*$5,075,000*	*$75,000*	*$5,000,000*	*$0*
TOTAL FUND	**342/334.6**	**$100,394,265**	**$5,208,464**	**$92,842,216**	**$2,343,585**

Agency Position Summary

Agency	FY 2013 Actual Pos	FY 2013 Actual FTE	FY 2014 Adopted Pos	FY 2014 Adopted FTE	FY 2014 Revised Pos	FY 2014 Revised FTE	FY 2015 Advertised Pos	FY 2015 Advertised FTE
Office of Human Rights and Equity Programs	5	4.90	5	4.90	5	4.90	5	4.90
Department of Transportation	12	12.00	12	12.00	8	8.00	6	6.00
Department of Family Services	169	164.50	154	145.10	166	161.50	176	170.50
Health Department	61	61.00	57	57.00	61	61.00	61	61.00
Fairfax-Falls Church Community Services Board	49	49.00	48	47.50	53	53.00	51	50.80
Department of Neighborhood and Community Services	5	4.90	5	4.90	5	4.90	5	4.90
Juvenile and Domestic Relations District Court	4	3.50	0	0.00	4	3.50	1	0.50
General District Court	9	8.80	9	8.80	9	9.00	8	8.00
Police Department	10	10.00	6	6.00	12	12.00	6	6.00
Fire and Rescue Department	17	17.00	17	17.00	17	17.00	17	16.00
Emergency Preparedness [1]	6	6.00	6	6.00	6	6.00	6	6.00
Total Federal/State Grant Fund [2]	347	341.60	319	309.20	346	340.80	342	334.60

[1] Emergency Preparedness positions include 1/1.0 FTE in the Office of Emergency Management supported by the Emergency Management Performance Grant and 5/5.0 FTE supported by UASI funding in the Office of Emergency Management (3/3.0 FTE), the Health Department (1/1.0 FTE), and the Fire and Rescue Department (1/1.0 FTE).

[2] It should be noted that the FY 2014 Revised position count includes grant positions that are funded with prior year awards for which additional funding is not anticipated.

Fund 50000
Federal-State Grant Fund

FUND STATEMENT

Fund 50000, Federal-State Grant Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance [1]	$40,078,308	$656,415	$41,634,114	$742,262
Revenue:				
Federal Funds [2]	$57,475,468	$0	$116,142,350	$0
Federal Funds - ARRA [2,3]	87,682	0	0	0
State Funds	21,356,812	0	28,618,774	0
Other Revenue	2,065,333	0	1,040,878	0
Other Match	0	0	2,391,640	0
Seized Funds	631,439	0	2,666	0
Reserve for Estimated Grant Funding	0	85,922,239	46,653,529	95,185,801
Total Revenue	$81,616,734	$85,922,239	$194,849,837	$95,185,801
Transfers In:				
General Fund (10001)				
Local Cash Match	$3,095,019	$0	$4,032,102	$0
Reserve for Estimated Local Cash Match	2,149,222	5,057,965	1,427,751	5,208,464
Total Transfers In	$5,244,241	$5,057,965	$5,459,853	$5,208,464
Total Available	$126,939,283	$91,636,619	$241,943,804	$101,136,527

Fund 50000
Federal-State Grant Fund

FUND STATEMENT

Fund 50000, Federal-State Grant Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Expenditures:				
ARRA Funding [2,3]	$94,015	$0	($1,830)	$0
Emergency Preparedness [2,4]	15,660,789	0	33,725,032	0
Department of Vehicle Services	0	0	128,488	0
Department of Human Resources	12,306	0	0	0
Economic Development Authority	1,000,000	0	800,000	0
Capital Facilities	0	0	5,041,098	0
Department of Housing and Community Development	1,472,511	0	1,850,185	0
Office of Human Rights	298,744	0	487,547	0
Department of Transportation [2]	5,869,079	0	43,986,144	0
Fairfax County Public Library	0	0	5,771	0
Department of Family Services [2]	28,811,664	0	37,906,673	0
Health Department	4,389,207	0	5,620,215	0
Office to Prevent and End Homelessness	1,458,450	0	3,142,254	0
Fairfax-Falls Church Community Services Board	11,998,709	0	21,107,569	0
Department of Neighborhood and Community	1,311,274	0	1,471,498	0
Juvenile & Domestic Relations District Court	628,074	0	1,497,075	0
Commonwealth's Attorney	171,803	0	238,406	0
General District Court	683,274	0	801,007	0
Police Department	2,950,764	0	9,683,270	0
Office of the Sheriff	31,432	0	148,689	0
Fire and Rescue Department [2]	8,463,074	0	21,280,576	0
Unclassified Administrative Expenses	0	90,980,204	52,281,875	100,394,265
Total Expenditures	$85,305,169	$90,980,204	$241,201,542	$100,394,265
Total Disbursements	$85,305,169	$90,980,204	$241,201,542	$100,394,265
Ending Balance [5]	$41,634,114	$656,415	$742,262	$742,262

[1] The *FY 2014 Revised Budget Plan* Beginning Balance reflects $10,804,081 in Local Cash Match carried over from FY 2013. This includes $6,603,486 in Local Cash Match previously appropriated to agencies but not yet expended and $4,200,595 in the Reserve for Estimated Local Cash Match.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amounts of $1,139,838.45 in revenue and $1,139,838.24 in expenditures have been reflected as increases to FY 2013 actuals to properly record revenue and expenditure accruals. This impacts the amount carried forward resulting in a decrease of $1,139,838.24 to the FY 2013 Revised Budget Plan. The audit adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustments will be included in the FY 2014 Third Quarter package.

[3] Represents funding received by the Department of Family Services, Health Department, Office to Prevent and End Homelessness, Fairfax-Falls Church Community Services Board, and the Department of Vehicle Services as part of the American Recovery and Reinvestment Act of 2009 (ARRA).

[4] Emergency Preparedness grant funding is reflected as a separate category in order to centrally identify grant funds earmarked for security and emergency preparedness requirements. Agencies currently involved in this effort include the Office of Public Affairs, Department of Information Technology, Health Department, Police Department, Fire and Rescue Department, and the Office of Emergency Management.

[5] The Ending Balance in Fund 50000, Federal-State Grant Fund, fluctuates primarily due to timing, as some revenues received late in the fiscal year have not been by spent by June 30 as the time period for spending grant funds often continues beyond the end of the fiscal year.

Fund S10000
Public School Operating

Focus

Expenditures required for operating, maintaining and supporting the instructional program of Fairfax County Public Schools (FCPS) are recorded in Fund S10000, Public School Operating. These expenditures include the costs for salaries and related employee benefits, materials, equipment and services, as well as costs for projected changes in membership and inflation. Revenue to support these expenditures is provided by a transfer from the County General Fund, state and federal aid, tuition payments from the City of Fairfax, as well as other fees and transfers.

It should be noted that the following fund statement reflects the FY 2015 Fairfax County Public School Superintendent's Proposed Budget, which was released on January 9, 2014 and included a request for a 5.7 percent increase to the General Fund transfer. Adjustments to the Superintendent's Proposed Budget, adopted by the Fairfax County School Board on February 6, 2014 are discussed in the Overview volume of the County's FY 2015 Advertised Budget Plan.

All financial schedules included in the FY 2015 Advertised Budget Plan reflect a 2.0 percent increase in the General Fund transfer as proposed by the County Executive. The proposed County General Fund transfer for school operations in FY 2015 totals $1,751,328,506.

More details on the FCPS budget can be found at http://www.fcps.edu/news/fy2015.shtml.

Fund S10000
Public School Operating

FUND STATEMENT

Fund S10000, Public School Operating Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance:				
Budgeted Beginning Balance	$57,491,613	$65,740,509	$65,740,509	$48,532,885
Grants Carryover	2,171	0	0	0
Department Carryover	5,196,256	0	4,878,600	0
Schools/Projects Carryover	26,381,406	0	22,281,755	0
Undelivered Orders	45,981,611	0	36,083,968	0
Identified Needs	3,478,872	0	10,626,595	0
Total Beginning Balance	$138,531,929	$65,740,509	$139,611,427	$48,532,885
Reserves:				
Future Year Beginning Balance	$44,204,962	$0	$48,532,885	$0
Textbook Replacement	7,723,500	0	906,531	3,469,044
School Board Flexibility Reserve	8,000,000	0	8,000,000	0
VRS Reserve Available from Prior Year	60,600,000	16,910,502	16,910,502	0
Total Reserves	$120,528,462	$16,910,502	$74,349,918	$3,469,044
Revenue:				
Sales Tax	$166,833,237	$164,059,342	$169,895,902	$171,668,357
State Aid	383,115,415	384,127,535	387,162,792	375,868,838
Federal Aid	42,892,996	42,489,699	54,806,855	41,964,699
City of Fairfax Tuition	43,522,681	43,686,416	43,036,416	43,036,416
Tuition, Fees, and Other	20,238,967	16,920,149	17,570,149	23,001,501
Total Revenue[2]	$656,603,296	$651,283,141	$672,472,114	$655,539,811
Transfers In:				
County General Fund (10001)	$1,683,322,285	$1,716,988,731	$1,716,988,731	$1,815,133,009
County Cable Communications (40030)	600,000	600,000	600,000	600,000
Total Transfers In	$1,683,922,285	$1,717,588,731	$1,717,588,731	$1,815,733,009
Total Available	$2,599,585,972	$2,451,522,883	$2,604,022,190	$2,523,274,749
Total Expenditures[2]	$2,351,455,192	$2,396,455,453	$2,512,427,354	$2,488,163,904
Transfers Out:				
Consolidated County & Schools Debt Fund (20000)	$3,776,323	$3,776,923	$3,776,923	$3,775,323
School Construction Fund (S31000)	7,616,120	12,538,992	14,038,992	7,418,928
School Adult & Community Education Fund (S43000)	1,400,000	400,000	400,000	235,000
School Grants & Self-Supporting Fund (S50000)	21,376,992	21,376,992	21,376,992	17,622,350
Total Transfers Out	$34,169,435	$38,092,907	$39,592,907	$29,051,601
Total Disbursements	$2,385,624,627	$2,434,548,360	$2,552,020,261	$2,517,215,505
Ending Balance	$213,961,345	$16,974,523	$52,001,929	$6,059,244

Fund S10000
Public School Operating

FUND STATEMENT

Fund S10000, Public School Operating Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Reserves:				
Future Year Beginning Balance	$48,532,885	$0	$0	$0
Textbook Replacement	906,531	2,562,513	3,469,044	6,059,244
School Board Flexibility Reserve	8,000,000	0	0	0
VRS Reserve Available from Prior Years	16,910,502	0	0	0
Commitments and Carryover:				
Budgeted Beginning Balance	65,740,509	0	48,532,885	0
Other Commitments	63,244,323	0	0	0
Identified Needs:				
Bus replacement Purchase	3,000,000	0	0	0
Division Counsel	490,625	0	0	0
Joint BOS/SB Synthetic Turf Initiative	1,500,000	0	0	0
Licensure Requirements	350,000	0	0	0
Major Maintenance	3,550,970	0	0	0
Music Program Assessment Costs	300,000	0	0	0
Preventive Maintenance	1,200,000	0	0	0
Working Condition Standards	235,000	0	0	0
Available Ending Balance	$0	$14,412,010	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board (SB) on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors (BOS) on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $2,587,906 have been reflected as an increase to FY 2013 revenue and audit adjustments in the amount of $1,039,478 have been reflected as a decrease to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

Fund S40000
Public School Food and Nutrition Services

Focus

Fund S40000, Food and Nutrition Services, totals $91.4 million in FY 2015 for all Food and Nutrition Services' operational and administrative costs. This fund is entirely self-supporting and is operated under the federally-funded National School Lunch and Child Nutrition Acts.

The Food and Nutrition Services program:

- Procures, prepares and serves lunches, breakfasts, and a la carte items to over 149,000 customers daily;
- Offers breakfasts in 173 schools and centers;
- Contracts meal provision to day care centers, Family and Early Childhood Education Program (FECEP) centers, and snack provision to all School-Age Child Care (SACC) programs and After School Middle School programs; and
- Provides meals and nutrition counseling at senior nutrition sites and Meals-on-Wheels programs.

Other responsibilities include nutrition education, enforcement of sanitary practices, specifications for food and equipment, and layout and design of kitchens in new schools.

No support from Fund S10000, School Operating Fund, is required as sufficient revenues are derived from food sales and federal and state aid.

Fund S40000
Public School Food and Nutrition Services

FUND STATEMENT

Fund S40000, Public School Food and Nutrition Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$18,830,555	$15,690,511	$15,689,133	$10,104,060
Revenue:				
Food Sales	$43,562,521	$48,233,348	$43,998,145	$46,263,877
Federal Aid	31,574,159	31,517,587	31,889,901	33,933,782
State Aid	981,400	892,202	991,214	1,048,179
Other Revenue	55,602	54,950	54,950	51,337
Total Revenue[2]	$76,173,682	$80,698,087	$76,934,210	$81,297,175
Total Available	$95,004,237	$96,388,598	$92,623,343	$91,401,235
Total Expenditures[2]	$79,219,588	$82,297,558	$82,519,283	$84,213,175
Food and Nutrition Services General Reserve[3]	$0	$14,091,040	$10,104,060	$7,188,060
Total Disbursements	$79,219,588	$96,388,598	$92,623,343	$91,401,235
Inventory Change	$95,516	$0	$0	$0
Ending Balance	$15,689,133	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $20,821 have been reflected as a decrease to FY 2013 revenue and audit adjustments in the amount of $153,302 have been reflected as an increase to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

[3] Any unused portion of the allocated Food and Nutrition Services General Reserve carries forward into the subsequent budget year. Accordingly, the FY 2015 beginning balance is the projected ending balance for FY 2014 of $0 plus the estimated balance for the reserve of $10,104,060.

Fund S43000
Public School Adult and Community Education

Focus

Fund S43000, Public School Adult and Community Education, provides lifelong literacy and education opportunities for all residents and students of Fairfax County through adult education programs such as basic skill education, high school completion and English for Speakers of Other Languages (ESOL). FY 2015 expenditures are estimated at $9.7 million.

The Fund also provides for pre-kindergarten through grade 12 support programs, including behind-the-wheel driver education, SAT preparation, summer school, before- and after-school enrichment activities and remediation support.

Fund S43000
Public School Adult and Community Education

FUND STATEMENT

Fund S43000, Public School Adult and Community Education

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	($974,678)	$0	$584,155	$0
Revenue:				
State Aid	$924,913	$923,731	$923,731	$1,172,815
Federal Aid	1,872,980	1,781,117	1,941,271	1,666,438
Tuition	6,038,010	5,464,964	5,464,965	6,219,475
Industry, Foundation, Other	297,453	439,687	439,687	403,096
Total Revenue[2]	$9,133,356	$8,609,499	$8,769,654	$9,461,824
Transfers In:				
School Operating Fund (S10000)	$1,400,000	$400,000	$400,000	$235,000
Total Transfers In	$1,400,000	$400,000	$400,000	$235,000
Total Available	$9,558,678	$9,009,499	$9,753,809	$9,696,824
Total Expenditures[2]	$8,974,523	$9,009,499	$9,753,809	$9,696,824
Total Disbursements	$8,974,523	$9,009,499	$9,753,809	$9,696,824
Ending Balance	$584,155	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $122,062 have been reflected as a decrease to FY 2013 revenue and audit adjustments in the amount of $143,580 have been reflected as an increase to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

Fund S50000
Public School Grants and Self-Supporting Programs

Focus

Fund S50000, Public School Grants and Self-Supporting Programs, consists of two subfunds: the Grants Subfund and the Summer School and Standards of Learning (SOL) Remediation Subfund. FY 2015 revenue reflects federal, state and private industry grants, summer school fees and transfers from Fund S10000, School Operating, and Fund 40030, Cable Communications. FY 2015 disbursements are estimated at $66.5 million.

Fund S50000
Public School Grants and Self-Supporting Programs

FUND STATEMENT

Fund S50000, Public School Grants and Self-Supporting Programs

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$13,025,450	$844,715	$14,773,434	$0
Revenue:				
State Aid	$10,753,882	$9,778,373	$9,525,196	$10,273,469
Federal Aid	33,499,581	31,066,002	36,560,574	26,441,526
Tuition	2,164,838	1,969,447	2,010,330	2,010,330
Industry, Foundation, Other	1,257,676	499,535	815,160	0
Grants Reserve	0	0	6,000,000	6,000,000
Total Revenue[2]	$47,675,977	$43,313,357	$54,911,260	$44,725,325
Transfers In:				
School Operating Fund Grants (S10000)	$8,865,952	$8,865,952	$8,865,952	$8,865,952
School Operating Fund Summer School (S10000)	12,511,040	12,511,040	12,511,040	8,756,398
Cable Communications Fund (40030)[3]	4,548,169	4,132,175	4,132,175	4,132,175
Total Transfers In	$25,925,161	$25,509,167	$25,509,167	$21,754,525
Total Available	$86,626,588	$69,667,239	$95,193,861	$66,479,850
Total Expenditures[2]	$71,853,154	$69,667,239	$81,412,117	$60,479,850
Reserves	0	0	13,781,744	6,000,000
Total Disbursements	$71,853,154	$69,667,239	$95,193,861	$66,479,850
Ending Balance	$14,773,434	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $44,770 have been reflected as an increase to FY 2013 revenue and audit adjustments in the amount of $15,190 have been reflected as a decrease to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

[3] The FY 2015 transfer from Fund 40030, Cable Communications, as well as the corresponding expenditures which it supports, will be adjusted to reflect the final amount from the County, currently anticipated to be $2,607,314. In addition, an increase of $100,000 in the FY 2014 transfer from Fund 40030, Cable Communications, approved as part of the County's *FY 2013 Carryover Review*, will be reflected in the School's *FY 2014 Third Quarter Review*.

Solid Waste Management Program

Mission

To protect the public interest through solid waste management planning and regulatory oversight of the County's refuse ordinances by providing efficient and effective collection, recycling, and disposal of solid waste for customers in an environmentally responsible manner.

Focus

The Solid Waste Management Program is responsible for the management and long-range planning for all refuse and recycling within the County. Operations include a County-owned and operated refuse transfer station, a privately owned and operated Energy/Resource Recovery Facility (E/RRF), two closed municipal solid waste landfills, a regional Ashfill operated by the County, two recycling and disposal facilities, eight drop-off sites for recyclable materials, and equipment and facilities for refuse collection, disposal, and recycling operations. The operation of the Solid Waste Management Program is achieved through the Division of Solid Waste Operations and the Division of Recycling, Engineering, and Environmental Compliance. The Administrative Services Branch performs the tasks associated with the overall administrative, technical and management functions for those funds that comprise Solid Waste Management.

Fund 40130, Leaf Collection, provides curbside vacuum leaf collection within Fairfax County's 38 approved leaf collection districts. For FY 2015, approximately 25,000 homes are included within these districts. Revenue for Fund 40130 is derived from a levy charged to homeowners within leaf collection districts. The FY 2015 leaf collection levy will remain as it has for several years at a rate of $0.015 per $100 of assessed real estate value.

Fund 40140, Refuse Collection and Recycling Operations, provides for collection of refuse and recycling from approximately 44,000 individual households within Fairfax County's approved sanitary districts. Revenue to support residential collection operations is derived from the refuse collection fee. In FY 2015, the annual collection fee of $345 for sanitary district customers is recommended to remain at the same level as it has for several years.

The fund also supports collection of refuse and recycling from properties owned and occupied by Fairfax County. Revenue for this service is collected from County agencies to which the service is provided. The SWMP also provides funds for management of the solid waste collection services for General Fund programs including Community Cleanup, Court/Board Directed Cleanups, Evictions and Health Department Referral operations.

The County's Recycling Program is also funded through Fund 40140. This program consists of all outreach and education about the County's entire solid waste management program; operation of the eight County recycling drop off centers; opportunities to recycle items not collected at the curb such as computers, televisions, rechargeable batteries, and compact fluorescent lamps; document shredding opportunities for County residents; and participation in all major County events.

Fund 40150, Refuse Disposal, provides for delivering refuse collected throughout Fairfax County to the Energy/Resource Recovery Facility (E/RRF), the Prince William County Facility or other appropriate landfill; transferring yard waste to compost facilities; coordinating the facility use agreement between Fairfax and Prince William Counties; operating the County's automotive battery recycling program, white goods recycling program (i.e., refrigerators, dishwashers, washers and dryers, etc.) and Household Hazardous Waste (HHW) program; managing the Recycling and Disposal Centers; and providing brush mulching services.

Under the current industry environment, the County's competitive pricing system for Fund 40150, Refuse Disposal, has proven to be sufficient to cover the current disposal operation costs as well as the cost of the non-revenue generating programs. These non-revenue based programs include the countywide recycling education/outreach; the Household Hazardous Waste program; maintenance and environmental monitoring of the closed I-66 landfill; and the Code Enforcement Program. In FY 2015, the system disposal charge and the Recycling and Disposal Center fee are proposed to increase $2 to $62 per ton. A contractual disposal rate for FY 2015 will be negotiated with private waste haulers, but it is anticipated to remain at $54 per ton, the same as in FY 2014.

Fund 40160, Energy/Resource Recovery Facility (E/RRF), funds the County's waste-to-energy facility which annually processes over 1 million tons of waste. This waste is used to generate electrical power in excess of 80 megawatts, enough to power approximately 75,000 homes annually. The County charges a tip fee to all users of the E/RRF and subsequently pays the contractual disposal fee to Covanta Fairfax, Incorporated (CFI) from these revenues. The formula-driven contract between the County and CFI is based on support requirements for incinerator operations. The yearly estimate is calculated using expenses for plant operations and maintenance costs, as well as, other pass through costs such as landfilling incinerator ash, reagents and utilities. These costs are significantly offset by credits derived from the sale of electricity to Dominion Virginia Power and recovery of ferrous and non-ferrous metals from the ash. The current contract with CFI will remain in effect until February 1, 2016. The staff continues to explore alternatives for waste disposal in the future. Careful management of the Service Agreement with CFI, stable revenues from electricity sales, increase in metal recycling, and final payment of the construction bonds have allowed the County to hold down disposal fees charged to customers. Based on the uncertainty of disposal methods and rates in the future, the disposal rate of $29 per ton will remain the same through FY 2015.

Fund 40170, I-95 Refuse Disposal, funds the County's I-95 (Landfill) Ashfill which serves the solid waste disposal needs of the residents of Fairfax County, as well as, the needs of participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Ashfill closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Ashfill continues to operate as a model facility - meeting operations permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. Increasing costs associated with maintenance and groundwater remediation related to the closed portion of the landfill are anticipated. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills or recycling facilities for final disposal. In FY 2015, the Refuse Disposal fee is proposed to increase to $22.50 per ton from the FY 2014 level of $19.50 per ton. It should be noted that the ash disposal rate at I-95 is anticipated to increase in future years to accommodate operational requirements and provide sufficient reserve funding for capital projects and post closure care.

Specific description, discussion, and funding requirements for each fund of the Solid Waste Management Program can be found on the subsequent pages.

OPERATIONAL FEE STRUCTURE

Solid Waste Operations Fee Structure[1]

	Fund 40130, Leaf Collection	Fund 40140, Refuse Collection and Recycling Operations	Fund 40150, Refuse Disposal	Fund 40160, E/RRF	Fund 40170, I-95 Refuse Disposal
FY 2015 Fee	$0.015/$100 Assessed Property Value	$345 Curbside	$62/Ton, System Fee $54 Estimated (to be negotiated) Contract/Discount $62/Ton, Recycling and Disposal Center	$29/Ton	$22.50/Ton
FY 2014 Fee	$0.015/$100 Assessed Property Value	$345 Curbside	$60/Ton, System Fee $54 Negotiated Contract/Discount $60/Ton Recycling and Disposal Center	$29/Ton	$19.50/Ton
Who Pays	Leaf District Residents	Sanitary District Residents	Private Collectors, Residents and County Agencies through Fund 40140	The County through Fund 40150	E/RRF, Fund 40150, and Participating Jurisdictions

[1] There are numerous special rates that have been negotiated and implemented as needed which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	 FY 2012 Actual	 FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Output:					
Total tons of sanitary district refuse and recyclables	78,017	79,806	78,000/77,439	78,000	78,000
Total County tons recycled	472,646	571,116	500,000/647,456	500,000	500,000
Ton of material delivered to the E/RRF	996,051	1,038,812	1,020,000/946,791	1,020,000	1,020,000
Efficiency:					
Cost per ton of refuse and recyclables collected in the sanitary districts	$169.02	$185.47	$202.84/$178.59	$210.07	$206.08
Disposal cost avoidance by recycling ($ million)	$25.90	$30.30	$26.50/$34.30	$26.50	$27.00
Cost per ton of material disposed (contract rate)	$55.00	$53.00	$53.00/$53.00	$54.00	$54.00
Service Quality:					
Percent of customers or citizens rating refuse services as good or better	91.0%	98.10%	95.0%/97.7%	95.0%	95.0%
Did the division meet the mandated recycling rate?	Yes	Yes	Yes/Yes	Yes	Yes
Tons delivered to E/RRF in excess of Guaranteed Annual Tonnage (GAT)	65,301	108,062	89,250/16,041	89,250	89,250
Outcome:					
Customer satisfaction deviation from 95 percent target	(4.0%)	3.1%	0.0%/2.9%	0.0%	0.0%
Total County recycling rate	47.0%	47.0%	40.0%/51.0%	40.0%	45.0%
Percent of GAT Met	107.02%	111.61%	109.59%/101.72%	109.59%	109.59%

Performance Measurement Results

The performance measures for the Solid Waste Management Program were met and exceeded in FY 2013. The program exceeded the service quality measure of 95 percent of its customer rating refuse services good or better by 2.9 percentage points, exceeded the state-mandated recycling rate by 26 percentage points, and exceeded the tonnage requirement to deliver to the E/RRF by 16.041 tons or 1.72 percent. It is interesting to note that 51 percent of the waste collected in Fairfax County by any organization was recycled while in the County's sanitary districts 50 percent of all waste collected was recycled. In addition, it is expected that the performance measures will be met and exceeded in FY 2014 and FY 2015.

Unclassified Administrative Expenses - Solid Waste General Fund Programs

Mission

To provide funding support for the elimination of unsanitary conditions that present a hazard to the environment and to the health, safety and welfare of County residents.

Focus

The General Fund provides funding to operate the Community Cleanup Program, Court/Board-directed Cleanups, the Health Department Referral Program, the Eviction Program and Emergency Storm Cleanup.

The Solid Waste Collection Management Program through Fund 40140, Refuse Collection and Recycling Operations, provides equipment and personnel for program operations. The Community Cleanup Program supports community and civic associations' efforts to enhance and maintain the appearance of neighborhoods and the environment. In addition, the division eliminates hazardous conditions identified by the Fairfax County Courts, the Fairfax County Board of Supervisors, the Fairfax County Health Department and the Fairfax County Sheriff's Office with regards to evictions.

All charges incurred by Fund 40140, Refuse Collection and Recycling Operations, for providing collection and disposal services for these programs are billed to the General Fund. The overall cost to the General Fund is reduced by the cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department or the County Courts. The recovered funds are returned to the General Fund.

Agency accomplishments, new initiatives, and performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Solid Waste General Fund Programs	$123,429	$195,076	$195,076	$195,076
Total Expenditures	$123,429	$195,076	$195,076	$195,076
Income:				
Cleanup Fees[1]	$27,614	$2,900	$2,900	$2,900
Total Income	$27,614	$2,900	$2,900	$2,900
NET COST TO THE COUNTY	$95,815	$192,176	$192,176	$192,176

[1] The overall cost to the General Fund is reduced by fees recovered from property owners, who are charged for cleanup work performed on their property at the direction of the Health Department, or by sanctions imposed at the direction of the County Court for cleanups stemming from zoning violations.

Unclassified Administrative Expenses - Solid Waste General Fund Programs

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

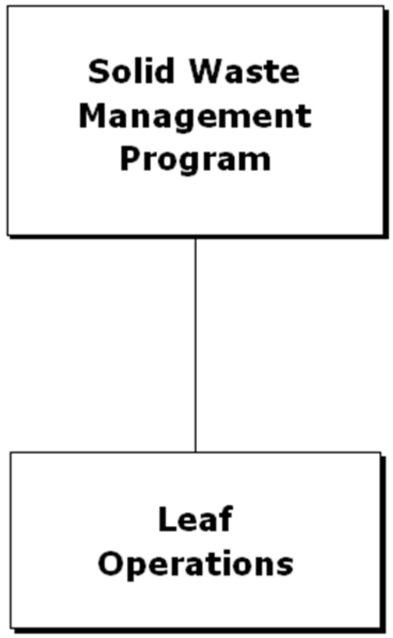
- FY 2015 funding remains at the same level as the FY 2014 Adopted Budget Plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no revisions to this agency since approval of the FY 2014 Adopted Budget Plan.

Fund 40130
Leaf Collection



Mission

To provide vacuum leaf collection service at the streetline for all customers within designated sanitary leaf districts on three separate occasions during the leaf collection season (the period from October through January) in order to enhance the County's aesthetic environment and reduce the impact to surface waters.

Focus

The Solid Waste Management Program currently provides for leaf collection and disposal within 38 Fairfax County Collection Districts in Fund 40130, Leaf Collection. Leaf Districts are established and abolished through a petition process approved by the Board of Supervisors. This process could result in an increase or a decrease in the number of residential properties within a specific collection district, or a district could be totally eliminated. Petition approvals affect the number of units serviced in a given year.

Leaf Collection supports the following County Vision Elements:

- *Creating a Culture of Engagement*
- *Connecting People and Places*
- *Practicing Environmental Stewardship*
- *Exercising Corporate Stewardship*

All leaves collected are either transported to a composting facility in Loudoun County or Prince William County or mulched and provided to residents. Revenue is derived from a

collection levy (service fee) that is charged to homeowners within the leaf districts. The FY 2015 levy is $0.015 per $100 of assessed real estate value, an amount that is unchanged from the FY 2014 level. This will generate an estimated $2,122,695 in revenue in FY 2015. The County will continue to monitor the impact of real estate values on this fund, to ensure that sufficient funds and balances are available from leaf assessment revenue to cover future-year costs.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$1,698,182	$2,290,182	$2,290,182	$2,139,182
Capital Equipment	129,246	18,000	18,000	48,000
Total Expenditures	$1,827,428	$2,308,182	$2,308,182	$2,187,182

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Operating Expenses** **($151,000)**
  A decrease of $151,000 in Operating Expenses is based on FY 2013 actual experience and reflects the program's efforts to streamline operating costs and improve efficiency.

- **Capital Equipment** **$48,000**
  Funding of $48,000 in Capital Equipment is included to provide for the replacement of two leaf machines based on age, mileage criteria and repair costs.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no revisions to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 40130
Leaf Collection

FUND STATEMENT

Fund 40130, Leaf Collection

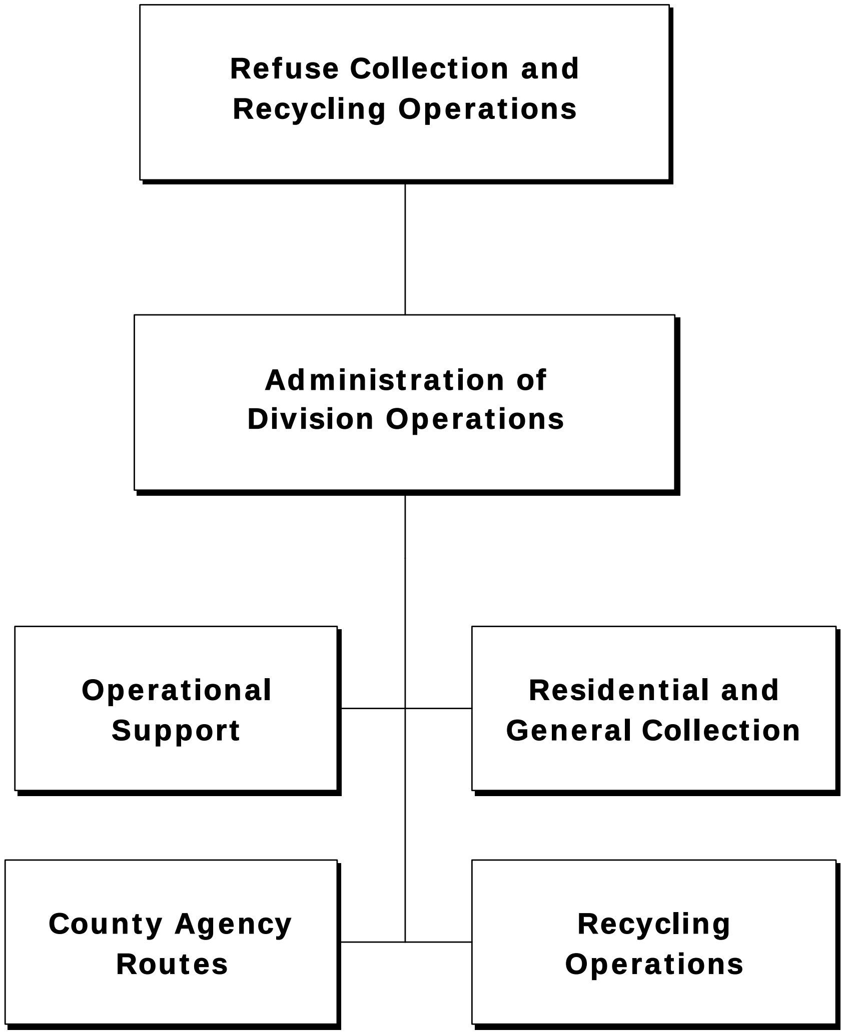
	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,448,453	$3,027,180	$3,745,051	$3,551,123
Revenue:				
Interest on Investments	$12,880	$6,058	$6,058	$8,878
Rental of Equipment	49,504	48,510	48,510	49,560
Sale of Equipment	40,981	3,000	3,000	6,000
Leaf Collection Levy/Fee	2,020,661	2,056,686	2,056,686	2,122,695
Total Revenue	$2,124,026	$2,114,254	$2,114,254	$2,187,133
Total Available	$5,572,479	$5,141,434	$5,859,305	$5,738,256
Expenditures:				
Operating Expenses	$1,698,182	$2,290,182	$2,290,182	$2,139,182
Capital Equipment	129,246	18,000	18,000	48,000
Total Expenditures	$1,827,428	$2,308,182	$2,308,182	$2,187,182
Total Disbursements	$1,827,428	$2,308,182	$2,308,182	$2,187,182
Ending Balance[1]	$3,745,051	$2,833,252	$3,551,123	$3,551,074
Operating Reserve[2]	$0	$0	$0	$328,077
Capital Equipment Reserve	738,902	800,000	800,000	800,000
Rate Stabilization Reserve[3]	2,288,278	2,033,252	2,751,123	2,422,997
Unreserved Balance	$717,871	$0	$0	$0
Leaf Collection Levy/Fee per $100 Assessed Value	$0.015	$0.015	$0.015	$0.015

[1] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of expenditure requirements.

[2] The Operating Reserve is established to provide a minimum of 15 percent of the operating budget to maintain financial stability for unforeseen expenditures.

[3] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

Fund 40140
Refuse Collection and Recycling Operations



Mission

To protect Fairfax County citizens against disease, pollution, and other contamination associated with the improper disposal of refuse, by providing efficient and economical refuse collection services to citizens in 83 refuse collection sanitary districts and to Fairfax County agencies. To reduce the County's municipal solid waste stream through the effective development, implementation and management of comprehensive waste reduction and recycling programs to ensure that Fairfax County meets or exceeds the Commonwealth of Virginia's mandated goal of recycling 25 percent of the solid waste stream.

Focus

Refuse Collection and Recycling operations of the Solid Waste Management Program (SWMP), is responsible for the collection of refuse and recyclable materials within Fairfax County's sanitary districts, County agencies and eight un-manned recycling drop-off centers. The agency coordinates the County's waste reduction and recycling program. It is also responsible for the administration and program operations of the Solid Waste General Fund Programs (e.g., Health Department Referrals, Community Cleanups, Evictions and Court-Ordered Cleanups) on behalf of the County.

Fund 40140
Refuse Collection and Recycling Operations

Residents within sanitary refuse collection districts, which are created by the Board of Supervisors upon receipt of petition, to provide said service, are charged an annual fee for weekly refuse and recycling collection service through the semi-annual property tax collection system. In FY 2015, the annual collection rate of $345 will remain the same as the FY 2014 Adopted Budget Plan level.

SWMP is responsible for the collection of refuse from County agencies and several institutions including George Mason University and Northern Virginia Community College, Annandale Campus. Revenue is derived from billings to County agencies and other institutions based on the cubic yard capacity of the containers assigned to individual agencies as needed to provide adequate service. The cost per cubic yard is formula-driven and is based on fiscal year operating expenses.

Refuse Collection and Recycling Operations supports the following County Vision Elements:

Creating a Culture of Engagement

Practicing Environmental Stewardship

The SWMP will continue two programs designed to address oversized piles of waste and illegal dumping throughout the County. The first program, entitled *MegaBulk*, provides residents with a convenient and cost-competitive way to remove oversized piles of waste while providing a revenue stream for the collection program. This service is provided by Division of Solid Waste Collection and Recycling (DSWCR) operational staff and is billed individually to each customer based on the size of the pile of refuse that is placed at the curb. Residents, who request this service from SWMP, are provided with a price for the service prior to collection and may pay by check or credit card. Residents are not obligated to use the service even after a price quote is provided, as they may elect to use another company to perform the work.

The second program entitled *Clean Streets Initiative* (CSI), partners with the Fairfax County Health Department to respond to complaints about uncollected waste dumped or illegally placed on properties throughout the County. The Health Department refers the complaint to SWMP which contact the property owner to compel him/her to remove the waste. If the owner refuses to remove the waste, then SWMP staff removes the material for disposal and the owner is billed for the service. If the owner still refuses to pay, a lien is placed on the property for the price of the waste removal service.

Recycling Operations is responsible for providing the overall management of solid waste reduction and recycling programs that are required by the County and for developing plans for future recycling programs and waste reduction systems. The annual recycling rate in Fairfax County based on Calendar Year 2012 information is 51 percent, well above the Commonwealth of Virginia's mandated rate of 25 percent. The agency's goal is to maintain a high rate of recycling in the County.

Agency performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Fund 40140
Refuse Collection and Recycling Operations

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$10,564,339	$10,741,128	$10,875,637	$11,362,559
Operating Expenses	7,970,826	9,856,532	9,873,361	9,101,333
Capital Equipment	1,012,696	2,850,000	5,299,207	2,265,000
Capital Projects	0	125,000	1,107,512	0
Subtotal	$19,547,861	$23,572,660	$27,155,717	$22,728,892
Less:				
Recovered Costs	($983,511)	($860,753)	($860,753)	($1,319,509)
Total Expenditures	$18,564,350	$22,711,907	$26,294,964	$21,409,383
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	147 / 147	147 / 147	147 / 147	147 / 147

Administration of Division Operations
- 1 Deputy Director, DPWES and Recycling
- 1 Public Works Environmental Services Manager
- 1 Management Analyst III
- 2 Management Analysts II
- 1 Safety Analyst
- 1 Network/Telecom. Analyst I
- 5 Administrative Assistants IV
- 1 Administrative Assistant III
- 1 Financial Specialist II

Operational Support
- 1 Solid Waste Oper. Div. Director
- 2 Asst. Refuse Superintendents
- 2 Public Works Environmental Services Specialists
- 1 Administrative Assistant III
- 3 Administrative Assistants II
- 1 Welder I
- 1 Welder II
- 2 Equipment Repairers
- 2 Senior Maintenance Workers
- 4 Maintenance Supervisors

Residential and General Collections
- 1 Safety Analyst
- 1 Public Works Environmental Services Specialist
- 4 Heavy Equipment Supervisors
- 9 Heavy Equipment Operators
- 30 Motor Equipment Operators
- 49 Maintenance Workers

County Agency Routes
- 4 Heavy Equipment Operators
- 1 Engineering Technician I
- 1 Heavy Equipment Supervisor

Recycling Operations
- 1 Public Works Environmental Services Specialist
- 1 Management Analyst IV
- 1 Management Analyst II
- 2 Management Analysts I
- 1 Internet/Intranet Architect I
- 3 Heavy Equipment Operators
- 1 Information Officer III
- 1 Engineering Technician II
- 2 Senior Maintenance Workers
- 1 Maintenance Worker

TOTAL POSITIONS
147 Positions / 147.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$723,843**

An increase of $723,843 in Personnel Services includes $583,566 to support increases in Fringe Benefits and additional exempt limited term salaries to assist with curbside recycling operations. In addition, $134,143 reflects a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $6,134 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

- **Other Post-Employment Benefits** **($102,412)**
  A decrease of $102,412 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Operating Expenses** **($750,000)**
  A decrease of $750,000 in Operating Expenses is based on actual experience in FY 2013 and reflects the program's effort to streamline operating costs to improve efficiencies.

- **PC Replacement Adjustment** **($5,199)**
  A decrease of $5,199 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Recovered Costs** **($458,756)**
  An increase of $458,756 in Recovered Costs is based on salary requirements and program charges and reflects the recoverable administrative costs to support the division.

- **Capital Equipment** **$2,265,000**
  Funding of $2,265,000 for the replacement of Capital Equipment including $1,200,000 for four automated refuse trucks; $470,000 for two rear loading packers; $165,000 for one small rear loading packer; $120,000 for three pick-up trucks; and $310,000 for two open body trucks. These replacement items have all exceeded their useful life and are required to be replaced based on age, mileage, and frequency of costly repairs.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$3,583,057**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved an increase of $3,583,057, including $134,509 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $2,466,036 in encumbered funding in Operating Expenses and $982,512 in unexpended capital project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 40140
Refuse Collection and Recycling Operations

FUND STATEMENT

Fund 40140, Refuse Collection

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$11,633,002	$8,975,596	$12,493,731	$6,064,603
Revenue:				
Interest on Investments	$48,046	$18,775	$18,775	$15,498
Refuse Collection Fees[1]	16,089,488	15,701,137	15,701,137	15,984,495
Refuse Disposal Fees	968,014	1,790,000	1,790,000	1,790,000
Leaf Collection Fees	455,103	722,876	722,876	471,258
Sale of Assets and Recyclables	464,688	664,000	664,000	342,574
Miscellaneous Revenues	75,365	313,327	313,327	15,335
Charges for Services	464,473	415,587	415,587	410,791
Replacement Reserve Fees	714,610	674,255	674,255	540,345
State Litter Funds	145,292	100,879	100,879	145,292
Total Revenue	$19,425,079	$20,400,836	$20,400,836	$19,715,588
Total Available	$31,058,081	$29,376,432	$32,894,567	$25,780,191
Expenditures:				
Personnel Services	$10,564,339	$10,741,128	$10,875,637	$11,362,559
Operating Expenses	7,970,826	9,856,532	9,873,362	9,101,333
Recovered Costs[2]	(983,511)	(860,753)	(860,753)	(1,319,509)
Capital Equipment	1,012,696	2,850,000	5,299,206	2,265,000
Capital Projects	0	125,000	1,107,512	0
Total Expenditures	$18,564,350	$22,711,907	$26,294,964	$21,409,383
Transfers Out:				
General Fund (10001)[3]	$0	$535,000	$535,000	$535,000
Total Transfers Out	$0	$535,000	$535,000	$535,000
Total Disbursements	$18,564,350	$23,246,907	$26,829,964	$21,944,383
Ending Balance[4]	$12,493,731	$6,129,525	$6,064,603	$3,835,808
Construction and Infrastructure Reserve[5]	$1,782,769	$1,224,467	$1,224,467	$348,696
Rate Stabilization Reserve[6]	3,811,697	1,455,803	1,390,881	1,390,881
Capital Equipment Reserve[7]	3,071,130	3,139,255	3,139,255	841,589
Operating Reserve[8]	310,000	310,000	310,000	1,250,000
Unreserved Balance	$3,518,135	$0	$0	$4,642
Levy per Household Unit[1]	$345/Unit	$345/Unit	$345/Unit	$345/Unit

[1] The FY 2015 levy/collection fee per household unit is set at $345 per unit. The vast majority of these fees are collected as a separate levy included on the Real Estate Tax bill. Approximately 450 units must be billed directly by the agency.

[2] Recovered Costs represent billings to Fund 40130, Leaf Collection, for its share of the total administrative costs for the Division of Collection and Recycling. Also included is an amount billed to Fund 40150, Refuse Disposal, for administrative costs for the recycling program which is coordinated by Fund 40140, Refuse Collection and Recycling Operations.

[3] Funding in the amount of $535,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40140. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[4] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[5] The Construction and Infrastructure Reserve funds emergency repairs necessary at the Newington Solid Waste Facility.

[6] The Rate Stabilization Reserve provides funds to mitigate against any need for an unusually large rate increase in a future year.

[7] The Capital Equipment Reserve consolidates the Collection Equipment Reserve, Recycling Equipment Reserve and Residential/General Equipment Reserve and is for future capital equipment requirements based on replacement value and age of equipment.

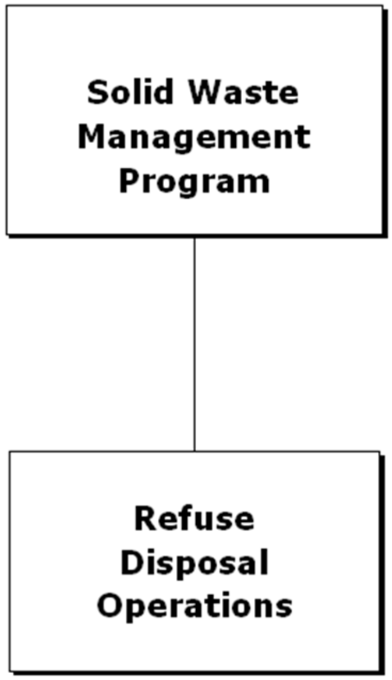
[8] The Operating Reserve consolidates the Wheeled Container Reserve and PC Replacement Reserve and is for the purchase/replacement of single-stream recycling and trash collection containers for sanitary district customers, the timely replacement of obsolete computer equipment and other operating requirements.

FY 2015 Summary of Capital Projects

Fund 40140, Refuse Collection and Recycling Operations

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
SW-000001	Newington Refuse Facility Enhancements	$1,718,039	$0.00	$757,511.51	$0
SW-000007	Newington-Stormwater Upgrades	350,000	0.00	350,000.00	0
Total		$2,068,039	$0.00	$1,107,511.51	$0

Fund 40150
Refuse Disposal



Mission

To protect Fairfax County citizens against disease, pollution and other contamination associated with the improper disposal of refuse, through safe and sanitary transportation of solid waste from the I-66 Transfer Station to the Energy/Resource Recovery Facility (E/RRF). The agency also transports debris generated through the Yard Waste program to disposal facilities in Prince William and Loudoun Counties. In addition, this agency operates the Household Hazardous Waste program and the Recycling and Disposal Center, including all associated technical and administrative functions.

Focus

Fund 40150, Refuse Disposal, has the primary responsibility for coordinating the disposal of solid waste generated within Fairfax County by channeling the collected refuse to the E/RRF. Refuse that cannot be burned in the E/RRF is directed to a landfill or disposed of through a contractor. Yard debris is transported to Prince William County or a private compost facility. Other operations coordinated within this fund are the Recycling and Disposal Center, the Household Hazardous Waste (HHW) program, the Ordinance Enforcement program, the Brush Grinding program, the White Goods program and the Battery program.

Fund 40150
Refuse Disposal

In FY 2015, both the System Fee and Recycling and Disposal Center fee will increase from $60 to $62 per ton. The contractual disposal rate for FY 2015 is anticipated to remain at $54 per ton, as in FY 2014. Based on this adjustment and the current projected decrease in waste tonnage, the total FY 2015 revenue for the fund is projected to be $50,461,193, an increase of $118,443 over the FY 2014 Adopted Budget Plan total of $50,342,750.

Refuse Disposal supports the following County Vision Elements:

- *Maintaining Safe and Caring Communities*
- *Creating a Culture of Engagement*
- *Practicing Environmental Stewardship*
- *Exercising Corporate Stewardship*

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$10,714,557	$10,813,028	$10,944,792	$11,444,900
Operating Expenses	33,762,782	39,423,694	39,423,969	39,463,194
Capital Equipment	4,298,208	1,969,000	2,166,003	1,788,794
Capital Projects	113,359	0	2,240,964	1,000,000
Subtotal	$48,888,906	$52,205,722	$54,775,728	$53,696,888
Less:				
Recovered Costs	($594,996)	($778,337)	($778,337)	($778,337)
Total Expenditures	$48,293,910	$51,427,385	$53,997,391	$52,918,551
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	144 / 144	144 / 144	144 / 144	144 / 144

Administration		Transfer Station Operations			
1	Assistant Director	1	Division Director, Recycling, Engineer and Env. Compliance	54	Heavy Equipment Operators
1	Public Works Environmental Services Manager	1	Public Works Environmental Services Manager	1	Motor Equipment Operator
1	Engineering Technician II	5	Asst. Refuse Superintendents	3	Senior Maintenance Workers
1	Public Works Environmental Services Specialist	1	Engineer III	19	Maintenance Workers
1	Management Analyst III	3	Heavy Equipment Supervisors	1	Code Specialist II
1	Management Analyst II	1	Management Analyst IV	8	Lead Refuse Operators
1	Network/Telecom. Analyst II	1	Management Analyst II	3	Maintenance Trade Helpers II
1	Financial Specialist II	5	Engineering Technicians II	1	Administrative Assistant III
3	Administrative Assistants IV	3	Engineering Technicians I	3	Administrative Assistants II
2	Administrative Assistants III	3	Environmental Technicians II	1	Safety Analyst
1	Human Resources Generalist I	10	Weighmasters	1	Welder II
				1	Welder I

TOTAL POSITIONS
144 Positions / 144.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$726,184**
  An increase of $726,184 in Personnel Services includes an increase of $518,861 in Fringe Benefits in FY 2015 and $77,194 due to position reclassifications based on recycling operation requirements. In addition, an increase of $125,915 reflects a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $4,214 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

- **Other Post-Employment Benefits** **($94,312)**
  A decrease of $94,312 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **PC Replacement Adjustment** **$39,500**
  An increase of $39,500 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Capital Equipment** **$1,788,794**
  Funding of $1,788,794 in Capital Equipment includes $992,000 for the replacement of eight Refuse Trailers; $580,000 for four Road Tractors; $110,000 for one Hydro Seeder; $50,000 for one Broom Tractor; $40,000 for one mower; and $16,794 for one air compressor. These replacement items have all exceeded their useful life and are required to be replaced based on age, mileage, frequency of costly repairs, excessive downtime and overall condition of the equipment.

- **Capital Projects** **$1,000,000**
  Funding in the amount of $1,000,000 in Capital Projects has been included in FY 2015 to continue to upgrade the leachate system at the I-66 Transfer Station. Funding will correct areas which have settled due to waste decomposition, the addition of new landfill gas wells and piping for controlling the landfill migration and groundwater corrective action. The renovation work includes the installation of a low-permeability cap on the existing slopes and improving the stormwater management system.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$2,570,006**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $2,570,006, including $131,764 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $2,240,964 for the carryover of unexpended capital project balances and $197,278 in encumbered funding in Operating Expenses.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 40150
Refuse Disposal

FUND STATEMENT

Fund 40150, Refuse Disposal

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$15,322,032	$7,346,358	$11,034,057	$6,844,416
Revenue:				
Interest on Investment	$33,555	$25,160	$25,160	$29,948
Refuse Disposal Revenue	43,689,044	48,634,590	48,634,590	48,779,545
Miscellaneous Revenue:				
White Goods	$655,342	$800,000	$800,000	$800,000
Rent of Equipment, Space	244,268	280,000	280,000	300,000
Sale of Equipment	1,182,464	274,000	274,000	184,500
Licensing Fees	66,720	69,000	69,000	67,200
Miscellaneous	634,542	260,000	260,000	300,000
Subtotal Miscellaneous Revenue	$2,783,336	$1,683,000	$1,683,000	$1,651,700
Total Revenue	$46,505,935	$50,342,750	$50,342,750	$50,461,193
Total Available	$61,827,967	$57,689,108	$61,376,807	$57,305,609
Expenditures:				
Personnel Services	$10,714,557	$10,813,028	$10,944,792	$11,444,900
Operating Expenses	33,762,782	39,423,694	39,423,969	39,463,194
Capital Equipment	4,298,208	1,969,000	2,166,003	1,788,794
Recovered Costs	(594,996)	(778,337)	(778,337)	(778,337)
Capital Projects	113,359	0	2,240,964	1,000,000
Total Expenditures	$48,293,910	$51,427,385	$53,997,391	$52,918,551
Transfers Out:				
General Fund (10001)[1]	$2,500,000	$535,000	$535,000	$535,000
Total Transfers Out	$2,500,000	$535,000	$535,000	$535,000
Total Disbursements	$50,793,910	$51,962,385	$54,532,391	$53,453,551
Ending Balance[2]	$11,034,057	$5,726,723	$6,844,416	$3,852,058
Reserves:				
Capital Equipment Reserve[3]	$2,056,809	$2,000,000	$2,000,000	$411,206
Operating Reserve[4]	2,279,779	751,277	1,868,970	1,690,852
Environmental Reserve[5]	2,000,000	2,000,000	2,000,000	1,000,000
Construction and Infrastructure Reserve[6]	1,009,770	975,446	975,446	750,000
Unreserved Balance	$3,687,699	$0	$0	$0
System Disposal Rate/Ton[7]	$60	$60	$60	$62
Discounted Disposal Rate/Ton[8]	$53	$54	$54	$54

[1] The FY 2013 Transfer Out to the General Fund represents an unused balance of an FY 2008 General Fund transfer into Fund 40150, Refuse Disposal. Moreover, funding in the amount of $535,000 is transferred to the General Fund in FY 2015 to partially offset central support services supported by the General Fund which benefit Fund 40150. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[3] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-66 Transfer Station. Funds are transferred from Refuse Disposal revenue to the Capital Equipment Replacement Reserve, as are proceeds from the sale of equipment. Reserve needs are calculated based on individual vehicle age, anticipated retirement date, and anticipated replacement value.

[4] The Operating Reserve provides funds to react to unanticipated events such as significant changes in waste quantities, increases in contract disposal rates at composting facilities and landfills, increases in fuel costs, significant reductions in revenues, etc. The reserve also acts as a rate stabilization reserve, allowing smooth transition to rate changes minimizing the impact on customers.

[5] The Environmental Reserve is a contingency fund, assuring that the County has funds to implement unplanned actions to protect the environment or meet regulatory requirements related to the closed landfill at the I-66 Complex. Specific examples of current and future environmental projects are likely to include landfill gas control, groundwater protective measures, stormwater and wastewater management.

[6] The Construction and Infrastructure Reserve provides for future improvements at the I-66 Transfer Station.

[7] The FY 2015 System Disposal rate is proposed to increase to $62 per ton.

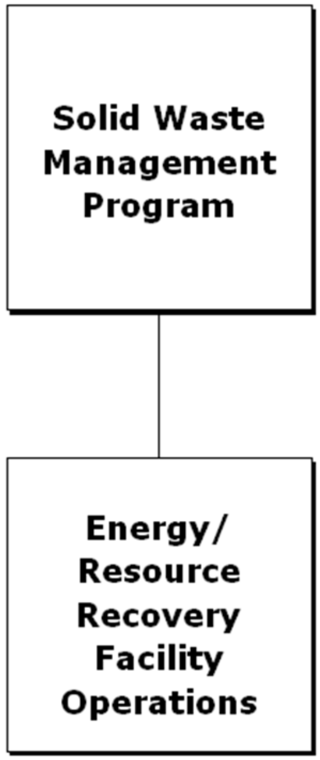
[8] In August 1998 (FY 1999), Fairfax County implemented a contractual rate discount that was offered to any hauler that guaranteed all of its collected refuse or a specified tonnage amount would be delivered to the Energy/Resource Recovery Facility (E/RRF) or other County disposal sites. The System Disposal rate in FY 2015 will remain at $54 per ton in order to maintain identified reserves and avoid significant increases in rates in the future.

FY 2015 Summary of Capital Projects

Fund 40150, Refuse Disposal

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
SW-000002	I-66 Transfer Station Workers Facility	$4,650,750	$109,772.82	$194,550.42	$0
SW-000004	I-66 Administrative Building Renovation	1,200,000	0.00	1,200,000.00	0
SW-000005	I-66 Retaining Wall Ramp Rehab	850,000	3,586.10	846,413.90	0
SW-000006	I-66 Landfill Leachate Systems	1,000,000	0.00	0.00	1,000,000
Total		$7,700,750	$113,358.92	$2,240,964.32	$1,000,000

Fund 40160
Energy/Resource Recovery Facility



Mission

To serve Fairfax County residents by providing effective and environmentally-sound solid waste disposal by converting waste-to-energy; by reducing the need for landfill space through volume reduction of solid waste; by reducing the greenhouse gas emissions both by not landfilling waste and by generating renewal energy; by recovering ferrous and non-ferrous metal from the ash and recycling them; and by managing the operational contract in the best interests of the residents.

Aerial view of the I-95 Energy/Resource Recovery Facility

Focus

Fund 40160 supports the management of the contract for the I-95 Energy/Resource Recovery Facility (E/RRF), owned and operated by Covanta Fairfax, Inc. (CFI). Under the terms of the Service Agreement, the County delivers municipal solid waste (MSW) for which it pays a disposal fee to CFI. With the approval of its Title V (Air) Permit in January 2007, the facility has the flexibility to operate at a level above its nameplate rating of 3,000 tons per day. Pursuant to an agreement between Dominion Virginia Power and CFI, signed in 1987 and amended in 1996, Dominion Virginia Power purchases up to

80 megawatts of electricity, enough to power about 75,000 homes annually. An amendment approved in FY 2008 allows CFI to generate and sell additional electricity over 80 megawatts; this additional electricity revenue further keeps the rate paid to Covanta low and benefits County residents.

The County charges a disposal fee to all users of the E/RRF and subsequently pays the contractual disposal fee to CFI. Revenues from the sale of electricity and recycled ferrous metals are used to offset the cost of the disposal fee charged by CFI. In FY 2013, approximately 74 tons of ferrous and nonferrous metals were recovered each day from the processed ash. This additional recycling helps support the County's excellent overall recycling rate of 51 percent. Starting in January 2013, the County also began to receive a 10 percent share of the recovered nonferrous metal revenue. Further, the County receives a fee for certain merchant waste processed by CFI when capacity is available; during FY 2013, over 30,089 tons of merchant waste came into the facility.

When the E/RRF is not able to handle the amount of waste available, some waste is diverted to Virginia landfills. During FY 2013, there were 36,062 tons of diverted waste due to operational outages at the facility, both planned and unplanned. Fairfax County strives to reduce the amount of waste that must be diverted to a landfill for disposal.

County staff must be constantly vigilant in balancing waste as a commodity to ensure that it is disposed of efficiently, cost-effectively and with minimal environmental consequences. Careful management of the Service Agreement with CFI, revenues from electricity sales, increasing metals recycling, and final payment of the construction bonds have allowed the County to hold down disposal fees charged to customers. In FY 2015, the rate will remain at $29 per ton. Funding from the Rate Stabilization Reserve will be used to buffer against any long term adjustments to the tip fee.

The June 2013 annual stack test indicated that the overall air emissions reductions from the E/RRF, resulting from the Clean Air Act retrofits in 2000, remained well below permit limits with reductions in sulfur dioxide, particulate matter, and lead from FY 2012.

Energy/Resource Recovery Facility Emissions Results			
Constituent	**Permit Limit**	**Average E/RRF Result June 2012**	**Average E/RRF Result June 2013**
Sulfur Dioxide (SO2)	29 ppm	5.25 ppm	4.75 ppm
Carbon Monoxide (CO)	100 ppm	3.75 ppm	3.75 ppm
Nitrogen Oxides (NOx)	205 ppm	181.0 ppm	183.0 ppm
Hydrochloric Acid (HCL)	29 ppm	3.97 ppm	4.40 ppm
Particulate Matter (PM)	27 mg/dscm	2.61 mg/dscm	1.42 mg/dscm
Mercury (Hg)	0.080 mg/dscm	0.0013 mg/dscm	0.0018 mg/dscm
Lead (Pb)	0.44 mg/dscm	0.01 mg/dscm	0.0030 mg/dscm

ppm = parts per million   mg = milligram
dscm = dry standard cubic meter

[1] Covanta Fairfax Inc. Annual Determination of Compliance with Permitted Emission Limits and 40 CFR, Subpart Cb Report, (COV Report No. 3640 Volumes 1), pages 12-15 for testing conducted May 28-June 8, 2013.

A test performed by an independent laboratory during May 28-June 11, 2013, characterized the ash from the E/RRF as non-hazardous waste. This means that the ash can continue to be disposed at the I-95 Ashfill under its permit for non-hazardous materials. The ash conditioning system that was added to the E/RRF in FY 2005 is providing stabilization for the ash that is placed in the I-95 Ashfill.

The E/RRF has helped reduce the overall Fairfax County waste system carbon emissions by about one ton of carbon for every ton of waste processed. This calculation includes the reduction in overall carbon dioxide generated by the waste management system, due to emission reductions that are realized by not transporting waste to a landfill, the actual carbon dioxide that would be generated at the landfill as well as the carbon dioxide that would be emitted to produce electricity using a fossil fuel.

The Energy/Resource Recovery Facility supports the following County Vision Elements:

- *Maintaining Safe and Caring Communities*
- *Creating a Culture of Engagement*
- *Practicing Environmental Stewardship*
- *Exercising Corporate Stewardship*

CFI and the County have negotiated an innovative project that allows the E/RRF to use reclaimed water from the Noman Cole Wastewater Treatment Plant as the cooling water at the E/RRF, saving millions of gallons of potable water each year. The project became operational in FY 2013. The County is always exploring new technology to ensure that the E/RRF continues to provide the required environmental service of waste processing while having the least environmental impact possible.

The County approved CFI's request to conduct a pilot project to process incoming ash from its Alexandria facility to remove additional ferrous metals before the ash is deposited in the County's landfill. This is another mutually beneficial and innovative program that the County and CFI initiated to solve a common problem. Revenue from the increased amount of ferrous metal sold will be used to reduce the cost of CFI operations to the County.

The Fairfax County and CFI agreement extends through February 1, 2016. At that time, it is expected that disposal costs to the County will increase considerably and the County will start to use the Rate Stabilization Reserve to moderate increases in the tipping fee charged to users of the E/RRF. Currently the County is exploring all the options available for waste disposal after the current service agreement ends, including the awarding of a new disposal agreement to CFI.

The Household Hazardous Waste (HHW) program, the three Conditionally Exempt Small Quantity Generator events, rechargeable battery collection, eleven "Electric Sundays," and other programs continue to remove significant amounts of materials with hazardous properties from the waste stream of the E/RRF. These measures contribute to the facility maintaining a low environmental impact for the amount of waste disposed by County residents.

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Fund 40160
Energy/Resource Recovery Facility

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$894,742	$916,309	$927,289	$972,027
Operating Expenses	16,033,725	20,535,512	20,535,512	20,535,512
Capital Equipment	0	0	0	0
Total Expenditures	$16,928,467	$21,451,821	$21,462,801	$21,507,539
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	12 / 12	12 / 12	12 / 12	12 / 12

1	Management Analyst III	1	Heavy Equipment Operator	1	Administrative Assistant II
1	Management Analyst II	1	Administrative Assistant IV	5	Weighmasters
1	Engineering Technician II	1	Administrative Assistant III		

TOTAL POSITIONS
12 Positions / 12.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$63,577**
An increase of $63,577 in Personnel Services includes $53,257 to support increases in Fringe Benefits based on actual experience in previous years, and $10,320 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

♦ **Other Post-Employment Benefits** **($7,859)**
A decrease of $7,859 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$10,980**
As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $10,980 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013.

Fund 40160
Energy/Resource Recovery Facility

FUND STATEMENT

Fund 40160, Energy/Resource Recovery Facility (E/RRF)

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$36,396,132	$48,622,139	$46,748,616	$56,662,415
Revenue:				
Disposal Revenue	$27,095,091	$31,193,600	$31,193,600	$31,193,600
Other Revenue:				
Interest on Investments	119,209	100,000	100,000	150,000
Miscellaneous[1]	66,651	125,000	125,000	125,000
Subtotal Other Revenue	$185,860	$225,000	$225,000	$275,000
Total Revenue	$27,280,951	$31,418,600	$31,418,600	$31,468,600
Total Available	$63,677,083	$80,040,739	$78,167,216	$88,131,015
Expenditures:				
Personnel Services	$894,742	$916,309	$927,289	$972,027
Operating Expenses	16,033,725	20,535,512	20,535,512	20,535,512
Capital Equipment	0	0	0	0
Total Expenditures	$16,928,467	$21,451,821	$21,462,801	$21,507,539
Transfers Out:				
General Fund (10001)[2]	$0	$42,000	$42,000	$42,000
Total Transfers Out:	$0	$42,000	$42,000	$42,000
Total Disbursements	$16,928,467	$21,493,821	$21,504,801	$21,549,539
Ending Balance[3]	$46,748,616	$58,546,918	$56,662,415	$66,581,476
Tipping Fee Reserve[4]	$1,500,000	$1,500,000	$1,500,000	$1,500,000
Rate Stabilization Reserve[5]	35,248,616	47,046,918	45,162,415	55,081,476
Operations and Maintenance Reserve[6]	10,000,000	10,000,000	10,000,000	10,000,000
Unreserved Ending Balance	$0	$0	$0	$0
Disposal Rate/Ton	$29	$29	$29	$29

[1] Miscellaneous Revenue is generated by the excess amount that Covanta Fairfax, Inc. (CFI) charges for the disposal of Supplemental Waste.

[2] Funding in the amount of $42,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40160. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

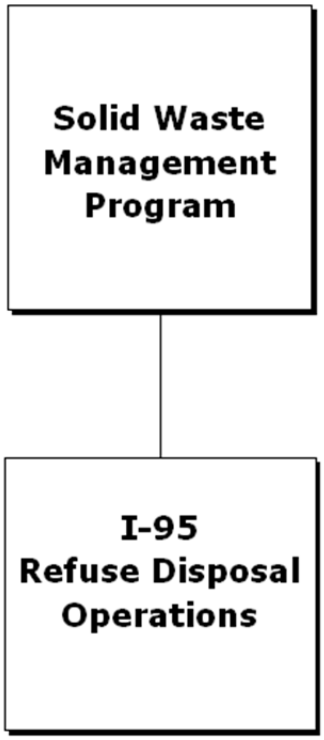
[3] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions, tipping fee negotiations, and expenditure requirements.

[4] The Tipping Fee Reserve is used to buffer against sharp annual changes in tipping fees. Potential changes could result from issues such as tax changes regarding energy sales, power deregulation, state or EPA environmental fees, and/or contract changes.

[5] The Rate Stabilization Reserve (RSR) is maintained in order to buffer against significant increases in tipping fees charged to users of the E/RRF. This reserve is expected to peak in FY 2015 and will begin to be used in FY 2016 when the current Waste Disposal Agreement expires and disposal costs to the County are expected to rise.

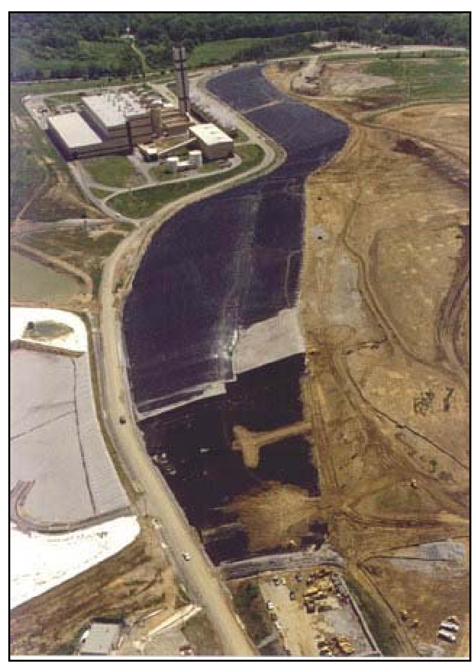
[6] The Operations and Maintenance Reserve is maintained for ongoing improvements and enhancements to the E/RRF including emissions control efforts. Future projects may include additional retrofits to the air pollution control systems for reductions in nitrogen oxides. The reserve will fund the County's share of the initial capital expenditures on the improvements, future uses would include end-of-lease site management.

Fund 40170
I-95 Refuse Disposal



Mission

To manage the I-95 Complex and to provide a site where solid waste and recyclable materials from County citizens are gathered and properly disposed, and a deposit site where ash from the Energy/Resource Recovery Facility (E/RRF) and other participating municipalities can be properly disposed.



Focus

The County has operated the I-95 Sanitary Complex for more than 25 years, and has served the solid waste disposal needs of the residents of the participating jurisdictions utilizing the facility. The municipal solid waste (MSW) section of the I-95 Complex closed in December 1995, and since that time the facility has accepted only ash material for land burial. The I-95 Ashfill continues to operate as a model facility - meeting permit requirements, inspection criteria, and availability requirements for the participating jurisdictions and customers of the facility. The I-95 Complex also serves as the focal point for the management of non-combustible material, which is redirected to debris landfills for final disposal.

The ash disposal fee in FY 2015 for Fund 40170, I-95 Refuse Disposal, will increase to $22.50 per ton from $19.50 per ton to provide adequate funding for operations and capital projects and maintain acceptable Post-Closure reserves. The post closure reserve is required for a 30 year period after the ashfill is closed and is mandated by federal and state regulations. The current Post-Closure reserve is $26.8 million or approximately 54.6 percent of the permit requirement of $49.2 million. Prior to FY 2010, high interest earning rates had provided sufficient funds to accommodate operating expenditures, as well as provide adequate reserve funding required for capital projects and post closure care. It had allowed the fund to maintain the lower ash disposal fee of $11.50 per ton from FY 2001 to FY 2009. Since that time, interest earnings have continued to decline and operational requirements have exceeded available resources. In addition, the ash tonnage has declined in recent years which can be attributed to the sluggish economy and increases in recycling. The estimated FY 2015 revenue from the increased ash disposal fee aligns revenue with actual experience. The rate increase in FY 2015 is part of a phased approach to stabilize the fund and continue to build the state and federally mandated Post-Closure reserve requirements.

I-95 Refuse Disposal supports the following County Vision Elements:

- ***Creating a Culture of Engagement***
- ***Connecting People and Places***
- ***Exercising Corporate Stewardship***

Performance measures for Solid Waste are displayed at a program-wide level. Please refer to the Solid Waste Management Program Overview in Volume 2 of the FY 2015 Advertised Budget Plan for those items.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,991,199	$3,506,589	$3,544,105	$3,682,812
Operating Expenses	3,941,234	4,446,064	4,411,064	4,460,064
Capital Equipment	1,402,536	685,000	720,000	105,000
Capital Projects	5,106,417	3,000,000	8,272,304	1,000,000
Total Expenditures	$13,441,386	$11,637,653	$16,947,473	$9,247,876
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	41 / 41	41 / 41	41 / 41	41 / 41

1	Engineer V	4	Engineering Technicians II	1	Motor Equipment Operator
1	Engineer III	2	Engineering Technicians I	2	Weighmasters
1	Sr. Environmental Specialist	1	Refuse Superintendent	1	Management Analyst I
3	Public Works Env. Svcs. Specs.	4	Asst. Refuse Superintendents	1	Administrative Assistant II
1	PW/ES Technical Specialist	1	Industrial Electrician III	1	Senior Maintenance Worker
9	Heavy Equipment Operators	1	Industrial Electrician II	6	Maintenance Workers

TOTAL POSITIONS
41 Positions / 41.0 FTE

Fund 40170
I-95 Refuse Disposal

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$203,076**
  An increase of $203,076 in Personnel Services reflects $160,731 for an increase in Fringe Benefits based on actual experience in FY 2013 and $42,345 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Other Post-Employment Benefits** **($26,853)**
  A decrease of $26,853 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **PC Replacement Adjustment** **$14,000**
  An increase of $14,000 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Capital Equipment** **$105,000**
  Funding of $105,000 in Capital Equipment includes $90,000 for the replacement of one backhoe; and $15,000 for one salt spreader. These items have exceeded their useful life and are required to be replaced based on the overall condition of the equipment.

- **Capital Projects** **$1,000,000**
  Funding of $1,000,000 for Capital Projects is included for the continuation of the Methane Gas Recovery Project. This is an on-going project for the installation of the methane gas extraction system at the I-95 Landfill, including collection wells, pipes and gas transportation infrastructure improvements.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$5,309,820**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $5,309,820 including $37,516 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, and $5,272,304 in unexpended Capital Project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 40170
I-95 Refuse Disposal

FUND STATEMENT

Fund 40170, I-95 Refuse Disposal

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$44,911,139	$33,224,630	$38,228,863	$30,319,827
Revenue:				
Interest on Investments	$126,628	$167,239	$167,239	$126,628
Refuse Disposal Revenue	5,748,601	8,612,961	8,612,961	7,361,538
Other Revenue:				
Fees, Landfill Permit	$14,000	$7,200	$7,200	$7,200
Sale of Equipment	667,188	225,000	225,000	5,400
Miscellaneous Revenue	202,693	201,037	201,037	202,000
Subtotal Other Revenue	$883,881	$433,237	$433,237	$214,600
Total Revenue	$6,759,110	$9,213,437	$9,213,437	$7,702,766
Total Available	$51,670,249	$42,438,067	$47,442,300	$38,022,593
Expenditures:				
Personnel Services	$2,991,199	$3,506,589	$3,544,105	$3,682,812
Operating Expenses	3,941,234	4,446,064	4,411,064	4,460,064
Capital Equipment	1,402,536	685,000	720,000	105,000
Capital Projects[1]	5,106,417	3,000,000	8,272,304	1,000,000
Total Expenditures	$13,441,386	$11,637,653	$16,947,473	$9,247,876
Transfers Out:				
General Fund (10001)[2]	$0	$175,000	$175,000	$175,000
Total Transfers Out	$0	$175,000	$175,000	$175,000
Total Disbursements	$13,441,386	$11,812,653	$17,122,473	$9,422,876
Ending Balance[3]	$38,228,863	$30,625,414	$30,319,827	$28,599,717
Reserves				
Active Cell Closure Liability Reserve[4]	$562,752	$562,752	$257,165	$257,165
Environmental Reserve[5]	5,000,000	2,000,000	2,000,000	999,806
Operating Reserve[6]	33,007	33,007	33,007	33,007
Capital Equipment Reserve[7]	1,145,000	1,200,000	1,200,000	480,084
Post-Closure Reserve[8]	26,483,871	26,829,655	26,829,655	26,829,655
Unreserved Ending Balance	$5,004,233	$0	$0	$0
Disposal Fee/Ton[9]	$17.50	$19.50	$19.50	$22.50

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[2] Funding in the amount of $175,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 40170. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[3] Ending balance fluctuations are a result of operating and revenue requirements that change annually. Funding is carried forward each fiscal year to provide flexibility given the uncertainty of market conditions and expenditure requirements.

[4] The Active Cell Closure Liability Reserve is necessary for the closure of active disposal cells of the Ashfill and is necessary for ashfilling activities to progress in accord with state requirements.

[5] The Environmental Reserve assures that the County has funds to implement, or at least start to implement, unplanned actions to protect the environment or meet regulatory requirements. Specific examples of future environmental projects are likely to include: Landfill Gas Control Projects, Stormwater Management, Wastewater (Leachate) Management, and Groundwater protective measures.

[6] The Operating Reserve consolidates the PC Replacement Reserve and Construction Reserve, and is used for the timely replacement of obsolete computer equipment, unanticipated operating expenditures and fluctuations in revenues.

[7] The Capital Equipment Reserve provides for the timely replacement of equipment required to operate the I-95 Ashfill. Funds are transferred from Ash Disposal Revenue to equipment reserve as are proceeds from the sale of equipment. The reserve requirement is based on a replacement schedule comprised of yearly payments to the reserve, which are based on the useful life of the equipment and vehicles.

[8] The Post-Closure Reserve is required for a 30-year period after the ashfill closes and is mandated by federal and state regulations. The projected reserve of $26.8 million for FY 2015 represents approximately 54.6 percent of the estimated requirement of $49,152,000 and is not sufficient to cover all identified costs. Additional funds will be set aside in future years.

[9] The current ash disposal fee is proposed to increase from $19.50 to $22.50 per ton.

FY 2015 Summary of Capital Projects

Fund 40170, I-95 Refuse Disposal

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-001-000	Area 3 Lined Landfill Construction	$24,512,561	$2,342,996.61	$222,964.87	$0
2G25-002-000	I-95 Landfill Leachate Facility	4,521,000	766,973.00	3,193,776.83	0
2G25-004-000	I-95 Landfill Closure	57,804,397	1,646,825.08	4,434,548.76	0
SW-000003	Methane Gas Recovery	3,703,050	349,622.56	421,013.22	1,000,000
Total		$90,541,008	$5,106,417.25	$8,272,303.68	$1,000,000

Overview

Internal Service Funds account for services provided by specific County agencies to other County agencies on a cost reimbursement basis. The services consist of insurance, central acquisition of commonly used supplies and equipment, vehicle fleet maintenance, communications, and data processing. Revenues of these funds consist primarily of charges to County agencies for these services. Specific funds included in this group are:

FAIRFAX COUNTY INTERNAL SERVICE FUNDS

- **Fund 60000, County Insurance Fund**, is utilized to meet the County's casualty obligations, liability exposures, and worker's compensation requirements.

- **Fund 60010, Department of Vehicle Services**, ensures that the County, School and Park Authority vehicle fleet is responsive to the transportation needs of all customer agencies and is operated in a safe and cost-effective manner.

- **Fund 60020, Document Services Division**, supports the printing, copier, and micrographic services to County and School agencies.

- **Fund 60030, Technology Infrastructure Services**, is managed by the Department of Information Technology and provides Data Center and Network Services to County agencies. Infrastructure costs associated with the operation and maintenance of the mainframe, data communications, PC replacements, and radio networks are billed to user agencies.

- **Fund 60040, Health Benefits Fund**, is the County's self-insurance fund which provides health insurance benefits to Fairfax County employees.

FAIRFAX COUNTY PUBLIC SCHOOLS INTERNAL SERVICE FUNDS

- **Fund S60000 Public School Insurance Fund,** is an insurance fund that provides administration of workers' compensation accounts, centralization of self-insurance accounts for automobile and general liability, and commercial insurance for other liabilities.

- **Fund S62000, Public School Health and Flexible Benefits Fund,** is the Fairfax County Public Schools self-insurance fund which provides health insurance benefits to its employees.

- **Fund S63000, Public School Central Procurement,** facilitates accounting of orders for textbooks, supplies, and equipment for the Fairfax County Public Schools.

Fund 60000
County Insurance Fund

Mission

To ensure the health and safety of County residents, employees, and public officials, and to protect the County's financial assets. The agency is committed to providing the highest quality customer service in managing the County's risks and exposures.

AGENCY DASHBOARD

Key Data	FY 2011	FY 2012	FY 2013
1. County Population	1,096,798	1,109,668	1,114,500
2. County Employees	15,060	14,528	14,567
3. Medical Expenses Inflation (CPI)	3.2%	3.9%	4.2%
4. County-Owned Building Values	$2,346,082,234	$2,344,484,934	$2,596,741,990
5. Investment Return Rate on Insurance Fund	0.75%	0.60%	0.45%
6. Average Age of Workers' Compensation Claim	9.44 Years	10.94 Years	12.78 Years

Focus

Fairfax County has a statutory responsibility to provide Workers' Compensation benefits, including medical treatment and loss of wages due to related disability, to employees who sustain occupational injuries and illnesses. Fund 60000, County Insurance Fund, was established to fulfill this obligation. The fund also provides for countywide commercial insurance and self-insurance. The County self-insures automobile and general liability claims. Special commercial coverage is provided for aviation insurance on County helicopters, real property coverage, and Fire and Rescue Department vehicle damage insurance. Administrative expenses of risk management programs are paid through this fund.

The County Insurance Fund supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Exercising Corporate Stewardship

Fairfax County provides a wide range of services to its employees and residents, which in turn create potential risks and exposures to the County. Some of these risks include injuries involving County employees or damage to County property; injuries to residents or damage to residents' property; automobile accidents; incidents arising from police activity; the actions of public officials; and the operation and maintenance of sewage and storm management systems.

The Risk Management Division approaches its mission from both internal and external perspectives. Recognizing that an organization the size of Fairfax County will experience losses, Risk Management staff work to mitigate losses and manage financial liabilities. This is accomplished through both self-insurance (which generally applies to losses expected to occur regularly, such as Workers' Compensation, automobile and general liability, and police professional and public officials liability) and commercial insurance (for losses which occur infrequently but tend to be large exposures, such as real property losses, aircraft liability, and damage to high-value vehicles). Recognizing the importance of prompt and fair resolution of claims against the County, claims administration uses both in-house staff and a contract claims administrator. Risk Management is committed to the prevention of injuries in the workplace and focuses on programs that address countywide injury prevention and reduction through training and awareness campaigns. Finally, Risk Management staff focuses on building and using partnerships with other County agencies, the community, and neighboring jurisdictions to mitigate risks and to ensure excellent communication with the residents of Fairfax County.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,476,414	$1,415,179	$1,427,989	$1,432,615
Operating Expenses	18,829,994	22,241,043	22,351,043	23,054,604
Capital Equipment	0	0	0	0
Subtotal	$20,306,408	$23,656,222	$23,779,032	$24,487,219
Less:				
Recovered Costs	($411,982)	($250,000)	($250,000)	($250,000)
Total Expenditures	$19,894,426	$23,406,222	$23,529,032	$24,237,219
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	14 / 14	14 / 14	14 / 14	14 / 14

1	Risk Manager	2	Loss Prevention Analysts II	1	Administrative Assistant IV
1	Insurance Manager	1	Claims Specialist III	2	Administrative Assistants III
1	Loss Prevention Analyst IV	1	Claims Specialist II		
2	Loss Prevention Analysts III	2	Claims Specialists I		

TOTAL POSITIONS
14 Positions / 14.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$17,436**
  An increase of $17,436 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **General Insurance Costs** **$698,690**
  A net increase of $698,690 in Operating Expenses is primarily due to anticipated increases in expenses related to current and prior year Workers Compensation claims.

- **Automated External Defibrillator (AED) Replacement Plan** **$114,871**
  An increase of $114,871 in Operating Expenses is due to the implementation of the second year of a five-year plan to replace County AEDs that are approaching the end of their useful life.

- **General Fund Transfer**
  It should be noted that the General Fund transfer to this fund is increased by $2,209,172 to offset increased insurance expenditures. These expenditures have increased $4,342,793, or 21.8 percent, since FY 2013. Without additional General Fund support, these costs would draw down the Reserve for Catastrophic Occurrences to a level deemed too low given the size of the County. This increase will allow the Reserve for Catastrophic Occurrences to remain funded at the same level as the *FY 2014 Revised Budget Plan*.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$122,810**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $122,810, including $12,810 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and $110,000 to implement the first year of a five-year plan to replace County AEDs that are approaching the end of their useful life.

Key Performance Measures

	Prior Year Actuals			Current Estimate	Future Estimate
Indicator	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	FY 2014	FY 2015
County Insurance Fund					
Percentage of claims processed within 30 days	96%	96%	98%/98%	98%	98%
Preventable accidents per 100,000 miles driven	0.89	0.80	0.60/0.50	0.60	0.60
Ratio of premium paid to value of assets covered	0.123%	0.126%	0.138%/0.122%	0.138%	0.138%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/60000.pdf

Performance Measurement Results

Workers' Compensation costs are the single greatest challenge to the Insurance Fund. A key factor in containing costs and expediting the return to work of injured employees is prompt and adequate medical evaluation. Awareness of the County's programs in this area, coupled with efficient reporting systems, serve both employee and County interests. The Risk Management Division now averages five days reporting time. With 98 percent of all claims being processed within 30 days, the program achieves its ambitious goals.

Driver safety and accident prevention programs remain a priority to the County. There was a slight decrease in preventable accidents in FY 2013. Stability is anticipated in this area for FY 2014 and FY 2015 and County staff continues to maintain the goal of reducing accident rates.

The commercial insurance portfolio is a key element in protecting the assets of the County against losses in a major event; it ensures that the County is not faced with major property, Workers’ Compensation, and liability losses during periods when it cannot afford the costs associated with losses. While the actual premiums tend to increase, County staff successfully continues to maintain low rates for those premiums, surpassing the goal of a 0.138 percent premium rate by attaining a 0.122 percent rate in FY 2013.

Fund 60000
County Insurance Fund

FUND STATEMENT

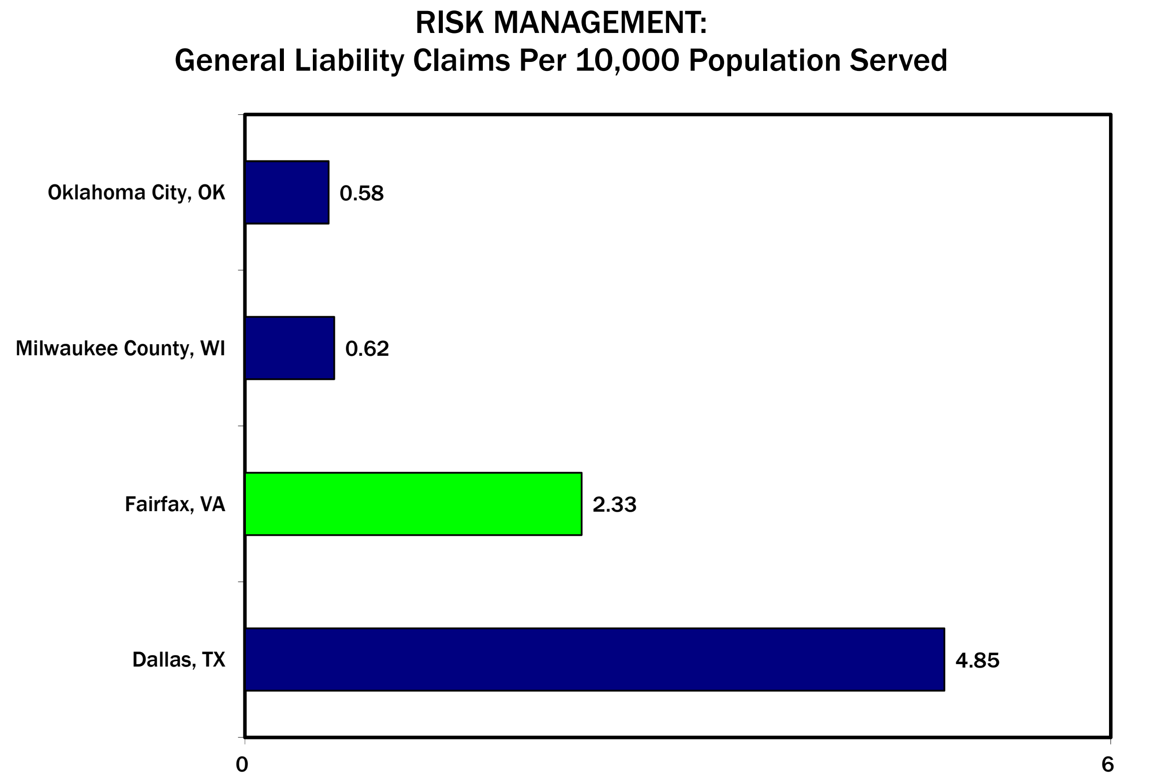
Fund 60000, County Insurance Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$50,034,612	$50,484,958	$53,046,876	$51,443,830
Revenue:				
Interest	$179,044	$275,000	$275,000	$275,000
Workers' Compensation	513,657	515,000	515,000	515,000
Other Insurance	119,617	105,859	105,859	105,859
Total Revenue	$812,318	$895,859	$895,859	$895,859
Transfer In:				
General Fund (10001)	$22,094,372	$21,017,317	$21,030,127	$23,226,489
Total Transfer In	$22,094,372	$21,017,317	$21,030,127	$23,226,489
Total Available	$72,941,302	$72,398,134	$74,972,862	$75,566,178
Expenditures:				
Administration	$1,624,589	$1,593,959	$1,606,769	$1,675,550
Workers' Compensation	14,102,837	13,795,000	13,795,000	14,445,000
Self Insurance Losses	691,684	4,196,465	4,196,465	4,176,000
Commercial Insurance Premium	3,392,258	3,677,000	3,677,000	3,682,000
Automated External Defibrillator	83,058	143,798	253,798	258,669
Total Expenditures	$19,894,426	$23,406,222	$23,529,032	$24,237,219
Expense for Net Change in Accrued Liability	$0	$0	$0	$0
Total Disbursements	$19,894,426	$23,406,222	$23,529,032	$24,237,219
Ending Balance	$53,046,876	$48,991,912	$51,443,830	$51,328,959
Restricted Reserves:				
Accrued Liability	$41,493,713	$41,493,713	$41,493,713	$41,493,713
AED Replacement Reserve	923,981	863,241	813,981	699,110
PC Replacement Reserve	7,200	7,200	7,200	7,200
Reserve for Catastrophic Occurrences	10,621,982	6,627,758	9,128,936	9,128,936

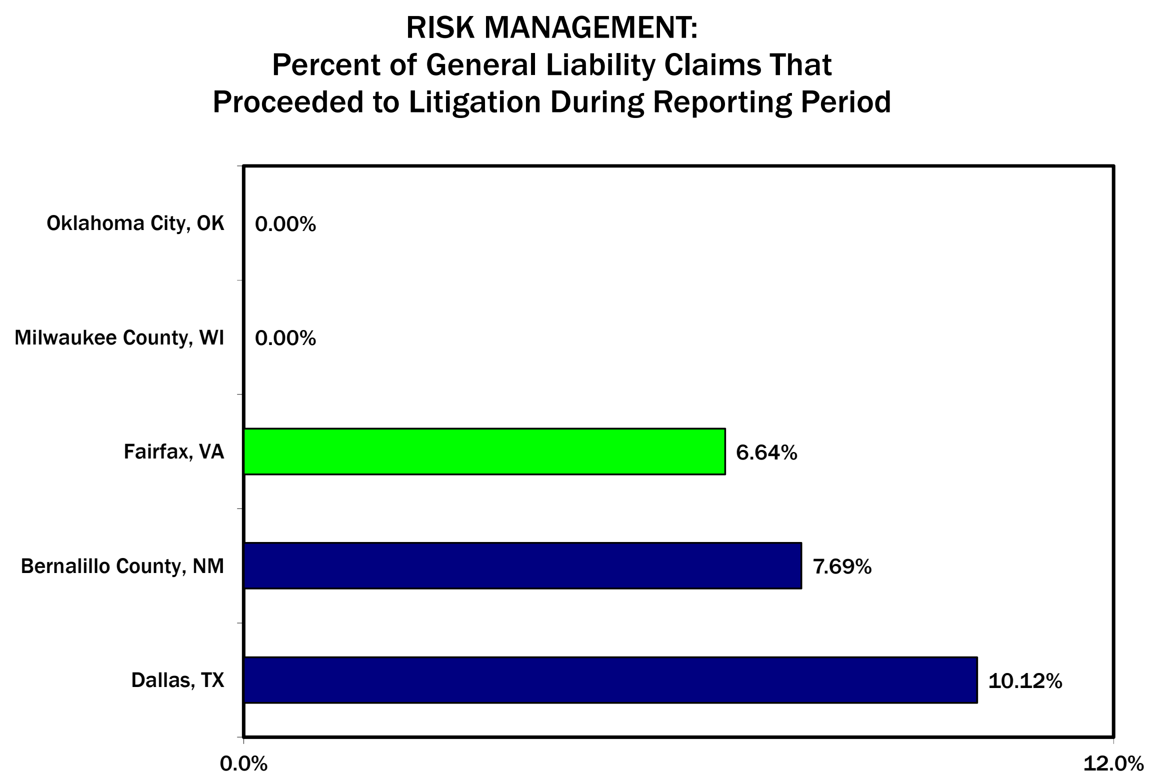
Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. More than 180 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest possible accuracy and comparability of data. As a result of the time required to collect the data and undergo ICMA's comprehensive data cleaning processes, information is always available with a one-year delay. FY 2012 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Risk Management is one of the service areas for which Fairfax County provides data. As can be seen on the following pages, Fairfax County compares favorably to the other large jurisdictions that provided data for this template. The County's General Liability claims, expenditures and percent that proceeded to litigation during the reporting period are all relatively low compared to the other responding cities and counties. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are more inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

Fund 60000
County Insurance Fund

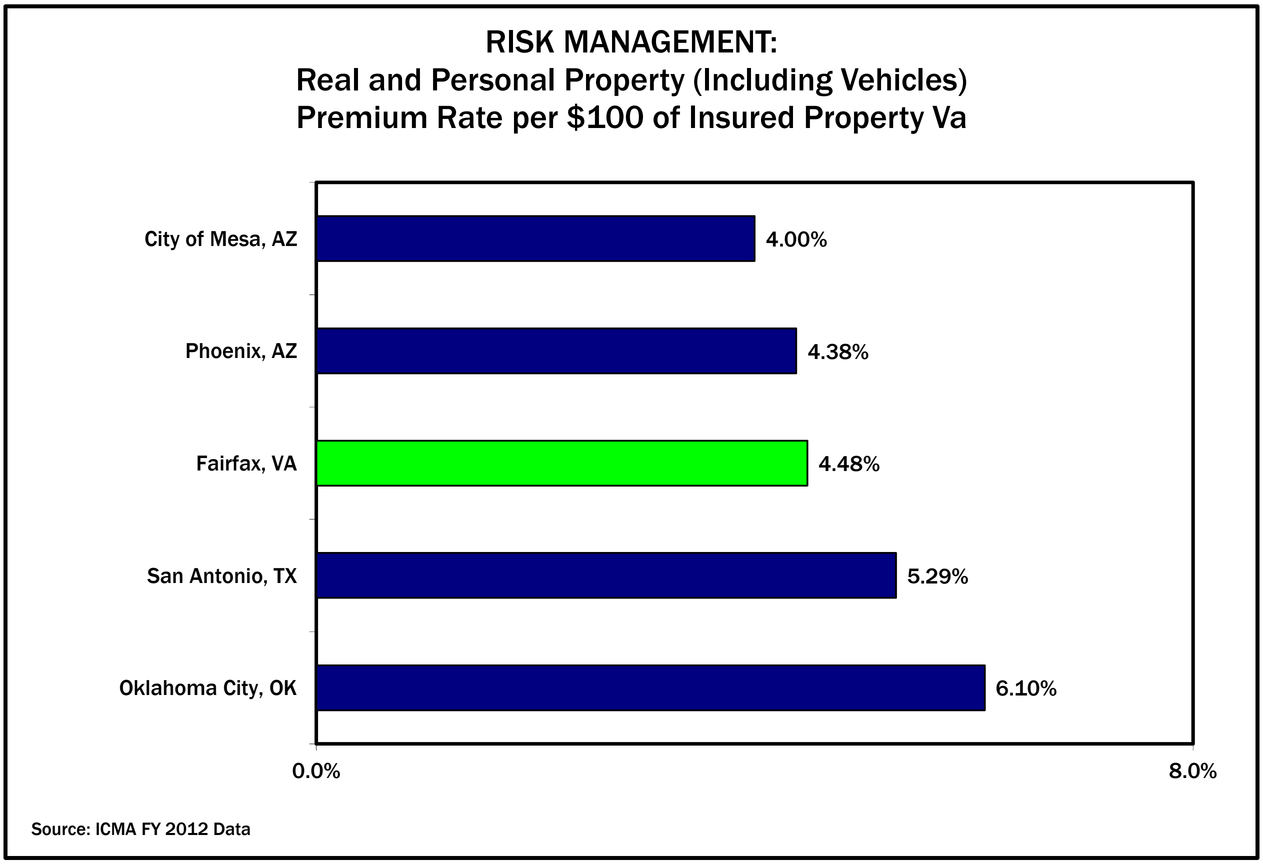


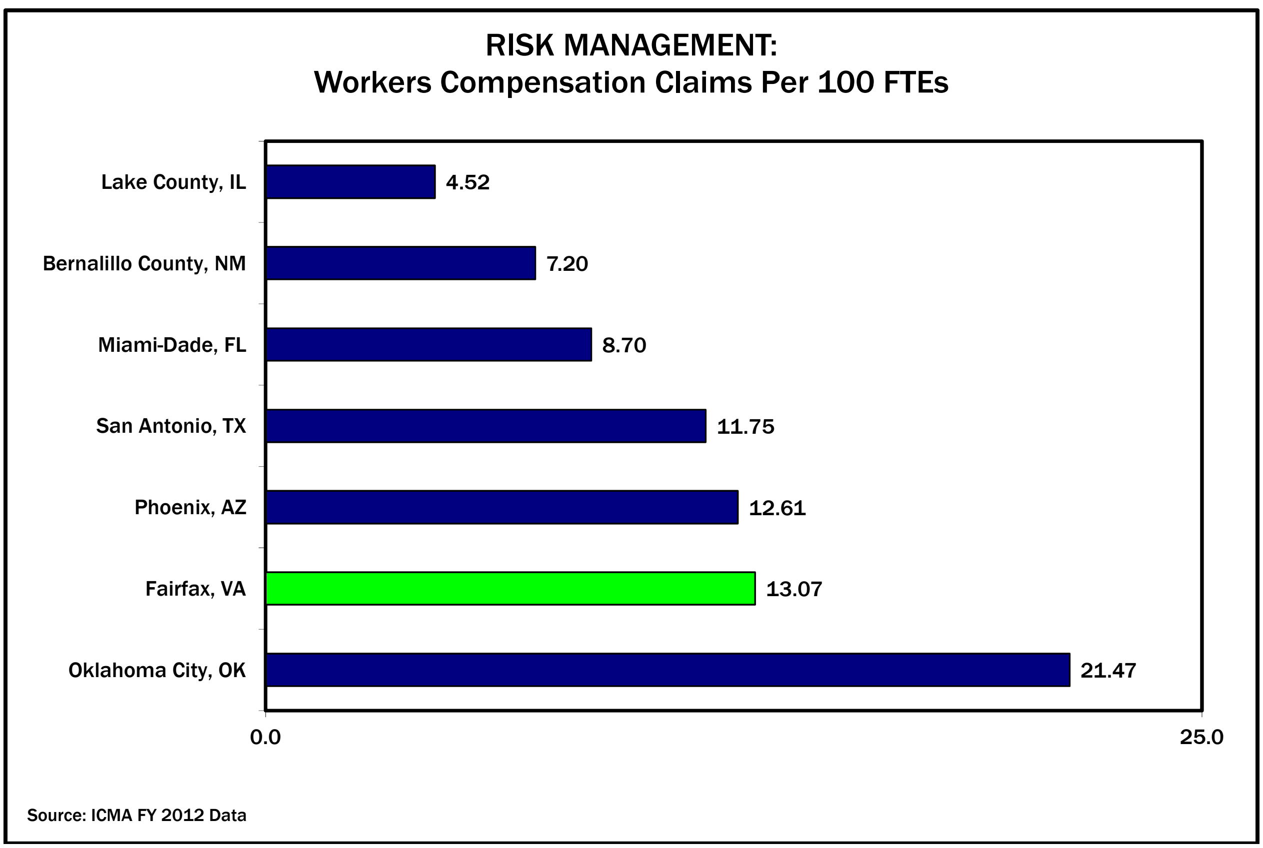
Source: ICMA FY 2012 Data

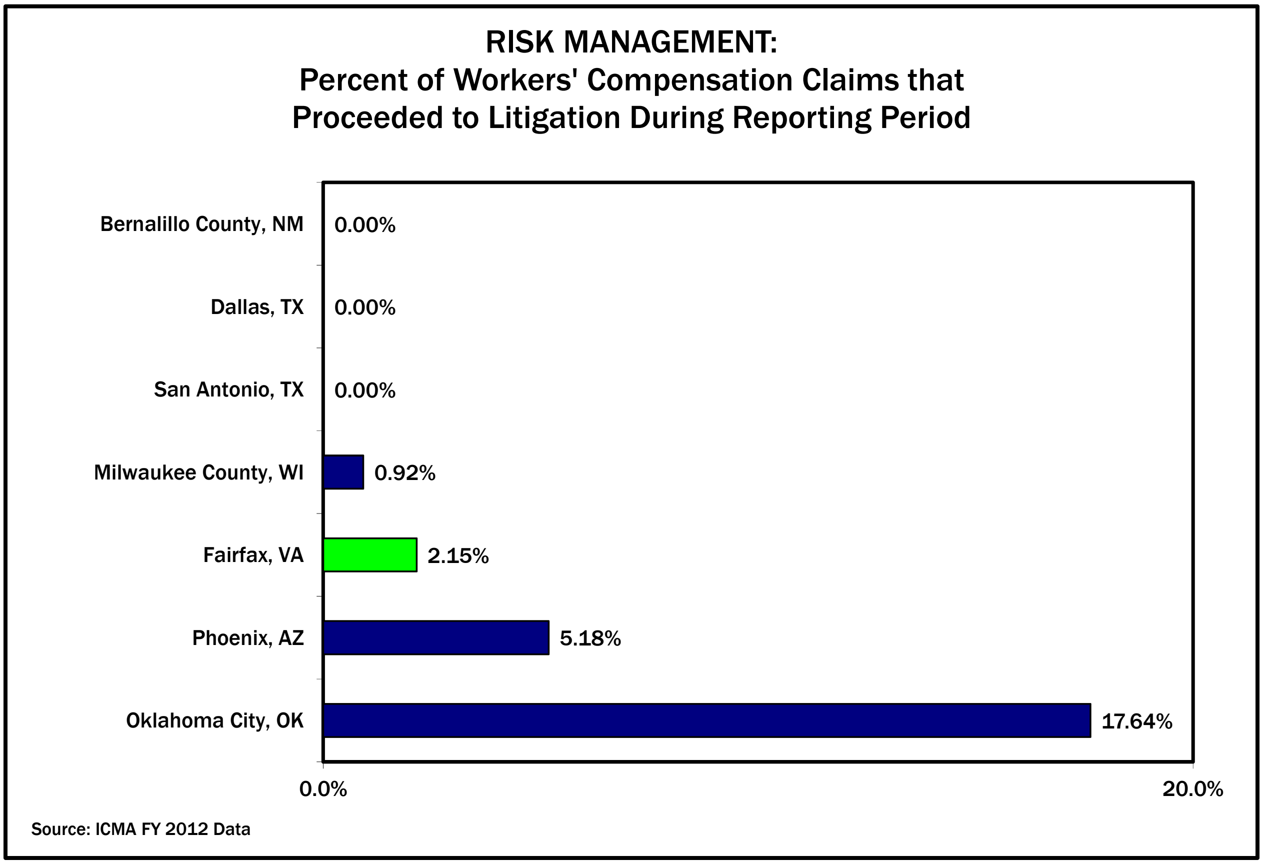


Source: ICMA FY 2012 Data

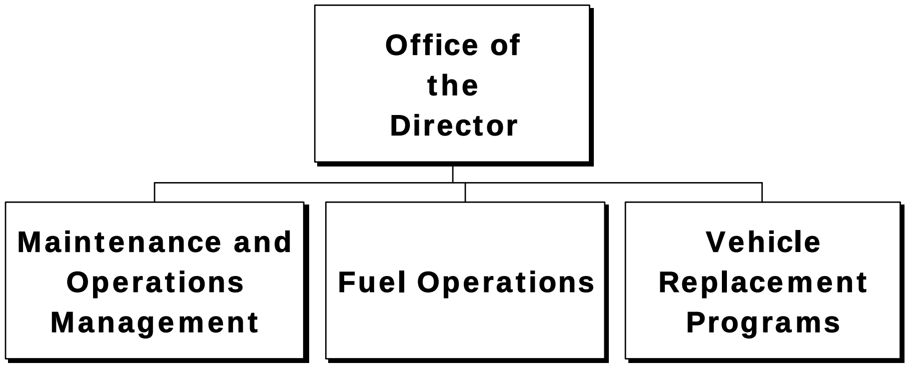
Fund 60000
County Insurance Fund






RISK MANAGEMENT:
Percent of Workers' Compensation Claims that
Proceeded to Litigation During Reporting Period
Bernalillo County, NM
0.00%
Dallas, TX
0.00%
San Antonio, TX
0.00%
Milwaukee County, WI
0.92%
Fairfax, VA
2.15%
Phoenix, AZ
5.18%
Oklahoma City, OK
17.64%
0.0%
20.0%
Source: ICMA FY 2012 Data

Fund 60010
Department of Vehicle Services



Mission

To establish efficient and effective delivery of fleet services by providing customer agencies with safe, reliable, economical, and environmentally-sound transportation and related support services which are responsive to the needs of customer departments, and which conserve the value of the vehicle and equipment investment.

Focus

The Department of Vehicle Services (DVS), Fund 60010, provides management and maintenance services to the County's vehicle fleet and maintenance support to the Fairfax County Public Schools (FCPS). At the end of FY 2013, there was a combined County and School fleet of approximately 5,950 units, of which 5,741 are maintained by DVS. Of the total County units, approximately 2,290 units belong to FCPS. The remaining 3,660 County units consist of approximately 1,135 vehicles more than one half ton (i.e. specialized equipment, dump trucks, wreckers); 820 police package vehicles (includes motorcycles), 1,055 light vehicles (one half ton or less in capacity), and 650 off-road and miscellaneous equipment (i.e., loaders, dozers, trailers, mowers, snow plow blades). Not included in the County fleet count are vehicles owned by Fairfax Water and FAIRFAX CONNECTOR buses.

The department has four maintenance facilities. The Jermantown and West Ox facilities are located on the western side of the County, and the Newington and Alban facilities are located on the southern end of the County. These facilities provide timely, responsive and efficient vehicle repairs/services for a broad range of equipment from small engines to large and complex fire apparatus. Road services are also provided at competitive prices ensuring a quick and effective response when needed. Two body shops located within the Newington and West Ox facilities provide prompt completion of minor repairs, reducing time out of service. A bid advertisement was accomplished in late June 2011 to rebuild the DVS Newington facility on the current site while continuing operations in the existing facility. Construction has been completed and the new facility has been operational since June 2013.

DVS manages the County's Vehicle Replacement Fund, which accumulates funding over a vehicle's life in order to pay for the replacement of that vehicle when it meets replacement criteria. The current replacement criteria include the age, mileage, and condition of the vehicle. This fund is intended primarily for General Fund agencies. As of July 2013, 33 agencies participate in the fund, which includes approximately 2,270 units. Additionally, DVS manages funds for Helicopter, Boat, and Police Specialty Vehicle Replacement for the Police Department; an Ambulance and a Large Apparatus Replacement Fund for the Fire and Rescue Department; and a FASTRAN Bus Replacement Fund for the Department of Neighborhood and Community Services. These funds allow the Police Department, Fire and Rescue

Department, and Department of Neighborhood and Community Services to make fixed annual payments to ensure the availability of future funds for a regular replacement program.

DVS manages the County's highway vehicle fuel program, including maintenance of the County's 53 fuel sites. These sites are located at police stations, fire stations, schools, DVS maintenance facilities, Public Works facilities and Park Authority maintenance centers. DVS coordinates with Agency Directors to maintain tight controls over fuel issues to ensure agencies charge fuel directly to their agency vehicle codes and minimize the use of miscellaneous fuel codes.

Other services provided by DVS include: emergency roadside repair; oversight and records maintenance, including security administration for the County's Fleet Maintenance Information System (MIS); analysis of current fleet usage; evaluation of new technologies; operation of the County's motor pool; technical support/review of vehicle and equipment specifications; and initiation of purchase requests for certain County vehicles and related equipment.

The Department of Vehicle Services supports the following County Vision Elements:

Practicing Environmental Stewardship

Exercising Corporate Stewardship

In April 2013, DVS completed the transition from the server-based M4 fleet maintenance information system to the web-based M5 system. M5 tracks all parts issues, commercial charges and labor charges to vehicles and equipment, and provides customer departments a regular preventive maintenance schedule. Transition to M5 has enabled DVS to eliminate many "shadow" recordkeeping and reporting systems in favor of reports generated directly in M5. M5 also provides the ability to write "ad hoc" reports tailored to specific data or analysis needs. DVS provides training on all relevant modules of M5 to staff and to customer agencies.

DVS works to ensure that departments and agencies have the fleet means to support their missions, while maintaining fleet levels that are appropriate to actual program and service requirements. As part of this responsibility, the Fleet Utilization Management Committee (FUMC) will continue to routinely review the vehicle and equipment fleet to ensure that fleet size, use, and practices are consistent with best practices and in compliance with established policy. Also, the FUMC will continue to review and approve requests for fleet additions to ensure there is a legitimate need for fleet growth.

DVS continues to strive for economically responsible environmental stewardship by working increased fuel efficiency and reduced emissions and petroleum consumption characteristics into vehicle specifications. Specifications for new, heavy duty trucks favor the cleanest diesel engines. In anticipation of the possible adoption of ethanol as a motor fuel, DVS continues to add "flex-fuel" vehicles that can use either E85, gasoline, or any combination. The hybrid fleet now includes 116 vehicles, including six plug-in hybrids, one heavy-duty hybrid-electric truck and one plug-in hybrid-electric school bus. As plug-in hybrids and electric vehicles continue to come to market, the department plans to procure small numbers of them when practical for evaluation.

Fund 60010
Department of Vehicle Services

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$19,760,668	$20,457,894	$20,693,970	$21,068,978
Operating Expenses	48,722,652	48,628,222	48,375,619	49,616,036
Capital Equipment	8,784,557	16,776,767	28,647,112	12,862,142
Total Expenditures	$77,267,877	$85,862,883	$97,716,701	$83,547,156
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	258 / 258	258 / 258	258 / 258	258 / 258

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$611,084**

An increase of $611,084 in Personnel Services includes $259,645 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $351,439 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

♦ **Operating Expenses** **$939,534**

A net increase of $939,534 is due primarily to an increase of $876,577 associated with higher costs for non-fuel related Operating Expenses primarily in the area of oil, tires and parts. The remaining increase of $62,957 is associated with slightly higher fuel-related costs due primarily to an increase in the number of anticipated gallons. It should be noted that the FY 2015 budget assumes no change to the FY 2014 Adopted Budget Plan price per gallon estimates of $2.97 per gallon for unleaded and $3.04 for diesel.

♦ **PC Replacement** **$48,280**

An increase of $48,280 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

♦ **Capital Equipment** **$12,862,142**

Capital Equipment funding of $12,862,142 includes the following: $7,017,034 for the purchase of 259 vehicles that are projected to meet age and mileage criteria for replacement in FY 2015; $5,117,533 for the purchase of eight vehicles out of the Fire Apparatus Replacement Fund; $320,760 for the replacement of one vehicle out of the Ambulance Replacement Fund; $194,750 to purchase ten cars out of the FASTRAN Replacement Fund; $146,125 for necessary facility equipment including one fuel tank and one dynamometer; and $65,940 to purchase three radar trailers out of the Police Specialty Replacement Fund.

Fund 60010
Department of Vehicle Services

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$11,853,818**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $11,853,818, including $236,076 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $8,634,742 in encumbered funding, and appropriations of $2,433,000 from the Large Apparatus Replacement Reserve to allow the Fire and Rescue Department to replace front line vehicles that are scheduled to meet age and mileage criteria in FY 2014 and $550,000 from the Helicopter Replacement Reserve for the Police Department supporting contractual costs to continue the maintenance of the twin engines on the County's two recently purchased helicopters after the original warranty period expires.

Cost Centers

The Department of Vehicle Services provides services in support of the County's fleet in three distinct cost centers: Maintenance and Operations Management, Vehicle Replacement Programs, and Fueling Operations. The majority of the agency's positions and funding are centered in Maintenance and Operations Management.

Maintenance and Operations Management

The Maintenance and Operations Management Cost Center provides centralized maintenance and repair services and performs required special tasks on vehicles and equipment owned by County agencies and Fairfax County Public Schools (FCPS) through the use of County staff and contractors. DVS ensures that these vehicles and equipment are maintained in safe operational condition and are in accordance with all federal, state, and County policies, procedures and regulations, and ensure that vehicles are maintained as efficiently and cost-effectively as possible with consideration to the customer's requirements.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$36,404,641	$38,005,330	$38,130,823	$38,761,499
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	256 / 256	256 / 256	256 / 256	256 / 256

1	Director	1	Material Mgmt. Assistant	1	Maintenance Trade Helper II
2	Assistant Directors	6	Assistant Superintendents	1	Business Analyst III
3	Administrative Assistants IV	2	Management Analysts III	1	Network Telecom Analyst II
2	Administrative Assistants III	2	Management Analysts II	1	Information Technology Tech. II
8	Administrative Assistants II	1	Human Resource Generalist I	17	Motor Mech. Supervisors
3	Material Mgmt. Supervisors	101	Mechanics II	5	Motor Equipment Superintendents
1	Material Mgmt. Specialist III	71	Mechanics I	3	Auto Body Repairers II
9	Material Mgmt. Specialists II			3	Auto Body Repairers I
11	Material Mgmt. Specialists I				

TOTAL POSITIONS
256 Positions / 256.0 FTE

Vehicle Replacement Programs

The Vehicle Replacement Programs Cost Center manages the Vehicle Replacement Reserve which accumulates funding over the life of a vehicle (or equipment) in order to pay for the replacement of the vehicle at such time as the vehicle meets replacement criteria. This reserve is intended primarily for General Fund agencies. In addition, the cost center manages six other specialty vehicle replacement funds for the Police Department, Fire and Rescue Department and the Department of Neighborhood and Community Services. These reserves ensure the systematic replacement of vehicles which have completed their cost-effective life cycles.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$8,559,301	$15,852,108	$27,922,453	$12,716,017
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

1 Management Analyst III

TOTAL POSITIONS
1 Position / 1.0 FTE

Fueling Operations

The Fueling Operations Cost Center manages the County's highway vehicle fuel program by purchasing approximately 10 million gallons of fuel annually at a significant cost savings to agencies. In addition, the cost center is responsible for managing the automated fuel system and maintaining the County's 53 fuels sites while ensuring compliance with federal and state underground storage tank regulations.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$32,303,935	$32,005,445	$31,663,425	$32,069,640
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

1 Heavy Equipment Operator

TOTAL POSITIONS
1 Position / 1.0 FTE

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Maintenance and Operations Management					
Vehicle availability rate	97.6%	97.5%	97.0%/97.7%	97.0%	97.0%
Percent of days 97 percent target was achieved	89.8%	82.7%	90.0%/94.0%	90.0%	90.0%
Vehicle Replacement Programs					
Percent of vehicles meeting criteria that are replaced	94.0%	100.0%	100.0%/100.0%	100.0%	100.0%
Fueling Operations					
Price savings between in-house and commercial stations: unleaded gasoline	$0.143	$0.138	$0.100/$0.280	$0.100	$0.100
Price savings between in-house and commercial stations: diesel	$0.200	$0.205	$0.100/$0.340	$0.100	$0.100

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/60010.pdf

Performance Measurement Results

In FY 2013, DVS was able to ensure, on a countywide basis, that customer agency vehicles were available for use and were in safe operational condition. A total of 5,741 County and School units (motorized and non-motorized) were maintained. It should be noted that "units maintained" in any given year may include vehicles authorized as additions in a previous year, but not received until the indicated year.

The number of vehicles in the Vehicle Replacement Reserve (VRR) increased in FY 2013 primarily due to normal fluctuations in the number of vehicles in the VRR at different points in time. DVS replaced 100 percent of VRR vehicles that met the established criteria in FY 2013.

The Fueling Operations measures examine the cost savings between County contracts and private providers, as well as how satisfied County vehicle drivers are with fueling operations. In FY 2013, gallons of fuel purchased increased and the average cost per gallon decreased from FY 2012. Given the amount of fuel gallons used by the County, the savings remain significant. As in past years, County customers purchasing unleaded gasoline and diesel fuel continue to benefit from cost savings per gallon compared to commercial prices.

Fund 60010
Department of Vehicle Services

FUND STATEMENT

Fund 60010, Department of Vehicle Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$39,315,369	$29,245,655	$44,414,218	$24,589,482
Vehicle Replacement Reserve	$8,634,297	$4,379,550	$9,222,853	$2,932,317
Facility Infr./Renewal Reserve	1,271,721	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	3,257,776	1,983,401	3,921,776	3,279,836
Fire Apparatus Replacement Reserve	10,318,890	8,834,570	14,961,303	6,916,833
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Replacement Reserve	1,792,572	1,867,534	1,867,534	1,822,496
Helicopter Replacement Reserve	66,089	706,089	1,256,089	1,346,089
Boat Replacement Reserve	229,046	298,065	298,065	367,084
Police Specialty Vehicle Reserve	2,988,685	2,862,434	3,190,594	2,456,012
Fuel Operations Reserve	1,887,147	397,050	1,688,780	429,250
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other	4,852,127	2,878,312	2,968,574	915
Unreserved Beginning Balance	$0	$0	$0	$0
Revenue:				
Vehicle Replacement Charges	$8,034,143	$6,492,735	$6,492,735	$6,092,460
Ambulance Repl. Charges	514,000	214,000	214,000	464,000
Fire Apparatus Replacement Charges	5,562,276	3,134,000	3,134,000	3,884,000
FASTRAN Bus Replacement Charges	74,962	74,962	74,962	224,962
Helicopter Replacement Charges	1,190,000	640,000	640,000	640,000
Boat Replacement Charges	69,019	69,019	69,019	69,019
Police Specialty Veh. Charges	545,760	245,760	245,760	245,760
Vehicle Fuel Charges	32,105,568	31,658,781	31,658,781	31,689,011
Other Charges	34,270,998	36,351,563	36,587,639	38,760,584
Total Revenue	$82,366,726	$78,880,820	$79,116,896	$82,069,796
Total Available	$121,682,095	$108,126,475	$123,531,114	$106,659,278
Expenditures:				
Vehicle Replacement	$5,395,587	$8,581,006	$12,783,271	$7,017,034
Facility Infrastructure/Renewal	250,090	0	0	0
Ambulance Replacement	0	594,000	855,940	320,760
Fire Apparatus Replacement	2,819,863	5,576,760	11,178,470	5,117,533
FASTRAN Bus Replacement	0	120,000	120,000	194,750
Helicopter Replacement	0	0	550,000	0
Police Specialty Replacement	343,851	980,342	980,342	65,940
Fuel Operations:				
Fuel	$31,486,758	$30,761,810	$31,673,186	$31,315,702
Other Fuel Related Expenses	817,177	1,244,021	1,244,670	753,938

Fund 60010
Department of Vehicle Services

FUND STATEMENT

Fund 60010, Department of Vehicle Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Other:				
Personnel Services	$19,697,973	$20,391,306	$20,626,467	$21,001,538
Operating Expenses	16,402,147	17,255,265	17,345,982	17,689,961
Capital Equipment	54,431	358,373	358,373	70,000
Total Expenditures	$77,267,877	$85,862,883	$97,716,701	$83,547,156
Transfers Out:				
General Fund (10001)[1]	$0	$1,224,931	$1,224,931	$0
Total Transfers Out	$0	$1,224,931	$1,224,931	$0
Total Disbursements	$77,267,877	$87,087,814	$98,941,632	$83,547,156
Ending Balance[2]	$44,414,218	$21,038,661	$24,589,482	$23,112,122
Vehicle Replacement Reserve	$9,222,853	$2,291,279	$2,932,317	$2,007,743
Facility Infr./Renewal Reserve	1,021,631	1,021,631	1,021,631	1,021,631
Ambulance Replacement Reserve	3,921,776	1,603,401	3,279,836	3,423,076
Fire Apparatus Replacement Reserve	14,961,303	6,391,810	6,916,833	5,683,300
School Bus Replacement Reserve	17,019	17,019	17,019	17,019
FASTRAN Bus Repl. Reserve	1,867,534	1,822,496	1,822,496	1,852,708
Helicopter Replacement Reserve	1,256,089	1,346,089	1,346,089	1,986,089
Boat Replacement Reserve	298,065	367,084	367,084	436,103
Police Specialty Veh. Reserve	3,190,594	2,127,852	2,456,012	2,635,832
Fuel Operations Reserve	1,688,780	50,000	429,250	48,621
Fuel Price Stabilization Reserve	4,000,000	4,000,000	4,000,000	4,000,000
Other[1]	2,968,574	0	915	0
Unreserved Ending Balance	$0	$0	$0	$0

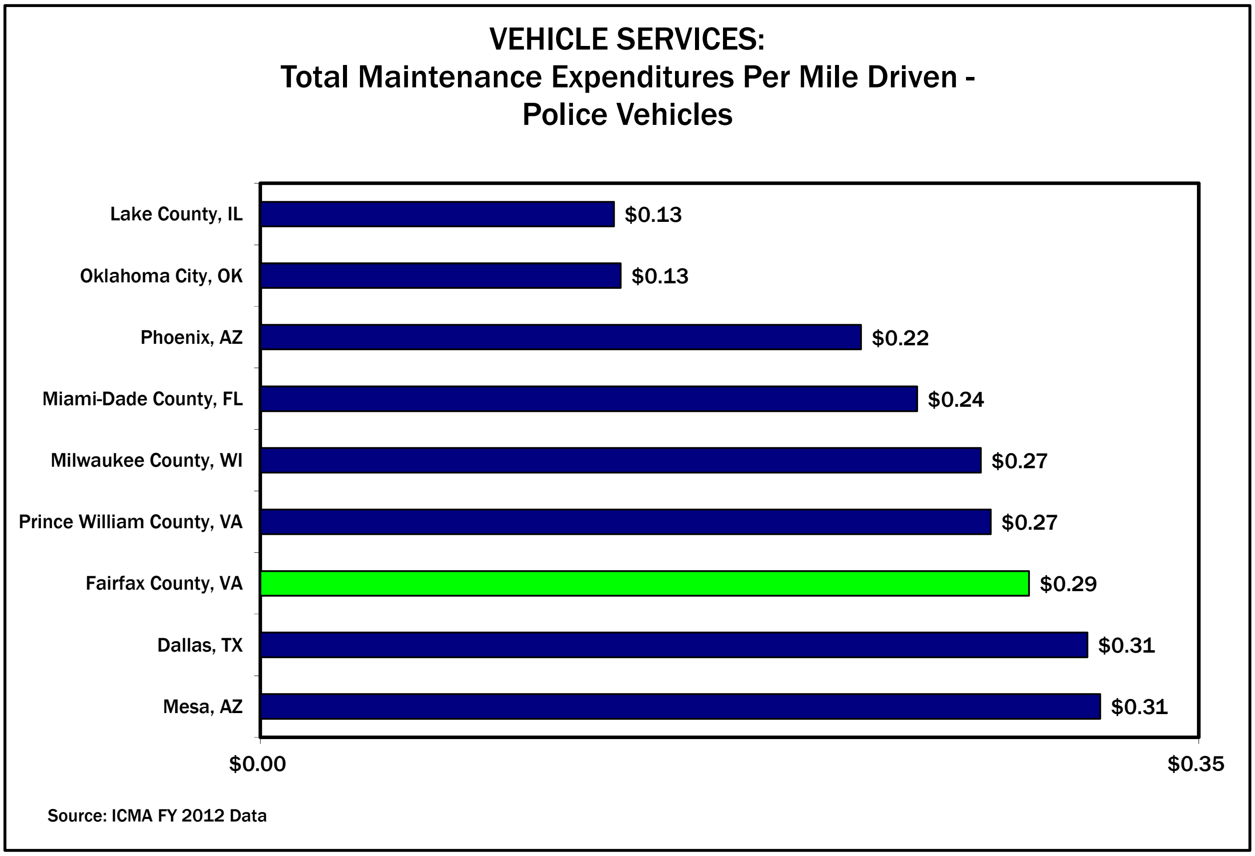
[1] In FY 2014, the Board of Supervisors approved a one-time Transfer Out to the General Fund of $1,224,931 as these funds were not required for scheduled vehicle replacements.

[2] The Ending Balance in Fund 60010, Department of Vehicle Services, fluctuates based on vehicle replacement requirements in a given year. Except in rare cases, vehicles are not replaced until they have met both established age and mileage criteria. In years where more vehicles meet their criteria and are replaced, the ending balance will be lower (and vice versa).

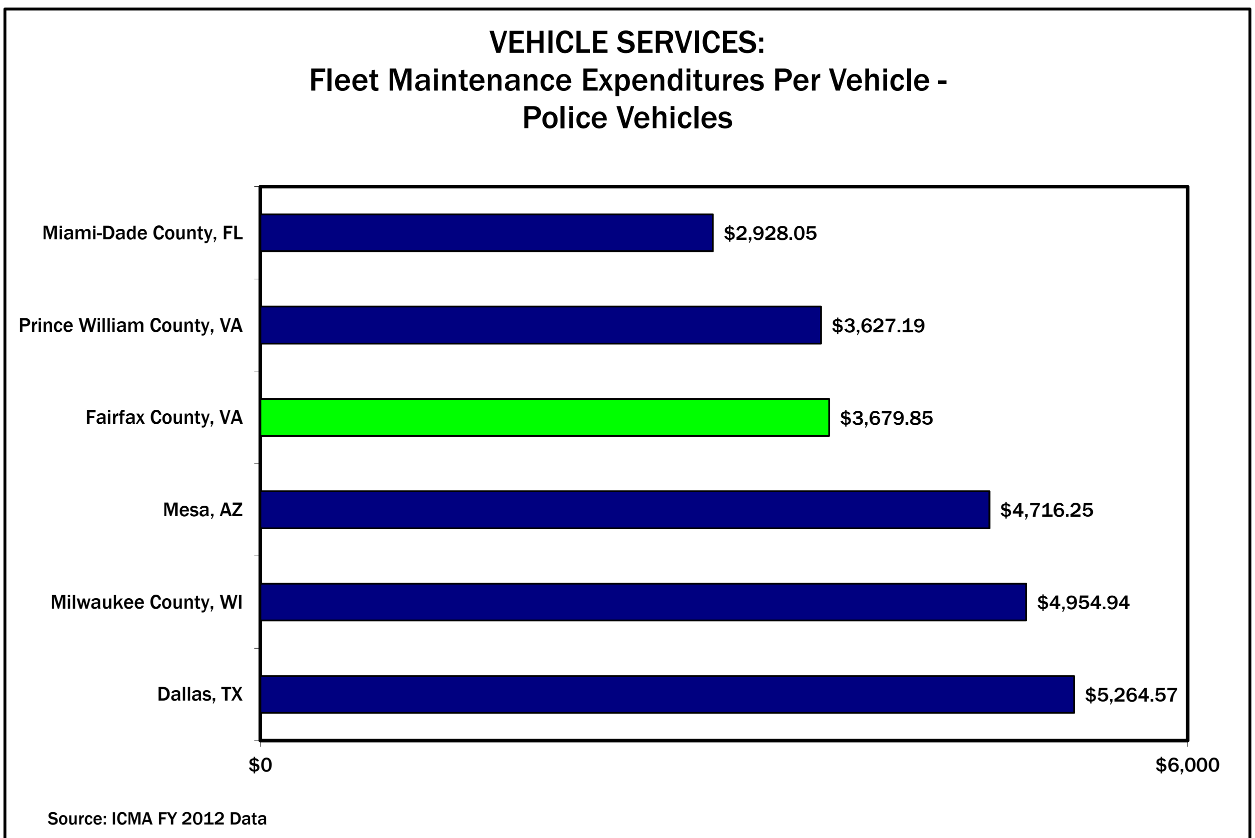
Benchmarking

As a means of enhancing accountability, benchmarking data have been included in the annual budget since FY 2005. These data are included in each of the Program Area Summaries in Volume 1 and now in Other Funds (Volume 2) as available. The majority of this benchmarking data come from the International City/County Management Association's (ICMA) benchmarking effort in which Fairfax County has participated since 2000. Approximately 200 cities, counties and towns provide comparable data annually in 15 service areas. However, not all jurisdictions provide data for every service area. An example of which is the Roads/Highways template that Fairfax County does not complete since the Commonwealth has primary responsibility for roadways in Virginia counties.

As part of the ICMA benchmarking effort, participating local governments (cities, counties and towns) provide data on standard templates provided by ICMA in order to ensure consistency. ICMA then performs extensive checking and data cleaning to ensure the greatest accuracy and comparability of data. As a result of the time to collect the data and undergo ICMA's rigorous data cleaning processes, information is always available with a one-year delay. FY 2012 data represent the latest available information. The jurisdictions presented in the graphs on the following pages generally show how Fairfax County compares to other large jurisdictions (population over 500,000). In cases where other Virginia localities provided data, they are shown as well. Fleet Management is one of the service areas for which Fairfax County provides data. An important point to note about the ICMA comparative data effort is that since participation is voluntary, the jurisdictions that provide data have demonstrated that they are committed to becoming/remaining high performance organizations. Therefore, comparisons made through this program should be considered in the context that the participants have self-selected and are inclined to be among the higher performers than a random sample among local governments nationwide. It is also important to note that not all jurisdictions respond to all questions. In some cases, the question or process is not applicable to a particular locality or data are not available. For those reasons, the universe of jurisdictions with which Fairfax County is compared is not always the same for each benchmark.

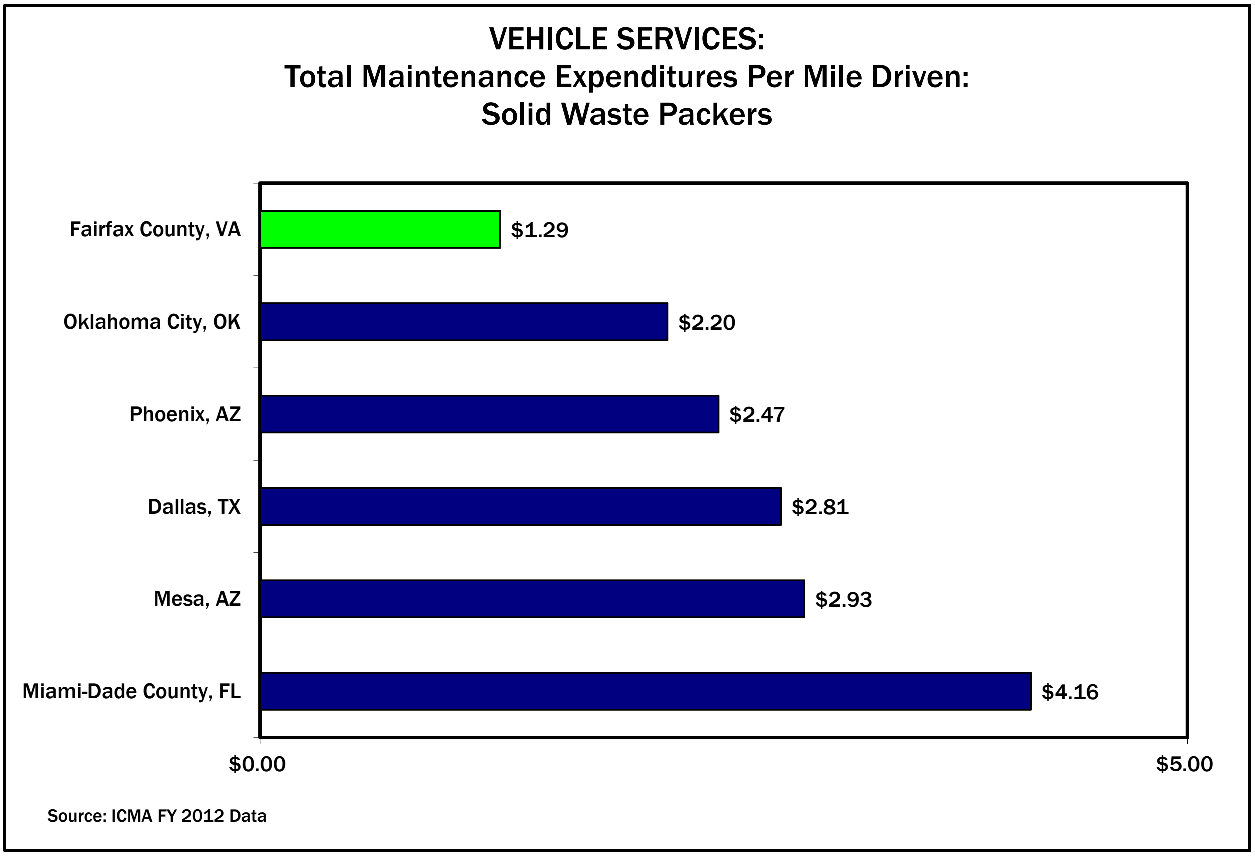


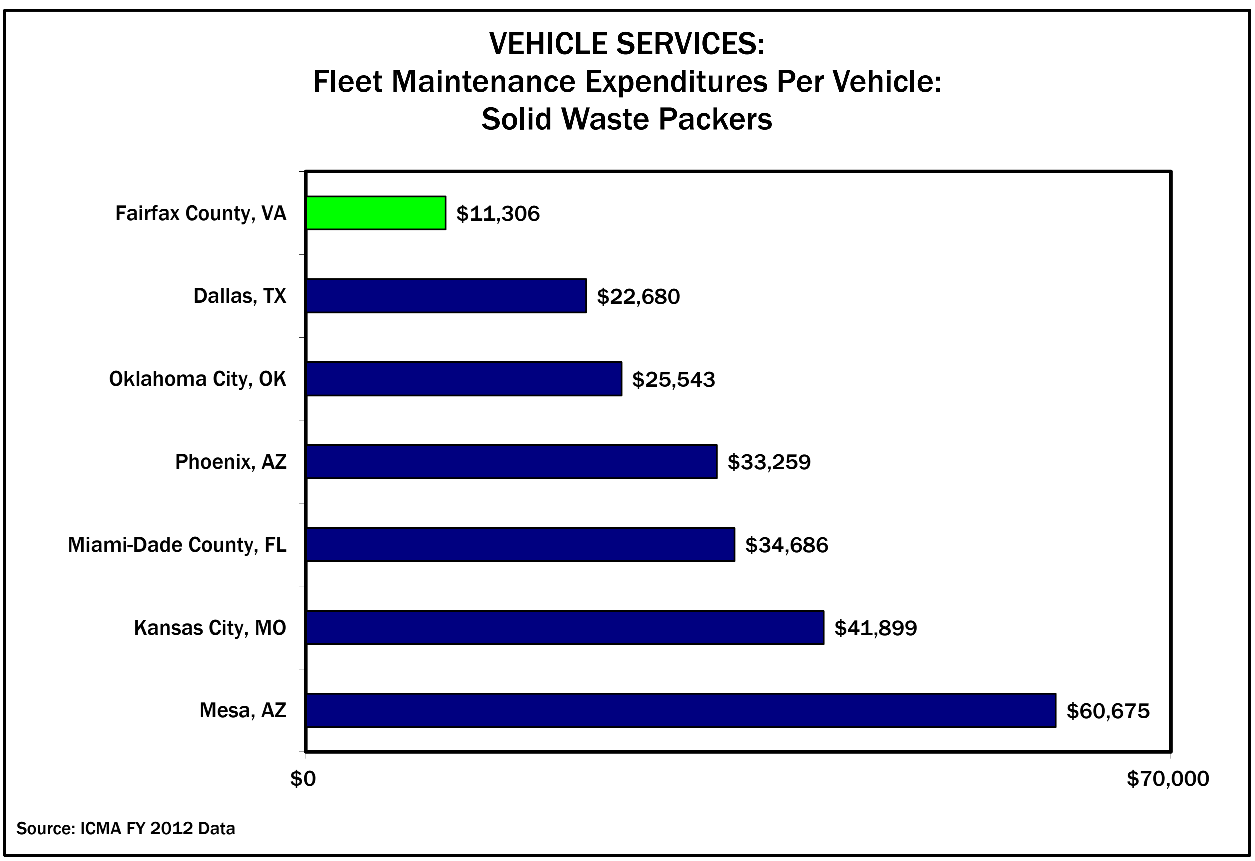
VEHICLE SERVICES:
Total Maintenance Expenditures Per Mile Driven -
Police Vehicles
Lake County, IL
$0.13
Oklahoma City, OK
$0.13
Phoenix, AZ
$0.22
Miami-Dade County, FL
$0.24
Milwaukee County, WI
$0.27
Prince William County, VA
$0.27
Fairfax County, VA
$0.29
Dallas, TX
$0.31
Mesa, AZ
$0.31
$0.00
$0.35
Source: ICMA FY 2012 Data



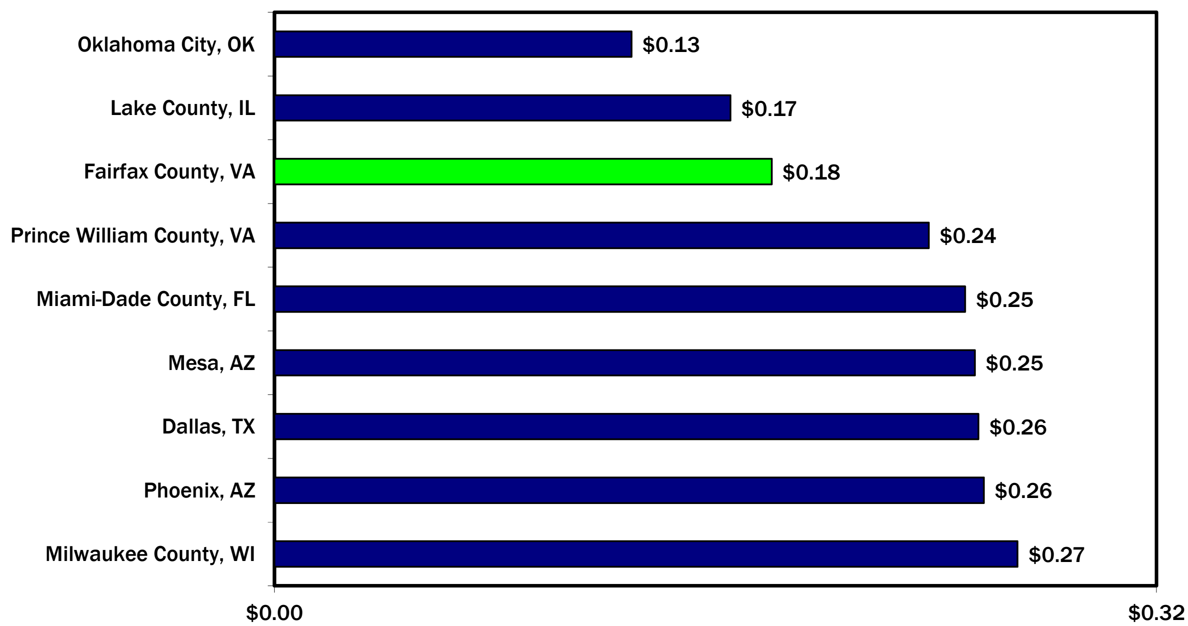
VEHICLE SERVICES:
Fleet Maintenance Expenditures Per Vehicle -
Police Vehicles
Miami-Dade County, FL
$2,928.05
Prince William County, VA
$3,627.19
Fairfax County, VA
$3,679.85
Mesa, AZ
$4,716.25
Milwaukee County, WI
$4,954.94
Dallas, TX
$5,264.57
$0
$6,000
Source: ICMA FY 2012 Data

Fund 60010
Department of Vehicle Services



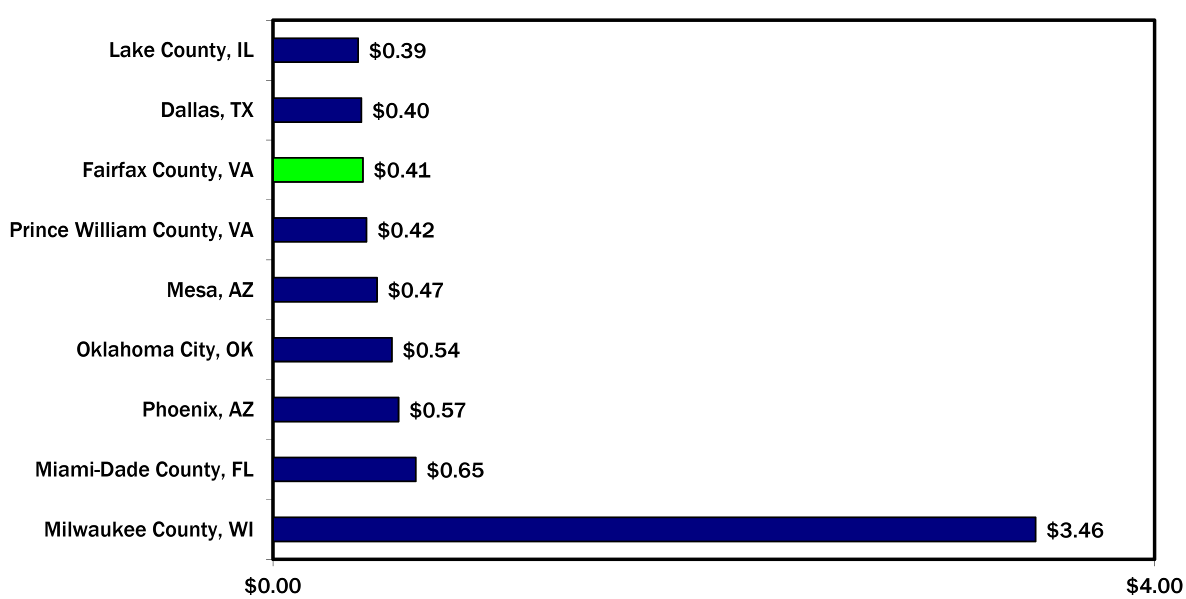


VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven - Light Vehicles
(<= 10,000 Pounds Gross Vehicle Weight)



Source: ICMA FY 2012 Data

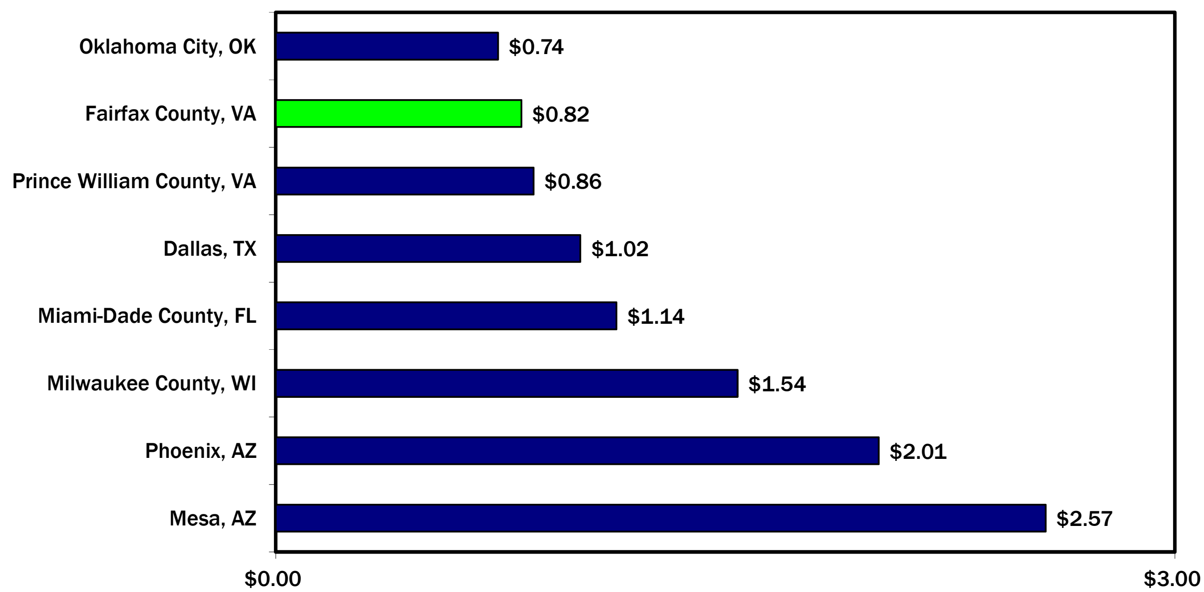
VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven
- Medium Duty Vehicles
(10,001-19,500 Gross Vehicle Weight)



Source: ICMA FY 2012 Data

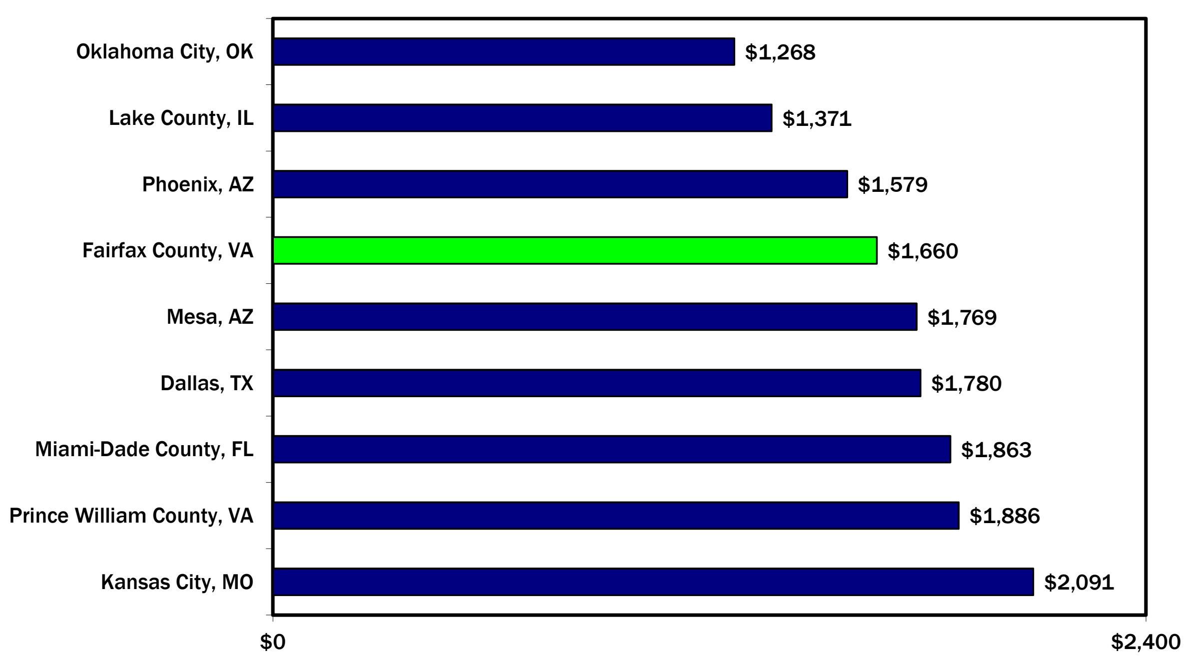
Fund 60010
Department of Vehicle Services

VEHICLE SERVICES:
Maintenance Expenditures Per Mile Driven
- Heavy Duty Vehicles
(19,501 or Greater Gross Vehicle Weight)



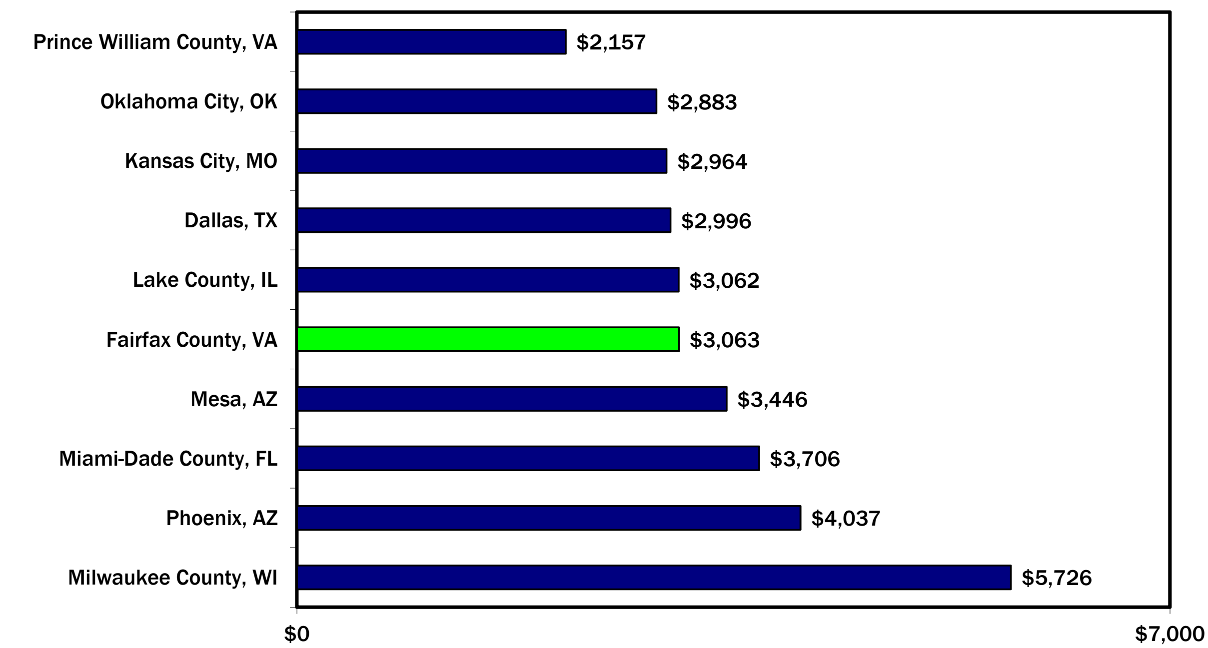
Source: ICMA FY 2012 Data

VEHICLE SERVICES:
Maintenance Expenditures Per Light Vehicle
(<= 10,000 Pounds Gross Vehicle Weight)



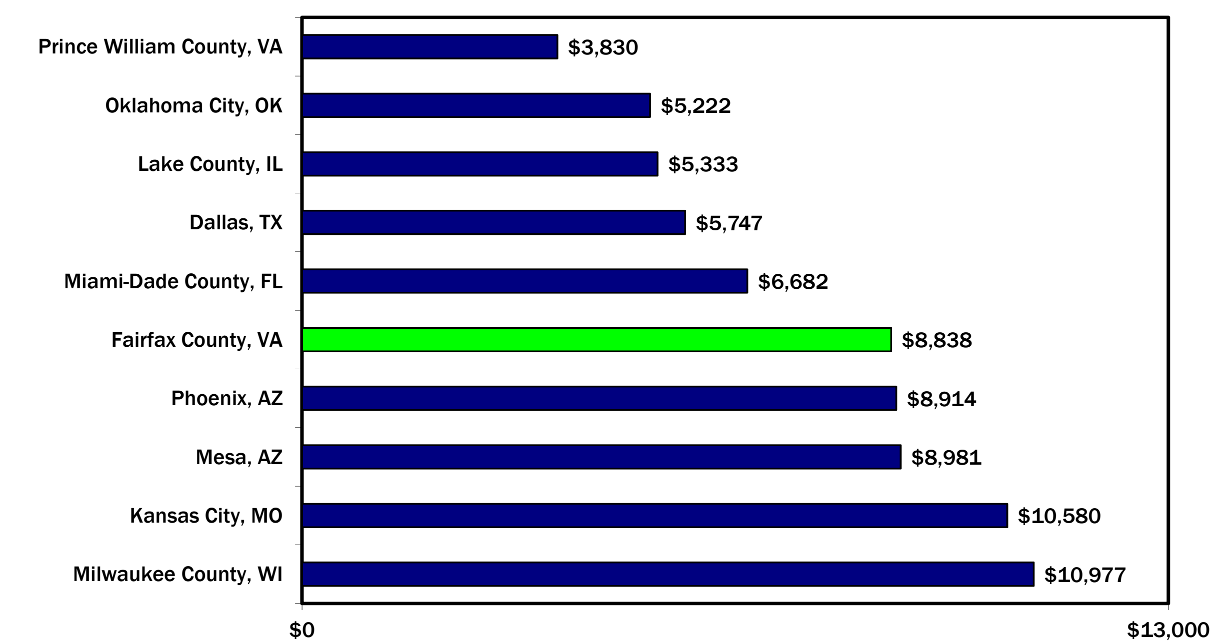
Source: ICMA FY 2012 Data

VEHICLE SERVICES:
Maintenance Expenditures Per Medium Vehicle
(10,001-19,500 Gross Vehicle Weight)



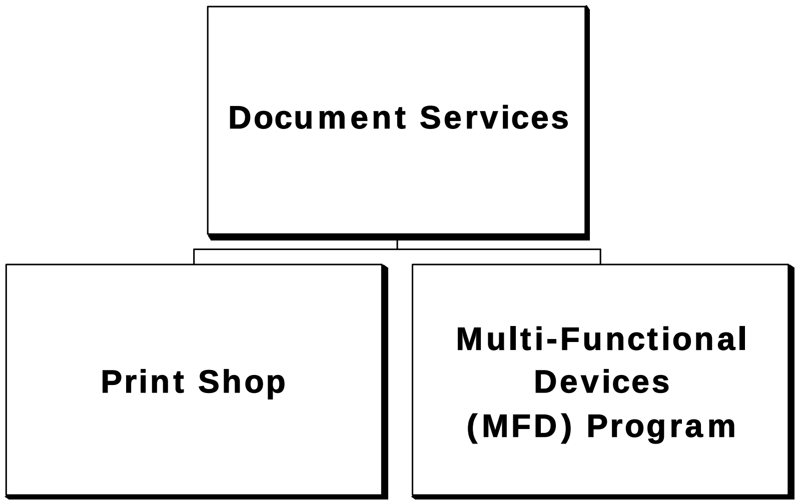
Source: ICMA FY 2012 Data

VEHICLE SERVICES:
Maintenance Expenditures Per Heavy Vehicle
(19,501 or Greater Gross Vehicle Weight)



Source: ICMA FY 2012 Data

Fund 60020
Document Services



To provide quality and timely high-speed production printing and output services to County agencies as well as to the Fairfax County Public School System.

Focus

As part of the FY 2011 Adopted Budget Plan, the Printing and Duplicating Services (the Print Shop), previously managed by the Department of Cable and Consumer Services (DCCS), was consolidated under the Department of Information Technology (DIT) that already provided enterprise network-based distributed print resources for County agencies as part of its services. The Print Shop is responsible for providing high-speed digital black and white and color printing, offset printing, and bindery services. In FY 2013 Printing and Duplicating Services produced approximately 10.6 million digital black and white impressions, 1.7 million digital color impressions, and 3,955 billable hours in offset printing. The Print Shop works closely with the County's Data Center in its work output requirements. The Print Shop also conducts printing consultations to advise County and Fairfax County Public Schools staff regarding printing requirements and provides recommendations on available printing methods, document layout, and bindery options. Fund 60020, Document Services, manages these various programs. All direct labor and material costs associated with these services, as well as an equipment replacement reserve fee, are recovered from customer agencies.

> **Document Services supports the following County Vision Elements:**
>
> ***Maintaining Healthy Economies***
>
> ***Exercising Corporate Stewardship***

The Department of Information Technology also manages the authorized fleet of large and mid-sized Multi-Functional Devices (MFDs) that are used throughout the County for copying, printing, faxing, and scanning. Program activities include administration of the County's MFD fleet contract; day-to-day management of the service delivery; and integration with the County's technology infrastructure, including network and Microsoft applications. MFDs are installed in buildings across the County and are linked to individual workstations via the County's enterprise network. Office copies, or more appropriately "impressions," produced in FY 2013 totaled 46.9 million using printers in the MFD Program, a decrease of 5.5 million impressions from the FY 2012 actual of 52.4 million. The success of Program hardware and software solutions (most notably the scan function) has resulted in a greater reliance on MFDs as opposed to less functional desktop printers or networked printers purchased by individual agencies. DIT's expectation based on green trends is that Program impressions will remain relatively flat in FY 2014, as individual agencies reduce paper output and continue to retire their relatively expensive and less efficient local and network printers. MFDs have been a welcome addition to the Green effort with an ever increasing number of users utilizing the Scan-to-Email, Scan-to-Folder, Scan-to-Fax and Scan-to-Workflow efficiencies they provide.

DIT also uses job-based accounting and tracking software to help identify program costs that can be recovered from non-General Fund sources. DIT continues to explore opportunities to maximize the digital print output capabilities, integration and overall efficiency of the Print Shop operation, Data Center output functions, and the MFD fleet, with expansion expected in the area of document scanning to support agencies needing to digitize legacy paper based records in accordance with the Archivist and the Library of Virginia records retention guidelines.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$787,338	$919,307	$928,457	$930,250
Operating Expenses	4,584,194	3,979,983	5,507,222	5,027,730
Capital Equipment	95,669	1,192,747	0	40,000
Total Expenditures	$5,467,201	$6,092,037	$6,435,679	$5,997,980
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	10 / 10	10 / 10	10 / 10	10 / 10

1 Printing Services Manager	1 Printing Shift Supervisor	5 Print Shop Operators II
2 Customer Services Specialists	1 Digital Printing Analyst	

TOTAL POSITIONS
10 Positions / 10.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$10,943**
  An increase of $10,943 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Operating Expenses** **$1,047,747**
  An increase of $1,047,747 is required due to a reallocation from Capital Equipment in order to properly reflect expenses associated with the MFD lease as Operating Expenses and contract rate increases associated with copy machines, partially offset by a decrease to accurately reflect the Fairfax County Public Schools (FCPS) actual usage of Print Shop services.

- **Capital Equipment** **$40,000**
  Funding of $40,000 for Capital Equipment is included to cover the costs associated with a Press Plate Maker.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$343,642**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $343,642, including $9,150 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and $334,492 in encumbered funding in Operating Expenses.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Document Services					
Percent of offset expenses recovered	106%	109%	100%/100%	100%	100%
Percent of digital black and white expenses recovered	106%	109%	100%/100%	100%	100%
Percent of digital color expenses recovered	106%	109%	100%/100%	100%	100%
Percent change in cost per copy	0.00%	0.00%	0.00%/0.00%	0.00%	0.00%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/60020.pdf

Performance Measurement Results

In FY 2013, the Print Shop recovered 100 percent of offset and digital black and white and digital color expenses.

The MFD program has not seen an increase in cost per copy over the last four fiscal years and remains competitive. However, this estimate is dependent upon the cost of paper remaining relatively stable. If paper costs increase significantly, then there will likely be a corresponding increase in the cost per copy.

Fund 60020
Document Services

FUND STATEMENT

Fund 60020, Document Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$2,064,267	$1,401,163	$1,792,798	$1,153,609
Revenue:				
County Receipts	$1,960,905	$2,301,549	$2,301,549	$2,318,852
School Receipts	757,476	977,767	977,767	757,767
Equipment Replacement Reserve	79,118	109,791	109,791	104,291
Total Revenue	$2,797,499	$3,389,107	$3,389,107	$3,180,910
Transfer In:				
General Fund (10001)[1]	$2,398,233	$2,398,233	$2,407,383	$2,398,233
Total Transfer In	$2,398,233	$2,398,233	$2,407,383	$2,398,233
Total Available	$7,259,999	$7,188,503	$7,589,288	$6,732,752
Expenditures:				
Personnel Services	$787,338	$919,307	$928,457	$930,250
Operating Expenses	4,584,194	3,979,983	5,507,222	5,027,730
Capital Equipment	95,669	1,192,747	0	40,000
Total Expenditures	$5,467,201	$6,092,037	$6,435,679	$5,997,980
Total Disbursements	$5,467,201	$6,092,037	$6,435,679	$5,997,980
Ending Balance[2]	$1,792,798	$1,096,466	$1,153,609	$734,772
Print Shop Replacement Equipment Reserve	$844,801	$685,522	$713,904	$534,772
PC Replacement Reserve[3]	15,000	10,000	10,000	0
Print Shop Operating Reserve[4]	932,997	400,944	429,705	200,000
Unreserved Ending Balance	$0	$0	$0	$0

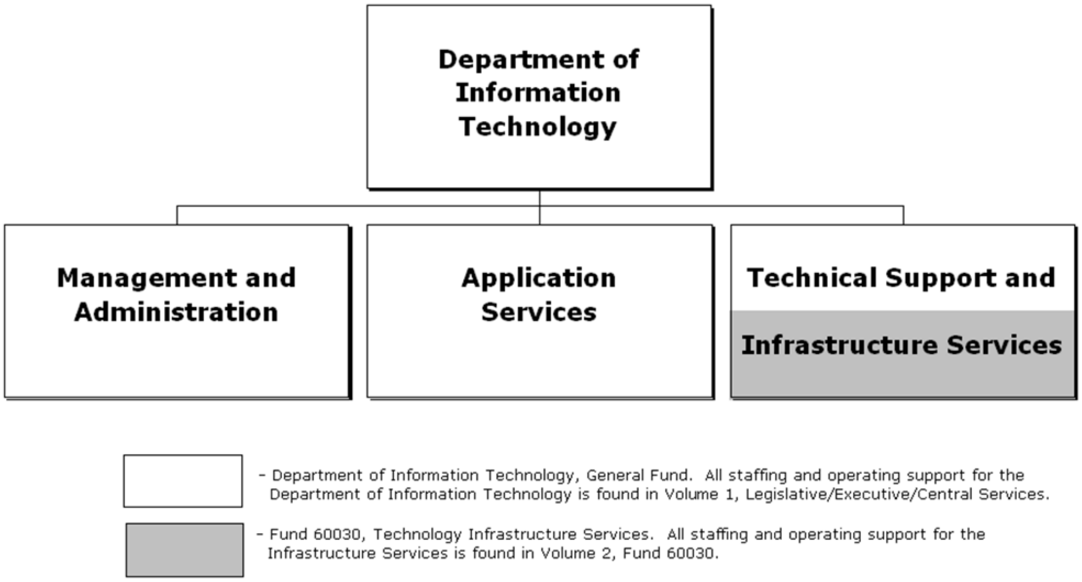
[1] The General Fund transfer supports the equipment lease for the County's Multi-Functional Device (MFD) program.

[2] The ending balance supports the three reserves for the agency and fluctuates depending upon the needs of the fund in a given year.

[3] The PC Replacement Reserve provided for the timely replacement of computer equipment for the activities in this fund; however, this equipment has been included in the Department of Information Technology (DIT) inventory. As a result, this reserve is no longer required.

[4] The Print Shop Operating Reserve is used to provide financial support to the Print Shop program as the technical and business practices in the industry evolve.

Fund 60030
Technology Infrastructure Services



Mission

To provide a reliable and secure technology infrastructure foundation required to support County business processes and systems that strengthen the public service commitment of Fairfax County.

Focus

Fund 60030, Technology Infrastructure Services, provides the underlying technology foundation supporting information systems and communications for Fairfax County government. This consists of the enterprise portfolio of computers, data communications equipment, radio systems, the data center operations, and other critical infrastructure providing the essential foundational technology that supports Fairfax County government. The Department of Information Technology (DIT) coordinates all aspects of information technology for the County and plays an enabling role in advancing the strategic value of technology to transform work processes and provide quality services to customers. DIT manages technology as an enterprise asset and is responsible for direction and execution of information technology and communications systems by supporting and managing services and Fund 60030.

The County's centralized approach to common infrastructure systems and operations provides economies and efficiencies through consolidation and leveraging of resources. Optimum performance is achieved by automated information technology (IT) support processes and enterprise-wide security tools, ensuring data integrity and system-use accountability. County IT architecture employs industry-standard products and best practices for efficient solution delivery and support. Fund 60030 includes technology activities and communication services that support systems and operations for County agencies, including the management of County end-user computers (PCs , laptops and tablets), servers, storage systems, enterprise office-productivity software, e-mail and messaging system (Microsoft Suite), and, databases (Oracle and SQL). Fund 60030 also supports the operations of the County's primary data center and off-site disaster recovery, monitoring and maintenance of enterprise data communications networks, and the Public Safety and Service Radio System and Radio Center services.

DIT also provides intra-governmental services including the operation and maintenance of the County data center, mainframe, servers and data storage and back-up 24 hours per day, seven days per week. DIT is also responsible for the safeguarding of County software license obligations, data repositories and information assets, and the on-going maintenance of County data and radio communication networks.

Fund 60030
Technology Infrastructure Services

The County's enterprise network provides bandwidth securely connecting County agencies to the vast array of business applications available on the County mainframe or server platforms (over 16,000 end-user end-point devices, over virtual 900 servers and 600 production databases on consolidated virtual server farms). Based on energy efficiency initiatives, DIT was able to achieve major goals in server consolidation, which provided cost efficiencies in supporting applications and databases.

One of the County's major technology assets is the fiber Institutional Network (I-Net) which provides a private secure network infrastructure connecting over 400 County and Fairfax County Public Schools (FCPS) buildings serving data, voice and video transport. DIT manages the I-Net infrastructure and services. I-Net equipment and related maintenance is directly supported from the I-Net program funds from Fund 40030 Cable Communications, through an annual transfer to Fund 60030.

Technology Infrastructure Services supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Creating a Culture of Engagement

Connecting People and Places

Maintaining Healthy Economies

Exercising Corporate Stewardship

New IT projects are implemented through Fund 10040, IT Projects, while some other IT systems are implemented by agencies. However, all new IT systems require infrastructure services, and thus may incrementally increase supporting infrastructure service obligations, which, depending on requirements, may result in upward pressure on infrastructure costs. Protective measures such as network security tools are typically incorporated in the infrastructure portfolio.

Fund 60030 is an internal service fund supported by revenues from County agencies and other entities such as the FCPS. Expenditures are primarily driven by the customer agencies' use of the IT utility, software licenses, data center operations, computer equipment refresh, PC Replacement Program, network carrier services, Radio Center, and support staff. In addition, the chargeback also includes enterprise-wide applications on the platforms in the data center, including the Fairfax County Unified System (FOCUS), which is a joint system for Fairfax County Government and FCPS for the finance and procurement systems, and the County human resources system on a contemporary enterprise resource planning (ERP) application suite. The few remaining legacy mainframe systems are in process of being converted to open systems platforms, projected to be completed by 2016.

Another activity within Fund 60030 is the management of the PC Replacement Program, which ensures that funding is available for scheduled PC, laptop, tablets, etc. device technology refreshes. The regularly scheduled replacement of this equipment is reviewed periodically with the long-standing goal of maintaining optimal performance and productivity, and, operational reliability for County agencies. In FY 2014, the PC Replacement Program underwent a comprehensive review that included a review of the total County PC inventory, industry innovation, and replacement cycle structure. The cost per PC in the program includes PC hardware, required software licenses, security requirements, protected disposal, and desk-side staff support. Adjustments in both Fund 60030 and agency budgets have been included in FY 2015 for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

The County's program has been recognized as a cost-effective value, best-practice model in the governmental and commercial sectors, fully optimizing the allocation of IT assets and providing efficient and predictable desktop maintenance and support. DIT continually reviews various service options for efficiencies in the acquisition and deployment of equipment, while ensuring that the program remains cost effective and competitive against other options. The updated program strategy being implemented in FY 2015 takes into consideration a more fluid evolutionary process of industry innovation, agencies and worker requirements including mobility and COOP plans.

Finally, Fund 60030 also supports the equipment, maintenance services, and staff positions dedicated to the County's radio systems and devices used by public safety, public works, other County agencies and FCPS. Radio communications are the primary dedicated critical infrastructure relied upon by public safety organizations world-wide, and like Fairfax County, it is managed locally. These systems have proven through many emergency events to be optimally reliable, surviving and sustaining operational integrity through extreme weather such as the Derecho, as well as other regional emergency and high security events while commercial telecommunications carrier networks were jammed or compromised. The Radio Center staff also work on regional interoperability initiatives and Department of Homeland Security national strategy to ensure effective communication between local, state and federal partners for responders. To support the operational and maintenance requirements of the systems, costs are recovered from the County user agencies and FCPS.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$6,993,006	$7,001,965	$7,068,762	$7,307,080
Operating Expenses	23,988,345	20,395,197	25,580,143	24,531,559
Capital Equipment	247,832	3,861,150	3,861,150	5,081,668
Total Expenditures	$31,229,183	$31,258,312	$36,510,055	$36,920,307
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	73 / 73	73 / 73	73 / 73	73 / 73

Fund 60030
Technology Infrastructure Services

	Communication/Infrastructure Program Management		Data Center Services		Radio Center Services
1	Info. Tech. Program Director III	1	Info. Tech. Program Manager II	1	Info. Tech. Program Manager II
2	Network/Telecom Analysts IV	1	IT Systems Architect	1	Network/Telecom Analyst IV
1	Management Analyst I	1	Systems Programmer III	3	Network/Telecom Analysts III
		5	Systems Programmers II	4	Network/Telecom Analysts II
	Server/SAN Infrastructure	1	Systems Programmer I	2	Network/Telecom Analysts I
2	Network/Telecom Analysts IV	1	Programmer Analyst III		
2	Network/Telecom Analysts I	1	Programmer Analyst II		Network/I-Net
		1	Database Administrator II	1	Info. Tech. Program Director I
	Desktop Support/ PC Replacement	1	Business Analyst I	1	Info. Tech. Program Manager I
1	Network/Telecom Analyst III	1	IT Technician II	1	Network/Telecom Analyst IV
22	Enterprise IT Technicians	1	Network/Telecom Analyst III	7	Network/Telecom Analysts III
		1	Network/Telecom Analyst I	4	Network/Telecom Analysts II
				1	Info. Security Analyst IV

TOTAL POSITIONS
73 Positions / 73.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$88,222**
  An increase of $88,222 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Personnel Services** **$216,893**
  An increase of $216,893 in Personnel Services is required primarily to support increased fringe benefit costs based on actual experience in the fund.

- **PC Replacement** **$2,432,689**
  An increase of $2,432,689 is included for PC Replacement related costs based the development of a long-term PC replacement strategy. As part of the FY 2014 Adopted Budget Plan, a one time savings of $1.5 million was generated through minimal hardware replacements while a detailed inventory was undertaken and future program requirements were developed. As a result of this process, both the number of endpoint computer units and software licenses included in the program were increased. The new program reflects a five year replacement cycle and includes a total of 14,000 PCs, (up from 11,481) of which 11,500 are desktops and 2,500 are laptops. One of the critical points of this review was to ensure the County updated the number of software licenses it possesses. The County previously had approximately 11,000 device-based licenses, but in the new PC Replacement Program, the County will shift to individual-based licenses (estimated at 12,500 standard and 1,500 academic/library), with each individual being able to have up to 5 devices per user. This will ensure long term compliance and provides much greater flexibility going forward. The increased number of endpoint computer units and software licenses results in increased replacement costs.

- **Software Requirements** **$779,000**
  An increase of $779,000 is included for critical software requirements. Of this total, $314,000 is for costs associated with software maintenance contracts; $135,000 is for additional Symantec Mobile Device Management licenses which allow mobile devices to securely access the enterprise network; $97,000 is for additional customer relationship management software licenses; $80,000 is for additional data storage backup and retrieval capabilities; $80,000 is for storage equipment designed

to reduce overall storage requirements; and, $73,000 is for replacement and partial upgrade of components in the racks used to house enterprise servers and other equipment.

♦ **Other Operating Expenses Adjustments** **$749,673**
An increase of $749,673 is included for various operating requirements. Of this total, $650,000 is required for the multi-year disaster recovery (DR) plan. This funding will allow the agency to finalize efforts to transition from the current mainframe DR process to a solution and remote site that has the required experience, knowledge, and technical requirements. Having and exercising an off-site system recovery capability is an industry best practice, and internal and external audit requirement. This funding will provide DR capability for over thirty enterprise applications and tools, such as the County's e-mail and antivirus tool and over fifty agency applications such as the courts scheduling system and the HIPAA system used by the Health Department. This funding will provide hot-site replicated system including all hardware, software builds, network, facilities, monitoring and administration, dedicated commercial high-speed network connection to the remote site DR data center facility, and application and system recovery within 24 hours. In addition, an increase of $99,673 is required due to increased costs associated with the installation of communication equipment in public safety vehicles.

♦ **Library Wireless** **$260,000**
An increase of $260,000, including $175,000 in Operating Expenses and $85,000 in Capital Equipment, is included for the Library Wireless project. This project will provide the public and staff with wireless capabilities throughout all libraries in the County, in order to expand access to information, resources and services.

♦ **Capital Equipment** **$4,996,668**
Funding of $4,996,668 is included for Capital Equipment. Of this total, $3,796,668, fully supported by a transfer from Fund 40030, Cable Communications, reflects funding to support the third year of a multi-year refresh plan of core elements of the I-Net in alignment with the County's approved IT principles for sustaining a secure and supportable technology infrastructure and to ensure the I-Net remains a functional IT asset for both the County and Schools. The remaining $1,200,000 is included for the purchase of new capitalized equipment, primarily associated with the replacement and/or upgrade of network equipment, servers and storage area network capacity.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$5,251,743**
As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $5,251,743, including $66,797 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $4,534,946 in encumbered funding, and $650,000 to enable the disaster recovery (DR) program to provide fault-tolerant, high availability, near real-time database replication in a certified, rated data center environment for over thirty enterprise applications and tools, such as the County's e-mail and antivirus tool, and over fifty agency applications such as the courts scheduling system and the HIPAA system used by the Health Department. This funding will provide hot-site replicated system including all hardware, software builds, network, facilities,

monitoring and administration, dedicated commercial high-speed network connection to the remote site DR data center facility, and application and system recovery within 24 hours.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Technology Infrastructure Services					
Business days to fulfill service requests from initial call to completion of request for non-critical requests	4	4	4/4	4	4
Business days to fulfill service requests from initial call to completion of request for critical calls	2	2	2/2	2	2
Business days to fulfill Telecommunications service requests for emergencies	1	1	1/1	1	1
Percent of calls closed within 72 hours	75%	56%	60%/86%	86%	86%
Percent of first-contact problem resolution	68%	84%	85%/95%	95%	95%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/60030.pdf

Performance Measurement Results

The percentage of calls that could be resolved upon first contact and closed within 72 hours increased from 56 percent in FY 2012 to 86 percent in FY 2013 primarily due to a decrease of FOCUS-related calls that were more challenging and time consuming than previous IT service desk calls. Strengthened enterprise-wide management and image control processes have reduced the time required for resolving end-user workstation requests. In FY 2013 the first contact resolution rate was 95 percent, exceeding both the FY 2012 actual level and the FY 2013 performance target. Customer satisfaction generally continues to be strong due to internal quality control measures and remote resolution capabilities. Efforts in FY 2014 and FY 2015 will focus on enhanced remote resolution and IT Service desk system-workflow services to streamline routine processes. With no additional FOCUS project phases planned, it is anticipated that the number of support calls to the IT Service Desk in FY 2015 and in future years will stabilize.

Fund 60030
Technology Infrastructure Services

FUND STATEMENT

Fund 60030, Technology Infrastructure Services

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$5,195,024	$2,467,073	$7,336,957	$2,760,771
Revenue:				
Radio Services Charges	$700,981	$618,363	$618,363	$618,363
PC Replacement Charges	5,884,782	5,884,782	5,884,782	6,960,000
DIT Infrastructure Charges				
County Agencies and Funds	20,447,459	19,952,379	20,669,176	20,690,601
Fairfax County Public Schools	1,717,591	1,786,295	1,786,295	1,857,747
Subtotal DIT Infrastructure Charges	$22,165,050	$21,738,674	$22,455,471	$22,548,348
Total Revenue	$28,750,813	$28,241,819	$28,958,616	$30,126,711
Transfers In:				
Cable Communications (40030)[1]	$4,620,303	$4,475,253	$4,475,253	$5,870,771
Total Transfers In	$4,620,303	$4,475,253	$4,475,253	$5,870,771
Total Available	$38,566,140	$35,184,145	$40,770,826	$38,758,253
Expenditures:				
Infrastructure Services	$23,293,472	$24,813,634	$28,763,086	$27,750,804
Radio Center Services	1,186,110	1,169,896	1,187,861	1,290,891
Computer Equipment Replacement Program[2]	6,082,430	4,374,782	4,380,827	6,978,612
Technology Infrastructure Equipment[3]	667,171	900,000	2,178,281	900,000
Total Expenditures	$31,229,183	$31,258,312	$36,510,055	$36,920,307
Transfers Out:				
General Fund (10001)[2]	$0	$1,500,000	$1,500,000	$0
Total Transfers Out	$0	$1,500,000	$1,500,000	$0
Total Disbursements	$31,229,183	$32,758,312	$38,010,055	$36,920,307
Ending Balance[4]	$7,336,957	$2,425,833	$2,760,771	$1,837,946
Infrastructure Replacement Reserve (CERF)[5]	$5,830,635	$871,412	$1,250,494	$346,281
PC Replacement Reserve[6]	1,506,322	1,554,421	1,510,277	1,491,665
Unreserved Balance	$0	$0	$0	$0

[1] Funding of $1,814,103 reflects a direct transfer from Fund 40030, Cable Communications, to support staff and equipment costs related to construction of the I-Net. In addition, in FY 2015 an amount of $3,796,668 is included reflecting the third year of a multi-year commitment to replace and refresh core elements of the I-Net, and $260,000 reflects support for the Library Wireless project.

[2] The PC Replacement program was delayed in FY 2014 and will permanently move from a four year to a five year replacement cycle as part of a long term PC replacement strategy. A one-time Transfer Out to the General Fund of $1,500,000 was included in FY 2014 based on a lower number of hardware replacements.

[3] In order to account for revenues and expenditures in the proper fiscal year, an audit adjustment in the amount of $295,830.00 has been reflected as an increase to the FY 2013 expenditures to properly reflect the recording of expenditures in this fund. This audit adjustment has been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the audit adjustments will be included in the FY 2014 Third Quarter package.

[4] The fluctuation in ending balance is primarily due to the operation of the PC Replacement and Computer Equipment Reserve Programs. The programs collect funding each year, hold it in reserve until needed, and then expend the funds for replacement equipment. The time period for this action varies based on the needs of the programs.

[5] This reserve is designed to assist in the scheduled replacement of enterprise computer and network assets. The funds are held in this Computer Equipment Replacement Fund (CERF).

[6] The balance in the PC Replacement Reserve fluctuates annually based on scheduled PC replacements which are now permanently moving to a five-year replacement cycle in FY 2015 as part of a long term PC replacement strategy.

Fund 60040
Health Benefits Fund

Focus

Fund 60040, Health Benefits Fund, is the administrative unit for the County's self-insured health plans. For the self-insured plans, the County pays only for claims and third party administrative fees. The cost to fund claims expenses is covered by premiums from active employees, the employer, retirees, and retention of interest earnings. All but one of the County's health insurance plans are self-insured. Self-insurance allows the County to more fully control all aspects of the plans, including setting premiums to smooth out the impact of increases on employees while maintaining adequate funding to cover claims expenses and reserves.

Fairfax County Government offers its employees and retirees four health insurance choices providing various coverage options and competitive premium rates:

- Self-Insured open access plan (OAP) with three levels of coverage – Features a national network of providers. One level of coverage features a co-pay structure for office visits and other services, while two levels of coverage feature co-insurance and modest deductibles.

- Fully-insured health maintenance organization (HMO) – Features care centers located in communities throughout the area with a co-pay structure for office visits and other services.

All of the County's health insurance plans include self-insured vision benefits and offer eligible preventive care services on a zero-cost basis. In addition, the County offers a disease management program to detect chronic conditions early and provide assistance to those affected to help manage their diseases, resulting in healthier outcomes. In CY 2014, the County's self-insured health insurance plans were consolidated under one network provider to control costs, improve analytical capabilities, and provide a high quality of care with an emphasis on wellness, prevention and better management of chronic conditions.

As the health care environment is in the midst of significant reform, staff is monitoring changes in the health plan market, incorporating required changes in the County's plans and processes, and examining the overall impact of reform on the County's benefits package with the goal of continuing to provide cost-effective and comprehensive health care coverage to employees and retirees within the parameters of the new health care laws.

The County continues to contribute 85 percent of the total premium for employees enrolled as an individual and 75 percent of the total premium for employees enrolled under either the two-party or family plan. Retirees over the age of 55 currently receive a subsidy from the County toward the cost of health insurance. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service. Details on the retiree health subsidy can be found in the narrative for Fund 73030, OPEB (Other Post-Employment Benefits) Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

As with many employers nationwide, the County has experienced considerable fluctuations in medical costs. Prescription drugs, new medical technologies and increased utilization, as well as the cost of medical malpractice and liability insurance, continue to drive increases in medical costs. Though there have been significant increases in claims expenses in recent years with annual increases fluctuating within a range of 10-14 percent, claims expenditures did not increase in FY 2013. Flat cost growth in FY 2013 was due in part to the expiration of patents for multiple high cost prescription drugs, allowing plan participants to switch to lower-cost generic drugs. Cost growth is expected to return to more moderate levels in FY 2014. Based on estimated FY 2014 average cost growth of 8 percent, premium changes for January 2014 were set ranging from a decrease of 2.0 percent to an increase of 3.0 percent. These rates were set with consideration of balancing the impact to employees with ensuring that the premiums for each plan would cover the associated expenses, as each plan has experienced different participation trends and claims experience. Additionally, premiums were set taking into consideration the potential impacts on the County's GASB 45 liability. If premiums are not set appropriately, and increases in retiree claims outpace the growth in premiums, the County's liability under GASB 45 and, consequently, the annual required contribution for OPEB, may increase. It is the County's policy to maintain a net OPEB asset, which demonstrates that the County has met its obligations to adequately fund the annual required contribution each year. For more information on GASB 45 and other post-employment benefits (OPEB), please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

As a result of continuing increases in cost growth, it is projected that the County will raise premiums by 8 percent for all plans, effective January 1, 2015 for the final six months of FY 2015. It should be noted that these premium increases are budgetary projections only; final premium decisions will be made in the fall of 2014 based on updated experience. Premium decisions will be based on the impact to employees and retirees, the actual claims experience of each plan, the maintenance of adequate reserves, and the impact on the County's GASB 45 liability.

Fund Reserves

To help mitigate the impact of unanticipated cost increases in future years, the County created a Premium Stabilization Reserve in FY 2005. During the years of moderate cost growth, the County was able to accumulate funds within the Premium Stabilization Reserve and these funds were utilized to mitigate premium increases, especially during calendar years 2007 and 2009 when premiums were held flat for the self-insured plans.

In addition to the Premium Stabilization Reserve, the fund maintains an unreserved ending balance based on a percent of claims paid of at least 10 percent. An ending balance of 10 to 15 percent of claims paid is the targeted industry standard based on potential requirements in the event of a plan termination.

LiveWell Workforce Wellness Program

In FY 2009, the LiveWell Workforce Wellness Program began as an effort to provide increased opportunities for employees to improve their overall health and well-being, while also serving to curb rising health care costs. The program currently includes subsidized membership fees at County RECenters, weight loss support, influenza vaccinations, and other wellness programming. In FY 2011, the Employee Fitness and Wellness Center (EFWC) was integrated into the LiveWell Program. The EFWC, located at the Government Center, provides convenient access for employees and retirees to cardiovascular and strength training equipment, as well as a variety of fitness classes at a reasonable monthly rate. The center is staffed by the Park Authority, but all associated personnel and operating costs are charged to Fund 60040.

Other components of the LiveWell program include:

- *Reduced membership fees at County RECenters.* In response to employee demand and to promote the importance of overall physical health, a 50 percent subsidy for 6-month and annual memberships at County RECenters is included in the program. As workplace sites for employees are spread throughout the County and, thus, all employees are not located near the EFWC, this benefit allows merit employees and retirees to use all nine County RECenters at a reduced rate.

- *Influenza vaccinations.* Providing flu shots to employees is a simple mechanism to reduce absenteeism due to flu outbreaks and protect the overall health of employees and retirees.

- *Health & Wellness Programming.* LiveWell sponsors workshops throughout the year, at various employee worksites, on a variety of health and wellness topics, including nutrition, stress, exercise, dementia, and weight management.

- *Smoking Cessation*. LiveWell, working with a vendor and the Advisory Council, offers smoking cessation classes for interested employees.

- *Weight Management.* LiveWell subsidizes the membership costs for a weight management program available to employees at worksites, in the community, and online.

- *Partnerships.* LiveWell partners with community programs, such as farmer's markets and bike-to-work campaigns, and county initiatives, such as the promotion of volunteering and financial fitness, to encourage employees to continually seek the benefits of improved well-being.

In October 2012, the County was recognized as a Gold Fit-Friendly organization by the American Heart Association. This recognition was based on the efforts of the LiveWell program to promote a culture of physical activity in the workplace.

In CY 2014, a Wellness Incentive Points Program was added for the County's self-insured health insurance plans. The program gives employees the opportunity to earn up to $200 in wellness rewards annually for engaging in certain wellness activities such as taking an online health assessment, completing annual preventive exams, participating in lifestyle management programs, and attending LiveWell events.

A comprehensive wellness program has the potential to reduce the rate of escalation of health care costs, resulting in savings for self-insured plans through cost avoidance. As such, expenses related to the LiveWell initiative are included in Fund 60040, Health Benefits Fund, as it is anticipated that increases in self-insured claims expenses will be mitigated as benefits of the program begin to materialize.

Fund 60040
Health Benefits Fund

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Health Insurance Requirements** **$1,541,581**
  A net increase of $1,541,581 is attributable to an increase of $2,178,210 in benefits paid, partially offset by a decrease of $160,200 in administrative expenses and a decrease of $476,429 for Incurred But Not Reported (IBNR) claims. These adjustments are based on prior year experience and projected claims as a result of health insurance plan changes implemented in January 2014.

- **Patient Protection and Affordable Care Act Fees** **$1,652,000**
  An increase of $1,652,000 reflects fees associated with the Patient Protection and Affordable Care Act (PPACA). Of the total, $1,600,000 is attributable to fees for the Transitional Reinsurance Program. Beginning in calendar year 2014, and with the fiscal impact beginning in FY 2015, the County will be required to participate in the Transitional Reinsurance Program for three years. The Transitional Reinsurance Program is intended to stabilize premiums for coverage in the individual market during the first three years health insurance exchanges are available. Based on preliminary guidance of a $63 per covered life (including employees and their dependents) per year fee, it is estimated that the cost of this program will be approximately $1.6 million in FY 2015. The fee is projected to decrease to approximately $1.1 million in FY 2016 and $0.7 million in FY 2017, for a total three-year estimated impact of $3.4 million. As part of the *FY 2013 Carryover Review*, $1.6 million was transferred from the General Fund to Fund 60040 and held in reserve to fund FY 2015 program fees. The remaining increase of $52,000 is attributable to the Patient-Centered Outcomes Research Trust Fund fee, which helps to fund the Patient-Centered Outcomes Research Institute (PCORI). The PCORI improves health decisions by distributing comparative clinical effectiveness research findings.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$4,918,302**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved a net increase of $4,918,302 to reflect an appropriation from fund balance to increase the Premium Stabilization Reserve, which allows the fund flexibility in maintaining premium increases at manageable levels.

Fund 60040
Health Benefits Fund

FUND STATEMENT

Fund 60040, Health Benefits Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$19,681,979	$17,782,178	$37,685,304	$31,979,766
Revenue:				
Employer Share of Premiums	$92,559,932	$102,753,823	$100,897,972	$102,847,534
Employee Share of Premiums	27,921,116	30,958,242	30,435,051	31,162,535
Retiree Premiums	26,171,026	28,542,426	28,516,042	29,584,458
Interest Income	118,449	131,476	131,476	66,886
Administrative Service Charge / COBRA Premiums	531,400	570,251	570,251	661,984
Employee Fitness Center Revenue	63,123	55,759	55,759	60,900
Total Revenue	$147,365,046	$163,011,977	$160,606,551	$164,384,297
Transfers In:				
General Fund (10001)	$4,000,000	$0	$1,600,000	$0
Total Transfers In	$4,000,000	$0	$1,600,000	$0
Total Available	$171,047,025	$180,794,155	$199,891,855	$196,364,063
Expenditures:				
Benefits Paid	$132,776,609	$154,472,381	$148,709,801	$156,650,591
Administrative Expenses	5,795,374	6,296,314	6,263,586	6,136,114
Premium Stabilization Reserve[1]	0	0	10,148,533	0
Incurred but not Reported Claims (IBNR)[2]	(5,739,118)	1,483,092	2,048,169	1,006,663
Patient Protection and Affordable Care Act Fees[3]	0	0	0	1,652,000
LiveWell Program	528,856	742,000	742,000	742,000
Total Expenditures	$133,361,721	$162,993,787	$167,912,089	$166,187,368
Total Disbursements	$133,361,721	$162,993,787	$167,912,089	$166,187,368
Ending Balance:[4]				
Fund Equity	$49,208,147	$38,616,857	$45,550,778	$44,754,370
IBNR	11,522,843	20,816,489	13,571,012	14,577,675
Ending Balance	$37,685,304	$17,800,368	$31,979,766	$30,176,695
Premium Stabilization Reserve[1]	$15,511,610	$0	$5,545,229	$4,016,046
Transitional Reinsurance Program Reserve[3]	0	0	1,600,000	0
Unreserved Ending Balance	$22,173,694	$17,800,368	$24,834,537	$26,160,649
Percent of Claims	16.7%	11.5%	16.7%	16.7%

[1] Fluctuations in the Premium Stabilization Reserve are the result of reconciliations of budget to actual experience and the timing of budget adjustments. Any balances in the reserve resulting from actual experience are re-appropriated at the next budgetary quarterly review. The $5.5 million held in ending balance for the reserve in the *FY 2014 Revised Budget Plan*, which resulted from a FY 2013 audit adjustment, is expected to be appropriated as part of the *FY 2014 Third Quarter Review*.

[2] In order to account for expenditures in the proper fiscal year, audit adjustments in the amount of $5,545,229.00 have been reflected as a decrease to FY 2013 expenditures to record final Incurred but not Reported claims for FY 2013. These audit adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter Package.

[3] The Transitional Reinsurance Program Reserve has been established to accumulate funding in preparation for fees that will be charged to the County under the Patient Protection and Affordable Care Act for three years beginning in FY 2015. Based on preliminary guidance, program fees are projected to be $1.6 million in FY 2015, $1.1 million in FY 2016, and $0.7 million in FY 2017.

[4] The Fund 60040 ending balance does not include funding set aside in reserve for IBNR expenses. To account for all funds associated with the County's self-insured plans, the Fund Equity amount is provided, which includes the Fund 60040 ending balance as well as the IBNR reserve.

Fund S60000
Public School Insurance Fund

Focus

Fund S60000, Public School Insurance Fund, provides administration for workers' compensation insurance, self-insurance funds for automobile and general liability, and the purchase of commercial insurance for other liabilities. FY 2015 expenditures are estimated at $23.4 million.

Fund S60000
Public School Insurance Fund

FUND STATEMENT

Fund S60000, Public School Insurance Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$43,759,142	$41,125,827	$46,924,718	$43,579,867
Revenue:				
Workers' Compensation:				
School Operating Fund (S10000)	$9,238,928	$9,238,928	$9,238,928	$9,238,928
School Food & Nutrition Services Fund (S40000)	324,284	324,284	324,284	324,284
Other Insurance				
School Operating Fund (S10000)	4,468,127	4,468,127	4,468,127	4,468,127
Insurance Proceeds	673,473	50,000	50,000	50,000
Federal and State Revenue	0	0	0	0
Total Revenue	$14,704,812	$14,081,339	$14,081,339	$14,081,339
Total Available	$58,463,954	$55,207,166	$61,006,057	$57,661,206
Expenditures:				
Workers' Compensation				
Administration	$859,422	$899,973	$899,973	$1,098,984
Claims Paid	4,875,738	8,939,759	8,939,759	8,672,225
Claims Management	732,725	1,000,000	1,000,000	1,000,000
Other Insurance	5,071,351	6,586,458	6,586,458	6,720,684
Allocated Reserve[2]	0	6,030,897	9,288,547	5,877,993
Subtotal Expenditures	$11,539,236	$23,457,087	$26,714,737	$23,369,886
Net Change in Accrued Liabilities				
Workers' Compensation	$2,421,095	$0	$0	$0
Other Insurance	120,146	0	0	0
Net Change in Accrued Liabilities	$2,541,241	$0	$0	$0
Total Expenditures	$14,080,477	$23,457,087	$26,714,737	$23,369,886
Total Disbursements	$14,080,477	$23,457,087	$26,714,737	$23,369,886
Ending Balance	$46,924,718	$31,750,079	$34,291,320	$34,291,320
Restricted Reserves:				
Workers' Comp Accrued Liability	$29,902,153	$27,481,058	$29,902,153	$29,902,153
Other Insurance Accrued Liability	4,389,167	4,269,021	4,389,167	4,389,167
Reserve for Catastrophic Occurrences	12,633,398	0	0	0
Unreserved Balance	$0	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] Any unused portion of the allocated reserve is carried forward into the subsequent budget year. Accordingly, the FY 2015 beginning balance is the projected ending balance for FY 2014 plus the estimated balance for the allocated reserve, for a total of $43,579,867.

Fund S62000
Public School Health and Flexible Benefits

Focus

Fund S62000, Health and Flexible Benefits, provides for the administration of health and dental care benefit plans for employees and retirees. In addition, the Health and Flexible Benefits Fund administers two Flexible Spending Accounts, which enable employees to realize savings by setting aside pre-tax dollars, through Fairfax County Public Schools (FCPS) payroll deductions, for eligible health care and dependent care costs. FY 2015 disbursements are estimated at $418.4 million.

Fund S62000
Public School Health and Flexible Benefits

FUND STATEMENT

Fund S62000, Public School Health and Flexible Benefits

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$48,736,478	$46,099,540	$45,081,559	$40,694,542
Revenue:				
Employer/Employee Premiums	$256,941,029	$279,926,455	$274,926,455	$306,707,953
Retiree/Other Health Premiums	43,975,659	48,073,960	48,073,960	53,631,310
Interest Income and Rebates	3,712,984	4,189,899	4,250,155	4,808,000
Medicare Part D/Employer Group Waiver Plan (EGWP)[2]	2,740,685	3,254,730	3,556,895	5,000,000
Flexible Spending Account Withholdings	7,251,453	7,045,691	7,529,000	7,529,000
Total Revenue	$314,621,810	$342,490,735	$338,336,465	$377,676,263
Total Available	$363,358,288	$388,590,275	$383,418,024	$418,370,805
Expenditures:				
Health Benefits Paid	$248,244,916	$264,852,809	$264,925,339	$288,689,564
Premiums Paid	52,364,297	58,229,376	56,036,810	60,209,175
Health Administrative Expenses	10,954,543	12,253,297	12,814,333	13,309,133
Flexible Spending Accounts Reimbursements	7,356,659	6,916,692	7,400,000	7,400,000
FSA Administrative Expenses	122,314	129,000	129,000	129,000
Claims Incurred but not Reported (IBNR)	18,894,000	22,019,000	20,312,000	21,730,000
IBNR Prior Year Credit	(19,660,000)	(20,819,000)	(18,894,000)	(20,312,000)
Total Expenditures[3]	$318,276,729	$343,581,174	$342,723,482	$371,154,872
Premium Stabilization Reserve[4]	0	45,009,101	40,694,542	47,215,933
Total Disbursements	$318,276,729	$388,590,275	$383,418,024	$418,370,805
Ending Balance	$45,081,559	$0	$0	$0
Less:				
Undelivered Orders	$46,075	$0	$0	$0
Premium Stabilization Reserve	45,035,484	0	0	0
Unreserved Balance	$0	$0	$0	$0

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] Effective August 1, 2013, Fairfax County Public Schools (FCPS) switched to an Employer Group Waiver Plan (EGWP), replacing Retiree Drug Subsidy (RDS), the previous Medicare Pard D presciption program. FY 2015 will be the first year that FCPS participates in the EGWP for the entire year.

[3] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $1,666,000 have been reflected as a decrease to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

[4] The Premium Stabilization Reserve is appropriated for budgeting purposes to offset fluctuations in health insurance costs during the fiscal year. This reserve is to be carried forward as beginning balance for FY 2015.

Fund S63000
Public School Central Procurement

Focus

Fund S63000, Public School Central Procurement, facilitates accounting of orders for textbooks, supplies, library materials, printing and equipment for the Fairfax County Public Schools (FCPS). Central purchases processed through this fund will be charged to individual school accounts; therefore, this Internal Service clearing account does not increase the total FCPS budget. FY 2015 expenditures are estimated at $6.5 million

Fund S63000
Public School Central Procurement

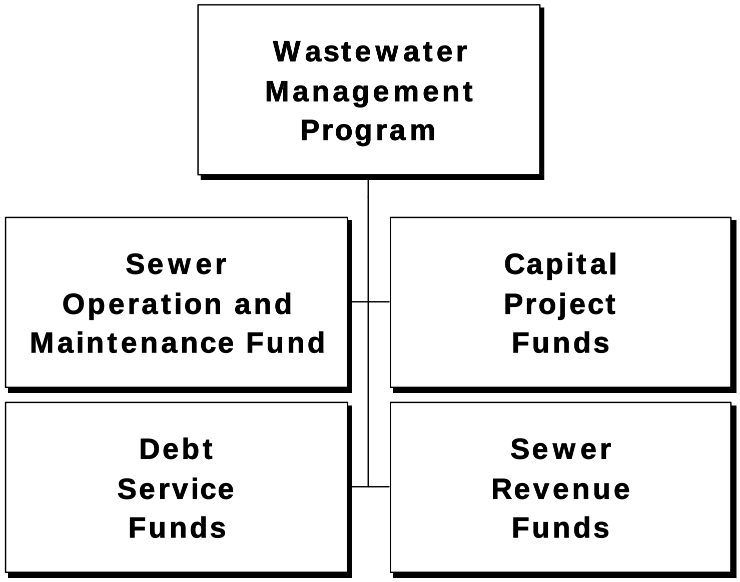
FUND STATEMENT

Fund S63000, Public School Central Procurement

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$332,650	$332,650	$360,994	$360,994
Revenue:				
Sales to Schools/Departments	$4,388,178	$6,500,000	$6,500,000	$6,500,000
Total Revenue	$4,388,178	$6,500,000	$6,500,000	$6,500,000
Total Available	$4,720,828	$6,832,650	$6,860,994	$6,860,994
Expenditures:				
Purchase for Resale	$4,359,834	$6,500,000	$6,500,000	$6,500,000
Total Expenditures	$4,359,834	$6,500,000	$6,500,000	$6,500,000
Total Disbursements	$4,359,834	$6,500,000	$6,500,000	$6,500,000
Inventory Change				
Ending Balance	$360,994	$332,650	$360,994	$360,994

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

Wastewater Management Program Overview



Focus

The Wastewater Management Program (WWM) is operated, maintained and managed within the Department of Public Works and Environmental Services (DPWES). The program currently includes the County-owned Noman M. Cole, Jr. Pollution Control Plant (67 million gallons per day (mgd) capacity), nearly 3,412 miles of sewer lines, 59 pump stations, 54 flow-metering stations, and covers approximately 234 square miles of the County's 407 square-mile area. Capacity entitlement at the other regional facilities totals 90 mgd. A total of 364,866 households and businesses (new and existing) in Fairfax County are connected to public sewer as of June 30, 2013.

In addition to providing County residents and businesses with sewer service, Fairfax County provides sewer service to other nearby entities through "Sales of Service" agreements with Arlington and Loudoun Counties, the cities of Falls Church and Fairfax, the towns of Herndon and Vienna, and Fort Belvoir. These entities share the capital and operating costs of WWM based on actual wastewater flow and reserved treatment capacity.

Strategic planning and overall business monitoring is the responsibility of the Wastewater Management Leadership Team, whose responsibilities focus on long range planning, strategic thinking, continuous improvement processing, wastewater capacity, and financial management. This team is comprised of employees from three divisions within WWM - Collections, Treatment, and Planning and Monitoring.

The Wastewater Collection Division (WCD) is responsible for the County's wastewater collection and conveyance system consisting of sewers, force mains, pumping stations, and metering stations. The WCD has a proactive sewer system maintenance program that facilitates a safe and effective wastewater collection system. In FY 2013, approximately 241 miles of sewer lines were inspected by Closed Circuit Television (CCTV) crews and approximately 460 miles of sewer lines were cleaned to ensure maximum flow carrying capacity and reduce sewer backups and overflows. Over the last six years, WCD has rehabilitated approximately 126 miles of sewer lines to protect the environment and residents of Fairfax County.

The Wastewater Treatment Division (WTD) is responsible for operating and maintaining the County's wastewater treatment facility, the Noman M. Cole, Jr. Pollution Control Plant (NCPCP). The WTD continues to produce a quality effluent to meet regulatory and permit requirements, despite major construction occurring throughout the plant site. The NCPCP completed a major component to the Enhanced Nitrogen Removal Program with the substantial completion of the Moving Bed Biological Reactors and the Water Reuse Project which delivered 355 million gallons of reclaimed water to the Lorton Little League, Laurel Hill Golf Course, and Covanta.

The Wastewater Planning and Monitoring Division (WPMD) is responsible for the agency's fiscal planning, engineering planning, and wastewater monitoring. The WPMD continues to effectively monitor the long-term needs for the Wastewater Management Program in terms of infrastructure upgrades, maintenance, and expansions. The WPMD ensures that all financial requirements are fulfilled by maintaining a rate structure to adequately recover all operating and maintenance costs, capital improvements and debt service obligations. The WPMD also plans for system capacity, both in the conveyance system and treatment facilities, by initiating expansion and improvement projects to keep pace with increased wastewater flows. The WPMD safeguards the environment by ensuring compliance with water quality standards and prevention of toxic discharges into the collection system.

WPMD is currently monitoring the Chesapeake Bay water quality program which requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's National Pollutant Discharge Elimination System (NPDES) permit would include a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nutrients nitrogen and phosphorus by 2013. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. The NCPCP removed 4,100,000 pounds of nitrogen and 650,000 pounds of phosphorus from going into the Potomac River and Chesapeake Bay.

The Wastewater Management Program is primarily supported by Sewer Service Charges received from existing customers which are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan proposed to increase sewer revenues by 6.0 percent in FY 2015. This would have increased the annual cost to the typical household by $30.28. Wastewater Management staff is proposing revised billing rates for both Sewer Service Charges and Base Charges, which will result in an increase of 3.3 percent to a typical household, a reduction of 2.7 percent from the FY 2014 projection.

At the request of the Board of Supervisors, the FY 2015 rate increase is distributed between the Base Charge and the Sewer Service Charge. The Base Charge will increase from $12.79 per quarter to $15.86 per quarter. The Sewer Service Charge will increase from $6.55 to $6.62 per 1,000 gallons of water consumed. Based on Fairfax County's winter quarter average consumption of 18,000 gallons, the average customer will see an annual cost increase of $17.32 or 3.3 percent. This will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

The Base Charge provides for a more equitable rate structure by recovering a portion of the Program's fixed costs. The industry practice for a fixed cost recovery rate is 25 percent. In order to strive towards this level of recovery, a phase-in approach is being proposed with a cost recovery rate in FY 2015 of 12.9 percent. The current System, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $1.9 billion. Based on the age and required maintenance of the system, it is imperative that reinvestment continues to be addressed. The implementation of the proposed increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

Year	Sewer Service Charge Per 1,000 gallons water consumed	New Base Charge Per Quarterly Bill	Revenue Percentage Increase	Percent Fixed Cost Recovered
2014	$6.55	$12.79	6.0%	10.7%
2015	$6.62	$15.86	3.3%	12.9%
2016	$6.65	$20.15	4.0%	15.9%
2017	$6.68	$24.68	4.0%	18.8%
2018	$6.75	$27.62	3.0%	20.4%

The FY 2015 Sewer Service Charges will increase a total of 6.9 percent compared to the FY 2014 Adopted Budget Plan, which reflects a 3.3 percent increase associated with the rate increase and a 3.6 percent increase based on new customer growth. The level of revenue required in FY 2015 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2018, maintain competitive rates with neighboring utilities, continue to preserve an AAA bond rating, and require less debt to support capital projects. Projected revenue requirements are consistent with the analysis included in the January 2014 Wastewater Revenue Sufficiency and Rate Analysis report. The reduction in revenue requirements from the level projected in the FY 2014 budget is possible due to operational savings such as savings associated with chemicals used in the treatment of wastewater, energy consumption savings due to replacing fixed drive pumps with variable drive pumps, lower than anticipated utility requirements, and other operational efficiencies throughout the program.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2015 and FY 2016. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators

Financial Indicator	Target	Achieved	FY 2015	FY 2016
Net Revenue Margin	45.0% to 52.0%	Yes	51.6%	51.9%
Days Working Capital [1]	150 to 200 days	Yes	156	157
Debt Coverage Senior	Min. 3.00x	Yes	4.50x	3.37x
Debt Coverage All-in	1.80x to 2.20x	Yes	2.02x	2.09x
Affordability (% of median income spent of sewer bill)	Less than 1.2%	Yes	0.5%	0.5%
Debt to Net Plant in Service	40.0% to 50.0%	Yes	50.8%	48.5%
Outstanding Debt per Connection	Max $3,000	Yes	$1,633	$1,556
Anticipated Sewer Bond Sales Through FY 2018				$100.0 M

[1] Exclusive of Availability Charges in Fund 69000, Sewer Revenue Fund, and Fund 69300, Sewer Construction Improvement Fund. Calculated based on Operating Expenses and 360 days.

It is anticipated that the billing changes in FY 2015 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aa1 by Moody's Investors Service, Inc.) from rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

The Wastewater Management Program has issued debt to fund major expansion and upgrade projects for both its own plant and its portion at the "Treatment by Contract" facilities. The following table shows the projected annual debt service payments along with remaining debt service as of June 30, 2013:

Wastewater Management Debt Service			
Years	**Principal**	**Interest**	**Total**
2014	$20,915,127	$27,415,147	$ 48,330,274
2015	22,156,779	26,259,936	48,416,715
2016	23,210,483	25,342,099	48,552,582
2017	24,223,959	24,349,711	48,573,670
2018	25,260,097	23,320,904	48,581,001
2019	26,355,166	22,240,146	48,595,312
2020	27,501,360	21,127,068	48,628,428
2021-2044	**473,263,727**	**212,187,876**	**685,451,603**
TOTAL	**$642,886,698**	**$382,242,887**	**$1,025,129,585**

In FY 2015, the County is projected to provide for the treatment of 103.2 million gallons of wastewater per day. Approximately 39 percent of this flow is treated at the NCPCP. The flow is distributed between the NCPCP and the interjurisdictional facilities as detailed in the table below. The table also includes the capacity utilization percentage and the available (unused) capacity for each plant.

Treatment Plant	Capacity (MGD)	FY 2015 Projected Daily Average (MGD)	Capacity Utilization (%)	Available Capacity (MGD)
DCWASA Blue Plains	31.0	28.8	92.9%	2.2
Noman M. Cole, Jr.	67.0	40.6	60.6%	26.4
Alexandria Renew Enterprises	32.4	19.1	59.0%	13.3
Arlington County	3.0	2.0	66.7%	1.0
Upper Occoquan Service Authority	22.6	12.7	56.2%	9.9
Loudoun Water	1.0	0.0	0.0%	1.0
Total	**157.0**	**103.2**	**65.7%**	**53.8**

To ensure that WWM remains competitive and provides a high performance operation including improvements to the technical and managerial capacities that will continue to enhance service quality, customer service and financial planning, WWM closely monitors the following areas:

	FY 2013 (Actual)	FY 2014 (Adopted)	FY 2015 (Advertised)
Sewer Service Charge, $/1,000 gallons	$6.01	$6.55	$6.62
Treatment Costs, $/MGD	$1,551	$1,448	$1,538
Number of Sewer System Overflows (5-year rolling average)	16	15	15
Odor Complaints per year	17	18	18

The WWM is comprised of seven separate funds under a self-supporting fund structure (Enterprise Funds) consistent with the Sewer Bond Resolution adopted by the Board of Supervisors in July 1985. For more detailed information of the operational aspects of the various programs, refer to the narrative of Fund 69010, Sewer Operation and Maintenance, which immediately follows this Overview. The following is a brief description of the seven active funds:

- **Fund 69000** - Sewer Revenue is used to credit all operating revenues of the system, as well as most of the interest on invested fund balances. Revenues recorded in this fund are transferred to the various funds to meet their operational requirements. The remaining fund balances are used to set aside funds for various reserves and future system requirements.

- **Fund 69010** - Sewer Operation and Maintenance provides funding for the three divisions responsible for the management and operation of the program, supported by a transfer from Fund 69000.

- **Fund 69020** - Sewer Bond Parity Debt Service is used to record principal, interest, and fiscal agent fees for the 2004, 2009, and 2012 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, supported by a transfer from Fund 69000.

- **Fund 69030** - Sewer Bond Debt Reserve provides debt reserve funds for the 2004, 2009, and 2012 Sewer Revenue Bonds in accordance with the current Sewer Bond Resolution, which are funded from the issuance of sewer revenue bonds and/or program revenues.

- **Fund 69040** - Sewer Bond Subordinate Debt Service records all debt service payments on the Upper Occoquan Service Authority (UOSA) revenue bonds and Virginia Resources Authority (VRA) loans. All future issues or refinancing of debt arising from interjurisdictional capacity rights may be treated as subordinate obligations of the system as provided by the General Bond Resolution for Sewer Revenue Bonds. Funding is supported by a transfer from Fund 69000.

- **Fund 69300** - Sewer Construction Improvements provides funding for the repair, rehabilitation and improvement requirements of the entire program's infrastructure, supported by a transfer from Fund 69000.

- **Fund 69310** - Sewer Bond Construction provides for major program construction projects, which are funded from the issuance of sewer revenue bonds and/or program revenues.

Fund 69000
Sewer Revenue

Focus

All Availability Charges and Sewer Service Charges associated with the Wastewater Management Program are credited to this fund as system revenues. The total receipts from all revenue sources are used to finance the following: Operation and Maintenance (Fund 69010); Construction Improvement Projects (Fund 69300); Debt Service (Fund 69020); and Subordinate Debt Service (Fund 69040). Any remaining balance in Fund 69000, Sewer Revenue, is used for future year requirements and required reserves.

The Program's Availability Charge and Sewer Service Charge are based on staff analysis and consultant recommendations included in the January 2014 Wastewater Revenue Sufficiency and Rate Analysis.

Availability Charges

The Availability Charge is a one-time charge to new customers for initial connection to the system. The revenue from the Availability Charge is used to offset the costs of expanding treatment facilities. In FY 2015, Availability Charge will remain at $7,750 for single-family homes based on current projections of capital requirements. Rates are based on requirements associated with treatment plant upgrades and interjurisdictional payments that result from population growth, more stringent treatment requirements and inflation. The FY 2015 rate is consistent with the recommendations of the Department of Public Works and Environmental Services and the analysis included in the January 2014 Wastewater Revenue Sufficiency and Rate Analysis report prepared by a financial consultant to the Wastewater Management Program. Rates are expected to remain at the FY 2015 level through FY 2018. The following table displays the rates by category:

Category	FY 2014 Availability Fee	FY 2015 Availability Fee
Single Family	$7,750	$7,750
Townhouses and Apartments	$6,200	$6,200
Hotels/Motels	$1,938	$1,938
Nonresidential	$401/fixture unit	$401/fixture unit

Sewer Service and Base Charges

Sewer Service and Base Charges are revenues received from existing customers and are used to fully recover program operation and maintenance costs, debt service payments and capital project requirements attributable to improving wastewater treatment effluent quality as mandated by state and federal agencies. The five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan proposed to increase sewer revenues by 6.0 percent in FY 2015. This would have increased the annual cost to the typical household by $30.28. Wastewater Management staff is proposing revised billing rates for both Sewer Service Charges and Base Charges, which will result in an increase of 3.3 percent to a typical household, a reduction of 2.7 percent from the FY 2014 projection. At the request of the Board of Supervisors, the FY 2015 rate increase is distributed between the Base Charge and the Sewer Service Charge. The Base Charge will increase from $12.79 per quarter to $15.86 per quarter. The Sewer Service Charge will increase from $6.55 to $6.62 per 1,000 gallons of water consumed. Based on Fairfax County's winter quarter average consumption of 18,000 gallons, the average customer will see an annual cost increase of $17.32 or 3.3 percent. This will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

Base charges provides for a more equitable rate structure by recovering a portion of the Program's fixed costs. The industry practice for a fixed cost recovery rate is 25 percent. In order to strive towards this level of recovery, a phase-in approach is being proposed with a cost recovery rate in FY 2015 of 12.9 percent. The current System, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $1.9 billion. Based on the age and required maintenance of the system, it is imperative that reinvestment continues to be addressed. The implementation of the proposed increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

Year	Sewer Service Charge Per 1,000 gallons water consumed	New Base Charge Per Quarterly Bill	Revenue Percentage Increase	Percent Fixed Cost Recovered
2014	$6.55	$12.79	6.0%	10.7%
2015	$6.62	$15.86	3.3%	12.9%
2016	$6.65	$20.15	4.0%	15.9%
2017	$6.68	$24.68	4.0%	18.8%
2018	$6.75	$27.62	3.0%	20.4%

The FY 2015 Sewer Service Charges will increase a total of 6.9 percent compared to the FY 2014 Adopted Budget Plan, which reflects a 3.3 percent increase associated with the rate increase and a 3.6 percent increase based on new customer growth. The level of revenue required in FY 2015 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2018, maintain competitive rates with neighboring utilities, continue to preserve an AAA bond rating, and require less debt to support capital projects. Projected revenue requirements are consistent with the analysis included in the January 2014 Wastewater Revenue Sufficiency and Rate Analysis report. The reduction in revenue requirements from the level projected in the FY 2014 budget is possible due to operational savings such as savings associated with chemicals used in the treatment of wastewater, energy consumption savings due to replacing fixed drive pumps with variable drive pumps, lower than anticipated utility requirements, and other operational efficiencies throughout the program.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2015 and FY 2016. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators

Financial Indicator	Target	Achieved	FY 2015	FY 2016
Net Revenue Margin	45.0% to 52.0%	Yes	51.6%	51.9%
Days Working Capital [1]	150 to 200 days	Yes	156	157
Debt Coverage Senior	Min. 3.00x	Yes	4.50x	3.37x
Debt Coverage All-in	1.80x to 2.20x	Yes	2.02x	2.09x
Affordability (% of median income spent of sewer bill)	Less than 1.2%	Yes	0.5%	0.5%
Debt to Net Plant in Service	40.0% to 50.0%	Yes	50.8%	48.5%
Outstanding Debt per Connection	Max $3,000	Yes	$1,633	$1,556
Anticipated Sewer Bond Sales Through FY 2018				$100.0 M

[1] Exclusive of Availability Charges in Fund 69000, Sewer Revenue Fund, and Fund 69300, Sewer Construction Improvement Fund. Calculated based on Operating Expenses and 360 days.

It is anticipated that the proposed rates in FY 2015 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aa1 by Moody's Investors Service, Inc.) from rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ There have been no revisions to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 69000
Sewer Revenue

FUND STATEMENT

Fund 69000, Sewer Revenue

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$119,542,939	$132,384,303	$142,759,050	$125,747,537
Revenue:				
Lateral Spur Fees	$27,600	$51,000	$51,000	$6,000
Sales of Service	9,886,546	10,727,717	10,727,717	10,727,717
Availability Charges	20,477,318	19,984,500	19,984,500	19,375,000
Connection Charges	348,983	76,250	76,250	76,250
Sewer Service Charges	163,052,021	171,473,020	171,473,020	183,232,260
Miscellaneous Revenue	238,480	150,000	150,000	150,000
Sale Surplus Property	187,421	30,000	30,000	100,000
Interest on Investments	747,742	485,000	485,000	792,530
Total Revenue	$194,966,111	$202,977,487	$202,977,487	$214,459,757
Total Available	$314,509,050	$335,361,790	$345,736,537	$340,207,294
Transfers Out:				
Sewer Operation and Maintenance (69010)	$93,750,000	$96,000,000	$96,000,000	$92,000,000
Sewer Bond Parity Debt Service (69020)	21,000,000	12,000,000	12,000,000	18,500,000
Sewer Bond Subordinate Debt Service (69040)	27,000,000	27,500,000	27,500,000	25,000,000
Sewer Construction Improvements (69300)	30,000,000	84,489,000	84,489,000	83,693,176
Total Transfers Out	$171,750,000	$219,989,000	$219,989,000	$219,193,176
Total Disbursements	$171,750,000	$219,989,000	$219,989,000	$219,193,176
Ending Balance[1]	$142,759,050	$115,372,790	$125,747,537	$121,014,118
Management Reserves:				
Operating and Maintenance Reserve[2]	$45,000,000	$45,000,000	$45,000,000	$45,000,000
New Customer Reserve[3]	23,000,000	23,000,000	23,000,000	33,138,000
Virginia Resource Authority Reserve[4]	6,637,072	6,637,072	6,637,072	6,637,072
Capital Reinvestment Reserve[5]	29,500,000	29,500,000	29,500,000	30,000,000
Total Reserves	$104,137,072	$104,137,072	$104,137,072	$114,775,072
Unreserved Balance	$38,621,978	$11,235,718	$21,610,465	$6,239,046

[1] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements, operation and maintenance expenses and capital improvements.

[2] The Operating and Maintenance Reserve provides for unforeseen expenses associated with sewer system emergencies. This reserve is targeted to be maintained at a level between $25 and $45 million. This level of reserve is based on industry practice to maintain existing customer reserves at a level which can support 30 and 180 days of working capital and approximately 50 percent of one year's requirements for rehabilitation and replacement of the current system's assets.

[3] The New Customer Reserve provides for debt service and administrative expenses associated with new customer debt, until such time as adjustments to availability charges can be accommodated. This reserve is based on payment expenses associated with one year of debt service and administrative expenses associated with new customer debt. Based on the most recent Sewer Bond sale in 2012, the FY 2015 reserve is recommended at a level of approximately $33 million.

[4] The Virginia Resource Authority Reserve was established in anticipation of debt service reserve requirements for Virginia Resource Authority loans related to future treatment plant issues.

[5] The Capital Reinvestment Reserve is intended to address both anticipated and unanticipated increases within the Capital Improvement Program. This reserve will provide for significant rehabilitation and replacement of emergency infrastructure repairs. In FY 2015, this reserve has reached an amount which is 3.0 percent of the total five year capital funding plan or $30,000,000. A reserve of 3.0 percent of the five year capital plan is consistent with other utilities and is recommended by rating agencies.

Fund 69010
Sewer Operation and Maintenance

Mission

To safely collect and treat wastewater in compliance with all regulatory requirements using state-of-the-art technology in the most cost-effective manner in order to improve the environment and enhance the quality of life in Fairfax County.

Focus

The Wastewater Management Program includes wastewater collection and conveyance, wastewater treatment, and planning and monitoring program areas. The primary functions are to strategically plan, efficiently operate and maintain the wastewater system in the best interest of the County and its customers. Funding for Fund 69010, Sewer Operation and Maintenance, is financed by a transfer from Fund 69000, Sewer Revenue, which is used to credit all system revenues collected, including availability fees and sewer service charges associated with the program.

Photo of the Noman M. Cole Jr. Pollution Control Plant

This program operates and maintains nearly 3,412 miles of sewer, 59 pump stations and 54 flow-metering stations. Treatment of wastewater generated is provided primarily through six regional wastewater collection and treatment plants. The regional treatment approach takes advantage of economies of scale in wastewater treatment and ensures the economical and efficient operation and management of the program.

One of the six regional plants is the County owned and operated Noman M. Cole, Jr. Pollution Control Plant (NCPCP), which is currently permitted to treat 67 million gallons per day (mgd) of flow. Other regional facilities where the County has purchased treatment capacity include the District of Columbia Water's Blue Plains Treatment Plant with 31 mgd capacity; Alexandria Renew Enterprises Treatment Plant with 32.4 mgd capacity; Upper Occoquan Service Authority's Treatment Plant with 22.6 mgd capacity; Arlington County's Treatment Plant with 3 mgd capacity; and Loudoun Water's Broad Run Plant with 1 mgd. Fairfax County utilizes all of these facilities to accommodate a total capacity of 157 mgd.

The Wastewater Management Program is funded by revenues generated by the customers of the sanitary sewer system and recorded in Fund 69000, Sewer Revenue. Sewer Service Charges support system operation and maintenance costs, debt service payments, and capital projects attributable to supporting and improving wastewater treatment services for existing customers. Availability Charges support a proportional share of system costs and capital projects attributable to growth of the system required to support new customers. Existing customers are defined as those who have paid an availability charge for access to the system and receive wastewater treatment services. New customers are those who have not paid the availability charge. Upon payment of the availability charge and connection to the system, a new customer becomes an existing customer. The County allocates expenses, interest income, bond proceeds, debt service payments, capital improvement project costs and funding, and operating costs between existing and new users of the system. In accordance with the County's "Growth Pays for Growth Policy," both existing and new customers must pay for their share of the system's total annual revenue requirements.

A number of trends that may influence the operation and maintenance of the sanitary sewer system over the next two to five years include the following:

Chesapeake Bay Water Quality Program Requirements - The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants discharged from wastewater treatment facilities. In December 2004, the state notified the County that the renewal of the County's National Pollutant Discharge Elimination System (NPDES) permit includes a requirement that nutrient removal be performed using "State of the Art" technology and meet a waste load allocation (cap) for the nutrients nitrogen and phosphorous by 2013. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these more stringent nutrient discharge requirements. In FY 2014, the operation of the new Moving Bed Biological Reactor facility for nutrient removal began to ensure compliance with the new regulations.

Capacity, Maintenance, Operation, and Management (CMOM) - The United States Environmental Protection Agency (USEPA) has implemented sanitary sewer overflow (SSO) regulations, which require municipalities to develop and implement a Capacity, Management, Operation and Maintenance (CMOM) program to eliminate any sewer overflows and back-ups from the wastewater collection systems. The County has implemented the CMOM program that is featured on the USEPA's website at the following link at http://www.epa.gov/npdespub/pubs/sso_casestudy_fairfax.pdf.

Capital Improvements - Reinvestment in the sewer system infrastructure ensures optimum operation of all wastewater facilities. This initiative, closely related to CMOM endeavors, emphasizes capital improvements to wastewater collection and treatment facilities to meet requirements of the future sanitary sewer overflow regulations by the USEPA. The program continues to take a proactive stance toward infrastructure rehabilitation; however, CMOM regulations could greatly affect operations.

Fund 69010
Sewer Operation and Maintenance

Integration of Information Technology - The Geographic Information System (GIS), the Supervisory Control and Data Acquisition (SCADA) system and the Infrastructure Computerized Maintenance Management System (ICMMS) require integration for optimal use. Computing and information technology are an integral part of every aspect of the Wastewater Management Program operations. Today's high customer expectations and increasing reliance on consistent 24-hour services lead to an increasing dependence on stable and reliable integrated information technologies that infuse the business process. Presently, the Enterprise Asset Management system (EAM) has successfully integrated with GIS and ICMMS system which provide reports for the SCADA system. The EAM system and SCADA system are not yet integrated. Future customer service needs will require a full enterprise integration of the critical information technology systems to reduce total cost of ownership, increase availability of critical business data in the right format, and improve the quality and delivery of services to sewer customers.

Sewer Operation and Maintenance supports the following County Vision Elements:

Creating a Culture of Engagement

Practicing Environmental Stewardship

Exercising Corporate Stewardship

Asset Management Program - As a result of evaluating the program's financial management strategies, an Asset Management Program was developed. The first phase aligned the program's capital asset policies and procedures with the County's fixed asset policies and developed a process in which to evaluate the program's infrastructure. The second phase developed criteria to identify the program's critical assets. After the criteria were tested and accepted, they were applied to all program assets. Phase three will be the condition assessment of all assets beginning with the most critical assets.

Wastewater Collection Division (WCD) operates and maintains approximately 3,412 miles of collection system, 59 pumping stations, and 54 flow meter stations throughout the service area. The agency continues to take a very proactive approach toward maintenance and strives for continuous improvement in its daily functions. WCD maintains facilities at a high competence level.

Wastewater Treatment Division (WTD) operates and maintains the Noman M. Cole Jr., Pollution Control Plant. The agency has an exemplary record of producing a high-quality effluent which surpasses regulatory requirements at a low unit cost relative to other advanced wastewater treatment plants in the region. Construction of facilities for the Enhanced Nutrient Removal upgrades at the plant is almost complete.

Wastewater Planning and Monitoring Division (WPMD) establishes and manages the future requirements for the Wastewater Management Program in regards to expansion needs of facilities by reviewing and monitoring new and potential developments in the County. WPMD also analyzes the financial position of the Program in order to maintain competitive rates, bond rating, and achieving financial targets. WPMD and Fairfax County Department of Finance work together annually to create award winning Comprehensive Annual Financial Reports (CAFR) for the Integrated Sewer System. In addition, WPMD documents the high quality of the County's treated wastewater effluent by analyzing an extensive number of water samples. While actively promoting outreach throughout the County, WPMD passes audits, confirms discharge quality, and runs a successful Industrial Pretreatment program to prevent damage to the collection system and the treatment processes, and to protect the health and safety of the employees and the public.

Based on these operational requirements and trends, the five-year sewer rate plan approved by the Board of Supervisors as part of the FY 2014 Adopted Budget Plan proposed to increase sewer revenues by 6.0 percent in FY 2015. This would have increased the annual cost to the typical household by $30.28. Wastewater Management staff is proposing revised billing rates for both Sewer Service Charges and Base Charges, which will result in an increase of 3.3 percent to a typical household, a reduction of 2.7 percent from the FY 2014 projection.

At the request of the Board of Supervisors, the FY 2015 rate increase is distributed between the Base Charge and the Sewer Service Charge. The Base Charge will increase from $12.79 per quarter to $15.86 per quarter. The Sewer Service Charge will increase from $6.55 to $6.62 per 1,000 gallons of water consumed. Based on Fairfax County's winter quarter average consumption of 18,000 gallons, the average customer will see an annual cost increase of $17.32 or 3.3 percent. This will partially offset the increased costs associated with capital project construction, system operation and maintenance, debt service and upgrades to meet new, more stringent nitrogen discharge limitations from wastewater treatment plants.

The Base Charge provides for a more equitable rate structure by recovering a portion of the Program's fixed costs. The industry practice for a fixed cost recovery rate is 25 percent. In order to strive towards this level of recovery, a phase-in approach is being proposed with a cost recovery rate in FY 2015 of 12.9 percent. The current System, including sewer lines, facilities, purchased capacity and equipment, is valued at approximately $1.9 billion. Based on the age and required maintenance of the system, it is imperative that reinvestment continues to be addressed. The implementation of the proposed increases to the Base Charge will help ensure that all users of the system share in the fixed costs associated with reinvestment and operations.

Year	Sewer Service Charge Per 1,000 gallons water consumed	New Base Charge Per Quarterly Bill	Revenue Percentage Increase	Percent Fixed Cost Recovered
2014	$6.55	$12.79	6.0%	10.7%
2015	$6.62	$15.86	3.3%	12.9%
2016	$6.65	$20.15	4.0%	15.9%
2017	$6.68	$24.68	4.0%	18.8%
2018	$6.75	$27.62	3.0%	20.4%

The FY 2015 Sewer Service Charges will increase a total of 6.9 percent compared to the FY 2014 Adopted Budget Plan, which reflects a 3.3 percent increase associated with the rate increase and a 3.6 percent increase based on new customer growth. The level of revenue required in FY 2015 will allow the system to meet permit conditions, meet and maintain all of the required financial targets through FY 2018, maintain competitive rates with neighboring utilities, continue to preserve an AAA bond rating, and require less debt to support capital projects. Projected revenue requirements are consistent with the analysis included in the January 2014 Wastewater Revenue Sufficiency and Rate Analysis report. The reduction in revenue requirements from the level projected in the FY 2014 budget is possible due to operational savings such as savings associated with chemicals used in the treatment of wastewater, energy consumption savings due to replacing fixed drive pumps with variable drive pumps, lower than anticipated utility requirements, and other operational efficiencies throughout the program.

The table below reflects the Wastewater Management Program's projected fiscal health in FY 2015 and FY 2016. The financial planning process incorporates the following indicators that are interrelated and structured to identify the adequacy of rates from a cash flow, business, and compliance standpoint. These indicators are used by the rating agencies to determine the Program's credit rating.

Calculated Financial Indicators

Financial Indicator	Target	Achieved	FY 2015	FY 2016
Net Revenue Margin	45.0% to 52.0%	Yes	51.6%	51.9%
Days Working Capital[1]	150 to 200 days	Yes	156	157
Debt Coverage Senior	Min. 3.00x	Yes	4.50x	3.37x
Debt Coverage All-in	1.80x to 2.20x	Yes	2.02x	2.09x
Affordability (% of median income spent of sewer bill)	Less than 1.2%	Yes	0.5%	0.5%
Debt to Net Plant in Service	40.0% to 50.0%	Yes	50.8%	48.5%
Outstanding Debt per Connection	Max $3,000	Yes	$1,633	$1,556
Anticipated Sewer Bond Sales Through FY 2018				$100.0 M

(1) Exclusive of Availability Charges in Fund 69000, Sewer Revenue Fund, and Fund 69300, Sewer Construction Improvement Fund. Calculated based on Operating Expenses and 360 days.

It is anticipated that the billing changes in FY 2015 will support the County's ability to maintain high bond ratings (AAA by Fitch Investor Service and Standard and Poor's Corporation and Aa1 by Moody's Investors Service, Inc.) from rating agencies. These high credit ratings have enabled the County to sell bonds on behalf of the Program at interest rates lower than those obtained by most sewer authorities, thereby achieving savings throughout the life of the bonds.

Fund 69010
Sewer Operation and Maintenance

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$25,697,431	$26,709,623	$26,999,686	$28,435,446
Operating Expenses	61,167,857	67,069,252	69,103,193	67,136,022
Capital Equipment	1,732,345	618,108	979,652	2,452,460
Capital Projects	0	0	0	0
Subtotal	$88,597,633	$94,396,983	$97,082,531	$98,023,928
Less:				
Recovered Costs	($462,120)	($368,888)	($368,888)	($345,468)
Total Expenditures	$88,135,513	$94,028,095	$96,713,643	$97,678,460
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	317 / 317	317 / 317	317 / 317	317 / 317

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$350,923**

An increase of $350,923 in Personnel Services includes $315,629 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $35,294 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

♦ **Personnel Services** **$1,594,786**

An increase of $1,594,786 in Personnel Services is based on filling vacant positions, increased fringe benefits based on actual experience, and overtime required for mission critical events.

♦ **Other Post-Employment Benefits** **($219,886)**

A decrease of $219,886 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

♦ **PC Replacement** **$66,770**

An increase of $66,770 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Capital Equipment** **$2,452,460**
  Capital Equipment funding of $2,452,460 is included for replacement equipment that has outlived its useful life and is not cost effective to repair. This equipment includes: $1,517,258 for two replacement vacuum trucks, one replacement septic tank truck, three replacement sets of pressure cleaner easement machines with trailers, three replacement pickups, and three replacement utility trucks to provide transportation for crews and their equipment, to clean the sanitary sewer system, and to transport sewage from the pump and haul facilities to the gravity sewer system; $688,710 for the replacement of Closed Circuit Television (CCTV) cameras, equipment, and vehicles that are more reliable and accurate and that can be used during inspections to identify sewer back-ups and overflows; $62,492 for the replacement of critical laboratory equipment that will provide faster results for water and wastewater analysis; and $184,000 for other replacement technical support equipment used for maintenance requirements.

- **Recovered Costs** **$23,420**
  A decrease of $23,420 in Recovered Costs is based on actual experience associated with maintenance projects being charged to other agencies.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$2,685,548**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $2,685,548, including $290,063 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, $2,033,941 in encumbered funding in Operating Expenses, and $361,544 in encumbered funding in Capital Equipment.

Cost Centers

Wastewater Collection

The Wastewater Collection Division is responsible for the operation and maintenance of the collection system which includes the physical inspection of sewer lines, the rehabilitation of aging and deteriorated sewer lines, and pumping stations; raising manholes, sewer line location and marking for the Miss Utility Program. The division also responds to emergency repair of sewer lines and provides 24-hour hotline and service response to homeowners in the County.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$15,197,636	$15,227,618	$16,197,530	$16,950,747
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	141 / 141	142 / 142	133 / 133	133 / 133

	Collection Program		Gravity Sewers		Pumping Stations
1	Director	1	Public Works Env. Svcs. Mgr.	1	Public Works Env. Services Manager
1	Human Resources Generalist III	6	Senior Maintenance Sups.	1	Engineer III
1	Safety Analyst	13	Heavy Equipment Operators	1	Industrial Electrician Supervisor
1	Emergency Mgmt. Specialist III	2	Maintenance Crew Chiefs	1	Instrumentation Supervisor
2	Administrative Assistants IV	9	Motor Equipment Operators	1	Plant Maintenance Supervisor
1	Administrative Assistant III	2	Truck Drivers	2	Industrial Electricians III
1	Administrative Assistant II	8	Senior Maintenance Workers	4	Industrial Electricians II
		16	Maintenance Workers	6	Plant Mechanics III
	Projects and Assets	3	Environmental Services Sups.	8	Plant Mechanics II
2	Public Works Env. Services Specs.	1	Map Drafter	3	Instrumentation Technicians III
1	Engineer V			3	Instrumentation Technicians II
1	Senior Engineer III			1	Instrumentation Technician I
1	Engineer III				
1	Engineering Technician III				
8	Engineering Technicians II				
16	Engineering Technicians I				
2	Environmental Services Supervisors				

TOTAL POSITIONS[1]
133 Positions / 133.0 FTE

(1) Several positions were transferred from this cost center to the Wastewater Planning and Monitoring cost center in Fund 69010 in FY 2014 in order to realign employees into the new organizational structure.

Wastewater Treatment

The Wastewater Treatment Division includes a variety of activities to support the preliminary and primary treatment of wastewater which includes regulatory requirements associated with the Chesapeake Bay, Clean Water Act and other environmental standards. The plant also provides enhanced odor control services, water and energy management, and water reuse.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$19,900,176	$20,350,177	$21,721,561	$23,809,014
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	137 / 137	136 / 136	130 / 130	130 / 130

Fund 69010
Sewer Operation and Maintenance

Noman M. Cole, Jr., Pollution Control Plant		Operations		Maintenance	
1	Director	1	Senior Engineer III	2	Public Works Env. Svcs. Mgrs.
1	Public Works Env. Svcs. Spec.	1	Plant Operations Superintendent	1	Industrial Electrician Supervisor
1	Info. Tech. Prog. Manager I	6	Plant Operations Supervisors	1	Instrumentation Supervisor
1	Database Administrator I	9	Plant Operators III	2	Plant Maintenance Supervisors
1	Safety Analyst	34	Plant Operators II	1	Chief Building Maintenance
3	Network/Telecomm. Analysts II	5	Plant Operators I	2	Industrial Electricians III
2	Network/Telecomm. Analysts I	1	Engineering Technician III	4	Industrial Electricians II
1	Info. Technology Technician II			2	Industrial Electricians I
1	Data Analyst I		Engineering Support	2	Welders II
1	Heavy Equipment Supervisor	1	Engineer V	3	Instrumentation Technicians III
2	Heavy Equipment Operators	2	Engineers III	6	Instrumentation Technicians II
1	Administrative Assistant IV	1	Engineering Technician III	1	Senior Maintenance Supervisor
		1	Engineering Technician II	1	Senior Maintenance Worker
				7	Plant Mechanics III
				8	Plant Mechanics II
				1	Painter II
				2	Painters I
				4	Maintenance Workers
				1	HVAC II
				1	General Building Maint. Worker I

TOTAL POSITIONS[1]
130 Positions / 130.0 FTE

(1) Several positions were transferred from this cost center to the Wastewater Planning and Monitoring cost center in Fund 69010 in FY 2014 in order to realign employees into the new organizational structure.

Wastewater Planning and Monitoring

The Wastewater Planning and Monitoring Division assesses and monitors long-term planning needs for the Wastewater Management Program and conducts environmental monitoring for regulatory compliance and for protection of the wastewater system and the environment. The staff also determines and plans for infrastructure expansion requirements and financial demands for the entire wastewater system.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$53,037,701	$58,450,300	$58,794,552	$56,918,699
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	39 / 39	39 / 39	54 / 54	54 / 54

Fund 69010
Sewer Operation and Maintenance

Financial Management and Planning

1 Deputy Director, DPWES
1 Director, Planning/Monitoring Division
1 Management Analyst IV
1 Financial Specialist IV
1 Financial Specialist III
1 Programmer Analyst III
1 Financial Specialist II
1 Env. Services Technical Specialist
2 Administrative Assistants IV
5 Administrative Assistants III
1 Management Analyst I
2 Inventory Managers
1 Material Mgmt. Specialist III
3 Material Mgmt. Specialists I
1 Material Mgmt. Driver
1 Material Mgmt. Assistant

Engineering Planning and Analysis

1 Engineer V
1 Engineer IV
1 Geog. Info. Spatial Analyst III
1 Geog. Info. Spatial Analyst II
1 Geog. Info. Spatial Analyst I
2 Engineering Technicians III
2 Engineering Technicians II
2 Engineers III

Environmental Monitoring

1 Chief, Environmental Monitoring
1 Pretreatment Manager
1 Env. Laboratory Manager
3 Code Specialists II
2 Environmental Technologists III
3 Environmental Technologists II
7 Environmental Technologists I
1 Management Analyst II

TOTAL POSITIONS[1]
54 Positions / 54.0 FTE

(1) Several positions were transferred to this cost center in FY 2014 in order to realign employees into the new organizational structure.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Wastewater Planning and Monitoring					
Compliance with Title V air permit and State water quality permit	100%	100%	100%/100%	100%	100%
Blockages causing sewer back-ups per year (FY 2012, 5-yr. avg. = 13)	15	10	13/16	15	15
Average household sewer bill compared to other providers in the area	One of the lowest	One of the lowest	One of the lowest/2nd lowest out of 7	One of the lowest	One of the lowest
Debt Coverage Ratio: (Revenue - Operating Cost/Debt)	1.44	1.51	1.25/1.98	1.25	1.25

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/69010.pdf

Performance Measurement Results

The Wastewater Management Program continues to maintain 100 percent compliance with Title V air permit and State water quality permit requirements. Sanitary sewer overflows increased in FY 2013 due to an increase in severe weather events in FY 2013.

When comparing average annual sewer service billings for the regional jurisdictions, Fairfax County has a lower than average annual sewer service billing at $523. Other regional jurisdictions range from $413 to $659 (as of January 1, 2014). The average sewer service billings for the other regional jurisdictions have been developed by applying each jurisdiction's sewer service rate to appropriate Single Family Residence Equivalent's (SFRE) water usage determined from an analysis of Fairfax Water's historical average water usage records for SFREs. Based on the latest rate comparison, Fairfax County has the second lowest annual sewer service charges out of the seven jurisdictions. The program is able to maintain its competitive rates while providing quality service to its customers, protecting the environment, and maintaining sufficient financial resources to fully fund the program's initiatives.

Fund 69010
Sewer Operation and Maintenance

FUND STATEMENT

Fund 69010, Sewer Operation and Maintenance

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$5,186,620	$1,902,633	$10,801,107	$8,287,464
Transfers In:				
Sewer Revenue (69000)	$93,750,000	$96,000,000	$96,000,000	$92,000,000
Total Transfers In	$93,750,000	$96,000,000	$96,000,000	$92,000,000
Total Available	$98,936,620	$97,902,633	$106,801,107	$100,287,464
Expenditures:				
Personnel Services	$25,697,431	$26,709,623	$26,999,686	$28,435,446
Operating Expenses	61,167,857	67,069,252	69,103,193	67,136,022
Recovered Costs	(462,120)	(368,888)	(368,888)	(345,468)
Capital Equipment	1,732,345	618,108	979,652	2,452,460
Total Expenditures	$88,135,513	$94,028,095	$96,713,643	$97,678,460
Transfers Out:				
General Fund (10001)[1]	$0	$1,800,000	$1,800,000	$1,800,000
Total Transfers Out	$0	$1,800,000	$1,800,000	$1,800,000
Total Disbursements	$88,135,513	$95,828,095	$98,513,643	$99,478,460
Ending Balance[2]	$10,801,107	$2,074,538	$8,287,464	$809,004

[1] Funding in the amount of $1,800,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 69010, Sewer Operation and Maintenance. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[2] The Wastewater Management Program maintains fund balances at adequate levels relative to projected operation and maintenance expenses. These costs change annually; therefore, funding for sewer operations and maintenance is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69020
Sewer Bond Parity Debt Service

Focus

Fund 69020, Sewer Bond Parity Debt Service, records debt service obligations incurred from bonds issued in accordance with the 1986 Sewer Bond Resolution. Bond proceeds are used to fund capital improvement requirements in the Wastewater Management Program including upgrades to the treatment facilities serving the County and construction of nutrient removal facilities for the removal of nitrogen as required by the State Water Control Board. The removal of nitrogen will improve the quality of the effluent produced at all of the treatment plants.

An amount of $21,909,094 is required for this fund in FY 2015 including $7,615,000 in principal payments and $14,289,094 in interest payments associated with outstanding 2004, 2009 and 2012 Sewer Revenue Bonds, as well as $5,000 in fiscal agent fees. Fiscal agent fees are included for the management of all sewer bond accounts. All debt service payments are supported by Sewer System Revenues.

	Principal	Interest	Fees	Total
Sewer Revenue Bonds:				
2004	$3,335,000	$3,364,394		$6,699,394
2009	2,805,000	6,845,025		9,650,025
2012	1,475,000	4,079,675		5,554,675
Subtotal-Debt Service	**$7,615,000**	**$14,289,094**		**$21,904,094**
Fiscal Agent Fees			$5,000	$5,000
Total	**$7,615,000**	**$14,289,094**	**$5,000**	**$21,909,094**

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 69020
Sewer Bond Parity Debt Service

FUND STATEMENT

Fund 69020, Sewer Bond Parity Debt Service

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$12,855,263	$10,281,077	$13,621,947	$3,639,640
Transfer In:				
Sewer Revenue (69000)[1]	$21,000,000	$12,000,000	$12,000,000	$18,500,000
Total Transfer In	$21,000,000	$12,000,000	$12,000,000	$18,500,000
Total Available	$33,855,263	$22,281,077	$25,621,947	$22,139,640
Expenditures:				
Principal Payment[2]	$5,585,000	$7,388,750	$7,388,750	$7,615,000
Interest Payments[2]	14,356,599	14,563,557	14,563,557	14,289,094
Bond Issuance Costs[3]	261,601	0	0	0
Fiscal Agent Fees	5,116	5,000	5,000	5,000
Total Expenditures	$20,208,316	$21,957,307	$21,957,307	$21,909,094
Non Appropriated:				
Amortization Expense[4]	$25,000	$25,000	$25,000	$25,000
Total Disbursements	$20,233,316	$21,982,307	$21,982,307	$21,934,094
Ending Balance[5]	$13,621,947	$298,770	$3,639,640	$205,546

[1] This fund is supported by a transfer in from Fund 69000, Sewer Revenue.

[2] The bond principal and interest payments are shown as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[3] Represents costs associated with the cost of issuance related to the series 2012 Sewer Bond sale.

[4] In order to capitalize bond costs, this category is designated as an annual non-appropriated amortization expense. An amount of $25,000 includes the 2004, 2009 and 2012 sewer revenue bond sales.

[5] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. Fund balances fluctuate from year to year based on actual debt requirements and are used to cover amortization of issuance costs.

Fund 69030
Sewer Bond Debt Reserve

Focus

Fund 69030, Sewer Bond Debt Reserve, fulfills the County's requirement to maintain a Reserve Fund for existing and planned sewer bonds. As outlined in the 1986 Bond Resolution, this reserve is required to be the lesser of the maximum principal and interest requirements for any bond year or 125 percent of the average annual principal and interest requirements for the bonds.

No funding is required for Fund 69030, Sewer Bond Debt Reserve, in FY 2015. The current balance of $21,728,541 is at a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds, $9,654,775 for the 2009 Sewer Revenue Bonds and $5,173,418 for the 2012 Sewer Revenue Bonds.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 69030
Sewer Bond Debt Reserve

FUND STATEMENT

Fund 69030, Sewer Bond Debt Reserve

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$16,555,123	$21,728,541	$21,728,541	$21,728,541
Revenue:				
Bond Proceeds[1]	$5,173,418	$0	$0	$0
Total Revenue	$5,173,418	$0	$0	$0
Total Available	$21,728,541	$21,728,541	$21,728,541	$21,728,541
Total Expenditures	$0	$0	$0	$0
Total Disbursements	$0	$0	$0	$0
Ending Balance[2]	$21,728,541	$21,728,541	$21,728,541	$21,728,541

[1] An amount of $105.8 million in revenue bonds was issued on July 24, 2012 to support capital program requirements within the Wastewater Management Program including $5.1 million in this fund for legal requirements and $100.7 million in Fund 69310, Sewer Bond Construction, to support capital program requirements.

[2] The fund balance provides a sufficient level to satisfy the legal reserve requirements of $6,900,348 for the 2004 Sewer Revenue Refunding bonds, $9,654,775 for the 2009 Sewer Revenue Bonds, and $5,173,418 for the 2012 Sewer Revenue Bonds. These reserves provide for one year of principal and interest as required by the Sewer System's General Bond Resolution.

Fund 69040
Sewer Bond Subordinate Debt Service

Focus

Fund 69040, Sewer Bond Subordinate Debt Service, provides debt service funding for the Upper Occoquan Service Authority (UOSA) Bond Series and the Virginia Resources Authority (VRA) loans. The UOSA Bond Series is based on the County's portion of the UOSA plant expansion from 27.0 million gallons per day (mgd) to 54.0 mgd. Two low-interest VRA loans from the State Revolving Fund Program were used to fund the County's share of construction costs for the Alexandria Renew Enterprises Treatment Plant upgrade for ammonia removal as required by the State Water Control Board.

All debt service payments are supported by Sewer System Revenues through a transfer from Fund 69000, Sewer Revenue. Pursuant to the Sewer Bond resolution and respective agreements, these debt obligations are subordinate to the County's Sewer Revenue Bonds and therefore, the payments are made from this fund.

Funding in the amount of $26,512,623 will provide for the FY 2015 principal and interest requirements, including an amount of $20,309,345 for the UOSA plant requirements, and $6,203,278 for the VRA debt requirements**.** UOSA debt is structured so that no principal payments are made during the construction phase of the project. Interest is capitalized and principal payments begin once construction is substantially complete.

The following table identifies the payments required in FY 2015:

	Principal	Interest	Total
UOSA PLANT EXPANSION:			
1995A	$0	$1,568,697	$1,568,697
2003	2,480,832	1,010,551	3,491,383
2004	5,119,160	255,958	5,375,118
2007A	0	2,621,743	2,621,743
2007B	0	2,552,749	2,552,749
2010A	692,845	70,987	763,832
2010B	0	1,137,668	1,137,668
2011A	101,625	71,170	172,795
2011B	238,879	135,653	374,532
2013	677,394	1,573,434	2,250,828
Subtotal – UOSA	**$9,310,735**	**$10,998,610**	**$20,309,345**
VRA DEBT PAYMENTS:			
FY 2001 VRA Loan	$2,411,928	$379,151	$2,791,079
FY 2002 VRA Loan	2,880,581	531,618	3,412,199
Subtotal – VRA	**$5,292,509**	**$910,769**	**$6,203,278**
Total	**$14,603,244**	**$11,909,379**	**$26,512,623**

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 69040
Sewer Bond Subordinate Debt Service

FUND STATEMENT

Fund 69040, Sewer Bond Subordinate Debt Service

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$1,396,287	$1,639,642	$2,620,248	$1,700,480
Transfer In:				
Sewer Revenue (69000)	$27,000,000	$27,500,000	$27,500,000	$25,000,000
Total Transfer In	$27,000,000	$27,500,000	$27,500,000	$25,000,000
Total Available	$28,396,287	$29,139,642	$30,120,248	$26,700,480
Expenditures:				
Principal Payment[1]	$11,632,217	$12,717,511	$12,717,511	$14,603,244
Interest Payment[1,2]	14,143,822	15,702,257	15,702,257	11,909,379
Total Expenditures	$25,776,039	$28,419,768	$28,419,768	$26,512,623
Total Disbursements	$25,776,039	$28,419,768	$28,419,768	$26,512,623
Ending Balance[3]	$2,620,248	$719,874	$1,700,480	$187,857

[1] The bond principal and interest payments are shown here as expenditures. However, for accounting purposes, the Comprehensive Annual Financial Report will show these disbursements as "Construction in Progress" to be capitalized.

[2] The Wastewater Management Program makes principal and interest payments to the Upper Occoquan Service Authority (UOSA) in advance of the principal and interest due dates based on the original agreement with UOSA. UOSA credits the Wastewater Program any interest earning from the advanced payments; therefore, the interest payment actuals are normally lower than anticipated.

[3] The Wastewater Management Program maintains fund balances at adequate levels relative to projected debt service requirements. These costs change annually and therefore, fund balances fluctuate from year to year based on actual debt service requirements.

Fund 69300
Sewer Construction Improvements

Focus

Photo of the Noman M. Cole Jr. Pollution Control Plant

Fund 69300, Sewer Construction Improvements, provides for wastewater management construction projects through a transfer of funds from Fund 69000, Sewer Revenue. All projects in Fund 69300 are fully supported by sewer system revenues.

Funding in the amount of $83,693,176 is included in Fund 69300, Sewer Construction Improvements, in FY 2015. FY 2015 funding will provide for the following projects:

<u>Pumping Stations</u>
This project provides for the planned replacement of pumping stations throughout the County. FY 2015 funding of $4,582,789 is included for the regularly scheduled repair, renovation, and replacement of pumping station equipment and facilities.

<u>Extension and Improvement Projects</u>
Funding in the amount of $3,000,000 is included to satisfy the annual appropriation requirement for the County's Extension and Improvement (E&I) Program as approved by the Board of Supervisors on April 12, 2011. This policy adjusts the Connection Charges such that the future cost of the E&I Program is shared equally between the County's Sewer Fund and the property owners seeking public sewer service when the Health Department determines the properties' septic systems have failed.

<u>Collection System Replacement and Rehabilitation</u>
This is a continuing project established to implement systematic rehabilitation of the County's more than 3,390 miles of sanitary sewer lines. Rehabilitation includes the use of trenchless technology to rehabilitate approximately 20 miles of sewer per year. FY 2015 funding in the amount of $12,428,135 is included to continue the systematic rehabilitation of the County's sewer lines.

<u>Force Main Rehabilitation</u>
Funding in FY 2015 in the amount of $3,600,000 is provided to complete the rehabilitation of Dead Run Force Main and Difficult Run Force Main. In addition, there are nine other force mains scheduled to begin rehabilitation in FY 2015, including Barcroft I, Barcroft II, Langley School, Mt. Vernon Terrance, Wellington I, Ravenwood, Springfield, Wayne Wood I, and Wayne Wood II.

<u>Noman Cole Treatment Plant Renewal</u>
This project provides for the continuation of systematic rehabilitation of structures and equipment at the Noman M. Cole, Jr. Pollution Control Plant (NMCPCP). FY 2015 funding in the amount of $5,121,554 is included for the rehabilitation and replacement of pumps, gates, and valves; rehabilitation of grit removal facilities; stormwater runoff improvements; and continuation of the rehabilitation of the motor control centers/distribution centers (MCC/DC) and bio-solids processing facilities.

Arlington Wastewater Treatment Plant Rehabilitation
This project provides for plant upgrades at the Arlington Wastewater Treatment Plant. FY 2015 funding in the amount of $307,000 is included for annual repair and rehabilitation work for various facilities as scheduled in Arlington County's Capital Improvement Program. The County is responsible for 3.0 mgd of the 40 mgd or 7.5 percent of the capacity at the Arlington Wastewater Treatment Plant.

Alexandria Renew Enterprises Upgrade, Replacement and Renewal
This project funds the County's share of the upgrades to the Alexandria Renew Enterprises (AREnew) Treatment Plant. Funding supports the design and construction of a State of the Art Nitrogen Upgrade Program (SANUP) for nitrogen removal. The SANUP will be completed in 6 phases to allow the spread of design and construction costs over a period of eight years. The long range plan was completed in 2008, and 2 of the 6 phases were completed in 2011; the remaining phases will be completed by 2016. FY 2015 funding in the amount of $37,198,399 is included for engineering design, construction management, landscape architecture and engineering services during construction to comply with the nutrient discharge limits. The County is responsible for 32.4 mgd of the 54 mgd or 60 percent of the capacity at the Alexandria Renew Enterprises' Treatment Plant.

Blue Plains Upgrade Replacement and Rehabilitation
This project funds the County's share of upgrades to the DC Water's Blue Plains Treatment Plant. Funding in the amount of $17,455,299 is included for facility improvements to comply with nutrient discharge limits. Projects supporting the Enhanced Nitrogen Removal Program include providing an additional 40 million gallons of new anoxic reactor capacity for nitrogen removal, a new post aeration facility, pump station, and other new facilities to store and feed methanol and alternative sources of carbon. In addition, funding will also provide for the Clean Rivers Project to prevent combined storm and sanitary overflows during major storm events by storing the overflow in tunnels until the plant has capacity to fully treat the water. This project is currently under construction and is scheduled to be completed by the summer of 2016. The County is responsible for 31 mgd of the 370 mgd or 8.38 percent of the capacity at the Blue Plains Treatment Plant.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$22,033,838**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $22,033,838 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 69300
Sewer Construction Improvements

FUND STATEMENT

Fund 69300, Sewer Construction Improvements

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$31,758,367	$0	$22,033,838	$0
Transfers In:				
Sewer Revenue (69000)	$30,000,000	$84,489,000	$84,489,000	$83,693,176
Total Transfers In	$30,000,000	$84,489,000	$84,489,000	$83,693,176
Total Available	$61,758,367	$84,489,000	$106,522,838	$83,693,176
Total Expenditures	$39,724,529	$84,489,000	$106,522,838	$83,693,176
Total Disbursements	$39,724,529	$84,489,000	$106,522,838	$83,693,176
Ending Balance[1]	$22,033,838	$0	$0	$0

[1] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69300
Sewer Construction Improvements

FY 2015 Summary of Capital Projects

Fund 69300, Sewer Construction Improvements

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-063-000	Fund Contingency		$0.00	$5,354,759.68	$0
WW-000001	Pumping Stations	19,129,495	1,006,106.34	11,208,211.48	4,582,789
WW-000002	Dogue Creek Rehabilitation/Replacement	23,378,000	9,463,375.01	1,764,017.23	0
WW-000003	Little Rocky Run Upgrades	475,865	101,276.93	0.00	0
WW-000004	Robert P. Mcmath Facility Improvements	2,070,000	55,520.76	1,517,216.43	0
WW-000005	Integrated Sewer Metering	1,132,906	0.00	400,019.40	0
WW-000006	Extension & Improvement Projects	14,538,114	4,502,145.63	3,492,475.84	3,000,000
WW-000007	Collection System Replacement and Rehab.	62,876,957	11,785,279.83	17,241,865.27	12,428,135
WW-000008	Force Main Rehabilitation	3,600,000	0.00	0.00	3,600,000
WW-000009	Noman Cole Treatment Plant Renewal	22,137,554	1,780,469.19	10,079,445.53	5,121,554
WW-000020	Arlington WWTP Rehab.	5,893,000	3,107,056.00	2,344,525.00	307,000
WW-000021	ASA WWTP Upgrades and Rehab.	68,423,399	0.00	25,433,601.17	37,198,399
WW-000022	Blue Plains WWTP Upgrades and Rehab.	53,065,299	7,923,298.86	27,686,701.14	17,455,299
Total		$276,720,589	$39,724,528.55	$106,522,838.17	$83,693,176

Fund 69310
Sewer Bond Construction

Focus

Fund 69310, Sewer Bond Construction, provides for major sewer system construction projects including upgrades and expansions of sewage treatment plants utilized by Fairfax County residents that are funded primarily from the sale of sewer revenue bonds. Funding to continue to meet state regulatory requirements for nitrogen removal and plant upgrades for the County's pro rata share at the District of Columbia Water and Sewer Authority (DCWASA), the Alexandria Renew Enterprise (AREnew), the Arlington County Treatment Plant, and the County's Noman M. Cole, Jr. Pollution Control Plant is supported by revenue bonds from Fund 69310, Sewer Bond Construction, or by cash from Fund 69300, Sewer Construction Improvements,

The Chesapeake Bay water quality program requires reductions in the amount of nutrient pollutants. The County's National Pollutant Discharge Elimination System (NPDES) permit includes a requirement that nutrient removal be performed at the "Limits of Technology." The County has a nitrogen discharge annual mass limit of 612,158 pounds per year which is achievable at capacity flow if the County's effluent has an average nitrogen concentration of 3.0 milligrams per liter. A phased approach has been under way to renovate and upgrade current plant facilities to accommodate these new more stringent nutrient discharge requirements.

The 2012 series Sewer Revenue Bond in the amount of $105.8 million will support capital projects including enhanced nutrient removal upgrades at the Noman M. Cole, Jr. Pollution Control Plant and under treatment by contract at other wastewater treatment facilities as well as capital projects for the replacement and rehabilitation of sewer line projects and plant facility upgrades. No funding is included for Fund 69310 in FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$68,378,015**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $68,378,015 due to the carryover of unexpended project balances in the amount of $67,921,271 and an adjustment of $456,744 to appropriate accumulated Interest on Investments revenue received in FY 2013 and in previous years, in order to support major sewer system construction projects.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 69310
Sewer Bond Construction

FUND STATEMENT

Fund 69310, Sewer Bond Construction

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,930,911	$246,036	$56,956,925	$0
Revenue:				
Sale of Bonds[1]	$100,694,021	$0	$0	$0
Interest on Investments	610,709	0	0	0
Virginia Water Quality Improvement Grant[2]	1,107,952	0	11,421,090	0
Total Revenue	$102,412,682	$0	$11,421,090	$0
Total Available	$106,343,593	$246,036	$68,378,015	$0
Total Expenditures	$49,386,668	$0	$68,378,015	$0
Total Disbursements	$49,386,668	$0	$68,378,015	$0
Ending Balance[3]	$56,956,925	$246,036	$0	$0

[1] An amount of $105.8 million in revenue bonds was issued on July 24, 2012 to support capital program requirements within the Wastewater Management Program including $100.7 million in this fund and $5.1 million reserved in Fund 69030, Sewer Bond Debt Reserve, for legal requirements.

[2] Reflects Virginia Water Quality Improvement Fund Point Source grant approved by the Board of Supervisors on February 23, 2009 for nitrogen removal requirements associated with the Chesapeake Bay Program. In FY 2013, an amount of $1,107,953 was received and $11,421,090 is anticipated in FY 2014 and beyond.

[3] The capital projects in this sewer fund are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 69310
Sewer Bond Construction

FY 2015 Summary of Capital Projects

Fund 69310, Sewer Bond Construction

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G25-064-000	Fund Contingency		$0.00	$4,083,102.75	$0
WW-000010	Noman Cole Water Reuse	16,720,000	211,314.15	1,194,250.80	0
WW-000011	DC Blue Plains WWTP Upgrades	95,832,000	19,761,579.63	3,654,219.75	0
WW-000013	AREnew WWTP Upgrades	48,853,027	9,757,750.57	8,741,553.84	0
WW-000016	Noman Cole Treatment Plant Upgrades	69,364,268	6,731,556.57	19,275,084.75	0
WW-000017	Noman Cole Treatment Plant Renovations	63,204,973	12,924,467.02	31,429,802.68	0
Total		$293,974,268	$49,386,667.94	$68,378,014.57	$0

Agency and Trust Funds

Overview

Agency Funds are custodial in nature and are maintained to account for funds received and disbursed by the County for various governmental agencies and other organizations. Agency Funds include two holding funds for revenue collected for the Route 28 Tax District and the Mosaic District Community Development Authority. Trust Funds account for assets held by the County in a trustee capacity and include four retirement trust funds and two trust funds to pre-fund other post-employment benefits.

Route 28 Tax District

- Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District in 1987. The District was formed to accelerate planned highway improvements to State Route 28 that relied on slower pay-as-you-go financing. The owners of industrial and commercial property within the District are subject to an additional tax assessment of 18 cents per $100 of assessed value.

    - **Fund 70000 - Route 28 Tax District**

Mosaic District Community Development Authority

- The Board of Supervisors approved the Mosaic District Community Development Authority (CDA) on April 27, 2010. The District consists of a land area of approximately 31 acres within Fairfax County on a site located in the southwest quadrant of the intersection of Lee Highway and Gallows Road in the Merrifield area, approximately 12 miles west of Washington D.C. The District is part of a mixed-use development that is being developed by Eskridge (E&A), LLC, a South Carolina limited liability company, to include residential, retail, hotel and office components. The CDA funded a $30.0 million dollar portion of the public facilities constructed on the site through a 30-year bond, the debt service for which is paid by a self-assessment. The CDA also funded a $42.0 million dollar portion of the public facilities on the site (road improvements, parks, and a small portion of the parking garage) through a 22-year bond, the debt service for which is paid through incremental real estate tax revenues. Liability for the debt service is secured by the CDA, not the County.

    - **Fund 70040 - Mosaic District Community Development Authority**

Retirement Trust Funds

- Each of the four retirement funds derives income from employer contributions, employee contributions, and returns on investments. Payments are made from these funds to eligible retirees based on established benefit formulas. Three retirement trust funds comprise the Fairfax County Employee Retirement Systems and are administered by the Fairfax County Retirement Administration Agency. The fourth retirement fund is for educational employees and is administered by Fairfax County Public Schools.

    - **Fund 73000 - Fairfax County Employees' Retirement System**
    - **Fund 73010 - Uniformed Retirement System**
    - **Fund 73020 - Police Officers Retirement System**
    - **Fund S71000 - Educational Employees' Supplementary Retirement**

Other Post-Employment Benefits (OPEB) Trust Funds

- Beginning in FY 2008, Fairfax County and Fairfax County Public Schools were required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits (OPEBs). GASB 45 requires that the County and Schools accrue the cost of the retiree health subsidy and other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability in order to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. Fund 73030, OPEB Trust Fund, and Fund S71100, Public School OPEB Trust Fund, allow the County and Schools to capture long-term investment returns, make progress towards reducing the unfunded liability, and pre-fund the cost of post-employment health care and other non-pension benefits.

  - **Fund 73030 - OPEB Trust Fund**
  - **Fund S71100 - Public School OPEB Trust Fund**

Fund 70000
Route 28 Tax District

Focus

Fairfax County, in partnership with Loudoun County, formed the Route 28 Highway Transportation Improvement District (District) on December 21, 1987. Under Virginia law such a district may be formed only upon the joint petition of owners of at least 51 percent of the land area in each county which is within the boundaries of the proposed district and which has been zoned or is used for commercial or industrial purposes. Fund 70000, Route 28 Tax District, was formed to provide improvements to State Route 28 which connects State Route 7 in eastern Loudoun County to U.S. Route 50 and Interstate 66 in western Fairfax County, running approximately parallel to the County's western border. State Route 28 provides access to Dulles International Airport, along with the Dulles Access Road, which connects the Capital Beltway to Dulles International Airport. This District was formed upon landowner petition to accelerate planned highway improvements proposed by the state which relied primarily on slower pay-as-you-go financing from the Northern Virginia region's share of the State Primary Road Fund allocation. Under the terms of the agreement with the state, the District will fund 75 percent of defined Phase I and Phase II improvements and the state will fund 25 percent.

The District, administered by a Commission appointed by the Board of Supervisors of both counties, may subject the owners of industrial and commercial property within the District to a maximum additional tax assessment of $0.20 cents per $100 of assessed value. The FY 2015 tax rate for this district is $0.18 cents per $100 of assessed value. These funds, in addition to funds received through the State Primary Road Fund allocation formula, are to be used for the road improvements and debt service on bonds issued by the state. Improvements completed for Phase I of the Route 28 project included widening the existing road from two to six lanes and upgrading three major intersections. Legislation authorizing the issuance of Commonwealth Transportation Board (CTB) revenue bonds up to $160.7 million plus issuance expenses to finance the Phase I improvements to Route 28 was enacted during the 1988 Virginia General Assembly and became effective July 1, 1988. This legislation stipulates that the additional tax assessment in the District and funds allocated to the highway construction district, in which Route 28 lies, would reimburse the state for its debt service payments on its bonds. The Commonwealth issued $138.5 million in revenue bonds for the District in September 1988.

Fairfax County and Loudoun County entered into a contract with the District and agreed to levy an additional tax assessment, as requested by the District, collect the tax, and pay all tax revenues to a Fiscal Agent for distribution. The contract specifies that the counties shall pay all revenues collected on behalf of the District to Trustees jointly designated by the CTB and the counties, and the District in turn shall notify the County of the required payment and request a rate sufficient to collect that amount, up to a maximum of $0.20 cents per $100 of assessed value. The tax rate is currently set at $0.18 cents per $100 dollars of assessed value. In FY 2015, an amount of $10,707,629 has been included for Fairfax County collections based on estimated tax collections and an allowance for potential property buy outs, late payments, and penalties.

In August 2002 Fairfax County, Loudoun County, the Commonwealth Transportation Board and the Fairfax County Economic Development Authority (EDA) entered into contractual agreements to provide for construction of a portion of additional improvements on Route 28 (Phase II improvements). Specifically, six separated grade interchanges would be constructed to ease traffic congestion. Funding totaling $201.7 million was made available from a joint financing plan providing $75.4 million from CTB funds allocated from the state six-year primary and secondary road plan, approximately $36.3 million of remaining CTB Route 28 bond authorization, and approximately $90.0 million of bond funds issued by the EDA in 2003 and 2004 and supported by the two counties. Construction of the first six interchanges was completed in FY 2008.

Fund 70000
Route 28 Tax District

In October 2006, the CTB, the counties and the Fairfax County EDA approved the financing plan for the construction of the final four interchanges at Willard Road, Frying Pan Park Road, CIT/Innovation Drive and Nokes Boulevard. The plan included acceptance of a $5.0 million grant and a $20.0 million loan from the State Transportation Partnership Opportunity Fund (TPOF); issuance of Route 28 District revenue bonds; and use of surplus District tax revenues to fund the $119.2 million project estimate. Fairfax County EDA Revenue bonds were planned to be issued in two series. A total of $41.505 million were issued on February 27, 2007 and $51.505 million were issued on July 9, 2008. It should be noted that on July 24, 2007, the CTB notified the District Commission that an additional $23,936,772 was approved in the CTB's FY 2008-2013 Six Year Improvement Plan as payment toward the State Obligation under the District Contract. Therefore, this additional funding fully replaced the $20,000,000 originally planned for the TPOF loan.

All bond issues will be fully supported by District tax revenue. In order to maximize revenues available for new debt service, the CTB refunded its outstanding 1992 bonds in October 2002. At the same time the CTB issued $36.4 million of new bonds for construction, representing the balance of bond authorization remaining from the 1988 acts of the General Assembly. The Fairfax County EDA issued Transportation Contract Revenue bonds in the amount of $33.375 million in October 2003 and issued $57.4 million in August 2004 as well as $41.505 million on February 27, 2007 and $51.505 million on July 9, 2008. In the event that District revenues are not sufficient to make debt service payments, the state bonds are backed by the appropriated state allocations to the Northern Virginia Transportation District. The EDA bonds are supported by a Revenue Stabilization Fund (RSF) that is equal to the maximum annual EDA debt service and is created from surplus revenue collections. As a further credit enhancement for the proposed EDA bonds, both Fairfax and Loudoun Counties have pledged a joint moral obligation in the event that tax revenues and the RSF are not sufficient to support EDA debt service. It should be noted that due to the strong financial status of the fund, the Route 28 District Advisory Board recommended on March 18, 2009 a two cent decrease in the tax rate from $0.20 to $0.18 per $100 of assessed value. This tax rate decrease was subsequently adopted by the Board of Supervisors on April 27, 2009.

In March 2011, the Route 28 District Advisory Board recommended to approve $6.0 million in Project Completion Funds for final design plans for four priority sections of Route 28 widening from six to eight lanes. These design areas included the following: Priority 1 – Route 28 southbound between Sterling Boulevard and the Dulles Toll Road; Priority 2 – the Route 28 southbound bridge over the Dulles Toll Road; Priority 3 – Route 28 northbound between McLearen Road and the Dulles Toll Road; and Priority 4 – Route 28 southbound between the Dulles Toll Road and Route 50.

Favorable market conditions in the spring of 2012 allowed for a refunding opportunity of outstanding district debt obligations. The District Commission approved a resolution to proceed with refunding the Series 2003 and Series 2004 EDA revenue bonds at their March 2012 annual meeting. Concurrent with the EDA refunding, the CTB agreed to a refunding of the Transportation Contract Revenue Refunding Bonds Series 2002 from its original Capital Appreciation Bonds (CABs) to Current Interest Bonds (CIBs). On May 9, 2012, two separate competitive bond sales occurred that resulted in combined savings of $22.48 million.

In October 2012, the Commission considered the next steps for completion of the Hot Spot Improvements. The staff recommended that the Commission delay additional debt until the District's debt service coverage is stronger, and to apply for a series of TPOF grants or loans to construct the improvements until the District's credit and debt coverage factors improve. County staff recommended the use of a portion of the Route 28 District Project Completion Fund to construct the Route 28 Southbound Bridge over Dulles Toll Road, as has been designed. The estimated cost of this project is $4,339,500.

Additionally, the Commission discussed the importance of constructing the northbound bridge over the Dulles Toll Road. This project was not originally included in the four spot widening projects that had recently been designed. However, discussions between the Route 28 Corridor Improvements contractor and the Metropolitan Washington Airports Authority (MWAA) have highlighted the importance of construction of the bridges over the Dulles Toll Road in a timely manner. MWAA will begin construction of Phase 2 of the Dulles Corridor Metrorail Project in mid- to late-2014, which will involve construction of facilities in the vicinity of the Route 28/Dulles Toll Road Intersection. MWAA noted that completion of any construction activities in this location is recommended prior to the mobilization of its contractor, to avoid any conflicts between the two contractors and allow their respective activities to be properly scheduled and coordinated. MWAA cautioned that construction of these bridge projects would be severely restricted during the Silver Line construction and after it is completed. Route 28 contractors estimate that substantial additional costs to the District would be incurred as a result of the delay and the restrictions.

Due to the timeliness of both these projects, the Commission considered the need to move forward with the design for the northbound bridge. The Commission members then voted to recommend approval to fund the construction of the southbound bridge and design of the northbound bridge from the Route 28 PCF, in the amount of no more than $5,000,000. The Commission also voted to authorize Fairfax and Loudoun County staffs to apply immediately for TPOF grant funding in the amount of $5.0 million (the maximum allowed under TPOF guidelines) for the northbound bridge in FY 2013 and to apply for further funding in FY 2014 to continue the remaining spot widening improvements. The TPOF application was submitted in November 2012 and was awarded in February 2013.

As a result of the State Transportation funding plan approved during the 2013 Session by the General Assembly (HB 2313), additional revenues will be available to Northern Virginia jurisdictions pending annual review and approval from the Northern Virginia Transportation Authority (NVTA) for regional transportation projects and transit needs. In July 2013, NVTA approved the FY 2014 total project list of $209.793 million that consisted of funding via Pay-As-You-Go ($116.058 million) and bond financing ($93.735 million). The balance of the District's Hot Spot Widening Projects (excluding the bridge widening over the Dulles Toll Road) were included to receive NVTA funds for construction as follows: $6.4 million for Southbound between Sterling Boulevard and Dulles Toll Road (NVTA bond financing); $20 million for Southbound between the Dulles Toll Toad to Route 50 (NVTA Paygo); $11.1 million for Northbound between McLearen Road and the Dulles Toll Road (NVTA Paygo). Construction is scheduled to begin in May 2014.

Fund 70000
Route 28 Tax District

The following chart depicts the current financing structure:

Current Bonds[1]

Bond Year	CTB Debt 2002 & 2012 Ref	EDA 2003, 2004, 2007, 2008, and 2012 Ref	Total
2015	$7,216,819	$10,709,213	$17,926,032
2016	7,212,819	11,182,013	18,394,832
2017	7,215,019	11,184,363	18,399,382
2018	7,212,269	11,189,613	18,401,882
2019	8,639,519	10,619,463	19,258,982
2020	8,639,519	10,614,288	19,253,807
2021	8,644,519	10,610,200	19,254,719
2022	8,644,519	10,614,075	19,258,594
2023	8,644,519	10,610,313	19,254,832
2024	8,644,519	10,609,588	19,254,107
2025	8,644,519	10,615,500	19,260,019
2026	8,644,519	10,611,150	19,255,669
2027	8,644,519	10,610,750	19,255,269
2028	3,484,519	10,609,875	14,094,394
2029	3,481,169	10,613,450	14,094,619
2030	3,485,269	10,612,438	14,097,707
2031	3,480,269	10,612,338	14,092,607
2032	3,480,469	10,612,088	14,092,557
2033	-	18,716,863	18,716,863
2034	-	19,298,213	19,298,213
2035	-	19,298,325	19,298,325
2036	-	19,298,038	19,298,038
2037	-	19,295,813	19,295,813
Total	**$124,059,292**	**$288,747,970**	**$412,807,262**

(1) Represents the revised debt profile of the district following the refunding bond sales that occurred in May 2012.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- ♦ **Fiscal Agent Payments**
  FY 2015 funding remains at the same level as the FY 2014 Adopted Budget Plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$6,703**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved appropriation of $6,703 remaining in the fund balance. All taxes collected, as well as tax district buy-out funds, are remitted to the fiscal agent on a monthly basis as collected.

Fund 70000
Route 28 Tax District

FUND STATEMENT

Fund 70000, Route 28 Tax District

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$25,751	$125	$6,703	$0
Revenue:				
Real Estate Taxes-Current[1]	$9,822,580	$9,707,629	$9,707,629	$9,707,629
Revenue from Buy Outs	0	1,000,000	1,000,000	1,000,000
Interest on Investments	1,973	0	0	0
Total Revenue	$9,824,553	$10,707,629	$10,707,629	$10,707,629
Total Available	$9,850,304	$10,707,754	$10,714,332	$10,707,629
Expenditures:				
Payments to the Fiscal Agent	$9,843,601	$10,707,629	$10,714,332	$10,707,629
Total Expenditures	$9,843,601	$10,707,629	$10,714,332	$10,707,629
Total Disbursements	$9,843,601	$10,707,629	$10,714,332	$10,707,629
Ending Balance[2]	$6,703	$125	$0	$0
Tax rate per $100 Assessed Value	$0.18	$0.18	$0.18	$0.18

[1] Estimate to provide for sufficient appropriation includes projected tax collections based on assessments, and allowances for late payments, penalties and permitted property buy-outs. All monies collected are required to be remitted to the Fiscal Agent monthly as collected.

[2] As all monies collected are required to be remitted to the Fiscal Agent monthly as collected the ending balance should be zero unless as of the closing period there were pending remittances to the Fiscal Agent.

Fund 70040
Mosaic District Community Development Authority

Focus

The purpose of Fund 70040, Mosaic District Community Development Authority, is to provide the necessary accounting structure for revenue collections and anticipated bond proceeds from the sale of Mosaic District Community Development Authority (CDA) bonds for this project. The District was created in order to provide a vehicle for financing certain public improvements that are needed to develop the District in accordance with existing zoning. The County agreed to create the District for that purpose in order to promote economic development and development of an especially desirable nature (i.e., mixed-use urban) in particular. The public improvements to be financed through the District include all or a portion of the following infrastructure, facilities, and services: sanitary sewers mains and lines; water mains and lines, pump stations, and water storage facilities; storm sewer mains and lines; landscaping and related site improvements; parking facilities; sidewalks and walkway paths; stormwater management and retention systems; lighting; street and directional signage; wetlands mitigation; roads, curbs, and gutters; public park and plaza facilities; open space areas; public school improvements; and any and all facilities and services appurtenant to the above including the acquisition of land.

On October 15, 2007, the Board of Supervisors approved a rezoning of properties subsequently included in the District in RZ 2005-PR-041, a request by the private developer to rezone 31.31 acres of land to the Planned Development Commercial (PDC) and Planned Residential Mix (PRM) Districts in order to develop the portion of Merrifield designated as the town center in the Comprehensive Plan. More specifically, the site is located south of Lee Highway/Rt. 29, west of Yates Way, east of Eskridge Road and north of the Luther Jackson Middle School. The project was approved for approximately 1,000 dwelling units, a multi-plex theatre, 125,000 square feet of office space, 500,000 square feet of other non-residential uses and a 150 room hotel. Among the public improvements are two parks, the realignment and widening of Eskridge Road, the widening of Lee Highway, improvements to the Lee Highway/Gallows Road intersection and construction of a grid of streets. Virtually all parking will be provided in structures. Two Proffered Conditions Amendments have subsequently been approved which modified certain uses and layout of the site.

On July 21, 2008, the Board of Supervisors adopted 16 Principles for Public Investment in Support of Commercial Redevelopment ("Principles") in order to provide policy guidance related to requests for public investment in designated redevelopment, revitalization and other strategic areas of the County and endorsed a process whereby such requests would be evaluated.

The County has various funding methods available that can be used to assist commercial investment. One mechanism by which public investment may be requested is through the establishment of a CDA, which can be established to provide a broad range of public infrastructure and services. A CDA is established by petition to the Board from a majority (51 percent) of land owners within a proposed area, and is governed by appointees of the Board of Supervisors. The 51 percent can be based on either land area or assessed value. A CDA is a flexible tool that can be funded by ad valorem special taxes or special assessments, as negotiated with petitioners. It typically covers a relatively small area, such as a single shopping mall, a downtown redevelopment area, a mixed use development, and usually involves a single or small group of owners. No General Fund or debt impact is intended, unless the CDA is coupled with tax increment financing.

Pursuant to Article 6 of Title 15.2 of the Code of Virginia, prior to accepting any petitions for the creation of a CDA, the Board must act to assume the power to consider such request. The Board held a public hearing on September 8, 2008, after which the Board adopted an ordinance by which the County assumed the power to consider petitions for the establishment of CDAs.

Fund 70040
Mosaic District Community Development Authority

The Board of Supervisors adopted an Ordinance that established the Mosaic District (CDA) on April 27, 2009, on the land that is encompassed by RZ 2005-PR-041. The Ordinance establishing the Mosaic District CDA was amended on April 27, 2010, and again on April 26, 2011. The last amendment included the imposition of a special assessment to be levied on the properties within the District. On April 26, 2011, the Board also approved the bond resolution and amendments to the Board's by-laws, and endorsed the special assessment report that provided the basis for the allocation of the special assessment among the various parcels within the District.

County staff and the County's financial and bond consultants negotiated terms and conditions for the Memorandum of Understanding (MOU) among the County, the CDA and the developer. In summary, the MOU proposed the following:

- Fund a $30.0 million dollar portion of the public facilities to be constructed on the site through a 30 year bond to be issued by the District whose debt service will be paid by a self-assessment.

- Fund a $42.0 million dollar portion of the public facilities to be constructed on the site (road improvements, parks, and a small portion of the parking garage) through a 22 year bond also issued through the District whose debt service will be paid through incremental real estate tax revenues. Liability for the debt service will be secured by the District, not the County.

In June, 2011, the CDA issued $46,980,000 Revenue Bonds, Series 2011A, and the CDA issued in July, 2011 an additional $18,670,000 Revenue Bonds, Taxable Series 2011A-T. Proceeds from the CDA Bonds are to be used to finance certain public infrastructure improvements within the Mosaic District to support a mixed-use development to be constructed within the Mosaic District. The CDA Bonds are payable primarily from certain incremental real estate tax revenues collected by the County in the District and certain special assessments imposed and collected by the County within the District. The payment of incremental real estate tax revenues and special assessments, as applicable, by the County to the CDA for debt service payments on the CDA Bonds are subject to appropriation by the County.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Fiscal Agent Payments** **$1,628,317**
  An increase of $1,628,317 or 73.5 percent over the FY 2014 Adopted Budget Plan amount of $2,214,585 for estimated payments to the fiscal agent is projected primarily due to assessed value adjustments anticipated for FY 2015 from January 1, 2014 assessments.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no adjustments to this fund since approval of the FY 2014 Adopted Budget Plan.

Fund 70040
Mosaic District Community Development Authority

FUND STATEMENT

Fund 70040, Mosaic District Community Development Authority

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$0	$0	$0	$0
Revenue:				
TIF Revenue - Series A[1]	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Total Revenue	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Total Available	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Expenditures:				
TIF Revenue - Series A to Trustee	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Total Expenditures	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Total Disbursements	$1,499,473	$2,214,585	$2,214,585	$3,842,902
Ending Balance	$0	$0	$0	$0

[1] The January 2014 assessments are projected to generate $3.84 million in TIF revenues that will be distributed to the trustee. This revenue adjustment reflects the Department of Tax Administration assessed value of parcels within the district and the FY 2015 Advertised Budget Plan tax rate of $1.085 per $100 of Assessed Value. The Community Development Authority, while related to the County, is a legally separate Authority and is not considered a component unit of the County.

Employee Retirement Systems Overview

Fairfax County employee retirement systems include the Fairfax County Employees' Retirement System (Fund 73000), the Uniformed Retirement System (Fund 73010), and the Police Officers Retirement System (Fund 73020). Each of these systems is funded from employees' contributions based on a fixed percentage of pay, County contributions based on a variable percentage of employee pay as determined by actuarial analysis, and return on investments. In order to assure the continued soundness of each fund, an actuarial valuation is conducted annually and, if appropriate, an adjustment is made to the employer contribution rate.

For the Fairfax County Employees' Retirement Trust Fund, the employer's contribution comes from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees. For the Uniformed Retirement Trust Fund, the employer's contribution comes from two sources: Agency 89, Employee Benefits, in the County's General Fund, for uniformed public safety employees in General Fund agencies and Fund 40090, E-911, for the non-administrative staff in the Department of Public Safety Communications. For the Police Officers Retirement Trust Fund, the full amount of the employer's contribution comes from Agency 89, Employee Benefits, in the County's General Fund.

On March 18, 2002 the Board of Supervisors adopted a corridor approach to employer contributions. The corridor approach adds further stability to the employer contribution rates and continues to adequately fund the retirement systems. In the corridor method of funding, a fixed contribution rate is assigned to each system and the County contributes at the fixed rate unless the system's funding ratio falls outside the pre-selected corridor of 90-120 percent or if benefit enhancements are approved. If the funding ratio falls below 90 percent, the unfunded actuarial accrued liability below 90 percent is amortized over 15 years in order to return the funding ratio to 90 percent. At the Board of Supervisors' direction, staff conducted a comprehensive examination of the corridor policy in FY 2010 and concluded that the corridor approach should be maintained, as it has cushioned the County from dramatic rate increases in the past. However, it is unlikely that the funding ratios for the three systems will increase significantly over the next few years based on the current corridor parameters. Consequently, the corridor will remain at 90-120 percent, as codified in the Fairfax County Code, but the County will gradually increase the funding to the systems to allow amortization of the unfunded actuarial accrued liability to 100 percent. The employer contribution rates were increased in FY 2011 to allow for amortization to a 91 percent level. In FY 2015, employer contribution rates are further increased to allow for amortization to a 93 percent level. It is anticipated that increases in the employer contribution rates will continue each year to fund amortization to a 100 percent level by the end of the decade.

A Deferred Retirement Option Plan (DROP) was added as a benefit enhancement for members of the Uniformed and Police Officers Retirement Systems in FY 2004 and was added for members of the Employees' Retirement System in FY 2006.

Retirees are eligible to receive a Cost-of-Living Adjustment (COLA) composed of a base COLA which is the lesser of the Consumer Price Index (CPI) for the 12 months ending on the previous year's March 31, or 4.0 percent. If certain conditions are met, an additional 1.0 percent COLA can be awarded at the discretion of each retirement system's Board of Trustees. This additional ad-hoc COLA is considered a benefit enhancement and results in an increase in the employer contribution rate. Staff reviewed the ad-hoc COLA policy at the Board of Supervisors' direction in FY 2010 and concluded that it is important for an individual Board of Trustees to maintain the discretion to grant an ad-hoc COLA for its retirees and that the criteria used to grant a COLA among the three systems be consistent. However, it was determined that the financial conditions that must be met in order for a Board of Trustees to consider granting an ad-hoc COLA should be strengthened, especially since the granting of such a COLA impacts the employer contribution rates and, thus, requires County funding. As a result, the Fairfax County Code was changed to require that the retirement system must have an actuarial surplus - demonstrated by having a funding ratio exceeding 100 percent - before an ad-hoc COLA can be considered.

As directed by the Board of Supervisors, the Department of Human Resources contracted with a benefits consultant to conduct a comprehensive review of the retirement plans. The consultant's report was presented in February and March 2012. Based on the results of this study, the Board of Supervisors adopted several modifications to the retirement systems, which apply only to new employees who are hired on or after January 1, 2013. These changes include:

- Increasing the minimum retirement age for normal service retirement from 50 to 55 in the Employees' system;
- Increasing the rule of 80 (age plus years of service) to the rule of 85 in the Employees' system;
- Placing a cap on the use of sick leave for purposes of determining retirement eligibility and benefits at 2,080 hours for all three retirement systems; and
- For the DROP program, removing the pre-Social Security supplement from balances accumulated during the DROP period in the Employees' and Uniformed systems. It should be noted that, as members of the Police Officers system do not participate in Social Security, they do not receive a pre-Social Security supplement.

No changes were made to benefits for current employees. The savings resulting from these changes are incorporated in the employer contribution rates beginning in FY 2015. Although initial savings are minimal, as more employees are hired under these new plan provisions, savings are expected to grow over time.

Funding Status

The global financial crisis during FY 2009 resulted in significant losses in the value of the invested assets of all three retirement systems. Capital markets rebounded significantly in FY 2010 and FY 2011, though the investment returns for the three retirement systems were mixed in FY 2012. FY 2013 was another good year for investment returns with all three systems exceeding the 7.5 percent assumed rate of return. The Employees' system returned 8.1 percent, the Uniformed system was up 10.5 percent, and the Police Officers system returned 9.7 percent. The FY 2013 investment results, contribution levels, and liability experience affected the funding ratios as demonstrated in the table below. It should be noted that the table below displays the corridor funding ratios, which have been adjusted to reflect the unfunded liability already being amortized as a result of benefit changes and ad-hoc retiree COLAs that were adopted since the corridor method was established.

	June 30, 2012	**June 30, 2013**
Employees'	73.1%	74.2%
Uniformed	81.1%	82.4%
Police Officers	82.9%	84.2%

Employer Contribution Rates

Following the actuarial funding policy currently in effect, contribution rates are adjusted only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls below 90 percent or rises above 120 percent.

While the funding ratios for each of the three retirement systems increased, the employer contribution rates for all three systems are increased based on a change to the amortization schedule to increase the amortization level from 91 percent to 93 percent. The employer contribution rates for the Employees' system and the Uniformed system are also required to increase due to a reduction in the Social Security offset for service-connected disability retirees approved by the Board of Supervisors on November 19, 2013. The employer contribution rate for the Police Officers system is also required to increase due to a reduction in the employee contribution rate from 10.00 percent to 9.32 percent, which is the first reduction in the two year phased reduction from 10.00 percent to 8.65 percent that was described in the FY 2014 and FY 2015 Multi-Year Budget of the FY 2014 Adopted Budget Plan.

The proposed FY 2015 employer contribution rates for each of the three retirement systems, as well as the cost impact to the General Fund as a result of adjustments, are as follows:

	FY 2014 Rates (%)	FY 2015 Rates (%)	Percentage Point Change (%)	Net General Fund Impact
Employees'	19.30	20.18	0.88	$2,866,804
Uniformed	36.43	37.90	1.47	$2,044,740
Police Officers	33.87	36.23	2.36	$2,249,541
Total				**$7,161,085***

* The General Fund impact reflected in the table is based solely on rate changes and does not include other adjustments, including the impact of new positions, employee pay increases, or year-to-date experience.

- The employer contribution rate for the Employees' system is required to increase by 0.88 percentage points based on a reduction in the Social Security offset for service-connected disability retirees (0.03 percentage points) and an increase in the amortization schedule from 91 percent to 93 percent (1.22), partially offset by FY 2013 experience as reflected in the annual actuarial valuation (-0.37).

- The employer contribution rate for the Uniformed system is required to increase by 1.47 percentage points based on a reduction in the Social Security offset for service-connected disability retirees (0.11 percentage points) and an increase in the amortization schedule from 91 percent to 93 percent (2.06), partially offset by FY 2013 experience as reflected in the annual actuarial valuation (-0.70).

- The employer contribution rate for the Police Officers system is required to increase by 2.36 percentage points based on a reduction in the employee contribution rate (0.68 percentage points) and an increase in the amortization schedule from 91 percent to 93 percent (2.48), partially offset by FY 2013 experience as reflected in the annual actuarial valuation (-0.80).

For more information on the General Fund impact of these employer contribution rate changes, please refer to the Agency 89, Employee Benefits, narrative in the Nondepartmental program area section of Volume 1.

Employee Retirement Systems Overview

The following table displays relevant information about each retirement system:

EMPLOYEES COVERED		
Uniformed Retirement	**Fairfax County Employees' Retirement**	**Police Officers Retirement**
Fire and Rescue Personnel; Uniformed Sheriff's Office employees; Animal Control Officers; Helicopter Pilots; Non-administrative staff in the Department of Public Safety Communications.	County employees not covered under Uniformed or Police Officers system; certain FCPS employees including food service, custodial, bus drivers, part-time and substitute teachers, maintenance staff.	Fairfax County Police Officers.

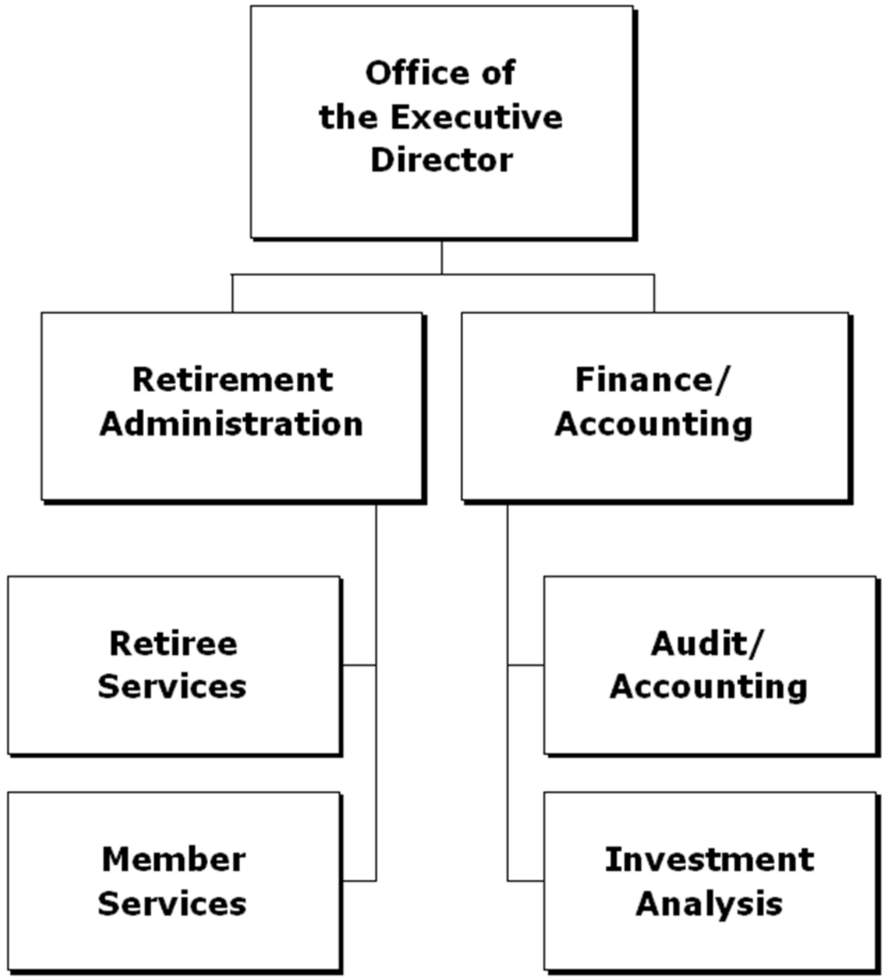
CONDITIONS OF COVERAGE		
Uniformed Retirement	**Fairfax County Employees' Retirement**	**Police Officers Retirement**
At age 55 with 6 years of service or after 25 years of service.	At age 65 with 5 years of service or earlier when age and years of service combined equal 80 if hired before 1/1/13; or 85 if hired on or after 1/1/13. Not before age 50 if hired before 1/1/13; or age 55 if hired on or after 1/1/13. For reduced "early retirement" benefits, when age and years of service combined equal 75.	At age 55 or after 20 years of police service if hired before 7/1/81; or 25 years of service if hired on or after 7/1/81.

<table>
<tr><th colspan="12">EMPLOYEE CONTRIBUTIONS[1]
(% of Pay)</th></tr>
<tr><th rowspan="2"></th><th colspan="5">Uniformed Retirement</th><th colspan="4">Fairfax County Employees' Retirement</th><th colspan="2">Police Officers Retirement</th></tr>
<tr><th>Plan A</th><th>Plan B</th><th>Plan C</th><th>Plan D</th><th>Plan E</th><th>Plan A</th><th>Plan B</th><th>Plan C</th><th>Plan D</th><th>Plan A</th><th>Plan B</th></tr>
<tr><td>Up to Wage Base</td><td>4.00%</td><td>7.08%</td><td rowspan="2">4.00%</td><td rowspan="2">7.08%</td><td rowspan="2">7.08%</td><td>4.00%</td><td rowspan="2">5.33%</td><td>4.00%</td><td rowspan="2">5.33%</td><td rowspan="2">9.32%</td><td rowspan="2">9.32%</td></tr>
<tr><td>Above Wage Base</td><td>5.75%</td><td>8.83%</td><td>5.33%</td><td>5.33%</td></tr>
</table>

FY 2015 EMPLOYER CONTRIBUTIONS (% of Pay)		
Uniformed Retirement	**Fairfax County Employees' Retirement**	**Police Officers Retirement**
37.90%	20.18%	36.23%

[1] As of January 1, 2013, new hires in the Uniformed Retirement System are automatically enrolled in Plan E, new hires in the Fairfax County Employees' Retirement System are automatically enrolled in Plan C with the option to switch to Plan D within their first thirty days of employment, and new hires in the Police Officers Retirement System are automatically enrolled in Plan B. Additional plans listed above are earlier plan designs that apply to employees hired prior to January 1, 2013. For additional information regarding the County's retirement plans, please refer to the Retirement Administration Agency website at http://www.fairfaxcounty.gov/retirement/.

INVESTMENT MANAGERS AS OF JUNE 30, 2013		
Uniformed Retirement	**Fairfax County Employees' Retirement**	**Police Officers Retirement**
▪ Acadian Asset Management ▪ Advisory Research ▪ Anchorage Capital Group ▪ Artha Capital ▪ Ashmore Investment Management ▪ Bluecrest Capital ▪ Brandywine Global Investment Management ▪ Bridgewater Associates ▪ The Clifton Group ▪ Cohen & Steers Capital Management ▪ Criterion Capital Management ▪ Czech Asset Management ▪ Davidson Kempner Institutional Partners ▪ DoubleLine Capital ▪ FrontPoint Partners ▪ Gramercy Advisors ▪ Gresham Investment Management ▪ Harbourvest Partners ▪ JP Morgan Investment Management ▪ King Street Capital Management ▪ Marathon Asset Management ▪ Orbimed Healthcare Fund Management ▪ Pacific Investment Management Co. ▪ Pantheon Ventures ▪ Ramius Starboard Value ▪ Standish Mellon Asset Management ▪ UBS Realty Advisors ▪ Victory Capital Management ▪ Wellington Management Company	▪ BlackRock, Inc. ▪ Brandywine Global Investment Management ▪ Bridgewater Associates ▪ The Clifton Group ▪ Cohen & Steers Capital Management ▪ Columbia Wanger Asset Management ▪ Czech Asset Management ▪ DePrince, Race & Zollo ▪ DoubleLine Capital ▪ Eagle Trading Systems ▪ First Eagle Investment Management ▪ FrontPoint Partners ▪ Gramercy Advisors ▪ INTECH Investment Management ▪ JP Morgan Investment Management ▪ LSV Asset Management ▪ MacKay Shields ▪ Marathon Asset Management ▪ Pacific Investment Management Co. ▪ Post Advisory Group ▪ Pzena Investment Management ▪ Sands Capital Management ▪ Shenkman Capital Management ▪ Standish Mellon Assistant Management ▪ Stark Investments ▪ WCM Asset Management ▪ Trust Company of the West	▪ Acadian Asset Management ▪ AQR Capital Management ▪ BlackRock, Inc. ▪ Bluecrest Capital ▪ Bridgewater Associates ▪ The Clifton Group ▪ Cohen & Steers Capital Management ▪ Czech Asset Management ▪ DoubleLine Capital ▪ First Eagle Investment Management ▪ FrontPoint Partners ▪ Gramercy Advisors ▪ King Street Capital ▪ Loomis Sayles ▪ Oaktree Capital Management ▪ Pacific Investment Management Co. ▪ Pzena Investment Management ▪ Starboard ▪ WCM Asset Management



Mission

As an agent of the Boards of Trustees of the Employees', Uniformed, and Police Officers Retirement Systems, the mission of the Retirement Administration Agency is to administer the systems according to the terms established by the County of Fairfax and to do so in a manner that:

- Safeguards and invests the assets of the systems;
- Maximizes cost effectiveness of the retirement programs by optimizing long-term investment returns within an acceptable level of variation in required funding and by maintaining efficient administrative operations;
- Maximizes the value of retirement plans in retaining County personnel through communications, education, and counseling programs and by providing quality service;
- Fulfills the obligations of the systems to retirees by providing timely and accurate payments and by providing quality service; and
- Provides technical support and advice to County management and the Board of Supervisors regarding retirement benefits.

Retirement Administration Agency

Focus

The Retirement Administration Agency contributes to the County's corporate stewardship through sound management of County resources and assets. To accomplish its specific mission, the Retirement Administration Agency will focus on:

- Support for the Boards of Trustees;
- Services to active employees and retirees;
- Accurate accounting and control of plan assets;
- Accuracy of data;
- Cost efficiency of processes; and
- Investment return and risk control.

Under the direction of the Boards of Trustees for the Fairfax County Employees', Police Officers, and Uniformed Retirement Systems, the Retirement Administration Agency processes benefit payments to eligible Fairfax County retirees and beneficiaries. The agency also processes payments for the retiree health benefit subsidy and provides counseling and comprehensive information pertaining to benefits to active and retired County employees.

The Retirement Administration Agency supports the following County Vision Element:

Exercising Corporate Stewardship

The agency receives revenues from various sources, including employee and employer contributions to the various retirement systems, employee payback, and return on investments, to finance the three employee retirement systems. Employee contributions are based on a fixed percentage of pay. For the Employees' Retirement System, employer contributions come from Agency 89, Employee Benefits, for County employees in General Fund agencies, the employee's agency for County employees in non-General Fund agencies, and Fairfax County Public Schools (FCPS) for school employees. For the Uniformed Retirement System, employer contributions come from two sources: Agency 89, Employee Benefits, for uniformed public safety employees in General Fund agencies and Fund 40090, E-911, for the non-administrative staff in the Department of Public Safety Communications. Employer contributions for the Police Officers Retirement System come solely from Agency 89, Employee Benefits, in the County's General Fund. Adjustments are made to the employer's contribution rate only to fund approved benefit enhancements, to acknowledge changes in actuarial assumptions, both financial and demographic, and to recognize funding adjustments required when the funding ratio falls out of the 90 to 120 percent funding corridor. It should be noted that staff conducted a comprehensive examination of the corridor policy in FY 2010 and concluded that the corridor approach should be maintained. However, the County will gradually increase the funding to the systems to allow amortization of the unfunded actuarial accrued liability to 100 percent in order to improve the systems' financial position. It is anticipated that increases in the employer contribution rates will continue each year to fund amortization to a 100 percent level by the end of the decade.

Some revenues are also generated through employee payback, a process by which employees who have left the County can make a "payback" contribution and return to their previous standing in the retirement system upon their return to County employment. Additionally, significant revenues are achieved through returns on fund investments. Revenue projections are based on an assumed actuarial rate of return of 7.5 percent. An actuarial valuation is conducted annually for each of the three funds to assure the continued soundness of the retirement systems. In addition, an experience study – which compares actual experience to actuarial assumptions, both economic and demographic – is conducted once every five years to ensure that the plan is being valued appropriately. Experience studies of each System were last conducted in FY 2011. The assumption changes adopted by the Boards of Trustees as a result of those studies were incorporated in the actuarial valuations for FY 2011 and their impacts were included in the employer contribution rates beginning in FY 2013.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,962,411	$3,083,494	$3,106,370	$3,363,059
Operating Expenses	374,075,596	432,433,442	432,433,442	471,078,983
Capital Equipment	0	0	0	0
Total Expenditures	$377,038,007	$435,516,936	$435,539,812	$474,442,042
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	25 / 25	25 / 25	25 / 25	25 / 25

OFFICE OF THE DIRECTOR
- 1 Executive Director
- 1 Administrative Assistant IV

RETIREMENT ADMINISTRATION
- 1 Deputy Director
- 2 Administrative Assistants II

Retiree Services
- 1 Programmer Analyst III
- 1 Programmer Analyst II
- 1 Communications Specialist II

Membership Services
- 1 Management Analyst III
- 1 Management Analyst II
- 1 Financial Specialist II
- 3 Retirement Counselors
- 4 Administrative Assistants V

FINANCE/ACCOUNTING
- 1 Financial Specialist IV

Audit/Accounting
- 1 Accountant I

Investment Analysis
- 1 Chief Investment Officer
- 3 Senior Investment Managers
- 1 Investment Analyst

TOTAL POSITIONS[1]
25 Positions / 25.0 FTE

[1] It should be noted that 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency, but is accounted for and financed by Fund 73030, OPEB Trust Fund. The 25/25.0 FTE positions shown above are financed jointly by the three retirement trust funds (Fund 73000, Fund 73010, and Fund 73020).

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$35,133**
  An increase of $35,133 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Personnel Services** **$148,854**
  A net increase of $148,854 in Personnel Services reflects adjustments necessary to align the Personnel Services budget with actual expenditure levels.

- **Fringe Benefits** **$111,951**
  A net increase of $111,951 in Personnel Services is primarily attributable to increases in employer retirement contribution rates and health insurance expenses, based on actual enrollment and premium increases.

- **Other Post-Employment Benefits** **($16,373)**
  A decrease of $16,373 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Benefit Payments** **$38,962,000**
  An increase of $38,962,000 in Operating Expenses reflects increased payments of $38,258,000 to retirees due to a higher number of retirees and higher individual payment levels and an increase in payments to beneficiaries of $704,000. It should be noted that, since benefits are pre-funded during an employee's active career, the employer contribution rates as calculated through the actuarial valuation process already reflect the increased level of benefit payments.

- **Investment Management Fees** **($400,000)**
  A decrease of $400,000 in Operating Expenses reflects an adjustment to investment management fees based on actual experience.

- **PC Replacement** **$14,542**
  An increase of $14,542 is included for PC replacement charges to reflect both updated inventory counts and revised costs, primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

- **Other Operating Expenses** **$68,999**
  A net increase of $68,999 in all other Operating Expenses reflects the net impact of several adjustments.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$22,876**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $22,876 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	 FY 2012 Actual	 FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Retirement Administration Agency					
Percent of retiree payments processed on time: Fairfax County Employees	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Uniformed	100%	100%	100%/100%	100%	100%
Percent of retiree payments processed on time: Police Officers	100%	100%	100%/100%	100%	100%
Deviation from actuarial rate of return (total plan): Fairfax County Employees	16.1%	1.0%	0.0%/0.6%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Uniformed	16.7%	(7.8%)	0.0%/3.0%	0.0%	0.0%
Deviation from actuarial rate of return (total plan): Police Officers	17.7%	(8.1%)	0.0%/2.2%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Fairfax County Employees	2.3%	(4.8%)	0.0%/3.7%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Uniformed	5.4%	8.1%	0.0%/3.4%	0.0%	0.0%
Deviation from S&P 500 (large cap equities): Police Officers	2.0%	1.1%	0.0%/7.0%	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Fairfax County Employees	18.9%	13.0%	0.0%/4.6%	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Uniformed	7.6%	(0.2%)	0.0%/8.6%	0.0%	0.0%
Deviation from Barclays Capital Aggregate (fixed income): Police Officers	10.3%	0.2%	0.0%/7.4%	0.0%	0.0%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/73010.pdf

Performance Measurement Results

During FY 2013, domestic equity markets posted positive returns but many fixed income markets were negative. Overall, it was a solid year for investment performance with the Employees' system posting gross returns of 8.1 percent, the Uniformed system up 10.5 percent and the Police Officers system up 9.7 percent. The Employees' system, with significant exposure to the fixed income markets and less exposure to equities, had the lowest return as fixed income markets lagged for the year. To provide a context for these returns, the median return in the BNY Mellon public fund universe had a gross return of 12.4 percent. All three systems are more risk balanced and have less exposure to equity markets than the average public fund. To put these returns in the context of the capital markets, the S&P 500 Index was up 20.6 percent and the Barclay's Aggregate Bond Index was down by 0.7 percent. Yields on the 10-year U.S. Treasury bond increased from 1.73 percent at the beginning of the year to 2.52 percent at the end. In addition, reflecting progress on a solution to the crisis in Europe, non-U.S. equities increased by 19.1 percent in the developed markets and a lower 3.2 percent in the emerging markets over concerns about future access to international capital markets. The commodity index also declined by over 8.0 percent.

In addition to comparing one-year returns to general market results, the long-term investments of the retirement systems should also be considered over multi-year periods relative to the returns achieved by other public pension plans. For the last three-year period, all three systems had strong results relative to their peers across the country in the BNY Mellon public fund universe. The Employees' system was near the top, placing in the 4th percentile and returning a gross 13.5 percent per year, beating the median public plan return of 11.6 percent by almost two percent; the Police Officers system placed in the 62nd percentile returning 11.3 percent per year; and the Uniformed system placed in the 65th percentile returning 11.2 percent per year. The dispersion of investment results among the three systems over this period is attributable to many factors including differences in the systems' asset allocation strategies and the varying degrees to which each system's external investment managers added value.

FY 2013 results were above the assumed actuarial rate of return and the very high investment returns achieved over the last three-year period have strengthened the financial position of the systems. Employer contribution rates and funding ratios are calculated based on a number of actuarial assumptions, including an actuarially determined rate of return. The actuarial rate of return uses a smoothing methodology to phase in total recognition of a given year's returns above or below the long-term expected rate of 7.5 percent. This smoothing is done to mitigate volatility in funding requirements, recognizing the cyclical nature of capital market returns. However, this smoothing process does not include the impact of any liability gains or losses, which are determined by comparing actual experience, such as rates of retirement and death, against actuarial assumptions. Funding policy and calculations include an average compound return of 7.5 percent over the long-term. Including the results through FY 2013, the actual compound annual returns achieved since 1981, the earliest date for which data is available, have been 10.3 percent for the Employees' system, 9.3 percent for the Uniformed system, and 10.0 percent for the Police Officers system.

FUND STATEMENT

Fund 73000, Fairfax County Employees' Retirement

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,172,646,122	$3,302,709,173	$3,353,926,900	$3,490,508,788
Revenue:				
County Employer Contributions [1]	$91,842,173	$99,331,566	$99,331,566	$98,471,005
County Employee Contributions [1]	23,258,913	23,238,040	23,238,040	23,668,858
School Employer Contributions [1]	35,705,650	33,050,727	33,050,727	39,888,355
School Employee Contributions [1]	8,841,092	9,701,177	9,701,177	9,209,176
Employee Payback	451,922	150,000	150,000	360,000
Return on Investments [1]	279,356,708	243,681,230	243,681,230	256,864,454
Total Realized Revenue	$439,456,458	$409,152,740	$409,152,740	$428,461,848
Unrealized Gain/(Loss) [1,2]	($19,989,845)	$0	$0	$0
Total Revenue	$419,466,613	$409,152,740	$409,152,740	$428,461,848
Total Available	$3,592,112,735	$3,711,861,913	$3,763,079,640	$3,918,970,636
Expenditures:				
Administrative Expenses [1]	$2,924,486	$3,419,496	$3,435,508	$3,660,298
Investment Services [1]	12,944,111	18,888,344	18,888,344	19,488,344
Payments to Retirees	214,728,028	238,677,000	238,677,000	264,261,000
Beneficiaries	4,600,814	5,120,000	5,120,000	5,483,000
Refunds	2,988,396	6,450,000	6,450,000	6,450,000
Total Expenditures	$238,185,835	$272,554,840	$272,570,852	$299,342,642
Total Disbursements	$238,185,835	$272,554,840	$272,570,852	$299,342,642
Ending Balance [3]	$3,353,926,900	$3,439,307,073	$3,490,508,788	$3,619,627,994

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $135,474,448.67 have been reflected as a decrease to FY 2013 revenue, primarily associated with adjustments necessary to record a net loss from the unrealized depreciation of investments, as well as to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of $121,164.75 have been reflected as an increase to FY 2013 expenditures in order to appropriately account for administrative expenses and investment management fees. The audit adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter Package.

[2] Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

[3] The Employees' Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Fund 73010, Uniformed Retirement

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$1,208,858,858	$1,276,679,877	$1,318,808,530	$1,385,682,607
Revenue:				
Employer Contributions	$53,722,160	$54,325,025	$54,325,025	$58,579,149
Employee Contributions	10,858,333	10,989,176	10,989,176	10,946,770
Employee Payback	79,525	100,000	100,000	140,000
Return on Investments [1]	110,547,346	94,707,791	94,707,791	102,650,234
Total Realized Revenue	$175,207,364	$160,121,992	$160,121,992	$172,316,153
Unrealized Gain/(Loss) [1,2]	$15,214,955	$0	$0	$0
Total Revenue	$190,422,319	$160,121,992	$160,121,992	$172,316,153
Total Available	$1,399,281,177	$1,436,801,869	$1,478,930,522	$1,557,998,760
Expenditures:				
Administrative Expenses	$885,386	$1,179,844	$1,183,276	$1,238,696
Investment Services [1]	4,893,154	6,877,639	6,877,639	6,877,639
Payments to Retirees	73,029,820	83,459,000	83,459,000	92,234,000
Beneficiaries	884,892	878,000	878,000	1,091,000
Refunds	779,395	850,000	850,000	850,000
Total Expenditures	$80,472,647	$93,244,483	$93,247,915	$102,291,335
Total Disbursements	$80,472,647	$93,244,483	$93,247,915	$102,291,335
Ending Balance [3]	$1,318,808,530	$1,343,557,386	$1,385,682,607	$1,455,707,425

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $38,501,015.13 have been reflected as a decrease to FY 2013 revenue, primarily associated with adjustments necessary to record a net loss from the unrealized depreciation of investments, as well as to record interest and dividend revenue in the proper fiscal period. In addition, audit adjustments in the amount of $135,420.63 have been reflected as an increase to FY 2013 expenditures in order to appropriately account for investment management fees. The audit adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter Package.

[2] Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

[3] The Uniformed Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

FUND STATEMENT

Fund 73020, Police Retirement

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$1,017,445,487	$1,076,170,734	$1,102,516,612	$1,158,150,658
Revenue:				
Employer Contributions	$34,011,347	$34,992,420	$34,992,420	$36,971,649
Employee Contributions	10,258,858	10,555,783	10,555,783	9,510,104
Employee Payback	0	0	0	20,000
Return on Investments[1]	71,383,969	79,806,888	79,806,888	85,882,332
Total Realized Revenue	$115,654,174	$125,355,091	$125,355,091	$132,384,085
Unrealized Gain/(Loss)[1,2]	$27,796,476	$0	$0	$0
Total Revenue	$143,450,650	$125,355,091	$125,355,091	$132,384,085
Total Available	$1,160,896,137	$1,201,525,825	$1,227,871,703	$1,290,534,743
Expenditures:				
Administrative Expenses	$673,125	$951,444	$954,876	$1,014,896
Investment Services	2,139,089	5,023,169	5,023,169	4,023,169
Payments to Retirees	52,144,877	59,442,000	59,442,000	63,341,000
Beneficiaries	3,121,587	3,541,000	3,541,000	3,669,000
Refunds	300,847	760,000	760,000	760,000
Total Expenditures	$58,379,525	$69,717,613	$69,721,045	$72,808,065
Total Disbursements	$58,379,525	$69,717,613	$69,721,045	$72,808,065
Ending Balance[3]	$1,102,516,612	$1,131,808,212	$1,158,150,658	$1,217,726,678

[1] In order to account for revenues in the proper fiscal year, audit adjustments in the amount of $48,966,991.53 have been reflected as a decrease to FY 2013 revenue, primarily associated with adjustments necessary to record a net loss from the unrealized depreciation of investments, as well as to record interest and dividend revenue in the proper fiscal period. The audit adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter Package.

[2] Unrealized gain/(loss) will be reflected as an actual revenue at the end of each fiscal year.

[3] The Police Retirement Fund maintains fund balances at adequate levels relative to projected requirements. The fund balance fluctuates annually primarily due to interest on investments.

Fund 73030
OPEB Trust Fund

Focus

Fund 73030, OPEB Trust Fund, was created to capture long-term investment returns and make progress towards reducing the unfunded actuarial accrued liability under GASB 45 and funds the cost of other post-employment benefits (OPEBs) including health care, life insurance, and other non-pension benefits offered to retirees, such as the County's retiree health benefit subsidy.

GASB 45

Beginning in FY 2008, the County's financial statements were required to implement Governmental Accounting Standards Board (GASB) Statement No. 45 for other post-employment benefits. This standard addresses how local governments should account for and report their costs related to post-employment health care and other non-pension benefits. Historically, the County funded these benefits on a pay-as-you-go basis. GASB 45 requires that the County accrue the cost of other post-employment benefits during the period of employees' active employment, while the benefits are being earned, and disclose the unfunded actuarial accrued liability to accurately account for the total future cost of post-employment benefits and the financial impact on the County. This funding methodology mirrors the funding approach used for pension benefits. A valuation is performed to calculate the County's actuarial accrued liability and the associated annual required contribution (ARC). The liability and ARC are calculated annually, and adjustments are made due to benefit enhancements, medical trend experience, and normal growth assumptions. It is the County's policy to maintain a net OPEB asset, which demonstrates that the County has met its obligations to adequately fund the annual required contribution each year.

The actuarial valuation as of July 1, 2013 under GASB 45 calculated the County's actuarial accrued liability (AAL), excluding the Schools portion, at approximately $455.4 million and the unfunded actuarial accrued liability as $306.8 million, as shown below.

Valuation Results as of July 1, 2013 **(in thousands)**	
Actuarial Accrued Liability (AAL)	$455,386
Plan Assets	$148,543
Unfunded Actuarial Accrued Liability	$306,843
Annual Required Contribution (ARC)	$30,451

It should be noted that the July 1, 2013 AAL of $455.4 million decreased from the July 1, 2012 AAL of $503.8 million primarily due to actual retiree claims experience.

The liability includes the retiree health benefit subsidy, which is paid out to County retirees, as well as the liability associated with an "implicit" subsidy provided to retirees. As premiums for the County's self-insured health plans are set using the blended experience of active employees and retirees, retiree premiums are lower than if they were set solely using the experience of the retiree group. GASB 45 requires that the County calculate and include the liability for this implicit subsidy. The differential between actuarial assumptions related to retiree claims and premiums and actual claims experience and premiums is the primary driver behind the liability related to the implicit subsidy. When claims experience is favorable compared to premium increases and actuarial assumptions, the implicit subsidy liability is likely to decline. Conversely, if the County experiences an unanticipated spike in retiree claims expenses, the implicit subsidy liability could increase. The impact of the difference between actuarial assumptions and actual experience is magnified by the fact that, similar to pension benefits, the County must project the impact over a 30-year period. Thus, a small change in the implicit subsidy in a single year is compounded over time. It should be noted that the County is credited an effective contribution towards the ARC each year to recognize actual expenses incurred related to the implicit subsidy, i.e. the difference between retiree claims and retiree premiums.

The ARC is funded through the combination of a General Fund transfer, contributions from other funds, and the implicit subsidy contribution described above. FY 2014 funding includes a General Fund transfer of $28.0 million and contributions from other funds of $4.3 million. The implicit subsidy contribution is calculated by the County's actuaries after the close of the fiscal year and has been estimated to remain at the FY 2013 level of $6.1 million. The FY 2015 Advertised Budget Plan maintains the General Fund transfer at $28.0 million and decreases contributions from other funds to $3.4 million based on the decrease in the ARC in the most recent actuarial valuation.

Primarily due to the County's commitment to fully fund the ARC in the baseline budget, the County had a net OPEB asset of $1.5 million at the end of FY 2013. Based on preliminary estimates of the implicit subsidy contribution, it is projected that current funding levels will fully fund the FY 2014 ARC. The net OPEB asset for FY 2014 is estimated at $9.5 million as displayed in the chart below.

Net OPEB Asset
(in thousands)

	FY 2013 Actual	**FY 2014 Estimate**
Annual Required Contribution (ARC)	$38,858	$30,451
Adjustments to ARC	*($26)*	*($19)*
Annual OPEB Cost (AOC)	$38,832	$30,432
Resources to Apply toward the ARC:		
Transfer from the General Fund	*$28,000*	*$28,000*
Contributions from Other Funds	*$4,183*	*$4,322*
Implicit Subsidy Contribution	*$6,123*	*$6,123*
Carryover of Prior Year Asset/(Obligation)	$2,042	$1,516
Net OPEB Asset/(Obligation)	$1,516	$9,529

After exploring numerous alternatives as to how to prudently invest and accumulate resources for OPEB, County staff recommended, and the Board of Supervisors approved on February 25, 2008, County participation in the Virginia Pooled OPEB Trust Fund in cooperation with the Virginia Municipal League (VML)/Virginia Association of Counties (VACo) Finance Program and other jurisdictions in the Commonwealth of Virginia. The County is represented on the Board of Trustees for the pooled trust and actively participates in decision-making to prudently invest accumulated resources for OPEB. It should be noted that the Virginia Pooled OPEB Trust Fund is used for investment purposes only; funds accumulated for OPEB are still accounted for in Fund 73030.

Retiree Health Benefit Subsidy

The County provides monthly subsidy payments to eligible retirees to help pay for health insurance. Prior to July 2003, the monthly subsidy was $100 for all eligible retirees. The current monthly subsidy, approved in FY 2006, commences at age 55 and varies by length of service as detailed in the following table. It should be noted that for those retired prior to July 2003, the monthly subsidy is the greater of

$100 and the amounts below. There is not a reduction in subsidy payments for employees who retired prior to July 1, 2003 but do not meet the revised requirements for years of service. However, those employees who retired prior to July 1, 2003 with 15 or more years of service were eligible for the increased subsidy as of July 1, 2003. The retiree health benefit subsidy is provided to retirees on a discretionary basis, and the Board of Supervisors reserves the right to reduce or eliminate the benefit in the future if the cost of the subsidy becomes prohibitive or an alternative is chosen to aid retirees in meeting their health insurance needs.

Retiree Health Benefit Subsidy

Years of Service at Retirement	Monthly Subsidy
5 to 9	$30
10 to 14	$65
15 to 19	$155
20 to 24	$190
25 or more	$220

The current subsidy structure became effective January 1, 2006 and includes a 25 percent increase approved by the Board of Supervisors in response to the implementation of the Medicare Part D prescription drug benefit. This increase qualified the County's self-insured health insurance plan to be deemed as actuarially equivalent to the Medicare Part D program. Employers who offer an actuarially equivalent program are eligible to receive a subsidy from the Centers for Medicare and Medicaid Services (CMS) based on retiree enrollment in their plans. The County receives the CMS subsidy on retirees and spouses enrolled in the County's self-insured health plan who do not enroll in Medicare Part D. The federal funding from CMS completely offsets the cost of the 25 percent increase to the retiree subsidy. In addition to the increase, the subsidy structure was changed so that retirees no longer receive a reduced subsidy upon reaching the age of Medicare eligibility.

Primarily as a result of the March 2010 passage of comprehensive health care reform legislation, the health care environment is in the midst of significant changes. Staff is continuing to examine the impact of reform on the County's current benefit options and will be developing a long-term strategy to provide cost-effective and comprehensive health care coverage to retirees.

During FY 2015, the average number of subsidy recipients, including new retirees who are eligible to receive the retiree health benefit subsidy, is expected to increase by 219, or 6.5 percent, from 3,386 in FY 2014 to 3,605 in FY 2015. Estimates of the average number of subsidy recipients are based on a review of the projected number of retirements and health subsidy eligibility for personnel already retired from the Fairfax County Employees', Uniformed, and Police Officers Retirement Systems. Retirees who become eligible to receive the subsidy are paid based on the period of eligibility within the fiscal year, which may or may not comprise a full year of payments. It should be noted that in FY 2006, the Board of Supervisors approved an additional benefit to Health Department employees who remained in the Virginia Retirement System (VRS) after their conversion from state to County employment in 1995. Current and future retirees who participate in a County health plan are eligible to receive the differential between the County retiree health benefit subsidy for which the employee is eligible based on years of service, which currently has a maximum of $220 per month, and that provided by VRS, which has a maximum of $120 per month. Furthermore, effective July 1, 2006, the County began providing the maximum retiree health benefit subsidy of $220 per month to those Police officers who were hired before

July 1, 1981 and retired or will retire with full retirement benefits with 20, but less than 25, years of service. These Police officers previously received a subsidy of $190 per month.

Initiatives

- Provide an appropriate funding level to support the retiree health benefit subsidy and make progress towards reducing the County's unfunded OPEB liability.
- Continue to allow for the timely and accurate distribution of retiree health benefit subsidy payments.
- Estimate actuarial liabilities to comply with GASB's accounting requirements for post-employment benefits other than pensions.
- Invest fund assets appropriately in order to facilitate the capture of long-term investment returns.
- Continue to develop, considering the impacts of health care reform, a long-term County strategy to provide retiree medical benefits.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$109,631	$110,956	$111,871	$112,370
Operating Expenses	13,676,617	8,307,319	8,307,319	9,062,574
Capital Equipment	0	0	0	0
Total Expenditures	$13,786,248	$8,418,275	$8,419,190	$9,174,944
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

1 Accountant III

TOTAL POSITIONS
1 Position / 1.0 FTE

It should be noted that the 1/1.0 FTE Accountant III position resides in the Retirement Administration Agency and is financed by Fund 73030, OPEB Trust Fund.

Fund 73030
OPEB Trust Fund

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$1,414**
  An increase of $1,414 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Benefit Payments** **$697,026**
  An increase of $697,026 in Operating Expenses is attributable to a projected increase in the number of retirees receiving the retiree health benefits subsidy.

- **Administrative Expenses** **$58,229**
  An increase of $58,229 in Operating Expenses is primarily associated with an anticipated increase in investment services and actuarial fees.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$915**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $915 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013.

Fund 73030
OPEB Trust Fund

FUND STATEMENT

Fund 73030, OPEB Trust Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$113,693,810	$139,409,727	$150,888,340	$176,150,690
Revenue:				
CMS Medicare Part D Subsidy	$1,262,891	$1,300,000	$1,300,000	$1,250,000
Investment Income	73,244	60,000	60,000	60,000
Implicit Subsidy[1]	6,123,000	0	0	0
Other Funds Contributions	4,183,233	4,321,540	4,321,540	3,415,606
Total Realized Revenue	$11,642,368	$5,681,540	$5,681,540	$4,725,606
Unrealized Gain/(Loss)[1,2]	$11,338,410	$0	$0	$0
Total Revenue	$22,980,778	$5,681,540	$5,681,540	$4,725,606
Transfers In:				
General Fund (10001)	$28,000,000	$28,000,000	$28,000,000	$28,000,000
Total Transfers In	$28,000,000	$28,000,000	$28,000,000	$28,000,000
Total Available	$164,674,588	$173,091,267	$184,569,880	$208,876,296
Expenditures:				
Benefits Paid	$7,408,790	$8,121,799	$8,121,799	$8,818,825
Implicit Subsidy[1]	6,123,000	0	0	0
Administrative Expenses[1]	254,458	296,476	297,391	356,119
Total Expenditures	$13,786,248	$8,418,275	$8,419,190	$9,174,944
Total Disbursements	$13,786,248	$8,418,275	$8,419,190	$9,174,944
Reserved Ending Balance[3]	$150,888,340	$164,672,992	$176,150,690	$199,701,352

[1] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $2,965,207.74 have been reflected as a decrease to FY 2013 revenue to accurately record net gain from the unrealized appreciation of investments, as of June 2013. Audit adjustments in the amount of $27,956.00 have been reflected as an increase to FY 2013 expenditures in order to appropriately account for investment management fees and administrative expenses. In addition, an audit adjustment in the amount of $6,123,000.00 has been reflected as an increase to both FY 2013 revenues and expenditures. This adjustment, which nets to $0, is required to accurately reflect the County's contribution and benefit payments for the implicit subsidy to retirees. These adjustments have been included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter Package.

[2] Unrealized gain/(loss) will be reflected as an actual revenue at the end of the fiscal year.

[3] The Reserved Ending Balance in Fund 73030, OPEB Trust Fund, represents the amount of assets held in reserve by the County to offset the estimated Unfunded Actuarial Accrued Liability for other post-employment benefits. The balance is anticipated to grow each year as a result of contributions and investment returns. The $199.7 million reserve in FY 2015 is applied toward the liability of $455.4 million calculated as of July 1, 2013.

Fund S71000
Educational Employees' Supplementary Retirement

Focus

Fund S71000, Educational Employees' Supplementary Retirement Fund, is a qualified retirement plan under section 401(a) of the Internal Revenue Code and is required to operate under specific provisions of the Code and in conformance with general trust law. Responsibility for general administration and operation of the fund is vested in a Board of Trustees. FY 2015 expenditures are estimated at $203.1 million.

Fund S71000
Educational Employees' Supplementary Retirement

FUND STATEMENT

Fund S71000, Educational Employees' Supplementary Retirement

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$1,827,750,696	$1,986,062,963	$1,956,759,182	$2,100,742,036
Receipts:				
Contributions	$106,205,999	$116,720,329	$116,066,099	$116,066,099
Investment Income	201,782,932	252,588,557	220,751,584	241,818,219
Total Revenue[2]	$307,988,931	$369,308,886	$336,817,683	$357,884,318
Total Available	$2,135,739,627	$2,355,371,849	$2,293,576,865	$2,458,626,354
Total Expenditures[2]	$178,980,445	$195,644,581	$192,834,829	$203,081,017
Total Disbursements	$178,980,445	$195,644,581	$192,834,829	$203,081,017
Ending Balance	$1,956,759,182	$2,159,727,268	$2,100,742,036	$2,255,545,337

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $24,388,698 have been reflected as an increase to FY 2013 revenue and audit adjustments in the amount of $356,766 have been reflected as an increase to FY 2013 expenditures. This adjustment is included in the FY 2013 Comprehensive Annual Financial Report (CAFR). Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

Fund S71100
Public School OPEB Trust Fund

Focus

Fund S71100, Public School Other Post-Employment Benefits (OPEB) Trust Fund, was established by the School Board in FY 2008 as a mechanism to accumulate and invest assets to fund the Fairfax County Public School (FCPS) system's other post-employment benefits.

In July 2004, the Governmental Accounting Standards Board (GASB) issued Statement No. 45, "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions." This standard addresses how the school system should account for and report its costs related to post-employment health care and other non-pension benefits, such as the program subsidizing the cost of health benefit coverage and premiums for eligible retirees and their surviving spouses.

Program participants may continue medical coverage by paying the appropriate subsidized premiums (explicit subsidy) based on years of service and the retirement plan under which the retiree is covered. In addition, FCPS subsidizes the premium rates paid by the retirees by allowing them to participate in the medical plans at the reduced or blended group premium rates for both active and retired employees (implicit subsidy). These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the program on average than those of active employees. GASB 45 requires that FCPS calculate and include the liability for this implicit subsidy.

An actuarial valuation is performed to determine the actuarial accrued liability and the corresponding Annual Required Contribution (ARC) based on the 30-year amortization of this liability and an additional amount necessary to pre-fund benefits accrued by active employees during the current year. Funding contributions towards the ARC are determined by the School Board. The FY 2015 projected ARC is $32.1 million, as determined by the most recent actuarial valuation. FCPS will contribute a total of $37.2 million in FY 2015. FCPS' funding policy is to ensure that employer contributions are sufficient to fully fund the ARC each year.

Fund S71100
Public School OPEB Trust Fund

FUND STATEMENT

Fund S71100, Public School OPEB Trust Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan[1]	FY 2015 Superintendent's Proposed
Beginning Balance	$49,648,958	$64,568,458	$64,924,690	$80,423,727
Revenue:				
Employer Contributions	$34,471,108	$47,255,000	$35,874,000	$37,232,000
Net Investment Income	5,320,385	5,000,000	5,573,409	5,979,957
Total Revenue[2]	$39,791,493	$52,255,000	$41,447,409	$43,211,957
Total Available	$89,440,451	$116,823,458	$106,372,099	$123,635,684
Total Expenditures[2]	$24,515,761	$37,335,500	$25,948,372	$27,299,452
Total Disbursements	$24,515,761	$37,335,500	$25,948,372	$27,299,452
Reserved Ending Balance	$64,924,690	$79,487,958	$80,423,727	$96,336,232

[1] The *FY 2014 Revised Budget Plan* reflects adjustments adopted by the Fairfax County School Board on December 5, 2013 during their *FY 2014 Midyear Review*. The Fairfax County School Board adjustments will be officially reflected in the County's *FY 2014 Third Quarter Review*, which will be acted upon by the Board of Supervisors on April 22, 2014.

[2] In order to account for revenues and expenditures in the proper fiscal year, audit adjustments in the amount of $1,527,840 have been reflected as a decrease to FY 2013 revenue and audit adjustments in the amount of $13,468 have been reflected as a decrease to FY 2013 expenditures. Details of the FY 2013 audit adjustments will be included in the FY 2014 Third Quarter package.

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Housing and Community Development Program Overview

Affordable Housing | Neighborhood Presevation | Capital Formation and Capacity Building

AGENCY DASHBOARD

Key Data	FY 2011	FY 2012	FY 2013
1. Per Capita Federal Expenditures for Housing Programs	$64	$67	$63
2. Average household income served; FCRHA rental/tenant subsidy programs	$25,905	$26,387	$24,426
3. Number of low-income households earning less than $50,000 per year in Fairfax County	78,662	76,320	72,533
4. Individuals living below the federal poverty level in Fairfax County	61,000	73,794	64,600
5. Number of full-time jobs at minimum wage needed to afford two-bedroom apartment at the HUD Fair Market Rent in Fairfax County	3.9	4.0	4.0
6. Average rent for rental housing in Fairfax County	$1,383	$1,433	$1,546
7. Average vacancy rate for rental housing in the County	6.2%	5.0%	5.5%

Introduction

The Housing Overview section describes the programs and projects operated by the Fairfax County Department of Housing and Community Development (HCD) and the multiple sources of funds that support these activities.

As a County agency, HCD undertakes many programs on behalf of the Board of Supervisors. HCD also serves as the administrative arm of the Fairfax County Redevelopment and Housing Authority (FCRHA), a separate legal entity that was established in 1966 pursuant to Chapter 1, Title 36 of the Code of Virginia. FCRHA's roles include planning, design, production, rehabilitation and maintenance of housing, for low- and moderate-income households, and assisting in the revitalization of neighborhoods in Fairfax County. Eleven Commissioners are appointed to the FCRHA for four-year terms by the Board of Supervisors. A chairman and vice-chairman are then selected by a vote of the commissioners.

Housing Blueprint

In January 2010, the Board of Supervisors endorsed a new affordable housing policy, known as the "Housing Blueprint", which focuses on providing housing for those with the greatest need, including homeless families and individuals, persons with disabilities, and households with extremely low incomes. The Blueprint also emphasizes partnering with the County's non-profit community to provide creative affordable housing solutions, refocusing of existing resources, and fostering the development of workforce housing through land use policies and public/private partnerships. The Blueprint has four goals:

- To end homelessness in 10 years;
- To provide affordable housing options to those with special needs;
- To meet the affordable housing needs of low-income working families; and
- To produce workforce housing sufficient to accommodate projected job growth.

A set of specific Blueprint metrics is established each year using a combination of existing resources and additional County funding, including the locally-funded "Bridging Affordability" rent subsidy program (see details in the subsequent Volume 2 Fund 30300, The Penny for Affordable Housing narrative). The commitment of resources and metrics reflect the Board-adopted 10-Year Plan to Prevent and End Homelessness and the recommendations of the Fairfax County Affordable Housing Advisory Committee, in concert with the FCRHA, the interagency Housing Options Group, and the Fairfax-Falls Church Community Services Board, including priority recommendations regarding the County funds requested for Blueprint projects and programs.

Funding Sources Supporting HCD Operations

The sources supporting HCD's operations include County funds, FCRHA revenue bonds, federal grants, private capital, revenue from program operations (e.g., developer fees, rent from tenants of housing owned by the FCRHA and income from repayment of loans) and interest income. As a result of these multiple, complex funding streams, HCD administers 19 funds. Some funds are appropriated by the Board of Supervisors, while others are allocated by the FCRHA. All are included in this budget in order to provide a complete financial overview. These 19 funds encompass all of the operations of HCD/FCRHA with the exception of nine housing developments that are operated by outside management companies under contract with the FCRHA and/or are owned by the FCHRA in partnership with private investors. Separate financial records are maintained for these developments.

FY 2015 anticipated expenditures supporting the HCD and FCRHA activities total $114,706,583 including $8,233,748 in General Fund support, $26,993,102 in other County appropriated funds, and $79,479,733 in Non-County appropriated funds. Total revenue for FY 2015 is anticipated to be $114,563,159 as shown on the Consolidated Fund Statement. Receipts from federal/state sources are anticipated to be $65,254,943 or 57.0 percent of total funding sources. More detailed descriptions of FY 2015 funding levels may be found in the narratives for each fund following this Overview.

Because HCD's programs are supported by multiple sources of funds, the Agency Mission and Focus, Program Goals, and Performance Measures are consolidated in this Overview rather than appearing with each fund. This Overview also provides summary information on the organization, staffing and consolidated budget for HCD.

Mission

To create and preserve affordable housing and caring, livable communities; serve the diverse needs of Fairfax County's residents through innovative programs, partnerships and effective stewardship; and foster a respectful supportive workplace.

Housing and Community Development Program Overview

Focus

HCD connects with the residents of Fairfax County at their roots – home, neighborhood and community. All HCD programs, activities and services revolve around this important link and can be grouped in three service areas: **Affordable Housing**; **Neighborhood Preservation;** and **Capital Formation and Capacity Building**.

Affordable Housing supports individuals and families in their effort to find homes that are safe, affordable, and stable through rental housing, partnerships with non-profits and other organizations, rental subsidies and homeownership opportunities.

Neighborhood Preservation focuses on sustaining and improving communities.

Capital Formation and Capacity Building focuses on development of partnerships with private investors and other public agencies resulting in capital investment and financial support for the HCD and FCRHA mission.

The Department of Housing and Community Development supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Connecting People and Places

Building Livable Spaces

These service areas encompass all of the activities of the 19 HCD funds. The total FY 2015 Advertised Budget Plan of $114.7 million can be distributed to these service areas and the general costs of running the department. It should be noted that many of the functional areas of HCD cross these service areas, so an exact allocation to the service areas is not possible. The FY 2015 Advertised Budget Plan is $0.39 million less than the FY 2014 Adopted Budget Plan. This reduction is the net result of projected decreases in one-time operating payments and loan repayments in the Penny for Affordable Housing Program, offset by an increase in the agency's operating budgets primarily due to funding for a 1.29 percent market rate adjustment for all employees in FY 2015 and program adjustments to support project-based budgeting associated with U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems. Appropriate adjustments to the current FY 2015 budgets will be made as part of the *FY 2014 Carryover Review*. See subsequent Housing Fund narratives in Volume 2.

Highlighted below are the main functions included in each of the service areas.

Affordable Housing:

Housing Blueprint

The Housing Blueprint, originally adopted by the Board in January 2010, represents a shift in emphasis for the County's affordable housing policies as the County recovers from the recent recession. The Blueprint focuses on providing housing for those with the greatest need, including homeless families and individuals, persons with special needs, and households with extremely low-incomes. The Blueprint has four current goals: 1) to prevent and end homelessness in ten years; 2) to provide affordable housing opportunities to those with special needs; 3) to meet the affordable housing needs of low-income working families; and 4) to produce workforce housing sufficient to accommodate projected job growth. Each year the Housing Blueprint includes specific metrics to achieve these goals, using a combination of existing federal and County resources, as well as proposed County funding for the Bridging Affordability program and affordable housing development by partners.

Affordable Housing Preservation

Over the past years, a total of 2,638 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 2,386 units are preserved for 20 years or longer. The FCRHA's major affordable housing preservation successes include: Mount Vernon House, 130 units (Mount Vernon District); Wedgewood Apartments, 672 units (Mason District); Janna Lee Village, 319 units (Lee District); Madison Ridge, 216 units (Sully District); Crescent Apartments, 180 units (Hunter Mill District); Coralain Gardens, 105 units (Mason District); Sunset Park Apartments, 90 units (Mason District); and Hollybrooke II, 98 units and Hollybrooke III, 50 units (Mason District).

Bridging Affordability Program

Authorized as part of the FY 2011 Adopted Budget Plan and included in the Housing Blueprint, the "Bridging Affordability" Program is designed to provide funding to non-profits, via a competitive process, for use as rental subsidies and as capital for the acquisition of additional affordable units to address the homelessness and waiting list goals of the Blueprint. In June 2011, Fairfax County awarded a contract to Northern Virginia Family Service (NVFS), which is leading a collaborative of nine non-profit organizations. The collaborative includes NVFS, Alternative House, FACETS, Good Shepherd Housing and Family Services, New Hope Housing, Reston Interfaith, Shelter House, United Community Ministries and Volunteers of America Chesapeake. The collaborative is providing rental subsidies and an array of supportive services to program participants. In May 2013, Fairfax County awarded the NVFS collaborative a new contract to provide rental subsidies and supportive services. As of December 2013, a total of 176 households have been served through the Bridging Affordability Program; a total of 61 new households received Bridging Affordability certificates in FY 2013. The average income served in the program is $20,092, or approximately 21 percent of the Area Median Income (AMI) for a family of three. The Bridging Affordability Program is funded, subject to annual allocation, with program income from the County-owned Wedgewood Apartments property.

First-Time Homebuyers Program and Moderate Income Direct Sales Program

This program offers new and resale homes at below market prices. These homes are built by private developers and are located throughout the County. HCD markets the homes and, in most cases, provides financing assistance to first-time homebuyers. In FY 2013, a total of 42 families purchased homes via the Fairfax County First-Time Homebuyers program. Through FY 2013, a total of 2,251 homes have been sold to first-time homebuyers as a result of these programs since 1992.

Homeownership Resource Center and Homebuyer Education

The Homeownership Resource Center, located on the first floor of the FCRHA headquarters building on Pender Drive, serves nearly 400 persons per month, providing information on homeownership, homeownership education, one-on-one and group counseling sessions, opportunities to meet with lenders, applicant briefings, and coordination of resources for current and prospective first-time homebuyers.

Through a partnership with the Virginia Housing and Development Authority (VHDA), local lenders and housing professionals, six-hour homeownership education classes were provided to potential Fairfax County homebuyers in FY 2013. Completion of the class qualifies graduates to participate in the First-Time Homebuyers Program and the ability to access below-market financing, down payment and closing cost assistance. Classes have been offered in English, Spanish, Vietnamese, Korean, and American Sign Language.

In FY 2013, a total of 5,662 households were served through the Homeownership Resource Center, calls, emails, walk-up services and yearly housing fairs and events. Also, in FY 2013, 1,375 owner occupancy affidavits were mailed out to households in the First-Time Homebuyers Program and tracked to verify owner occupancy. In addition, staff filed recorded Notices of Affordable Dwelling Units (ADUs) Restrictions on 42 properties; and conducted regular compliance checks of the public records and continued monitoring with respect to refinancing and the potential for over-financing of properties in the First-Time Homebuyers Program.

Compliance Monitoring

Compliance monitoring is an ongoing activity which encompasses a variety of HCD programs. This activity includes monitoring of:

- Over 1,500 properties sold through the First-Time Homebuyer Program (including "for-sale" ADUs);
- Over 1,100 privately-owned and operated rental ADUs which are located in large multifamily apartment properties across the County;
- A total of 105 Workforce Housing units that have been constructed as of December 2013, as well as an estimated 3,922 Workforce Housing units which have been committed to be built by private developers and are pending construction;
- 2,989 Fairfax County/FCRHA-owned Public Housing and Fairfax County Rental Program (FCRP) multifamily units, 38 residential studio units, 504 senior independent units and 112 beds of assisted living; and
- Over 3,500 Housing Choice Vouchers.

In addition, HCD monitors the use of federal funds received by Fairfax County and granted to a variety of agencies and organizations. These programs include the Community Development Block Grant (CDBG) and the HOME Investment Partnership (HOME) program.

FCRHA Rental Housing Programs

This function includes properties owned by the FCRHA under the Fairfax County Rental Program (FCRP) for households with modest means, as well as properties owned by limited partnerships affiliated with the FCRHA. In addition, it encompasses properties owned by the FCRHA and operated under the federal Public Housing Program and rental subsidies managed by the FCRHA and funded by the federal Housing Choice Voucher (HCV) Program for those with very low incomes. In FY 2013, the average income of households served in the FCRHA's major multifamily affordable rental housing and tenant subsidy programs, including the federal Public Housing and HCV programs, and the FCRP, was approximately $24,426, or 25 percent of the Area Median Income (AMI) for a family of three (the average household size in these programs). This meets the U.S. Department of Housing and Urban Development's (HUD) definition of "extremely low income". A total of 18,147 individuals were housed in these programs in FY 2012. In FY 2013, the FCRHA was again named a HUD "High Performer" for the HCV programs, and scores for Public Housing are pending.

In September 2010, HCD established the PROGRESS Center: the Partnership for Resident Opportunities, Growth, Resources and Economic Self Sufficiency Center. The Center is housed within HCD and staffed by existing employees, each bringing a rich background and experience in HCD housing programs and human services. The Center is focused on Public Housing residents, participants in the HCV program, and the residents at Fairfax County Rental Program properties such as Stonegate and Murraygate. The Center is a resource within HCD for staff addressing client issues that can range from job loss to behavior issues to residents in crisis. The PROGRESS Center is focusing on a number of critical areas of need, including employment and training opportunities, as well as services related to affordable health insurance, emergency medical intervention, adult protective services, mental health services, and physical and sensory disabilities.

Consistent with the FCRHA's Moving to Work Initiative, HCD is reorganizing its Housing Application Center and process, to ensure the delivery of sensitive, pro-active customer service designed to achieve the goal of helping applicants find a home. HCD also established an Asset Management Division, utilizing existing staff and consolidating resources, to focus on the financial performance, physical condition, capital improvements and accountability of the FCRHA's affordable housing properties.

FCRHA Becomes HUD "Moving to Work" Agency

In December 2012, the FCRHA was notified that its application to be designated a "Moving to Work" agency by HUD was successful. The elite Moving to Work (MTW) designation gives housing authorities the flexibility to create programs that work best for their residents, allowing them to design and test innovative, locally-designed strategies to improve cost-effectiveness and help families achieve self-sufficiency. On December 31, 2013, HCD received its signed MTW Agreement from HUD, which makes official the FCRHA's MTW designation and enables HCD to begin implementing the MTW Activities that were included in the FCRHA's initial THRIVE (Total Housing Reinvention for Individual Success, Vital Services and Economic Empowerment) Plan.

The FCRHA's MTW plan is a critical component of its Total Housing Reinvention for Individual Success, Vital Services and Economic Empowerment (THRIVE) initiative. THRIVE is designed to link residents to services and programs offered by other County agencies and non-profit partners, with the goal of helping them become more self-sufficient. These programs are intended to help residents better manage their money, train for a new job, pursue college or other training, become a better parent, learn English, improve their health, and perhaps even purchase a home. MTW will bring about several key changes including:

- ♦ Creating a housing continuum that seamlessly joins together the County's housing programs including Public Housing and Housing Choice Vouchers, and establishes goals to help residents move toward self-sufficiency;

- ♦ Expanding its already strong community partnerships with nonprofit organizations to provide self-sufficiency services ranging from "ready-to-rent" training, to job readiness, through homebuyer education and beyond;

- ♦ Reducing the burden both on staff and residents related to such things as re-certifications and inspections, which will allow staff to focus more on people, not paperwork. This new focus will allow County case workers to link residents to the services, such as job training and education, that they need to become and remain self-sufficient.

The FCRHA will implement the programmatic and organization changes associated with the MTW designation during the transformation to the delivery of housing assistance in Fairfax County.

FCRHA Development Activities
HCD, in conjunction with the FCRHA, facilitates the development of affordable housing by non-profit and for-profit developers through incentives and financing. HCD and FCRHA also build and own housing for low- and moderate-income families and individuals, and households with special needs. In addition, FCRHA partners with private investors, through limited partnerships, to develop and operate affordable housing. Per its November 2010 Lines of Business (LOBS) review, HCD is utilizing the construction management resources of the Department of Public Works and Environmental Services (DPWES) for County-funded projects.

As of January 2014, HCD and the FCRHA are actively engaged in a variety of development activities. As of the end of FY 2013, the site plan for the development of The Residences at North Hill Park, included 67 units of manufactured housing in the Mount Vernon District, was substantively approved. An unsolicited proposal for the site, submitted under the Virginia Public-Private Educational Facilities Infrastructure Act (PPEA), was received in FY 2012 from a private developer and is under consideration as an alternative approach through the Fairfax County Department of Purchasing and Supply Management. The unsolicited proposal was subsequently accepted and competing proposals were submitted in FY 2013; it is anticipated that a decision on the project will take place in FY 2104.

HCD staff briefed the Board of Supervisors' Housing Committee in June 2012 on the status of the development of six units of permanent housing at the Hanley Shelter campus in the Springfield District. The facility – to be known as "Kate's Place" – will be constructed with the assistance of the Department of Public Works and Environmental Services. The construction contract was awarded and construction was initiated in the fall 2013.

A rezoning application and preliminary development plan were submitted and approved for The Residences at the Government Center, a 270-unit affordable/workforce housing project on the campus of the Fairfax County Government Center in the Braddock District. The final site plan was submitted to Fairfax County and is under review pending approval. The anticipated construction start date is summer 2014.

In addition, HCD and the FCRHA are working in partnership with other County agencies on the redevelopment of the Crescent Apartments, a 180-unit apartment complex acquired by the County in FY 2006 and located adjacent to Lake Anne in Reston. This development is being closely coordinated with Lake Anne revitalization efforts; a solicited PPEA was issued by the County and the Board of Supervisors subsequently entered into an interim agreement with Lake Anne Development Partners in September 2013 for the redevelopment of the property. Similarly, a solicited PPEA was issued for the renovation and expansion of the Lewinsville Senior Complex in the Dranesville District.

Active Adult Housing and Assisted Living
This activity provides 504 affordable active adult rental apartments in Fairfax, Herndon, Springfield, Lincolnia, McLean, and the Mount Vernon/Gum Springs areas of Fairfax County, including the new 90-unit Olley Glen facility. In addition, this activity provides 112 beds of assisted living at Braddock Glen in Fairfax (Braddock District) and at the Lincolnia Senior Center and Residence in Alexandria (Mason District). The FCRHA approved the financing plan for the renovation of the Lincolnia facility in June 2013, and the Board subsequently acted to approve the financing plan in October 2013. Subsequent to these actions, bonds in an amount of $11.6 million were sold through the Virginia Resources Authority's

Virginia Pooled Financing Program and pre-construction activities were underway in the winter 2013/2014 time period.

Relocation Services and Monitoring
This program provides technical assistance and monitoring for preservation initiatives. This activity also includes relocation services for all federally-funded projects throughout the agency. In FY 2013, staff conducted relocation reviews of 44 projects for compliance with the federal Uniform Relocation Act and the Fairfax County Voluntary Relocation Assistance Guidelines.

Relocation Advisory Services for Condominium Conversion
These services provide technical assistance to developers under both the Fairfax County Relocation Guidelines and Fairfax County Code for projects where there is substantial rehabilitation and condominium conversion. Technical assistance under the federally mandated Uniform Relocation Act is provided if federal funds are involved in the project.

Affordable/Workforce Housing
The Board of Supervisors created a Workforce Housing Program through amendments to the Fairfax County Comprehensive Plan and Zoning Ordinance, and the adoption of a new Board policy. The Workforce Housing Program, based on the recommendations of the Board-appointed High-Rise Affordability Panel, is a proffer-based incentive system to encourage developers to provide workforce housing in the County's mixed-use development centers. The Board's action sets forth the expectation that 12 percent of all new residential units will be affordable to a range of moderate-incomes up to 120 percent of the AMI. As of December 2013, a total of 4,027 Workforce Dwelling Units had been committed by private developers in rezoning actions approved by the Board of Supervisors. A total of 105 rental workforce units had been constructed as of December 2013.

Neighborhood Preservation:

Home Repair for the Elderly
This activity provides a crew to assist qualified elderly and disabled homeowners in making minor repairs at no charge. In FY 2013, a total of 82 qualified disabled or elderly homeowners received free repairs.

Capital Formation and Capacity Building:

Impact of Federal Budget "Sequestration"
In August 2011, Congress passed the Budget Control Act of 2011, which provided for reductions in discretionary spending in Federal Fiscal Year 2013. These reductions, known generally as "sequestration", went into effect on March 1, 2013 and impact all of the federal funding received by the Fairfax County Redevelopment and Housing Authority (FCRHA) from the U.S. Department of Housing and Urban Development (HUD), including the Housing Choice Voucher and Public Housing programs.

The FCRHA took a number of immediate steps to begin addressing sequestration in the HCV program, including halting new leasing, and cancelling the award of new "project-based" vouchers to various non-profit partners. However, even with these steps, sequestration was estimated to cause a funding shortfall for the HCV program by the end of Calendar Year 2013. In response, the Board of Supervisors agreed to provide up to $2.8 million from the local FY 2014 Bridging Affordability program to be used as a one-time, temporary resource to address the immediate crisis in the HCV program, in the absence of any potential "set-aside" funding from HUD, to prevent participating families from losing their subsidies. All of these measures remain in place, although it appears that the County will provide funds up to $1 million rather than $2.8 million.

To ensure the sustainability of the HCV program in FY 2015 and beyond, the FCRHA has approved additional steps, including raising the tenant share of the rent, lowering the payment standards and implementing those standards more rapidly, and establishing subsidy caps based on family size. HUD approval under the FCRHA's Moving to Work authority is required before the steps related to the tenant share of rent and accelerated payment standard reductions can be implemented. The FCRHA also updated its HCV policy on funding-related participant terminations, in the event sequestration cuts are worse than anticipated, or HUD declines to approve the FCRHA's proposed program changes. It should be noted that the proposed increase related to the tenant share of rent also applies to the Public Housing program.

The HUD funding received by Fairfax County, including the Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) programs, was affected in varying ways by sequestration. Due to the way HUD administered the cuts to the overall program, the County's actual FY 2014 CDBG allocation *increased* by $335,803 to $4,750,027. The FY 2014 final HOME award was $1,417,514, approximately the same amount as FY 2013. Fairfax County's FY 2014 ESG allocation was $322,031; this represents a 31 percent decrease from the total FY 2013 ESG award of $469,222.

Funding Opportunities
This activity focuses on identifying and applying for available funding opportunities to leverage and supplement County funds for projects and programs. It includes federal entitlement grants such as CDBG and HOME grants and loans, as well as private financing.

Partnering
This activity links the FCRHA financing abilities with those of the private sector (non-profit and for-profit) to generate additional financial resources. Non-profit corporations or limited liability corporations (LLC) formed by the FCRHA partner with private investors and benefit from Federal Low Income Housing Tax Credits to fund FCRHA affordable housing for families and seniors. In addition, the FCRHA issues revenue bonds to raise funds from private investors to fund affordable housing and community facilities.

Consolidated Plan/Consolidated Community Funding Advisory Committee (CCFAC)
HCD provides leadership in developing and implementing the County's annual Consolidated Plan in conjunction with the CCFAC, a citizen committee. The Consolidated Plan is the required annual application for several entitlement grants to the County from the U.S. Department of Housing and Urban Development (HUD), which provided approximately $6.2 million for local housing and community development programs in FY 2014. In FY 2014, HCD staff facilitated the development of the HUD-required Consolidated Plan – One Year Action Plan for FY 2015.

Human Services
This activity provides resources to the County's non-profit partners through the Consolidated Community Funding Pool (CCFP) for critical human services such as youth programs, housing support services, and services targeted toward the County's immigrant population. A significant portion of the funding comes from CDBG, administered by HCD, which also supports CCFP planning and administers contract awards.

Affordable Housing Service Area

Goal

To implement the Board of Supervisors' Affordable Housing Goal that "opportunities should be available to all who live or work in Fairfax County to purchase or rent safe, decent, affordable housing within their means." This goal will be achieved through providing affordable housing preservation and development, technical assistance, and financing services in conjunction with the FCRHA and both for- and non-profit community partners; managing and maintaining quality affordable rental housing; administering rental housing subsidies in accordance with federal regulations and local policies; and providing homeownership opportunities to eligible households.

Key Performance Measures

Affordable Housing Preservation

Objectives

- To preserve 3,000 units of affordable housing by the end of fiscal year 2016 and to leverage every $1 in local funds invested in preservation with $3 in non-County resources.

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Output:					
Number of affordable housing units preserved	33	34	160/168	160	160
Efficiency:					
Amount of General County funds per affordable housing unit preserved (1)	$5,838	$0	$30,000/$15,991	$30,000	$20,000
Service Quality:					
Amount of funds leveraged per $1 of County funds for units preserved (2)	$18	$0	$3/$9	$3	$3
Outcome:					
Cumulative number of affordable units preserved since April 2004	2,436	2,470	2,630/2,638	2,790	2,958

(1) County funding was expended in FY 2013 under the Housing Blueprint for the preservation of Mount Vernon House senior apartments, which is reflected in the current and future estimates (in anticipation of a similar project in FY 2014).

(2) No County funding was expended on new affordable housing preservation actions in FY 2012.

Performance Measurement Results

In FY 2013, a total of 168 affordable units were preserved via FCRHA financing using federal funds, exceeding the target of 160 units. In FY 2013, the allocation for Fund 30300, The Penny for Affordable Housing Fund was expended on debt service for two prior years' preservation projects, the Crescent (180 units; Hunter Mill District) and Wedgewood Apartments (672 units; Braddock District), as well as the Bridging Affordability rental subsidy program and the annual Housing Blueprint project.

Public Housing

Objectives

- To obtain a Public Housing Assessment System (PHAS) rating of at least 85 percent or better on a 100-point scale and maintain an occupancy rate of 95 percent or better.

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Output:					
Clients housed	2,839	2,818	2,850/2,789	2,780	2,780
Number of New Households Served	NA	84	85/84	85	85
Efficiency:					
Average income served as percentage of Area Median Income	23%	23%	30%/23%	30%	30%
Service Quality:					
Percent on-time re-certifications	99%	99%	95%/100%	95%	95%
Percent on-time inspections	99%	100%	95%/100%	95%	95%
Outcome:					
Occupancy Rate	NA	99%	95%/99%	95%	95%
HUD's PHAS rating (1)	NA	94%	85%/TBD	85%	85%

(1) FCRHA achieved HUD High Performer status for the Public Housing Program in FY 2012.

Performance Measurement Results

In FY 2013, the Public Housing program continued to provide high quality housing to nearly 2,800 Fairfax County residents and maintained a high occupancy rate of 99 percent at the properties. The decrease is most likely due to an aging population and less families with children entering the program. The homeless preference also takes up a significant number of annual lease-ups, which would also coincide with a smaller household size being served. In addition, HCD also had some units off line for the purpose of converting them to accessibility. Nonetheless, the program continues to meet its mission. FY 2013 Public Housing Assessment System (PHAS) scores are pending; however, the FCRHA had an overall PHAS rating of 94 percent in FY 2012, which gave it a HUD "High Performer" Status. The average household income served by the Public Housing program in FY 2013 was $21,925, or 23 percent of the Area Median Income for a family of three (meets HUD definition of "extremely low-income").

Fairfax County Rental Program (FCRP)

Objectives

- To maintain an overall occupancy rate of 95 percent or higher for FCRP multi-family properties.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	FY 2014	FY 2015
Output:					
Individuals housed	5,578	5,662	5,600/5,722	5,600	5,600
Number of units in program (1)	2,063	2,063	2,063/2,063	2,063	2,063
Efficiency:					
Average income served as a percentage of Area Median Income	38%	40%	40%/38%	40%	40%
Service Quality:					
Percent on-time re-certifications (2)	99%	98%	95%/100%	95%	95%
Outcome:					
Occupancy rate	98%	98%	95%/99%	95%	95%

(1) Includes all FCRP multifamily units, the Woodley Hills mobile home park and the Coan Pond working singles residences; does not include senior housing properties and certain special needs programs.

(2) Measure includes all FCRHA-managed FCRP multifamily rental properties, excluding active senior properties.

Performance Measurement Results

In FY 2013, there were 2,063 housing units for families and singles in the program, and 5,722 individuals were housed. The occupancy rate was 99 percent and the average household income served was $36,410, or 38 percent of the Area Median Income for a family of three (meets HUD definition of "very low-income"). One hundred percent of re-certifications of all FCRHA-managed FCRP multifamily rental properties, excluding active senior properties, were conducted on-time.

Housing Choice Voucher

Objectives

- To obtain a Section 8 Management Assessment rating of 90 percent or better on a 100-point scale in the categories of timeliness and quality of inspections, rent calculations, lease-ups and contract enforcement, as well as in nine other areas specified by HUD.

Indicator	Prior Year Actuals			Current Estimate	Future Estimate
	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	FY 2014	FY 2015
Output:					
Individuals housed	9,103	9,317	9,000/9,636	9,000	9,000
Efficiency:					
Average income served as a percentage of Area Median Income	21%	21%	30%/19%	30%	30%
Service Quality:					
Utilization rate (1)	100%	99%	98%/103%	98%	98%
Percent on-time inspections	100%	100%	95%/100%	95%	95%
Percent on-time re-certifications	100%	100%	95%/100%	95%	95%
Outcome:					
HUD SEMAP rating (2)	102%	100%	90%/100%	90%	90%

(1) Due to federal budget cuts through sequestration, voucher funding reserves needed to be used in FY 2013 to fill the gap between funding needed to sustain housing for program participants and avoid terminations.

(2) FCRHA achieved HUD "High Performer" status for the Housing Choice Voucher program in FY 2013.

Performance Measurement Results

The FCRHA's federal Housing Choice Voucher program housed over 9,600 individuals in FY 2013. The average household income served in FY 2013 was $18,035, or approximately 19 percent of the Area Median Income for a family of three (meets HUD definition of "extremely low-income"). The targets for utilization rate, percent of on-time inspections, and percent of on-time re-certifications were all met. In addition, the FCRHA was again designated a "High Performer" by the United States Department of Housing and Urban Development (HUD), receiving a 100 percent HUD SEMAP score; this demonstrates highly effective stewardship of this vital federal affordable housing resource.

Elderly Housing Programs

Objectives

- To maintain an Assisted Living occupancy rate of 90 percent or higher and accurately track the cost of two subsidized Assisted Living facilities that contain a total of 112 beds.

- To maintain an Independent Living occupancy rate of 95 percent or higher and maintain a customer satisfaction rating of 92 percent.

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Output:					
Assisted Living clients housed (1)	108	102	102/102	96	96
Independent Living individuals housed (2)	410	504	504/502	498	498
Efficiency:					
Assisted Living cost per client (3)	$31,625	$36,224	$33,000/$30,419	$34,000	$34,000
Independent Living cost per client	$10,551	$10,734	$12,000/$11,632	$14,000	$14,000
Service Quality:					
Assisted Living occupancy rate (4)	96%	91%	86%/91%	88%	90%
Independent Living occupancy rate	99%	100%	95%/99%	95%	95%
Outcome:					
Assisted Living overall customer satisfaction rating (5)	93%	100%	92%/100%	90%	92%
Independent Living overall customer satisfaction rating	91%	95%	90%/96%	92%	92%

(1) Refers to the number of beds in use in a month.

(2) Refers to highest monthly number of households served in all senior independent living units, including those managed by the FCRHA and properties managed by third-party firms under contract with the FCRHA. The number of individuals housed is lower due to attrition in anticipation of renovations to the Lincolnia Senior Housing Campus which is reflected in current and future estimates.

(3) Includes all operating costs except major capital expenditures.

(4) Individuals housed and occupancy rate are expected to remain lower than years' prior to FY 2012 due to attrition of residents in anticipation of building renovations at the Lincolnia Assisted Living Facility (Mason District).

(5) Based on a survey, the FY 2014 estimate is lower than prior years due to expected construction activities.

Performance Measurement Results

Elderly Housing – Assisted Living
In FY 2013, a total of 102 individuals were housed at two assisted living developments with 112 beds/units (Braddock Glen and the Lincolnia Senior Center and Residence) achieving a 91 percent occupancy rate with 100 percent satisfaction. The cost per client was $30,419 in FY 2013. (Note: The occupancy rate is projected to be lower in FY 2014 and FY 2015 due to the attrition of residents in anticipation of building renovations at the Lincolnia Senior Housing Campus.)

Elderly Housing – Independent Living
In FY 2013, a total of 502 individuals were housed, and the cost per client was $11,632. The properties, including those managed by the FCRHA and those managed by third-party firms under contract with the FCRHA, achieved a 99 percent occupancy rate in FY 2013. The overall customer service satisfaction rating was 96 percent.

Homeownership

Objectives

- To obtain a Program Assessment rating of 95 percent or better on indicators addressing sales rate, foreclosures and rate of participation.

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Output:					
First-time homebuyers	51	32	30/42	40	40
Efficiency:					
Cost per new homeowner (1)	$5,788	$7,981	$8,000/$5,253	$5,500	$5,500
Service Quality:					
Participant satisfaction survey scores	97%	92%	95%/95%	95%	95%
Outcome:					
Assessment rating	95%	99%	95%/96%	95%	95%

(1) Cost per homeowner rose in FY 2012 because fewer homebuyers purchased that year due in part to a lack of access to VHDA/FHA mortgages for the purchase of ADUs. In addition, the VHDA SPARC program, which provided significant resources for first-trust mortgages in the past, was discontinued by VHDA.

Performance Measurement Results

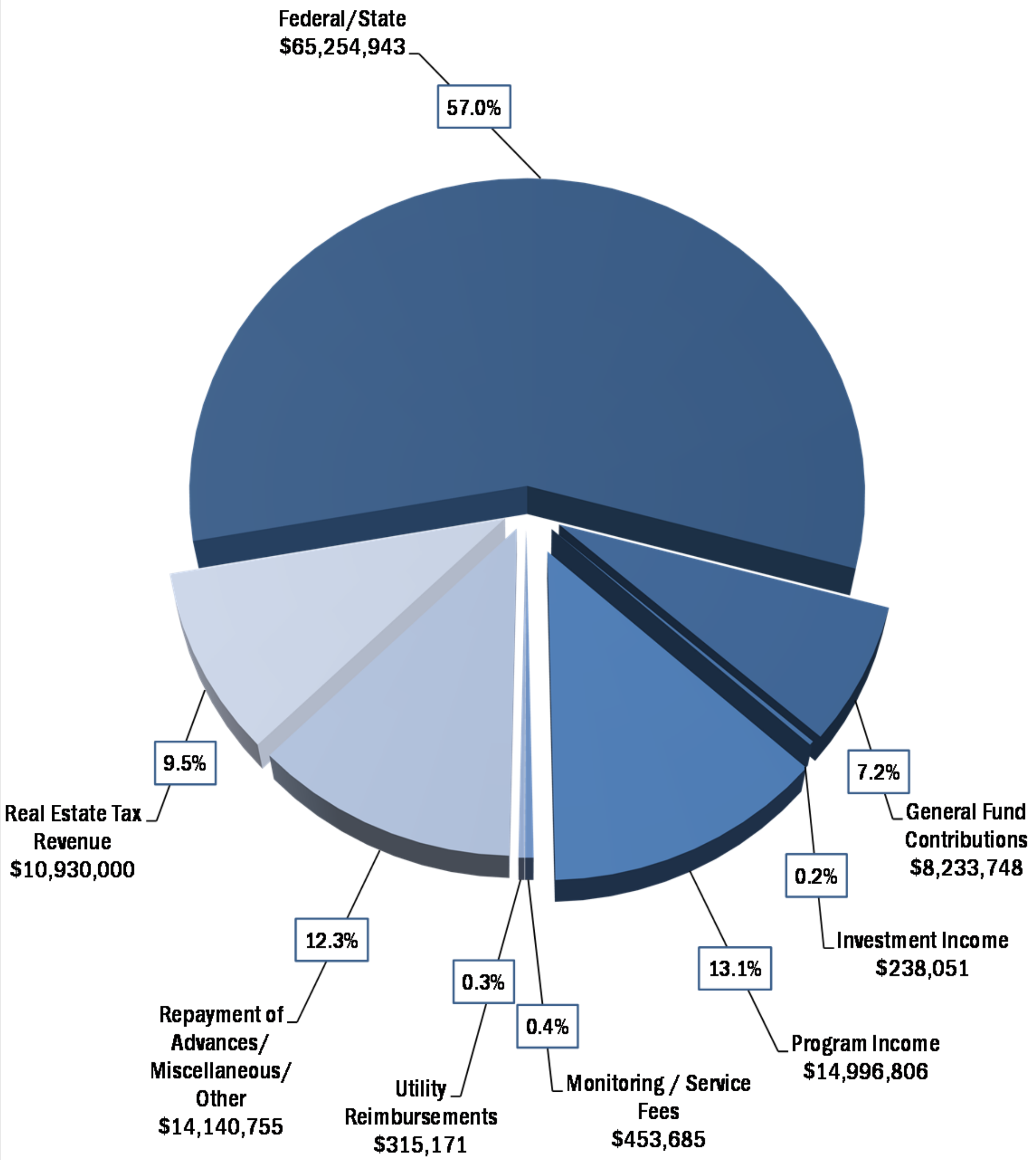
The number of new and resale units varies from year to year, due to a variety of external factors such as real estate market conditions and the economy. The pace of real estate development in the County determines the timing of the production of affordable dwelling units (ADUs) within new residential developments. In FY 2013, 42 first-time homebuyers achieved homeownership utilizing HCD programs. The service delivery satisfaction rate was 95 percent and a program assessment rating of 96 percent was achieved.

CONSOLIDATED FUND STATEMENT

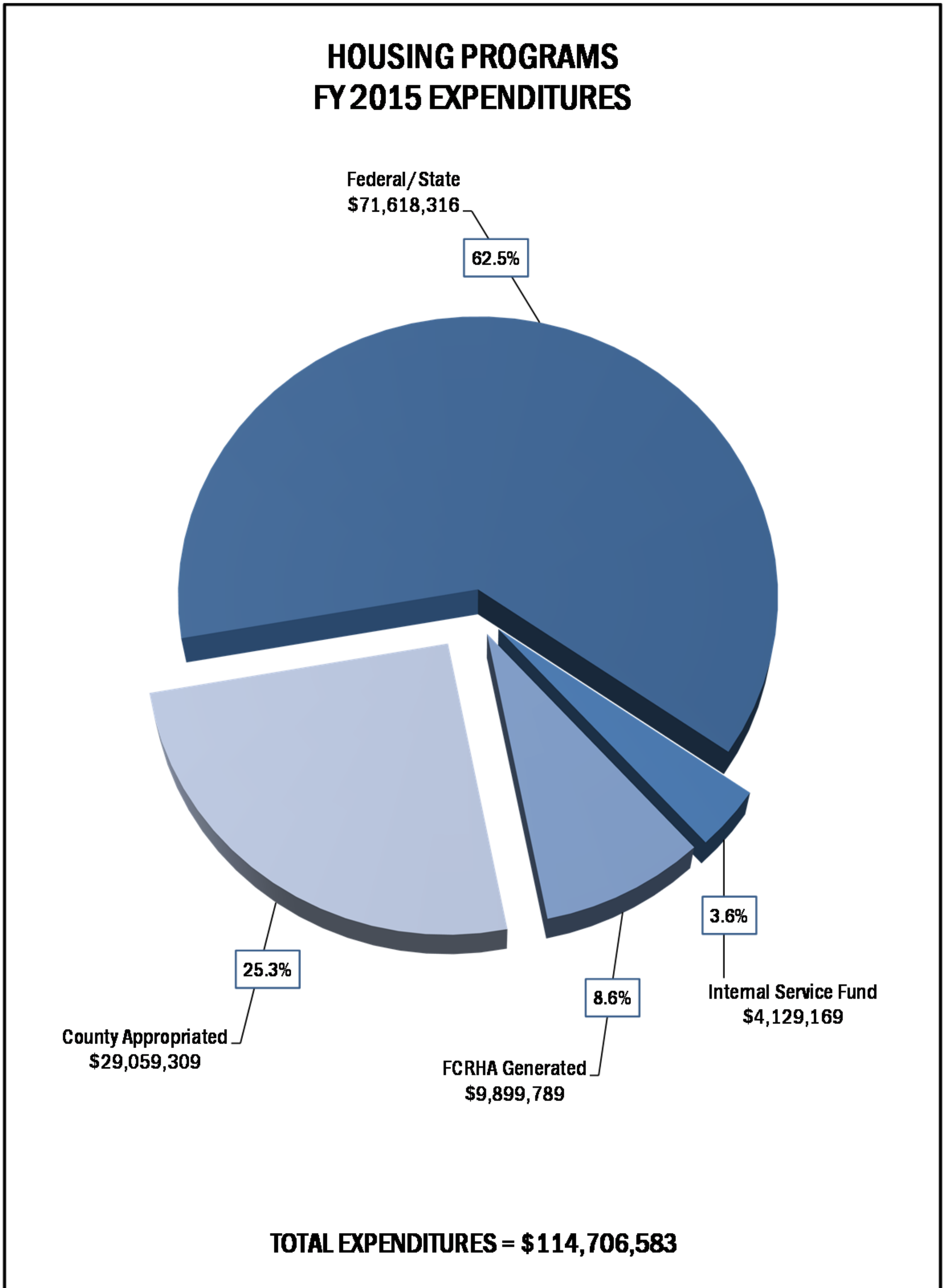
	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$79,977,090	$41,840,041	$82,663,799	$38,893,745
Revenue:				
Federal/State	$69,224,469	$65,447,865	$77,474,156	$65,254,943
General Fund Contributions	8,253,374	8,082,601	8,163,899	8,233,748
Program Income	16,277,825	15,171,999	22,099,367	14,996,806
Sale of Bonds	4,370,000	0	0	0
Investment Income	238,597	194,651	188,361	238,051
Monitoring/Service Fees	575,825	577,635	601,426	453,685
Utility Reimbursements	217,833	315,171	315,171	315,171
Repayment of Advances	15,000	6,323	6,323	5,000
Proffered Contributions	164,869	404,560	404,560	0
Real Estate Tax Revenue	9,975,000	10,330,000	10,330,000	10,930,000
Miscellaneous/Other	12,905,036	14,510,203	17,309,525	14,135,755
Total Revenue[1]	$122,217,828	$115,041,008	$136,892,788	$114,563,159
Total Available	$202,194,918	$156,881,049	$219,556,587	$153,456,904
Expenditures:				
Personnel Services	$15,396,291	$17,428,965	$17,409,357	$17,850,483
Operating Expenses	73,495,298	72,818,558	88,542,516	73,544,412
Capital Equipment	0	0	0	0
Grant Projects	13,400,497	5,819,507	14,774,438	6,167,541
Capital Projects	17,239,033	19,027,940	59,936,531	17,144,147
Total Expenditures[1]	$119,531,119	$115,094,970	$180,662,842	$114,706,583
Total Disbursements	$119,531,119	$115,094,970	$180,662,842	$114,706,583
Ending Balance	$82,663,799	$41,786,079	$38,893,745	$38,750,321

[1] Designations are based on fund category, for example, Fund 30300, The Penny for Affordable Housing Fund is included in Capital Projects although some funding is used to support Operating Expenses. Fund 81060, FCRHA Internal Service Fund, was included as a separate housing fund beginning in FY 1998. Revenues and expenditures for this fund are included in the Consolidated Fund Statement, but do not increase total funding available to the agency. As such, this funding is netted out of the Program Area Summary by Fund.

HOUSING PROGRAMS
FY 2015 SOURCE OF FUNDS



TOTAL REVENUES = $114,563,159


HOUSING PROGRAMS
FY 2015 EXPENDITURES
Federal/State
$71,618,316
62.5%
County Appropriated
$29,059,309
25.3%
FCRHA Generated
$9,899,789
8.6%
Internal Service Fund
$4,129,169
3.6%
TOTAL EXPENDITURES = $114,706,583

Budget and Staff Resources

Program Area Summary by Fund

Category	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
FUNDING				
County Appropriated Funds				
Operating:				
Department of Housing and Community Development	$5,151,327	$6,230,225	$6,299,628	$6,371,623
40330 Elderly Housing Programs	3,620,011	3,321,887	4,373,279	3,339,229
40360 Homeowner and Business Loan Programs	2,359,301	2,431,943	11,885,669	2,230,085
Total Operating Expenditures	$11,130,639	$11,984,055	$22,558,576	$11,940,937
Capital:				
30300 The Penny for Affordable Housing	$14,892,739	$18,298,400	$39,903,273	$16,478,400
30310 Housing Assistance Program	49,143	0	7,144,244	0
40300 Housing Trust	912,259	493,420	6,305,955	639,972
Total Capital Expenditures	$15,854,141	$18,791,820	$53,353,472	$17,118,372
Total County Appropriated Fund Expenditures	$26,984,780	$30,775,875	$75,912,048	$29,059,309
Federal/State Support:				
50800 Community Development Block Grant	$7,359,261	$4,414,224	$9,306,212	$4,750,027
50810 HOME Investment Partnerships Grant	5,793,127	1,405,283	4,918,486	1,417,514
81500 Housing Grants	248,109	0	549,740	0
81510 Housing Choice Voucher Program	54,656,774	54,952,190	59,116,736	55,354,653
81520 Public Housing Projects Under Management	10,249,715	10,520,150	10,536,953	10,096,122
81530 Public Housing Projects Under Modernization	927,251	0	3,289,995	0
Total Federal/State Support	$79,234,237	$71,291,847	$87,718,122	$71,618,316

Program Area Summary by Fund

Category	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
FCRHA Generated Funds:				
81000 FCRHA General Operating	$2,501,751	$3,021,539	$3,109,841	$2,935,223
81020 Non-County Appropriated Rehabilitation Loan	0	1,000	1,000	1,000
81030 FCRHA Revolving Development	48,808	0	863,237	0
81050 FCRHA Private Financing	408,833	236,120	2,429,827	25,775
81060 FCRHA Internal Service	3,633,596	3,086,392	3,254,460	4,129,169
81100 Fairfax County Rental Program	4,864,389	4,902,519	4,973,798	4,643,585
81200 Housing Partnerships	1,854,725	1,779,678	2,400,509	2,294,206
Subtotal, FCRHA Funds	$13,312,102	$13,027,248	$17,032,672	$14,028,958
Less:				
81060 FCRHA Internal Service	($3,633,596)	($3,086,392)	($3,254,460)	($4,129,169)
Total, FCRHA Funds	$9,678,506	$9,940,856	$13,778,212	$9,899,789
Total, All Sources	$119,531,119	$115,094,970	$180,662,842	$114,706,583
Less:				
81060 FCRHA Internal Service	($3,633,596)	($3,086,392)	($3,254,460)	($4,129,169)
NET TOTAL, ALL SOURCES	$115,897,523	$112,008,578	$177,408,382	$110,577,414
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	114 / 114	115 / 115	115 / 115	115 / 115
Grant	118 / 118	118 / 118	118 / 118	118 / 118
Total Positions	232 / 232	233 / 233	233 / 233	233 / 233

Note: Fund 50800, Community Development Block Grant (CDBG), and Fund 50810, HOME Investment Partnership Grant (HOME), are federally-supported County Appropriated funds and have been reflected under the Federal/State Support Category. While the Board of Supervisors appropriates funding in these funds by project, the source of revenue is the federal government. The FY 2015 preliminary estimated federal funding for CDBG is $4,750,027 and for HOME is $1,417,514, and is based on the actual FY 2014 award. Preliminary estimates from HUD indicate there likely will be revisions from the FY 2014 funding award amount for FY 2015, and necessary project adjustments will be made as part of the *FY 2014 Carryover Review*.

Housing and Community Development Program Overview

ORGANIZATIONAL MANAGEMENT AND DEVELOPMENT
General Fund:
1 Director
1 Deputy Director
1 HCD Division Director
1 Finance Manager
1 Financial Specialist IV
1 Contract Analyst III
2 Accountants II
2 Accountants I
1 H/C Developer IV
1 Human Resources Generalist II
1 Info. Tech. Prog. Mgr. I
2 Network/Telecom. Analysts II
4 Administrative Assistants IV
4 Administrative Assistants III

FCRHA:
1 H/C Developer V
1 H/C Developer IV
1 Information Officer II
1 Financial Specialist IV
1 Financial Specialist III
1 Accountant III
1 Accountant II
1 GIS Analyst II
1 Administrative Assistant V
2 Administrative Assistants IV
2 Administrative Assistants III
2 Administrative Assistants II

RENTAL HOUSING PROPERTY MANAGEMENT
General Fund:
2 HCD Division Directors
1 Housing Services Specialist V
1 H/C Developer IV
2 H/C Developers II
1 Material Mgmt. Supervisor
1 Administrative Associate
2 Administrative Assistants IV
2 Administrative Assistants III

Elderly Housing Programs:
1 Director of Senior Housing
1 Housing Services Spec. III
1 Housing Services Spec. II
2 Housing Services Specs. I
1 Chief Bldg. Maint. Section
1 Trades Supervisor
1 Electrician II
3 Facility Attendants II
1 General Bldg. Maint. Worker I
1 Maintenance Trade Helper

FCRHA:
2 Hsg. Services Specialists IV
1 H/C Developer III

FCRP:
1 Chief Accounting Fiscal Officer
1 H/C Developer V
1 H/C Developer II
1 Housing Manager

RENTAL HOUSING PROPERTY MANAGEMENT
FCRP (cont.)
1 Housing Services Specialist IV
2 Housing Services Specialists II
1 Housing Services Specialist I
1 Chief, Bldg. Maintenance Section
1 Material Management Spec. III
1 Assistant Supervisor Facilities Support
1 Electrician II
1 Engineering Technician II
1 Plumber II
3 General Bldg. Maint. Workers II
2 General Bldg. Maint. Workers I
1 Administrative Assistant V
1 Administrative Assistant IV
2 Human Services Assistants

Housing Partnerships:
1 HCD Division Director
2 Housing Services Specialists II
1 HVAC II
2 Gen. Bldg. Maint. Workers II
1 Plumber I
1 Administrative Assistant III
1 Administrative Assistant II

Public Housing :
1 HCD Division Director
1 H/C Developer V
1 Management Analyst I
1 Human Srvcs. Coordinator II
3 Hsg. Services Specialists V
3 Hsg. Services Specialists III
11 Hsg. Services Specialists II
2 Hsg. Services Specialists I
1 Financial Specialist IV
1 Accountant III
1 Trades Supervisor
4 HVACs I
6 Gen. Bldg. Maint. Workers II
4 Gen. Bldg. Maint. Workers I
1 Locksmith II
2 Plumbers II
1 Administrative Assistant IV
3 Administrative Assistants III
1 Administrative Assistant II

Public Hsg./Mod:
1 H/C Developer V
2 H/C Developers III

COMMUNITY / NEIGHBORHOOD IMPROVEMENT
General Fund:
1 Deputy Director
1 HCD Division Director
1 Real Estate/Grant Mgr.
1 Finance Manager
3 H/C Developers IV
1 Administrative Assistant IV

CDBG:
2 HCD Division Directors
1 H/C Developer V
4 H/C Developers IV
2 H/C Developers III
1 Accountant III
1 Administrative Assistant V
2 Administrative Assistants IV
1 Sr. Maintenance Supervisor
2 Gen. Bldg. Maint. Workers I

AFFORDABLE HOUSING FINANCE
General Fund:
1 H/C Developer I

FCRHA:
1 H/C Developer IV
1 Housing Services Specialist IV

HOMEOWNERSHIP
CDBG:
1 H/C Developer V
1 Housing Services Specialist IV
3 Housing Services Specialists II
1 Administrative Assistant IV

FCRHA:
1 HCD Division Director
1 H/C Developer V
2 H/C Developers III
1 H/C Developer II

AFFORDABLE RENTAL HOUSING SUBSIDIES
Hsg. Choice Voucher:
3 Hsg. Services Specialists V
5 Hsg. Services Specialists III
25 Hsg. Services Specialists II
1 Network/Telecom. Analyst III
1 Accountant II
1 Administrative Assistant IV
2 Administrative Assistants III
1 Administrative Assistant II

GRANTS MANAGEMENT
FCRHA
1 H/C Developer IV

Housing Grants
2 Hsg. Services Specialists III
1 Hsg. Services. Specialist II
1 Housing Comm. Dev. III

HOME
1 H/C Developer IV
1 Housing Services Specialist II

TOTAL POSITIONS
115 Regular Positions / 115.0 Regular FTE
118/118.0 FTE Grant Positions in Funds 50800, 50810, 81500, 81510, 81520, and 81530

Housing Fund Structure

In many cases HCD service areas span multiple elements of the fund structure which follows. For example, the General Fund and the FCRHA Operating staff support most of the activities of the Department.

- County General Fund
  - Fund 10001, General Operating
    This fund supports positions in Agency 38, HCD, and provides limited support for expenses such as administrative and maintenance staff costs, as well as a portion of condominium fees for certain FCRHA-owned units, limited partnership real estate taxes, and building maintenance.

- FCRHA General Operating
  - Fund 81000, FCRHA General Operating
    This fund includes all FCRHA revenues generated by rental income, financing fees earned from issuance of bonds, monitoring and service fees charged to developers, investment income, project reimbursements, consultant fees, ground rents on land leased to developers and office space leased to County agencies. Revenues support operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) loan processing staff and other administrative costs, which crosscut all programs and activities managed by the FCRHA.

- Local Rental Housing Program
  - Fund 81100, Fairfax County Rental Program (FCRP)
    Fund 81100 covers the operation of housing developments that are owned or managed by the FCRHA, other than federally-assisted public housing and certain County-supported rental housing. This includes operating costs for the FCRP units, the Woodley Hills Estates manufactured housing development, and projects regulated by the Virginia Housing Development Authority, including group homes for the physically disabled and developmentally disabled. These latter units are owned and maintained by FCRHA; however, programs for the residents are administered by the Fairfax-Falls Church Community Services Board.

  - Fund 81200, FCRHA Housing Partnerships
    Fund 81200 was established in FY 2002 to budget and account for revenue and expenditures related to the housing developments owned by partnerships between FCRHA and private investors. Financial records for these partnerships are maintained separately, outside the County financial systems, in order to meet accounting and reporting requirements, but are included in the consolidated audit. Positions and associated administrative costs supporting the Housing Partnership program are reflected in Fund 81200 and other FCRHA funds where activities crosscut housing programs.

- Federal Section 8 Rental Assistance
  - Fund 81510, Housing Choice Voucher Program
    The Housing Choice Voucher program is a federal housing rental assistance program for lower income families to assist them in leasing housing in the private marketplace. A portion of rent payments is provided by HUD, through HCD, and is calculated under various formulas, incorporating family income and the fair market rent for various types of housing in the Washington Metropolitan Area. The FCRHA administers the program, providing rental vouchers to eligible participants and rental subsidies to certain housing developments.

- Public Housing Program
  - Fund 81520, Public Housing, Projects Under Management
  - Fund 81530, Public Housing, Projects Under Modernization

  These funds represent the Federal Public Housing Program that supports the operation, modernization, or acquisition of rental housing to be owned and operated by local housing authorities such as the FCRHA. The Public Housing Program had been divided into two separate components: projects in operation and modernization of existing Public Housing facilities. Under the program qualifications for Public Housing, units are leased to low-income tenants, and tenants pay no more than 30 percent of adjusted income toward dwelling rent or a minimum of $50 per month.

- Special Revenue Funds
  - Fund 40300, Housing Trust Fund
  - Fund 40330, Elderly Housing Programs
  - Fund 40360, Homeowner and Business Loan Programs
  - Fund 50800, Community Development Block Grant (CDBG)
  - Fund 50810, HOME Investment Partnership Grant (HOME)
  - Fund 81020, Non-County Appropriated Rehabilitation Loan Program

  These funds include housing programs which have a variety of sources of revenue, including rental income, federal/state support, bank funds, or proffered contributions. Fund 40300 utilizes proffered contributions from private developers, County contributions, and investment earnings to encourage the preservation, development, and redevelopment of affordable housing by the FCRHA, non-profit sponsors, and the private sector. Elderly Housing Programs in Fund 40330 provide for the operation of FCRHA-owned affordable housing for the low- and moderate-income elderly of the County. The Homeowner and Business Loan Programs in Fund 40360 support homeowner assistance, such as the Moderate Income Direct Sales Program, which aids homeowners in the purchase of homes, as well as a federal grant aimed at providing loans to small and minority businesses. The CDBG program in Fund 50800 is a federal grant that is used to conserve and upgrade neighborhoods through the provision of public facilities, support for community services and stimulation of development of low- and moderate-income housing. The HOME program in Fund 50810 is a federal grant program that supports provision of affordable housing through acquisition, rehabilitation, new construction, and tenant-based rental assistance. Fund 81200, Non-County Appropriated Rehabilitation Loan Fund, represents funds raised from private sources for the rehabilitation and upgrading of housing, and works in conjunction with County-appropriated funds in the CDBG and the Homeowner and Business Loan Program funds.

- Capital Projects
  - Fund 30300, The Penny for Affordable Housing Fund
  - Fund 30310, Housing Assistance Program

  These funds provide County support for both affordable housing and limited community revitalization capital projects. Fund 30300, The Penny for Affordable Housing Fund, is designed to provide funds to quickly and significantly impact the availability of affordable housing in the County within established criteria. In FY 2011, HCD established the Bridging Affordability program. It was conceived during the development of the Housing Blueprint, and was intended to provide local rental subsidies to individuals and families experiencing homelessness and households currently on Fairfax County's affordable housing waiting lists, including persons with special needs, including those with disabilities. Per the draft FY 2015 Housing Blueprint, it is anticipated that approximately 62 homeless individuals and families and persons with special needs will be served using Bridging Affordability funding. Consistent with the Board's direction in the Housing Blueprint, the Bridging Affordability Program is administered by HCD with specific grants made to one or more of the County's non-profit partners. HCD will continue to provide program compliance, inspect units and administer the contracts with the non-profit partners. As designated by the Housing Blueprint, a portion of the operations revenue at the County-owned Wedgewood property will be used to fund the program, including two merit positions that will support the program. Fund 30310, Housing Assistance Program, supports countywide residential improvement and repair projects, including staff resources, marketing, consultant services and capitalized projects.

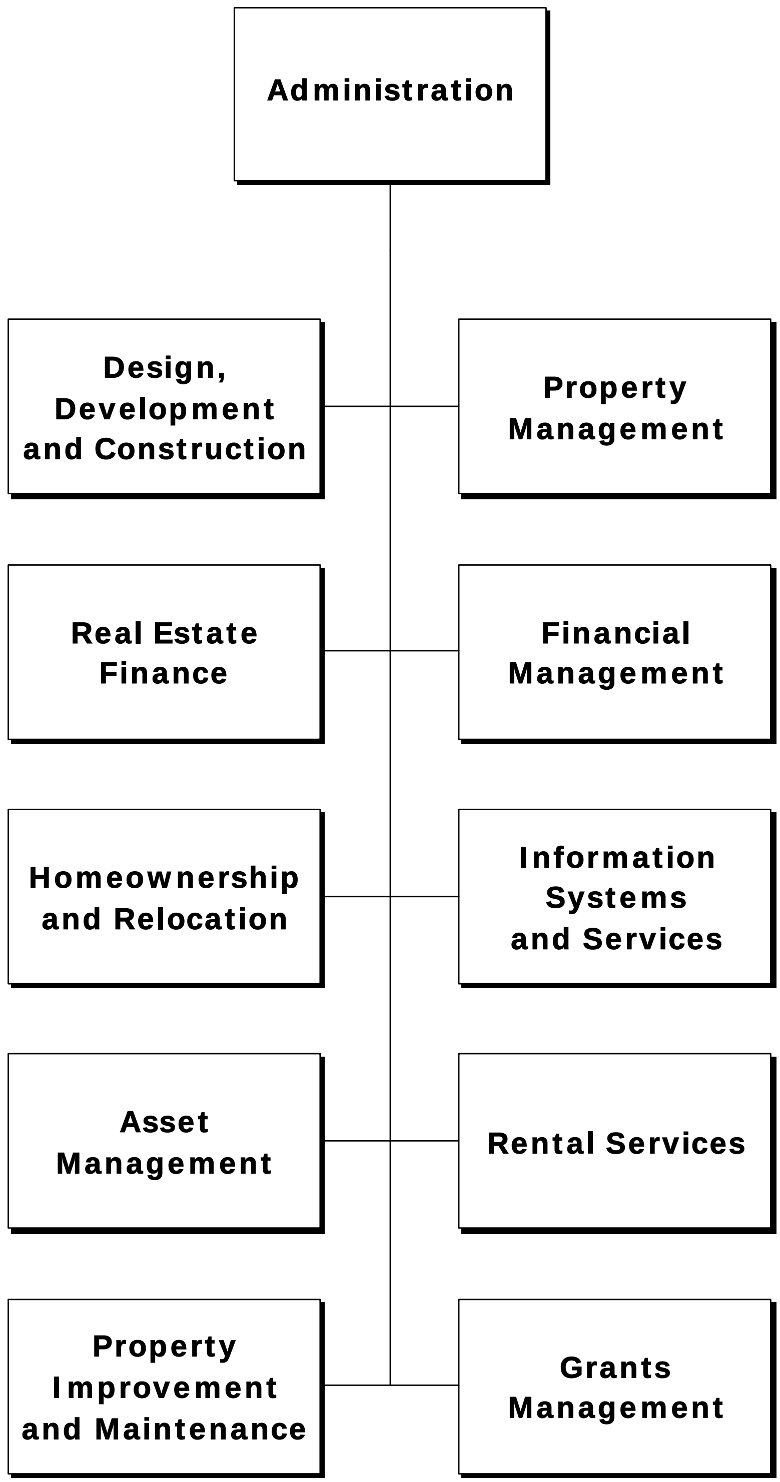
- FCRHA Development Support
  - Fund 81030, FCRHA Revolving Development
  - Fund 81050, FCRHA Private Financing

  Fund 81030 provides development support for proposed new FCRHA projects and provides temporary advances for architectural and engineering plans, studies, or fees for which federal, state, County, or private funds will reimburse the FCRHA at a later date. Funding capital improvement projects for existing FCRP units is also provided. Fund 81050, FCRHA Private Financing, is used to budget and report costs for two types of funds: those borrowed by the FCRHA from private lenders and other sources, and funds for FCRHA projects which are generated through the sale of FCRHA bonds.

- FCRHA Internal Service Fund
  - Fund 81060, FCRHA Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying, insurance, and audits which have been budgeted and paid from one of the FCRHA's funds and then allocated to the other funds proportionate to their share of the costs. This fund also includes costs associated with the maintenance and operation of FCRHA housing development, such as service contracts for extermination, custodial work, elevator maintenance, and grounds maintenance. The fund allows one contract to be established for goods and services, as opposed to multiple contracts in various funds.

- FCRHA Grant Fund
  - Fund 81500, Housing Grants, was established in FY 2000 to administer grants awarded to the FCRHA. The grants currently in this fund are awarded by the U.S. Department of Housing and Urban Development (HUD), based on competitive applications for funding, and provide for rent subsidies, counseling services, support services, operating expenses, and property improvements. HCD established the PROGRESS Center in FY 2011 to focus on a number of critical areas including employment and training opportunities and services related to affordable health insurance, emergency medical intervention, adult protective services, mental health services, and physical and sensory disabilities for our program residents. The key to connecting FCRHA residents to these services and resources will be partnerships established with other county agencies. Such partnerships already exist but are in the process of being formalized. They include partnerships with the Northern Virginia Workforce Investment Board and its non-profit employment training and job placement arm—The SkillSource Group, Inc. (SkillSource) and partnerships with sister county agencies including the Fairfax County Department of Family Services (DFS) and the Fairfax-Falls Church Community Services Board (CSB). The federal ROSS (Residential Opportunity Self Sufficiency) Grant of $480,000 will be used to support this program.

Department of Housing and Community Development



Department of Housing and Community Development

Mission

To provide the residents of the County with safe, decent and more affordable housing for low- and moderate-income households. In addition, the Department of Housing and Community Development seeks to preserve, upgrade and enhance existing neighborhoods through conservation and rehabilitation of housing, and through the provision of public facilities and services.

Focus

The Fairfax County Department of Housing and Community Development (HCD) provides housing opportunities for low- and moderate-income residents in Fairfax County and assists in the renovation and improvement of neighborhoods. HCD, which acts as staff to the Fairfax County Redevelopment and Housing Authority (FCRHA), supports, develops and administers a wide variety of FCRHA programs, including:

- Rental housing and tenant subsidies;
- Specialized housing;
- Loans for home ownership and home improvement;
- Affordable housing finance; and
- Community development.

County resources within the General Fund provide support for positions in Agency 38, Housing and Community Development. These positions coordinate the County's community development and improvement programs, support the development and operation of FCRHA-assisted housing, and provide critical support in financial management, computer network operations and policy planning.

The General Fund also supports the federal public housing and local rental programs by funding a portion of the administrative and maintenance staff costs, as well as condominium fees, limited partnership real estate taxes and building maintenance.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,586,322	$4,389,153	$4,426,553	$4,522,051
Operating Expenses	1,814,380	2,353,572	2,385,575	2,362,072
Capital Equipment	0	0	0	0
Subtotal	$5,400,702	$6,742,725	$6,812,128	$6,884,123
Less:				
Recovered Costs	($249,375)	($512,500)	($512,500)	($512,500)
Total Expenditures	$5,151,327	$6,230,225	$6,299,628	$6,371,623
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	44 / 44	44 / 44	44 / 44	44 / 44

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$56,618**
  An increase of $56,618 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Workforce Housing Program** **$76,280**
  An increase of $76,280 is associated with funding to support the filling of 1/1.0 FTE Housing Community Developer III position. This position, formerly vacant, will implement and sustain the Workforce Housing Program as additional proffers for workforce housing are received. Approximately 4,000 Workforce Dwelling Units have been committed by private developers in rezoning actions approved by the Board of Supervisors. Based on rezoning cases currently under review, private developers are anticipated to commit over 1,000 additional work force units in Tysons alone over the next few years. Development of all these units is expected to begin in two to three years. Currently, more than 100 rental workforce units have been constructed. Responsibilities for this Workforce Housing Program position include proffer review, inspections through the construction period, pricing, and coordination with other County agencies such as the Department of Planning and Zoning, the Department of Public Works and Environmental Services and the Office of the County Attorney to ensure developer compliance.

- **PC Replacement Charges** **$8,500**
  An increase of $8,500 is for PC replacement charges to reflect both updated inventory counts and revised costs primarily associated with licenses and software requirements, following the review of the PC Replacement Program conducted in FY 2014.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$69,403**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $69,403, including $37,400 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, as well as encumbered carryover funding of $32,003 which is primarily associated with computer equipment, computer services and contractual requirements.

Cost Centers

Organizational Management & Development

Organizational Management and Development supports the core business areas of the FCRHA and HCD by providing financial management to the agency's various programs and responding to computer network requests from employees; answers public information requests from citizens, departments and other interested individuals and groups; conducts data collection and analysis; and provides administrative management of the department.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$1,900,675	$2,374,768	$2,411,920	$2,450,579
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	23 / 23	23 / 23	23 / 23	23 / 23

1	Director	2	Accountants II	4	Administrative Assistants IV
1	Deputy Director	2	Accountants I	4	Administrative Assistants III
1	HCD Division Director	1	Housing/Community Developer IV		
1	Finance Manager	1	Human Resources Generalist II		
1	Financial Specialist IV	1	Info. Tech. Program Manager I		
1	Contract Analyst III	2	Network/Telecom Analysts II		

TOTAL POSITIONS
23 Positions/ 23.0 FTE

Rental Housing Property Management

Rental Housing Property Management provides services to manage and maintain affordable housing that is decent, safe and sanitary for eligible families; to maintain FCRHA housing in accordance with community standards; and, to provide homeownership opportunities to eligible households. The division also provides asset management services and rental assistance.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,326,327	$2,867,993	$2,892,594	$2,880,327
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	12 / 12	12 / 12	12 / 12	12 / 12

2	HCD Division Directors	1	Material Management Supervisor	2	Administrative Assistants IV
1	Housing Services Specialist V	1	Housing/Community Developer IV	2	Administrative Assistants III
		2	Housing/Community Developers II	1	Administrative Associate

TOTAL POSITIONS
12 Positions / 12.0 FTE

Affordable Housing Finance

Affordable Housing Finance plans, implements and maintains community-based and department-based support services designed to improve the quality of life for residents in low- and moderate-income communities, and provides financial services in order to facilitate the preservation and development of affordable housing. The division also provides financing services to the FCRHA, non-profits and other affordable housing providers; ensures compliance with federal laws; and provides economic opportunities to low- and moderate-income residents.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$109,214	$211,549	$212,399	$214,277
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	1 / 1	1 / 1	1 / 1	1 / 1

1 Housing/Community Developer I

TOTAL POSITIONS
1 Position / 1.0 FTE

Community/Neighborhood Improvement

Community Neighborhood Improvement addresses current program needs associated with countywide residential improvement and repair projects within the Department of Housing and Community Development, home repair programs for the elderly, and the development of FCRHA properties.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$815,111	$775,915	$782,715	$826,440
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	8 / 8	8 / 8	8 / 8	8 / 8

1 Deputy Director
1 HCD Division Director
1 Real Estate/Grant Manager
1 Finance Manager
3 Housing/Community Developers IV
1 Administrative Assistant IV

TOTAL POSITIONS
8 Positions / 8.0 FTE

Fund 30300
The Penny for Affordable Housing Fund

Focus

Fund 30300, The Penny for Affordable Housing Fund, formerly known as the Housing Flexibility Fund, was established in FY 2006 and is designed to serve as a readily available local funding source with the flexibility to address emerging local affordable housing needs. For fiscal years 2006 through 2009, the Board of Supervisors dedicated revenue commensurate with the value of one cent from the Real Estate tax rate to the Preservation of Affordable Housing, a major County priority. In FY 2010, the Board of Supervisors reduced annual funding to the The Penny for Affordable Housing Fund by 50 percent in order to balance the FY 2010 budget. From FY 2006 through FY 2014, the fund has provided a total of $154.4 million for affordable housing in Fairfax County; a total of $16.5 million is provided in FY 2015.

Between FY 2000 and FY 2007, the mean assessed value of residential property in Fairfax County rose over 180 percent. The national financial crisis precipitated declines in the County's mean assessed housing value over the next four years. The County has seen modest rises in values from FY 2012 through FY 2014. While the FY 2014 value is below the FY 2007 peak, the mean assessed value in FY 2014 is equivalent to that of FY 2006 and approximately 138 percent higher than FY 2000. According to the United States Department of Housing and Urban Development (HUD), Fairfax County remains a high cost area for homeownership.

Fairfax County also remains a high cost area for rental housing. Between 2002 and 2010, Fairfax County lost approximately 8,051 non-subsidized rental units affordable to households earning up to 70 percent of the Area Median Income (AMI), or $72,450 for a family of four in FY 2010. The percentage of rental units affordable at 70 percent of AMI fell from 75 percent in 2002 to 56 percent in 2008, and remained at 56 percent in 2010. The AMI for Fairfax County in FY 2013, as published by HUD, is $107,300. The annual income needed to afford a two bedroom apartment at the HUD-published fair market rate of $1,412 per month was estimated to be $56,472 in FY 2013. This is over 50 percent of the AMI for a family of four, meaning that there are many working families for whom living in Fairfax County is a significant financial struggle.

According to the Virginia Tech Center for Housing Research, the total current affordable housing gap for low- and moderate-income renters in Fairfax County (those earning 80 percent of the AMI and below) is approximately 28,405 units. Based on job growth and housing data prepared by the Center for Regional Analysis at George Mason University, and assuming that 65 percent of new workers will be housed in the County, it is estimated that there is a need for at least 50,206 net new affordable units for households earning up to $124,000 per year (slightly over 115 percent of the AMI) by 2030. Taken together, this represents a need for nearly 79,000 units of affordable workforce housing in Fairfax County within the next 17 years.

Fund 30300 represents the County's financial commitment to preserving and creating affordable housing opportunities by dedicating a portion of its revenue specifically for affordable and workforce housing. To maximize the effectiveness of these funds, the Board of Supervisors recommended a minimum leverage ratio of 3:1 with non-County funds and that units funded by Fund 30300 remain affordable at a minimum for a period of time consistent with the County's Affordable Dwelling Unit Ordinance, which was amended to be 30 years effective February 2006.

Over the past years, a total of 2,638 affordable units have been preserved for both homeownership and rental purposes in a variety of large and small projects. Of that number, 252 units are preserved as affordable housing for periods of five years or less, and 2,386 units are preserved for 20 years or longer. A variety of funding sources were used to preserve these units; however, Fund 30300 funds were critical for the preservation efforts associated with five large multifamily complexes that were purchased by private nonprofits and which represent a significant portion of the units preserved: 130 units at Mount Vernon House in Alexandria (Mount Vernon District), 216 units in Madison Ridge in Centreville (Sully District), 148 units in Hollybrooke II and III in the Seven Corners area of Falls Church (Mason District), 90 units in Sunset Park Apartments in Falls Church (Mason District), 319 units in Janna Lee Villages in the Hybla Valley area (Lee District) and 105 units in Coralain Gardens located on Arlington Boulevard (Route 50) in Falls Church (Mason District). Fund 30300 was also instrumental in preserving two large complexes: 180 units at the Crescent apartment complex in Reston (Hunter Mill District) and 672 units at the Wedgewood Apartments complex in Annandale (Braddock District). These projects were purchased by the County and are being managed by the Fairfax County Redevelopment and Housing Authority as part of the low- and moderate-income rental program. Without the availability of Fund 30300, both of these apartment complexes may have been lost as affordable housing.

In the past, the Board of Supervisors has used the flexibility of Fund 30300 to address emerging local affordable housing opportunities and needs other than preservation. In FY 2009, the fund provided $6.3 million for the construction of 90 units of affordable active senior living at Olley Glen (Braddock District). The fund also provided $0.8 million in FY 2009 to support the Silver Lining Initiative, which provides below-market second trusts to income-qualified Fairfax County first-time homebuyers purchasing foreclosed homes. Most recently, Fund 30300 has been used to provide funding for rental subsidies via the Bridging Affordability program.

During its retreat in June 2009, the Board of Supervisors reaffirmed the County's commitment to affordable housing and discussed the use of affordable housing resources in future fiscal years. As a part of these discussions, the Board identified the following as priorities for housing policy: 1) providing housing for those in greatest need, 2) partnering with non-profits, 3) refocusing existing resources, 4) bridging the affordability gap, 5) completing projects in the pipeline and 6) promoting workforce housing through land use policy and private sector partnerships. In response, the "Housing Blueprint" was adopted by the Board in 2010. The Blueprint was a collaborative effort among County agencies, non-profits and advocates and laid out the priorities for housing, 1) To end homelessness in 10 years; 2) To provide affordable housing options to those with special needs; 3) To meet the affordable housing needs of low-income working families; and 4) To produce workforce housing sufficient to accommodate projected job growth.

The collaborative process that resulted in the Blueprint also helped to create specific FY 2011 metrics for each of the four overarching Blueprint goals. In addition to refocusing existing resources and other efforts, the FY 2011 Blueprint metrics called for the creation of a locally-funded "Bridging Affordability" program to address the homelessness and waiting list goals. The Board subsequently provided, as part of the FY 2011 budget process, a total of $4.1 million in project revenue from the County-owned Wedgewood Apartments complex for the Bridging Affordability program. The program commenced in June 2011 with the selection of a coalition of nine non-profits to operate the program.

The Bridging Affordability program is intended to provide local rental subsidies to individuals and families experiencing homelessness and households currently on Fairfax County's affordable housing waiting lists, including those managed by the FCRHA, the Fairfax-Falls Church Community Services Board, the Office to End and Prevent Homelessness and the homeless shelters. Through a competitive request for proposals (RFP) process in FY 2011, an award of $4.8 million was made to Northern Virginia Family Service (NVFS) to provide long-term rental subsidies to homeless individuals and families and those on the County's waiting lists over a three-year period. In FY 2013, a second award of $7 million was made to NVFS and when combined with the initial award, the coalition of non-profits will serve over 500 households. HCD provides program compliance, inspects units and administers the contracts with non-profit partners. As designated by the Housing Blueprint, a portion of the operations revenue at the County-owned Wedgewood property is being used to fund two merit positions that support this program.

In FY 2015, Fund 30300 funding of $16,478,400 is comprised of $10,930,000 in Real Estate Tax Revenue, $5,218,400 in operating revenue from the Wedgewood and Crescent Apartments, and $330,000 in Affordable Housing Partnership Program loan repayments. FY 2015 funding is allocated as follows: $5,751,750 for Wedgewood for the annual debt service, $1,953,918 to fund the Bridging Affordability Program portion of the Housing Blueprint, $3,507,732 for Crescent Apartments for the annual debt service, $5,000,000 for the Housing Blueprint Project, and $265,000 for Affordable/Workforce Housing.

It should be noted that for Crescent Apartments, the County is finalizing its review of Requests for Proposals (RFP) seeking redevelopment of the Crescent property. However, this process was not completed by March 1, 2013, when the payment for the outstanding principal of $26.73 million for the five-year Bond Anticipation Note (BAN) became due. On February 5, 2013, the County rolled the BAN (Series 2013) for an additional two year period. The two year term is designed to provide staff adequate time to complete the selection process and the follow on negotiations that would lead to Board approval of the redevelopment plan. In FY 2015, the Series 2013 BAN will be paid off with a permanent financing or additional short term financing plan contingent upon the status of the negotiations of the redevelopment plan.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$21,604,873**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $21,604,873 due to $21,384,150 in unexpended project balances and to appropriate additional program income of $220,723 received in FY 2013.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30300
The Penny for Affordable Housing Fund

FUND STATEMENT

Fund 30300, The Penny for Affordable Housing Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$19,774,739	$0	$21,604,873	$0
Revenue:				
Real Estate Tax Revenue Associated with The Penny for Affordable Housing	$9,975,000	$10,330,000	$10,330,000	$10,930,000
Miscellaneous[1]	5,689,123	7,968,400	7,968,400	5,548,400
Total Revenue	$15,664,123	$18,298,400	$18,298,400	$16,478,400
Transfer In:				
General Fund (10001)	$1,058,750	$0	$0	$0
Total Transfers In	$1,058,750	$0	$0	$0
Total Available	$36,497,612	$18,298,400	$39,903,273	$16,478,400
Total Expenditures	$14,892,739	$18,298,400	$39,903,273	$16,478,400
Total Disbursements	$14,892,739	$18,298,400	$39,903,273	$16,478,400
Ending Balance[2]	$21,604,873	$0	$0	$0

[1] Miscellaneous revenue includes contributions from operations of the Crescent Apartment complex and the Wedgewood Apartment complex. The anticipated amounts to be received are $900,000 and $4,318,400 respectively. In addition, an estimated Affordable Housing Partnership Program loan repayment of $330,000 has been included in Miscellaneous Revenue.

[2] Capital projects are budgeted based on the total project costs. Many projects span multiple years, and therefore, funding for those projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 30300
The Penny for Affordable Housing Fund

FY 2015 Summary of Capital Projects

Fund 30300, The Penny for Affordable Housing

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2H38-072-000	Affordable/Workforce Housing		$249,374.66	$345,371.12	$265,000
2H38-075-000	Crescent Apartments-Debt Service		3,712,939.81	4,178,051.75	3,507,732
2H38-081-000	Wedgewood Debt Service		5,753,062.52	5,750,963.00	5,751,750
2H38-082-000	Wedgewood Debt Service Escrow		0.00	674,025.77	0
2H38-083-000	Silver Lining Initiative		0.00	141,902.00	0
2H38-084-000	Bridging Affordability Program		1,745,602.35	14,644,718.15	1,953,918
2H38-150-000	Wedgewood Renovation	1,500,000	707,915.01	792,084.99	0
2H38-180-000	Housing Blueprint Project		2,556,345.00	9,443,655.61	5,000,000
2H38-181-000	Matching Grants to Non-Profits		167,499.89	1,332,500.11	0
2H38-182-000	Community Challenge - Housing Blueprint		0.00	2,600,000.00	0
Total		$1,500,000	$14,892,739.24	$39,903,272.50	$16,478,400

Fund 30310
Housing Assistance Program

Focus

Fund 30310, Housing Assistance Program has been a source of funds for the development of low- and moderate-income housing and support of public improvement projects in low- and moderate-income neighborhoods. In addition, proceeds from the U.S. Department of Housing and Urban Development (HUD) Section 108 Loan provided for public improvement projects in five of the County's Conservation Areas: Bailey's, Fairhaven, Gum Springs, James Lee and Jefferson Manor.

No FY 2015 funding is included for Fund 30310.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$7,144,244**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $7,144,244 due to the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 30310
Housing Assistance Program

FUND STATEMENT

Fund 30310, Housing Assistance Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$2,510,159	$0	$6,831,016	$0
Revenue:				
Bond Proceeds[1]	$4,370,000	$0	$0	$0
Grant Proceeds	0	0	6,299	0
Section 108 Proceeds	0	0	306,929	0
Total Revenue	$4,370,000	$0	$313,228	$0
Total Available	$6,880,159	$0	$7,144,244	$0
Expenditures:				
Capital Projects	$49,143	$0	$7,144,244	$0
Total Expenditures	$49,143	$0	$7,144,244	$0
Total Disbursements	$49,143	$0	$7,144,244	$0
Ending Balance[2]	$6,831,016	$0	$0	$0

[1] It should be noted that in the Fall of 1988 a Commercial and Development Bond Referendum was approved, of which $9.7 million was designated for the redevelopment of the Woodley-Nightingale mobile home park. All bonds for this project have been sold.

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Capital Projects

Fund 30310, Housing Assistance Program

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2H38-085-000	Woodley Hills Estate	$3,364,417	$40,154.56	$2,263,941.92	$0
2H38-086-000	Emergency Housing	578,448	8,966.09	76,543.49	0
2H38-087-000	Bailey's Road Improvements	298,604	0.00	45,824.49	0
2H38-088-000	Fairhaven Public Improvements-Sec 108	187,642	0.00	87,159.06	0
2H38-089-000	Fairhaven Public Improvements-County	1,600,754	0.00	308,824.63	0
2H38-090-000	Gum Springs Public Improvements	8,561	0.00	5,517.35	0
2H38-092-000	James Lee Community Center	170,645	0.00	3,441.20	0
2H38-093-000	James Lee Road Improvement		0.00	14,268.99	0
2H38-094-000	James Lee Road Improvement-WPFO		0.00	1,699.05	0
2H38-095-000	James Lee Road Improvement-Sec 108	98,043	0.00	25,414.49	0
2H38-097-000	Jefferson Manor Public Improvements		0.00	786.01	0
2H38-098-000	Jefferson Manor Public Improvements-Sec 108	2,000,000	0.00	1,544,743.90	0
2H38-099-000	Jefferson Manor Public Improvements-County	6,209,671	0.00	222,418.01	0
2H38-100-000	108 Loan Issuance Costs		0.00	115,552.27	0
2H38-101-000	Commerical Revitalization Studies Program		0.00	1,871.78	0
2H38-102-000	Commerce Street Redevelopment	2,181,021	0.00	2,101,648.23	0
2H38-103-000	Richmond Highway Corridor	100,000	22.26	23,342.25	0
2H38-104-000	Bailey's SE Quadrant Towncenter Community Vision	75,000	0.00	367.13	0
2H38-105-000	Revitalization Field Services		0.00	5,476.24	0
2H38-106-000	Community Improvement Program Costs		0.00	180.00	0
2H38-107-000	Huntington Flood Insurance Program		0.00	295,224.00	0
Total		$16,872,806	$49,142.91	$7,144,244.49	$0

Fund 40300
Housing Trust Fund

Focus

Fund 40300, Housing Trust Fund, was created in FY 1990 to reflect the expenditures and revenues of funds earmarked to encourage and support the acquisition, preservation, development and redevelopment of affordable housing by the Fairfax County Redevelopment and Housing Authority (FCRHA), non-profit sponsors and private developers. The fund is intended to promote endeavors that will furnish housing to low- and moderate-income individuals in Fairfax County by providing low-cost debt and equity capital in the form of loans, grants and equity contributions.

Under the criteria approved by the FCRHA and the Board of Supervisors for the Housing Trust Fund, highest priority is assigned to projects which enhance existing County and FCRHA programs, acquire, construct or preserve housing which will be maintained for lower income occupants over the long term, promote affordable housing and leverage private funds.

In FY 1996, the Board of Supervisors authorized the FCRHA to implement a pre-development fund as a component of the Housing Trust Fund.

On behalf of the County, the FCRHA administers the Housing Trust Fund, and on an on-going basis, accepts and reviews applications from non-profit corporations and private developers for contributions from this source. The FCRHA forwards its recommendations of projects to be funded to the Board of Supervisors based on this review. The FCRHA itself may submit proposals meeting the Housing Trust Fund criteria to the Board of Supervisors at any time for the Board's approval.

In FY 2015, revenues are estimated to be $639,972, an increase of $146,552 or 29.7 percent more than the FY 2014 Adopted Budget Plan. The increase in revenue is primarily due to an increase in anticipated equity share income from the sale of Affordable Dwelling Units (ADU). FY 2015 expenditures of $639,972 will be allocated to two projects, the Land/Unit Acquisition and the Undesignated Housing Trust Fund, for reallocation to specific projects when identified and approved.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$5,812,535**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $5,812,535 due to the carryover of unexpended project balances in the amount of $5,903,416, offset by a reduction of $90,881 associated with lower than anticipated FY 2013 program income.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 40300
Housing Trust Fund

FUND STATEMENT

Fund 40300, Housing Trust Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$6,593,374	$229,060	$6,041,595	$229,060
Revenue:				
Proffered Contributions[1]	$164,869	$404,560	$404,560	$0
Investment Income	20,182	19,574	19,574	17,687
Miscellaneous Revenue[2]	175,429	69,286	69,286	622,285
Total Revenue	$360,480	$493,420	$493,420	$639,972
Total Available	$6,953,854	$722,480	$6,535,015	$869,032
Expenditures:				
Capital Projects	$912,259	$493,420	$6,305,955	$639,972
Total Expenditures	$912,259	$493,420	$6,305,955	$639,972
Total Disbursements	$912,259	$493,420	$6,305,955	$639,972
Ending Balance[3]	$6,041,595	$229,060	$229,060	$229,060
Reserved Fund Balance[4]	$229,060	$229,060	$229,060	$229,060
Unreserved Ending Balance	$5,812,535	$0	$0	$0

[1] The FY 2015 decrease from the FY 2014 Adopted Budget Plan is associated with a decline in anticipated proffer revenues due to a reduction in projected property development cash proffers.

[2] The FY 2015 increase over the FY 2014 Adopted Budget Plan is due to projected equity share income from the sale of Affordable Dwelling Units.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[4] The Reserved Fund Balance reflects revenue receivable to the Housing Trust Fund for interest owed by Reston Interfaith on an equity lien held by the FCRHA.

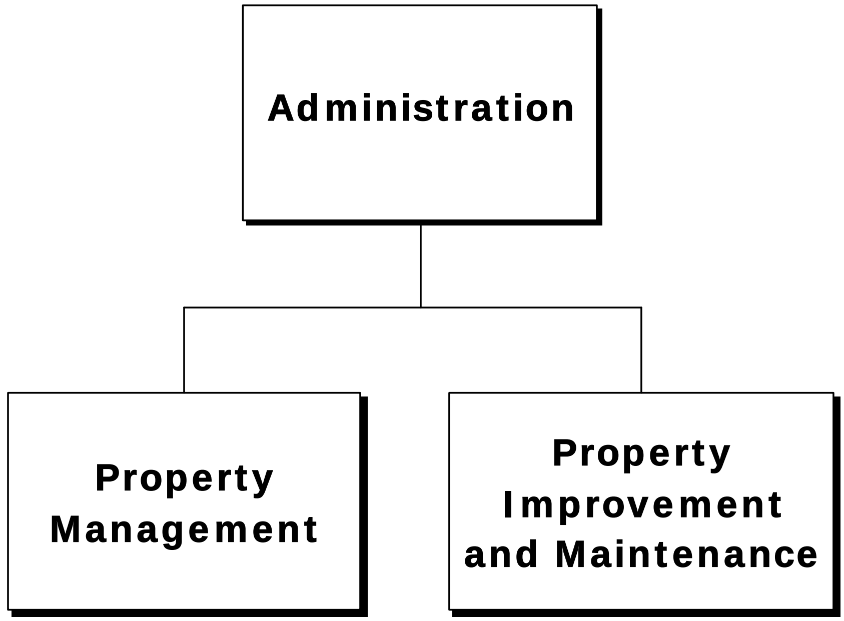
Fund 40300
Housing Trust Fund

FY 2015 Summary of Capital Projects

Fund 40300, Housing Trust

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2H38-060-000	Undesignated Housing Trust Fund		$515,000.00	$202,539.00	$89,972
2H38-061-000	Little River Glen II	8,200,213	0.00	4,698.05	0
2H38-064-000	Lewinsville Expansion Project	2,932,752	216,000.00	1,715,539.81	0
2H38-065-000	Reservation/Emergencies & Opportunities		0.00	150,131.48	0
2H38-066-000	Land/Unit Acquisition		0.00	925,671.21	550,000
2H38-067-000	Housing First: Hanley Transitional Housing	1,177,632	49,776.96	1,127,855.04	0
2H38-068-000	Rehabilitation of FCRHA Properties		1,298.71	1,078,087.57	0
2H38-071-000	Mondloch House	155,321	101.95	150,809.45	0
2H38-148-000	James Lee Road Improvement	624	0.00	623.88	0
2H38-149-000	AHPP Tier III		0.00	200,000.00	0
2H38-153-000	Non-Profit Blueprint		130,081.00	0.00	0
2H38-192-000	Senior/Disabled Housing/Homeless	750,000	0.00	750,000.00	0
Total		$13,216,542	$912,258.62	$6,305,955.49	$639,972

Fund 40330
Elderly Housing Programs



Mission

To manage affordable rental housing acquired by the FCRHA for the benefit of the elderly, and to maintain and preserve the units for long-term rental availability.

Focus

Fund 40330, Elderly Housing Programs, accounts for personnel, operating, and equipment costs related to the County's support of the operation of the three locally funded elderly housing developments owned or leased by the Fairfax County Redevelopment and Housing Authority (FCRHA). The three elderly housing developments funded in Fund 40330, Elderly Housing Programs, are: Lewinsville Senior Residences in McLean (Dranesville District), Little River Glen in Fairfax (Braddock District) and Lincolnia Senior Center and Residence in the Lincolnia area of the Mason District. Funding for five facilities, Gum Springs Glen located in the Mount Vernon District, Morris Glen in the Lee District, Olley Glen in the Braddock District, Herndon Harbor House in the Dranesville District and Braddock Glen in Fairfax (Braddock District) are not presented in Fund 40330, Elderly Housing Programs. Although they are owned by a limited partnership of which the FCRHA is the managing general partner, the facilities are managed by private firms. The Housing and Community Development (HCD) staff administers the contracts between the FCRHA and the private firms hired to manage the facilities. Together, in FY 2015, these eight facilities will provide for 610 congregate housing units, four Adult Day Health Care Centers, a 52-bed Adult Care Residence, and a 60-unit assisted living facility that is affordable to low-income elderly.

In FY 2015, the operation of the Elderly Housing Programs will be supported in part with rental income, a state auxiliary grant for indigent care in the Adult Care Residence component at the Lincolnia Center, County support, and rental subsidy from the federally funded HOME program. The County's General Fund transfer of approximately $1.86 million supports approximately 56 percent of expenditures in Fund 40330. The Gum Springs Glen, Morris Glen, Olley Glen, Herndon Harbor House and Braddock Glen facilities are self-supporting and do not require County General Fund support in Fund 40330.

Other costs related to the County's housing program at these sites, including the operating costs of senior centers, adult day health care centers, and a congregate food program, are reflected in the agency budgets for the Department of Neighborhood and Community Services, the Health Department, Fund 50000, Federal/State Grant Fund, and capital project requirements are funded in Fund 20000, Consolidated Debt Service.

The elderly projects are briefly described below:

- Lewinsville Senior Residences is a housing facility in McLean (Dranesville District) comprised of 22 efficiency units and a congregate living area serving the residential needs of low-to-moderate income elderly. The Department of Housing and Community Development (HCD) manages the residential facility, reviews applications to determine eligibility requirements, and provides maintenance services. A congregate meal program is funded through Fund 50000, Federal/State Grant Fund. The FCRHA leases a portion of this facility for the elderly housing program from the County. In addition, the facility also houses a senior recreation program serving an average of 59 senior citizens, which is run by the County's Department of Neighborhood and Community Services, and an Adult Day Health Care program run by the Health Department serving an average of 28 senior citizens. FY 2015 funding provided in Fund 40330 for the operation of the elderly housing component of this facility is $153,109.

- Little River Glen is a 120-unit facility which opened in the fall of 1990. It is spread over five buildings on an eight-acre site in the Braddock District and serves the residential needs of low-to-moderate income elderly. Four different models of one-bedroom units are available. The space is designed for senior citizens who are capable of living independently and desire to participate in social and recreational opportunities provided on-site. There is a Senior Center with lounges, recreation/activity rooms, and a commercial kitchen. The Department of Neighborhood and Community Services runs the Senior Center and Fund 50000, Federal/State Grant Fund, funds the congregate meal program. FY 2015 funding provided in Fund 40330 for the operation of this facility is $1,753,174.

- Lincolnia Senior Center and Residence is a multi-purpose facility which opened in January 1990 in the Mason District in response to the residential needs of low-income and indigent elderly. It consists of two separate residential areas: a Congregate Residence of 26 units which provides independent living for senior citizens with limited means and a 52-bed Adult Care Residence for elderly residents who require assistance with the activities of daily living. The FCRHA leases the residential portion of this facility for the elderly housing program from the County. In FY 2013 the Lincolnia Center was transitioned to a third-party management company. Funding for a management contract in the amount of approximately $1.1 million for the Lincolnia independent living and adult care program will cover the operational costs of the facility and the cost of care giving staff that provide services 24 hours a day for the assisted living component of the Lincolnia facility. The Lincolnia Center also houses a Senior Center with recreation/activity rooms, a commercial kitchen, lounges, and an Adult Day Health Care Center. The Department of Neighborhood and Community Services administers the Senior Center and the Health Department staffs and operates the Adult Day Health Care Center. A congregate meal program is administered by the management company and funded by Fund 50000, Federal/State Grant Fund, for all program participants and residents. FY 2015 funding provided in Fund 40330 for the operation of this facility is $1,432,946.

Fund 40330
Elderly Housing Programs

The elderly projects owned by the limited partnership are briefly described below:

- Gum Springs Glen is a 60-unit garden retirement community for independent seniors which opened in May 2003, in the Mount Vernon District. Gum Springs Glen consists of two two-story buildings with 30 apartments plus common space in each building. There are 56 one-bedroom residential apartments of approximately 425 square feet and four two-bedroom apartments with approximately 550 square feet. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income. In addition to the residential units, the lower level of Gum Springs Glen provides space for a Head Start program and training center which is operated by the Department of Family Services, Office for Children.

- Morris Glen is a 60-unit garden apartment community located in the Lee District in the Manchester Lakes Community. The facility was completed in December 1995 for moderate-income seniors capable of independent living. Morris Glen consists of two two-story residential buildings and a small community building. Four different models of one-bedroom units are available as well as a large amount of common area in each residential building. This facility is managed and maintained by a private contractor, with HCD staff serving as contract administrator, and expenditures are completely supported by rental income.

- Olley Glen is a 90-unit active senior development on the FCRHA's Glens at Little River senior housing campus in the Braddock District which was completed in October 2010. This property is owned as a partnership, managed by the FCRHA, and budgeted in Fund 81200, FCRHA Partnerships.

- Herndon Harbor House is an adult care community developed in three phases. Opened in October 1998, Herndon Harbor House I is a 60-unit community that includes two 30-unit residential buildings and is located in the Town of Herndon in the Dranesville District. The facility is managed and maintained by a private contractor with HCD staff serving as contract administrator. Expenditures are supported by rental income. Herndon Harbor House II includes an additional 60 units of congregate housing, for a total of 120 units, and an Adult Day Health Care Center, both of which were opened in FY 2001. Phase III is a Senior Center completed in May 2005.

- Braddock Glen is a 60-unit affordable, assisted living facility which opened in July 2006. This facility is managed and maintained by a private contractor and the Adult Day Health Care Center is operated by the Fairfax County Health Department. The senior recreation program which is conducted inside the facility is operated by a private contractor, and a congregate meal program is funded by Fund 50000, Federal/State Grant Fund.

Certain expenses reflected in this fund are not directly related to housing operations. The FCRHA, as landlord of these facilities, has inter-agency agreements, which provide for budgeting by HCD for common area expenses for utilities, telecommunications, maintenance, custodial services, and contracts. The facilities provide space for general community use, as well as for services provided by other County agencies.

Fund 40330
Elderly Housing Programs

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$903,333	$942,580	$954,475	$923,061
Operating Expenses	2,716,678	2,379,307	3,418,804	2,416,168
Capital Equipment	0	0	0	0
Total Expenditures	$3,620,011	$3,321,887	$4,373,279	$3,339,229
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	15 / 15	13 / 13	13 / 13	13 / 13

<u>RENTAL HOUSING PROPERTY MANAGEMENT</u>

- 1 Director of Senior Housing
- 1 Hsng. Services Specialist III
- 1 Hsng. Services Specialist II
- 2 Hsng. Services Specialists I
- 1 Chief Building Maintenance Section
- 1 Trades Supervisor
- 1 Electrician II
- 1 General Building Maintenance Worker I
- 1 Maintenance Trade Helper II
- 3 Facility Attendants II

<u>TOTAL POSITIONS</u>
13 Positions / 13.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the <u>FY 2014 Adopted Budget Plan</u> are necessary to support the FY 2015 program.

- **Employee Compensation** **$9,749**
  An increase of $9,749 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Project-Based Budgeting Adjustments** **($29,268)**
  A decrease of $29,268 in Personnel Services is primarily associated with salary and fringe benefit adjustments due to project-based budgeting requirements based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems.

- **Operating and Maintenance Costs** **$36,861**
  A net increase of $36,861 in Operating Expenses is primarily associated with increases in expenses for contractual services, utilities, and repair and maintenance based on project-based budgeting requirements.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$1,051,392**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $1,051,392, including $11,895 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013; encumbered carryover of $647,160 for building maintenance, management contract services and capital improvement expenditures at the Lincolnia Senior Center and Residence, Little River Glen and Lewinsville Senior Residences facilities; and an appropriation of $392,337 from fund balance dedicated to funding the Lincolnia facility architectural and engineering services, as well as temporary relocation for Lincolnia residents during property renovations. On June 2008, following a notification from the Virginia Department of Social Services (VDSS) regarding violations of physical plant standards at Lincolnia, the Department of Housing and Community Development entered into a Corrective Action Plan with VDSS. The proposed renovations will meet the Plan's requirements to maintain the existing Assisted Living Facility License issued by VDSS.

- **Position Adjustments** **$0**

  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 1/1.0 FTE Housing Services Specialist I was transferred to Fund 40330 from Fund 81520, Public Housing Projects Under Management and 1/1.0 FTE Housing Services Specialist V was transferred from Fund 40330 to Fund 81520, Public Housing Projects Under Management. Funding adjustments, if necessary, will be included in a future quarterly review.

Fund 40330
Elderly Housing Programs

FUND STATEMENT

Fund 40330, Elderly Housing Programs

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$1,913,721	$651,722	$1,954,898	$1,021,750
Revenue:				
Rental Income	$1,359,050	$1,319,785	$1,319,785	$1,334,926
Miscellaneous Revenue	108,400	101,270	101,270	147,548
Rental Assistance	150,441	154,805	154,805	161,583
Total Revenue	$1,617,891	$1,575,860	$1,575,860	$1,644,057
Transfers In:				
General Fund (10001)	$2,043,297	$1,852,376	$1,864,271	$1,862,125
Total Transfers In	$2,043,297	$1,852,376	$1,864,271	$1,862,125
Total Available	$5,574,909	$4,079,958	$5,395,029	$4,527,932
Expenditures:				
Personnel Services	$903,333	$942,580	$954,475	$923,061
Operating Expenses	2,716,678	2,379,307	3,418,804	2,416,168
Total Expenditures	$3,620,011	$3,321,887	$4,373,279	$3,339,229
Total Disbursements	$3,620,011	$3,321,887	$4,373,279	$3,339,229
Ending Balance[1]	$1,954,898	$758,071	$1,021,750	$1,188,703
Replacement Reserve	$1,954,898	$758,071	$1,021,750	$1,188,703
Unreserved Ending Balance	$0	$0	$0	$0

[1] Balances fluctuate due to program adjustments, carryover of operating expenditures, audit adjustments and adjustments in the General Fund transfer.

Fund 40360
Homeowner and Business Loan Programs

Mission

The overall goals of the Homeowner and Business Loan Programs are to enhance the quality of life and economic base of the County by providing support for homeownership, to repair and upgrade existing housing, and to assist small and minority businesses. One focus is to provide a means and opportunity for low- and moderate-income households to become homeowners in the County through the First-Time Homebuyers Program operated by the FCRHA and offering units through the Moderate Income Direct Sales (MIDS) Program and Fairfax County's Affordable Dwelling Unit (ADU) Ordinance. The second focus is to provide affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement, resulting in the elimination of health and safety code violations, enhancing the quality and appearance of existing housing and retaining existing affordable housing. The third focus is to provide business assistance and counseling services as well as direct loans to qualified minority businesses.

Focus

Fund 40360, Homeowner and Business Loan Programs, is comprised of three programs designed to meet the agency mission as detailed below:

- The First-Time Homebuyers Program is designed to provide affordable homeownership opportunities for low- to moderate-income families who otherwise could not afford to purchase a home. The Moderate Income Direct Sales (MIDS) program as established in 1978, acquired or constructed units sold by the FCRHA to moderate income families, with second trust loans provided to make the loan amount affordable. The resale price of the unit is limited, and the FCRHA has the right of first refusal when the home is resold. Since 1993, the FCRHA has been marketing units that are provided under provisions of Fairfax County's Affordable Dwelling Unit Ordinance. These units also serve low- and moderate-income households who are first-time homebuyers earning at least $25,000. Homes range in price from $70,000 to $180,000. Restrictive covenants apply that limit the sales price, and require owners to occupy the home. Homes purchased currently have a 30-year control period. The FCRHA has the right of repurchase or the right to assign the purchase to a new homebuyer. Applicants for both ADU units and MIDS units are required to participate in homeownership education classes and obtain a pre-conditional approval from a lender to participate in drawings to receive these homes.

- The Home Improvement Loan Program (HILP) provides loans to low- and moderate-income individuals to repair, modernize, or expand the living space for their families to help alleviate overcrowded conditions. Funds are also loaned to homeowners who are cited for health and housing code violations, and for replacement housing, if necessary. Grants are provided for low-income elderly or disabled residents through the Elderly Home Repair Program to make needed repairs and provide for handicapped accessibility, to prevent displacement, and to allow these individuals to live in safe and sanitary housing. County appropriated funds within Fund 40360, Homeowner and Business Loan Programs, are used in conjunction with federal funding in Fund 50800, Community Development Block Grant, to increase the assistance available to County residents.

Fund 40360
Homeowner and Business Loan Programs

- The Small and Minority Business Loan program was initiated in FY 1996, and Fund 40360, Homeowner and Business Loan Programs, was expanded to include the receipt of federal funds for the operations of this program which provides loans to qualified small and minority businesses. Program funds are administered by the Community Business Partnership (formerly the South Fairfax Regional Business Partnership, Inc.) through an agreement with the Department of Housing and Community Development. Loan repayments from the business loans will be received as revenue in Fund 40360, Homeowner and Business Loan Programs, and will be used to pay debt service on the Section 108 Loan 7.

Program Income from HILP and MIDS programs will provide direct loans, consistent with the business plan approved by the FCRHA and the Board of Supervisors.

FY 2015 revenues are projected to be $2,187,600 with the actual results reliant upon economic conditions, participant's ability to repay rehabilitation loans and the real estate market environment for MIDS and ADU resale properties and second trusts. The Section 108 loan will be repaid according to scheduled payments. In addition to the funding in Fund 40360, the HILP Program initiated a two percent loan origination fee as of July 1, 1996 on all loans settled by the program. The revenue generated by this program goes directly into Fund 81000, FCRHA General Operating to support staff costs associated with the program.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$2,359,301	$2,431,943	$11,885,669	$2,230,085
Total Expenditures	$2,359,301	$2,431,943	$11,885,669	$2,230,085

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Moderate Income Direct Sales Program** **($97,140)**
  A decrease of $97,140 is due to lower expenditures for the estimated number of units purchased and resold.

- **Home Improvement Loan Program** **($102,961)**
  A decrease of $102,961 is due to lower expenditures for loan repayments and administrative costs based on a previous three-year average of activity.

- **Small and Minority Business Loan Program** **($1,757)**
  A decrease of $1,757 is due to lower expenditures for U.S. Department of Housing and Urban Development Section 108 Loan 7 repayments based on the repayment schedule.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$9,453,726**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $9,453,726 due to carryover of unexpended FY 2013 program balances anticipated for the FY 2014 Moderate Income Direct Sales (MIDS) Program, County Rehabilitation Loans and Grants Program, and Business Loan Program.

Fund 40360
Homeowner and Business Loan Programs

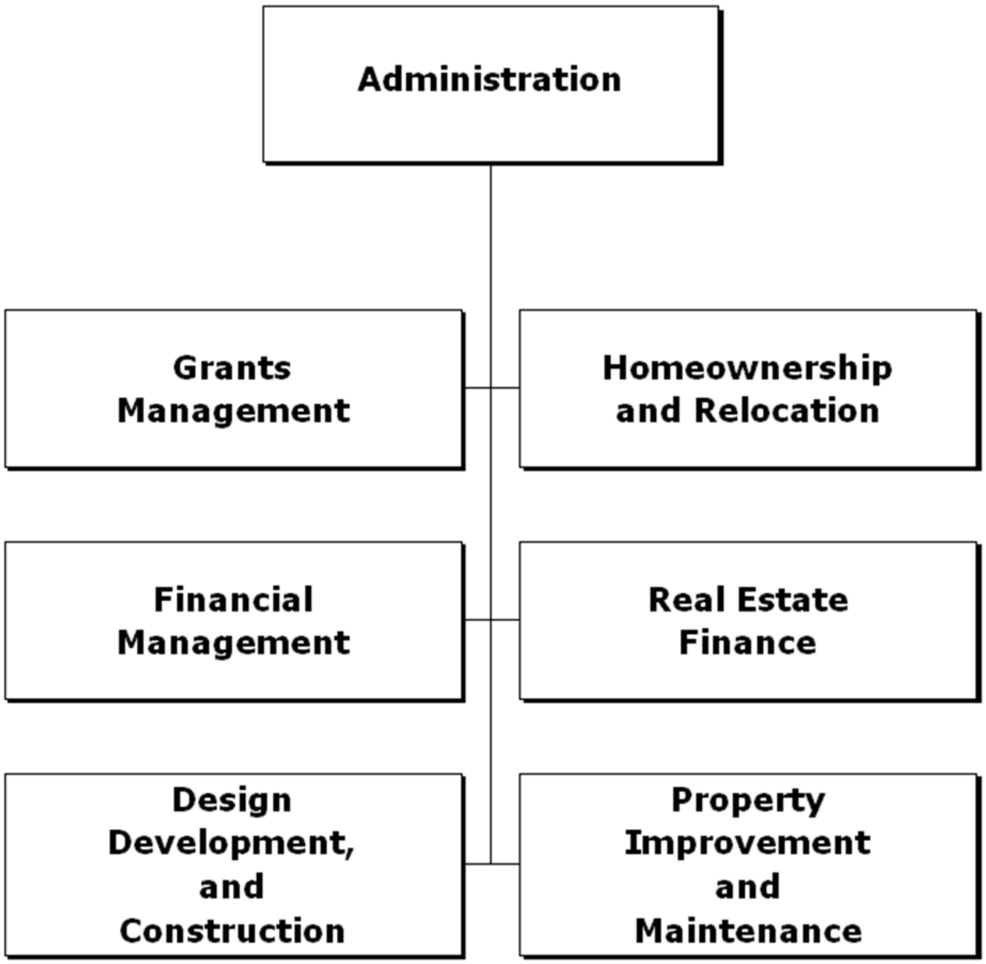
FUND STATEMENT

Fund 40360, Homeowner and Business Loan Programs

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,563,128	$3,263,353	$3,780,066	$3,263,353
Revenue:				
Program Income (MIDS)	$2,548,967	$2,156,160	$9,083,528	$2,059,020
County Rehabilitation Loan Repayments	26,683	231,541	1,484,374	128,580
Business Loan Program	589	44,242	801,054	0
Total Revenue	$2,576,239	$2,431,943	$11,368,956	$2,187,600
Total Available	$6,139,367	$5,695,296	$15,149,022	$5,450,953
Expenditures:				
Moderate Income Direct Sales Program (MIDS)	$2,228,614	$2,156,160	$8,766,282	$2,059,020
Rehabilitation Loans and Grants	80,181	231,541	2,185,943	128,580
Business Loan Program	50,506	44,242	933,444	42,485
Total Expenditures	$2,359,301	$2,431,943	$11,885,669	$2,230,085
Total Disbursements	$2,359,301	$2,431,943	$11,885,669	$2,230,085
Ending Balance[1]	$3,780,066	$3,263,353	$3,263,353	$3,220,868

[1] Projects are budgeted based on the total program costs and most programs span multiple years. Therefore, funding is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

Fund 50800
Community Development Block Grant



Mission

To conserve and upgrade low- and moderate-income neighborhoods through the provision of public facilities, home improvements, public services and economic development, and to stimulate the development and preservation of low- and moderate-income housing.

Focus

Fund 50800, Community Development Block Grant (CDBG), seeks to stimulate the development and preservation of low- and moderate-income housing and the provision of loans, public facilities, and improvements directed toward conserving and upgrading low- and moderate- income neighborhoods. It also supports the provision of special outreach and assistance services to low- and moderate-income households. Fairfax County receives an annual Community Development Block Grant through the U.S. Department of Housing and Urban Development (HUD). The use of these funds is subject to eligibility criteria established by Congress for the program and must meet one of three national objectives: (1) benefit to the low- and moderate-income population of the County; (2) elimination of slums and blight; and (3) meet urgent needs. Specific uses of each annual grant are outlined in the Consolidated Plan One-Year Action Plan. The Board of Supervisors has designated the Consolidated Community Funding Advisory Committee (CCFAC) as the citizen advisory group charged with overseeing the Consolidated Plan process. The Consolidated Plan also incorporates the recommendations of the Fairfax County

Redevelopment and Housing Authority (FCRHA) concerning the use of CDBG funds. The CCFAC forwards the Plan to the Board of Supervisors for a public hearing and adoption. The Plan is then forwarded to HUD for approval and final grant award.

Historically, CDBG funds have been used for:

- development and preservation of affordable housing;
- neighborhood improvements in communities designated as Conservation or Redevelopment Areas by the Board of Supervisors;
- programs providing needed services to the low- and moderate-income population;
- financial and technical assistance to homeowners for housing rehabilitation and repair;
- payments on loans used for affordable housing development; and
- costs to administer this grant and related programs.

FY 2015 Initiatives

Funding in the amount of $4,750,027, an increase of $335,803 or 7.6 percent over the FY 2014 Adopted Budget Plan amount of $4,414,224, is estimated for FY 2015 (Program Year 40). Any needed adjustments to the estimate will be made as part of the *FY 2014 Carryover Review* after the final HUD award is received. The following identifies some of the projected funding initiatives:

- A portion of the County's CDBG entitlement will be combined with County General Funds and the Community Services Block Grant into a Consolidated Community Funding Pool (CCFP), providing funds through a competitive process to non-profit organizations for human services and affordable housing development and preservation. The Working Advisory Group (WAG) discusses community needs and funding priorities to formulate funding recommendations to the Board of Supervisors. The WAG reviews the FCRHA Strategic Plan recommendations for funding to be included in the proposed Consolidated Plan One-Year Action Plan for FY 2015 prior to release for public comment. In FY 2015, it is initially projected that an amount of $1,825,950 will be available for the CCFP.

- An amount of $62,258 is projected for the Fair Housing Program implementation, including conducting and reporting on fair housing tests, filing fair housing complaints, training rental agents and housing counselors in the County's rental market, establishing and staffing the Fair Housing Task Force, and continuing to study and report on the County's fair housing needs.

- An amount of $283,569 is projected to support staff and operating costs for the Home Repair for the Elderly Program. This program provides minor home repairs to low-income elderly or disabled residents to enable these individuals to live in safe and sanitary housing.

- Funding of $954,694 is projected to be available for payments on Section 108 Loan Payments. These loans, approved by the Board of Supervisors and HUD, are designated for affordable housing preservation and development, the reconstruction of Washington Plaza, Strawbridge Square, Olley Glen and road and storm drainage improvements in five conservation areas: Baileys, Fairhaven, Gum Springs, James Lee and Jefferson Manor.

Fund 50800
Community Development Block Grant

- Also included in Fund 50800 is support for staff and operating costs to provide federally-mandated relocation and advisory services to individuals affected by federally funded County and FCRHA programs. In addition, funding is provided for staff support and operating costs for overall program management and planning for Community Development Block Grant and Section 108 Loan programs. This includes preparation of the annual HUD Consolidated Plan and other program reports, administration and monitoring of non-profit contracts, evaluation of program performance, and planning of the development of affordable housing in the County. In FY 2015, funding for these services is estimated to be $1,078,810 (Planning and Urban Design, General Administration and Housing Program Relocation projects).

- The Homeownership Assistance Program provides funding in the amount of $306,541 for the support of staff in the Relocation Services Branch, who provide support to the First-Time Homebuyer and Moderate Income Direct Sales programs. The main duties of these positions include application data entry, waiting list maintenance, application processing, conducting lotteries, annual occupancy certifications, and counseling applicants.

- Upon approval of the final HUD award in May 2014, it is anticipated that funding in the amount of $238,205 for Contingency Fund requirements would be available for allocation to rehabilitation, and/or senior and disabled housing, which will be outlined in the Consolidated Plan One-Year Action Plan for FY 2015.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
CDBG Projects	$7,359,261	$4,414,224	$9,306,211	$4,750,027
Total Expenditures	$7,359,261	$4,414,224	$9,306,211	$4,750,027
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	22 / 22	22 / 22	22 / 22	22 / 22

COMMUNITY / NEIGHBORHOOD IMPROVEMENT
2 HCD Division Directors
1 Housing Community Developer V
4 Housing Community Developers IV
2 Housing Community Developers III
1 Accountant III
1 Administrative Assistant V
2 Administrative Assistants IV
1 Senior Maintenance Supervisor
2 General Building Maintenance Workers I

HOMEOWNERSHIP PROGRAM
1 Housing Community Developer V
1 Housing Services Specialist IV
3 Housing Services Specialists II
1 Administrative Assistant IV

TOTAL POSITIONS
22 Grant Positions / 22.0 Grant FTE

Fund 50800
Community Development Block Grant

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$0**
  It should be noted that no funding is included for pay for a 1.29 percent market rate adjustment for employees in FY 2015, as the fund will absorb the impact within the existing HUD award authorization.

- **U.S. Department of Housing and Urban Development (HUD) Award** **$335,803**
  An increase of $335,803 is associated with the FY 2014 HUD award that was used to project expenditures for this fund in FY 2015.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Employee Compensation** **$0**
  It should be noted that no additional funding is included for the impact of the one-time compensation adjustment of $850 for merit employees paid in November 2013, as the fund will absorb the impact within the existing HUD award authorization.

- **Carryover Adjustments** **$4,891,988**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $4,891,988 due to carryover of $3,990,385 in unexpended project balances, appropriation of $565,800 in unanticipated program income received in FY 2013 and $335,803 due to amended U.S. Department of Housing and Urban Development (HUD) award approved by the Board of Supervisors on April 30, 2013.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 1/1.0 FTE Housing Community Developer V was transferred to Fund 50800 from Fund 81000, Fairfax County Redevelopment and Housing Authority General Operating, and 1/1.0 FTE Housing Community Developer IV position was transferred from Fund 50800 to Fund 81000. Funding adjustments, if necessary, will be included in a future quarterly review.

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

Fund 50800
Community Development Block Grant

FUND STATEMENT

Fund 50800, Community Development Block Grant

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$647,646	$0	$36,843	$0
Revenue:				
Community Development Block Grant (CDBG)	$5,928,327	$4,414,224	$9,269,369	$4,750,027
American Recovery and Reinvestment Act of 2009	254,331	0	0	0
CDBG Program Income	565,800	0	0	0
Total Revenue	$6,748,458	$4,414,224	$9,269,369	$4,750,027
Total Available	$7,396,104	$4,414,224	$9,306,212	$4,750,027
Expenditures:				
CDBG Projects	$7,359,261	$4,414,224	$9,306,212	$4,750,027
Total Expenditures	$7,359,261	$4,414,224	$9,306,212	$4,750,027
Total Disbursements	$7,359,261	$4,414,224	$9,306,212	$4,750,027
Ending Balance[1]	$36,843	$0	$0	$0

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

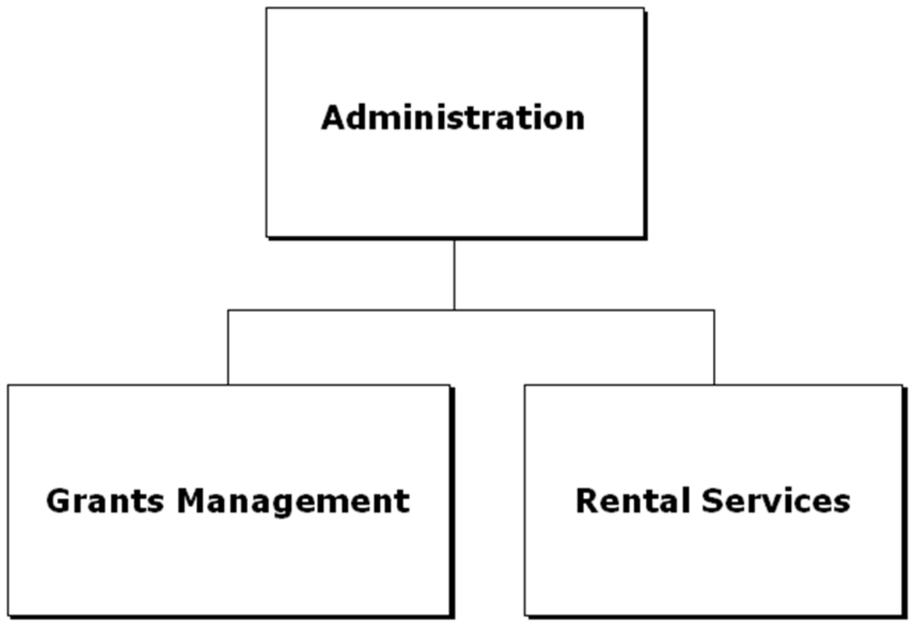
Fund 50800
Community Development Block Grant

FY 2015 Summary of Grant Funding

Fund 50800, Community Development Block Grant

Grant #	Description	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
1380020	Good Shepherd	$567,937.00	$804,576.00	$0
1380022	RPJ Transition	0.00	10,317.00	0
1380024	Fair Housing Program	69,111.23	84,149.91	62,258
1380026	Rehabilitation of FCRHA Properties	384,239.44	1,104,262.48	0
1380028	Mondloch House	884,261.92	189,310.77	0
1380030	Home Improvement Loan Program	130,556.16	109,901.07	0
1380035	Home Repair for the Elderly	149,810.71	393,934.34	283,569
1380036	Contingency Fund	0.00	7,794.00	238,205
1380039	Planning and Urban Design	241,323.08	566,773.11	273,903
1380040	General Administration	495,990.55	523,737.52	613,844
1380041	Lincolnia Center	0.00	156,209.30	0
1380042	Housing Program Relocation	350,670.25	303,408.59	191,063
1380043	Section 108 Loan Payments	1,108,259.24	1,233,247.34	954,694
1380044	West Ox	1,634.29	0.00	0
1380046	Homestretch	91,102.00	21,487.57	0
1380053	FACETS	18,648.00	4,706.00	0
1380055	Christian Relief Services	90,246.00	130,752.40	0
1380056	Ethiopian Development Council	40,850.00	0.00	0
1380057	Wesley/Coppermine	62,161.02	78,176.98	0
1380058	Bilingual Rehabilitation	117,711.00	104,785.87	0
1380060	Homeownership Assistance Program	283,969.80	527,223.93	306,541
1380061	Magnet Housing	0.00	29,999.84	0
1380062	Senior & Disabled Housing Development	773,462.52	544,269.81	0
1380069	Affordable Workforce Housing	1,875.00	68,807.63	0
1380070	North Hill	0.00	620,212.86	0
1380073	The Brain Foundation	156,855.00	547,080.00	0
1380074	Neighborhood Stabilization Program	270.00	0.00	0
1380076	Community Havens	0.00	240,892.00	0
1380077	New Hope Housing	83,104.00	91,976.00	0
1380078	Reston Interfaith	669,048.17	718,605.00	0
1380079	Adjusting Factors	0.00	50,371.00	1,825,950
1380081	Non-Profit Blueprint	560,195.26	24,212.85	0
1380089	Woodley Hills	25,968.89	15,031.11	0
Total		$7,359,260.53	$9,306,212.28	$4,750,027

Fund 50810
HOME Investment Partnership Grant



Mission
The goal of the HOME Investment Partnership Program (HOME) is to provide affordable housing through acquisition, rehabilitation, new construction and tenant-based rental assistance.

Focus
The HOME Program was established as part of the Cranston-Gonzalez National Affordable Housing Act of 1990. HOME funds are allocated on an annual basis to eligible participating jurisdictions based on a formula allocation system. The HOME Program requires a 25 percent local match from the participating jurisdiction. The local match can come from any Housing and Community Development project, regardless of funding source that is HOME eligible. Any expenditure beginning in October 1992 in qualifying projects can be considered as part of the required matching funds. In FY 2015, the County will have adequate matching funds from all eligible projects to satisfy the requirement. Therefore, no additional local funds will need to be allocated to meet this requirement.

Details for specific projects in Program Year 23 (FY 2015) will be approved by the Board of Supervisors (BOS) and submitted to the U.S. Department of Housing and Urban Development (HUD) as part of the Consolidated Plan One-Year Action Plan for FY 2015 in May 2014. After HUD and BOS approval, necessary project adjustments will be made.

Fund 50810
HOME Investment Partnership Grant

FY 2015 Initiatives

In FY 2015, funding of $1,417,514, an increase of $12,231 or 0.9 percent over the FY 2014 Adopted Budget Plan amount of $1,405,283, represents an estimated award from the U.S. Department of Housing and Urban Development. Any needed adjustments to the estimate will be made as part of the *FY 2014 Carryover Review* after the final HUD award is received. FY 2015 funding will support Community Housing Development Organizations and various other new and ongoing projects, including:

- A minimum 15 percent set-aside of $212,627 mandated under HOME regulations from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs), and a 10 percent set-aside of $141,751 for administrative expenses (which includes $24,427 for the Fair Housing program) as permitted under HOME regulations will support CHDOs and Fairfax County Redevelopment and Housing Authority (FCRHA) organizational capacity.

- Upon approval of the final HUD award in May 2014, it is anticipated that funding in the amount of $1,063,136 will be available for allocation to specific projects which was outlined in the Consolidated Plan One-Year Action Plan for FY 2015.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:[1]				
Housing Capital	$1,571,234	$440,134	$1,305,632	$1,063,136
Homeless/Special Needs	3,076,006	613,816	2,255,292	0
Community Housing Development Organizations	654,726	210,805	834,540	212,627
Administration	491,161	140,528	523,022	141,751
Total Expenditures	$5,793,127	$1,405,283	$4,918,486	$1,417,514
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	2 / 2	2 / 2	2 / 2	2 / 2

[1] Categories as required by the U.S. Department of Housing and Urban Development (HUD) for reporting purposes.

GRANTS MANAGEMENT

1 Housing Community Developer IV

1 Housing Services Specialist II

TOTAL POSITIONS

2 Grant Positions / 2.0 Grant FTE

Fund 50810
HOME Investment Partnership Grant

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$0**
  It should be noted that no funding is included for pay for a 1.29 percent market rate adjustment for employees in FY 2015, as the fund will absorb the impact within the existing HUD award authorization.

- **U.S. Department of Housing and Urban Development (HUD) Award** **$12,231**
  An increase of $12,231 is associated with the FY 2014 HUD award that was used to project expenditures for this fund in FY 2015.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Employee Compensation** **$0**
  It should be noted that no additional funding is included for the impact of the one-time compensation adjustment of $850 for merit employees paid in November 2013, as the fund will absorb the impact within existing HUD award authorization.

- **Carryover Adjustments** **$3,513,203**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $3,513,203 due to carryover of $2,966,973 in unexpended project balances, the appropriation of $533,999 in additional program income revenue received in FY 2013, and an increase of $12,231 due to the amended U.S. Department of Housing and Urban Development (HUD) award approved by the Board of Supervisors on April 30, 2013.

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

Fund 50810
HOME Investment Partnership Grant

FUND STATEMENT

Fund 50810, HOME Investment Partnership Grant

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	($180,304)	$0	$164,073	$0
Revenue:				
HOME Grant Funds[1]	$5,603,505	$1,405,283	$4,754,413	$1,417,514
HOME Program Income	533,999	0	0	0
Total Revenue	$6,137,504	$1,405,283	$4,754,413	$1,417,514
Total Available	$5,957,200	$1,405,283	$4,918,486	$1,417,514
Expenditures:				
HOME Projects[1]	$5,793,127	$1,405,283	$4,918,486	$1,417,514
Total Expenditures	$5,793,127	$1,405,283	$4,918,486	$1,417,514
Total Disbursements	$5,793,127	$1,405,283	$4,918,486	$1,417,514
Ending Balance[2]	$164,073	$0	$0	$0

[1] FY 2015 HOME funding projections include a planning factor of $1,417,514 for the following activities: $1,063,136 for HOME Development Costs; a set-aside of at least 15 percent, $212,627, mandated under HOME regulations, from the County's total HOME allocation for eligible Community Housing Development Organizations (CHDOs); and a 10 percent set-aside of $141,751 for administrative expenses as permitted under HOME regulations (including $24,427 for the Fair Housing Program).

[2] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

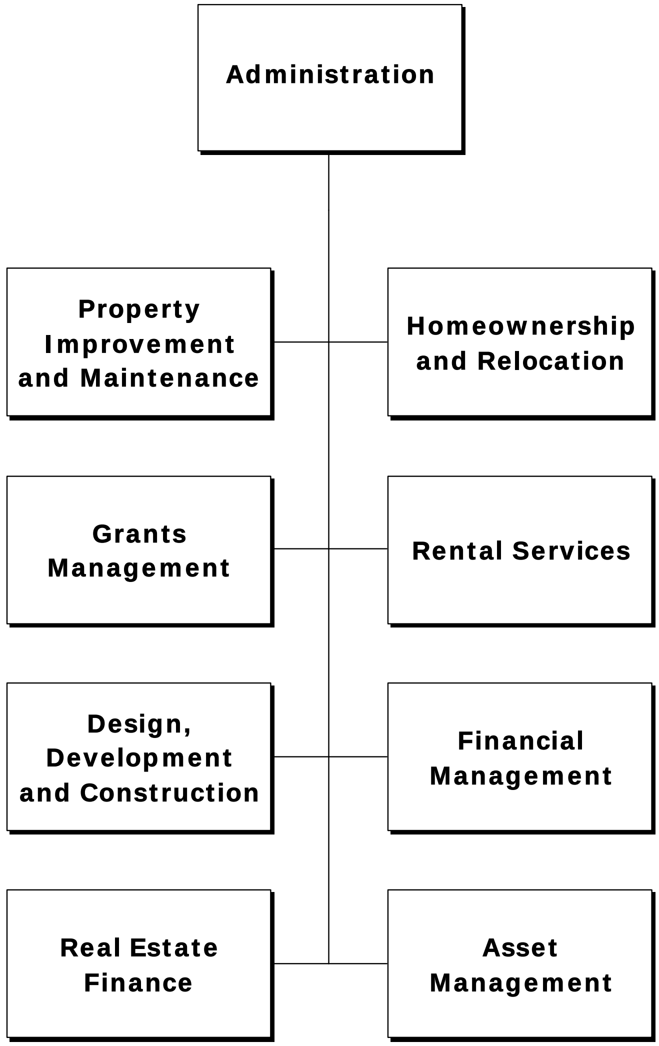
Fund 50810
HOME Investment Partnership Grant

FY 2015 Summary of Grant Funding

Fund 50810, HOME Investment Partnership Grant

Grant #	Description	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
1380025	Fair Housing Program	$69,865.68	$49,786.62	$24,427
1380027	Rehabilitation of FCRHA Properties	645,369.10	799,212.81	0
1380029	Mondloch House	925,864.81	506,418.94	0
1380048	Reston Interfaith	413,031.00	262,962.40	0
1380049	CHDO Undesignated	0.00	214,001.95	212,627
1380050	Tenant-Based Rental Assistance	245,491.94	1,254,023.58	0
1380051	Development Costs	0.00	0.00	1,063,136
1380052	Administration	421,295.02	473,235.36	117,324
1380065	Housing First	51,842.03	42,626.30	0
1380071	Partnership for Permanent Housing	44,623.00	0.00	0
1380082	Senior & Disabled Housing	1,079,574.95	958,641.95	0
1380083	Non-Profit Blueprint	1,335,161.00	0.00	0
1380084	TBRA Non-Elderly Disabled	91,235.00	0.00	0
1380085	TBRA Homeless Prevention	163,937.00	0.00	0
1380086	TBRA Progress Center	64,141.00	0.00	0
1380087	The Brain Foundation	232,080.00	77,191.00	0
1380088	NOVACO	9,615.00	280,385.00	0
Total		$5,793,126.53	$4,918,485.91	$1,417,514

Fund 81000
Fairfax County Redevelopment and Housing Authority General Operating



Mission

To preserve and increase opportunities for affordable housing in Fairfax County based on need, community priorities and the policy of the Board of Supervisors and the Fairfax County Redevelopment and Housing Authority (FCHRA). Driven by community vision, to lead efforts to revitalize older areas of Fairfax County, to spur private reinvestment, maximize existing infrastructure and public investment, reverse negative perceptions and create employment opportunities.

Focus

Fund 81000, FCRHA General Operating, includes all FCRHA revenues generated by financing fees earned from the issuance of bonds, monitoring and service fees charged to developers, management fees, investment income, project reimbursements, consultant fees and ground rents on land leased to developers. Revenue supports operating expenses for the administration of the private activity bonds, Home Improvement Loan Program (HILP) staff, and other administrative costs, which crosscut many or all of the housing programs.

Fund 81000
Fairfax County Redevelopment and Housing Authority General Operating

In FY 2015, revenue projections for this Fund are $2,949,184, a decrease of $68,377 or 2.3 percent from the FY 2014 Adopted Budget Plan amount. The decrease in revenue is primarily due to an anticipated decrease in developer fee income, partially offset by an increase in program income. Expenditures are $2,935,223, a decrease of $86,316 or 2.9 percent from the FY 2014 Adopted Budget Plan amount. This decrease is primarily due to savings for project-based budgeting requirements.

A portion of the staff costs associated with the HILP, FCRHA Partnership for Resident Opportunities, Growth, Resources and Economic Self-Sufficiency (PROGRESS) Center, Homeownership Programs, and FCRHA real estate development and financing activities are supported by the financing and development/management fees generated by these activities.

In FY 2011, HCD established the Bridging Affordability Program. It was conceived during the development of the Housing Blueprint, and is intended to provide local rental subsidies to individuals and families experiencing homelessness and households currently on Fairfax County's affordable housing waiting lists, including those managed by the FCRHA, the Fairfax-Falls Church Community Services Board, the Office to End and Prevent Homelessness and the homeless shelters. The program makes grants available to one or more of the County's non-profit partners per the Board's direction in the Housing Blueprint, and the Bridging Affordability Program is administered by HCD and funded by the operations revenue of the County-owned Wedgewood property. While the revenue and loans made for this program are recorded in Fund 30300, The Penny for Affordable Housing, a portion of the budget is used to fund two merit positions (in Fund 81000) that support this program by providing program compliance, inspecting units and administering the contracts with non-profit partners.

The FCRHA will continue to make tax-exempt financing available and earn related financing fees. The financing will be used for the agency's own development as well as for the construction or preservation of qualified multi-family housing owned by other developers. However, because many types of projects must compete for an allocation of tax-exempt bond authority from the limited pool of such authority available in the Commonwealth of Virginia, the number of FCRHA tax-exempt bond issues in any year is limited and will vary significantly from year to year. Under this financing mechanism, a percentage of the units in a housing development must meet lower income occupancy requirements. Since 1986, there have been two alternate standards for meeting these requirements. Either 20 percent of the units must be occupied by households with incomes at 50 percent or less of the Washington D.C./Baltimore Metropolitan Statistical Area (MSA) median income (adjusted for household size), or 40 percent of the units must be occupied by households with 60 percent or less of the MSA median income. In addition, the FCRHA will continue to monitor existing tax-exempt financed multi-family housing projects to assure continuing developer compliance with program guidelines.

Fund 81000
Fairfax County Redevelopment and Housing Authority General Operating

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,779,405	$2,308,118	$2,331,909	$2,166,766
Operating Expenses	722,346	713,421	777,932	768,457
Capital Equipment	0	0	0	0
Total Expenditures	$2,501,751	$3,021,539	$3,109,841	$2,935,223
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	25 / 25	26 / 26	26 / 26	26 / 26

ORGANIZATIONAL MANAGEMENT & DEVELOPMENT
1 Housing/Community Developer V
1 Housing/Community Developer IV
1 Financial Specialist IV
1 Financial Specialist III
1 Accountant III
1 Accountant II
1 Information Officer II
1 GIS Analyst II
1 Administrative Assistant V
2 Administrative Assistants IV
2 Administrative Assistants III
2 Administrative Assistants II

RENTAL HOUSING PROPERTY MANAGEMENT
2 Housing Services Specialists IV
1 Housing/Community Developer III

HOMEOWNERSHIP PROGRAM
1 HCD Division Director
1 Housing/Community Developer V
2 Housing/Community Developers III
1 Housing/Community Developer II

AFFORDABLE HOUSING FINANCE
1 Housing/Community Developer IV
1 Housing Services Specialist IV

GRANTS MANAGEMENT
1 Housing/Community Developer IV

TOTAL POSITIONS
26 Positions / 26.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$24,705**
  An increase of $24,705 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Other Post-Employment Benefits** **($13,961)**
  A decrease of $13,961 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Project-Based Budgeting Adjustments and Operating Requirements** **($97,060)**
  A decrease of $97,060 is associated with a reduction of $152,096 in Personnel Services primarily due to salary and fringe benefit adjustments due to project-based budgeting requirements based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems, offset by an increase in Operating Expenses of $55,036 based on prior year's actual costs adjusted for one-time expenses.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$88,302**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $88,302, including $23,791 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, and encumbered carryover funding of $64,511 which is primarily associated with computer equipment, computer services and contractual requirements.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 3/3.0 FTE positions were transferred to Fund 81000 including 1/1.0 FTE Housing Community Developer IV from Fund 50800, Community Development Block Grant (CDBG), 1/1.0 FTE Housing Services Specialist IV from Fund 81100, Fairfax County Rental Program and 1/1.0 FTE Administrative Assistant III from Fund 81510, Housing Choice Voucher Program, and 3/3.0 FTE positions were transferred from Fund 81000 to other funds including 1/1.0 FTE Housing Community Developer V to Fund 50800, 1/1.0 FTE Housing Services Specialist III to Fund 81510 and 1/1.0 FTE Assistant Facilities Support Supervisor to Fund 81100. Funding adjustments, if necessary, will be included in a future quarterly review.

Fund 81000
Fairfax County Redevelopment and Housing Authority General Operating

FUND STATEMENT

Fund 81000, FCRHA General Operating

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$13,493,842	$13,369,314	$14,153,932	$14,085,443
Revenue:				
Investment Income	$44,061	$31,566	$31,566	$37,272
Monitoring/Developer Fees[1]	575,825	577,635	601,426	453,685
Rental Income	83,122	79,198	79,198	79,198
Program Income[2]	2,133,425	2,017,133	2,017,133	2,094,990
Other Income[3]	325,408	312,029	312,029	284,039
Total Revenue	$3,161,841	$3,017,561	$3,041,352	$2,949,184
Total Available	$16,655,683	$16,386,875	$17,195,284	$17,034,627
Expenditures:				
Personnel Services[4]	$1,779,405	$2,308,118	$2,331,909	$2,166,766
Operating Expenses[5]	722,346	713,421	777,932	768,457
Total Expenditures	$2,501,751	$3,021,539	$3,109,841	$2,935,223
Total Disbursements	$2,501,751	$3,021,539	$3,109,841	$2,935,223
Ending Balance[6]	$14,153,932	$13,365,336	$14,085,443	$14,099,404
Debt Service Reserve on One University Plaza	$1,754,520	$1,524,135	$1,524,135	$1,272,890
Cash with Fiscal Agent	7,290,154	7,506,315	7,506,315	7,565,810
Unreserved Ending Balance	$5,109,258	$4,334,886	$5,054,993	$5,260,704

[1] The FY 2015 decrease from the FY 2014 Adopted Budget Plan is primarily due to an anticipated decline in developer fees income associated with economic and financial conditions.

[2] The FY 2015 increase over the FY 2014 Adopted Budget Plan is primarily associated with additional management fees earned from various properties including Crescent Apartments, Wedgewood Apartments, Stonegate Apartments and Fairfax County Rental Program properties.

[3] The FY 2015 decrease from the FY 2014 Adopted Budget Plan is primarily due to the reduction in debt service reimbursement anticipated for the FCRHA Office Building.

[4] The FY 2015 decrease from the FY 2014 Adopted Budget Plan is based on adjustments associated with agencywide restructuring and realignment.

[5] The FY 2015 increase over the FY 2014 Adopted Budget Plan is primarily based on prior year's actual costs for maintenance and repair expenses and to reimburse the Housing Internal Service Fund for spread costs.

[6] Ending balances fluctuate due to adjustments in revenues and expenditures, as well as the carryover of balances each year.

Fund 81020
FCRHA Non-County Appropriated
Rehabilitation Loan Program

Mission

To enhance the quality and economic life of existing housing in the County through the provision of affordable loans for housing improvement and rehabilitation to qualifying low-income homeowners or homeowners living in areas targeted for improvement.

Focus

Fund 81020, FCRHA Non-County Appropriated Rehabilitation Loan Program, provides the Fairfax County Redevelopment and Housing Authority (FCRHA) additional options for funding the Home Improvement Loan Program (HILP). The purpose of the Home Improvement Loan Program has been to provide financial and technical assistance to low- and moderate-income homeowners for the rehabilitation of their property. The program preserved the affordable housing stock in the County and upgraded neighborhoods through individual home improvements. The HILP Program has been significantly down-sized with the loss of staff to budget cuts and an FCRHA decision to limit the program to emergencies and special projects. The agency continues to monitor and collect outstanding loans.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Operating Expenses	$0	$1,000	$1,000	$1,000
Total Expenditures	$0	$1,000	$1,000	$1,000

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- FY 2015 funding remains at the same level as the FY 2014 Adopted Budget Plan.

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Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- There have been no revisions to this fund since the approval of the FY 2014 Adopted Budget Plan.

Fund 81020
FCRHA Non-County Appropriated Rehabilitation Loan Program

FUND STATEMENT

Fund 81020, Non-County Appropriated Rehabilitation Loan Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$234,171	$235,371	$234,865	$235,865
Revenue:				
Homeowners Contributions	$0	$1,000	$1,000	$1,000
Other (Pooled Interest, etc.)	694	1,000	1,000	815
Total Revenue	$694	$1,000	$1,000	$815
Total Available	$234,865	$236,371	$235,865	$236,680
Expenditures:				
Homeowners Contributions	$0	$1,000	$1,000	$1,000
Total Expenditures	$0	$1,000	$1,000	$1,000
Total Disbursements	$0	$1,000	$1,000	$1,000
Ending Balance	$234,865	$235,371	$234,865	$235,680

Fund 81030
FCRHA Revolving Development

Focus

Fund 81030, Fairfax County Redevelopment and Housing Authority (FCRHA) Revolving Development provides initial funds in the form of advances for projects for which federal, state, or private financing is later available. Initial project costs, such as development support for new site investigations for proposed projects, architectural and engineering plans, studies and fees, are advanced from this fund and are later included in permanent financing plans for repayment to this fund. This funding mechanism ensures that sufficient funding is available to provide adequate plans and proposals for individual projects prior to obtaining construction and permanent project financing.

No funding for advances is required for Fund 81030, FCRHA Revolving Development in FY 2015. As projects are identified and approved by the FCRHA that require Revolving Development funds, adjustments will be made through allocations during the year. Repayment of previously advanced loans totaling $5,000 is anticipated in FY 2015.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$863,237**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $863,237 associated with the carryover of unexpended project balances.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 81030
FCRHA Revolving Development

FUND STATEMENT

Fund 81030, FCRHA Revolving Development

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$5,037,426	$4,150,774	$5,018,537	$4,180,008
Revenue:				
Investment Income	$14,919	$18,385	$18,385	$18,385
Repayment of Advances	15,000	6,323	6,323	5,000
Total Revenue	$29,919	$24,708	$24,708	$23,385
Total Available	$5,067,345	$4,175,482	$5,043,245	$4,203,393
Expenditures:				
Advances	$48,808	$0	$863,237	$0
Total Expenditures	$48,808	$0	$863,237	$0
Total Disbursements	$48,808	$0	$863,237	$0
Ending Balance[1]	$5,018,537	$4,175,482	$4,180,008	$4,203,393

[1] Ending balances fluctuate due to increases and decreases in investment income and the repayment of advances.

Fund 81030
FCRHA Revolving Development

FY 2015 Summary of Capital Projects

Fund 81030, FCRHA Revolving Development

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2H38-119-000	Lincolnia		$48,808.20	$507,703.34	$0
2H38-121-000	Castellani Meadows		0.00	4,122.59	0
2H38-123-000	Affordable/Workforce Housing		0.00	50,000.00	0
2H38-124-000	Crescent Redevelopment Project		0.00	300,000.00	0
2H38-126-000	Ox Road		0.00	1,411.36	0
Total		$0	$48,808.20	$863,237.29	$0

Fund 81050
FCRHA Private Financing

Focus

Fund 81050, FCRHA Private Financing, was established to budget and report costs for capital projects which are supported in full or in part by funds borrowed by the Fairfax County Redevelopment and Housing Authority (FCRHA) through the FCRHA sale of notes or bonds, or through equity financing received through the sale of federal low-income housing tax credits. Housing development and improvement projects may be financed with funds borrowed from private lenders, the Virginia Housing Development Authority, or the federal government. At times, the FCRHA has invested in short-term notes of the County to provide an interim source of financing until permanent financing from one of these sources can be secured. Fund 81050, FCHRA Private Financing, permits accounting for the receipt of funds from the lender and disbursements made by the FCRHA so that the total cost of a project can be maintained in the County's financial system and can be reflected on the FCRHA balance sheet.

An amount of $25,775 is included in FY 2015 for payment of debt service on a Section 108 Loan (Loan 5) paid by this fund. Debt service payments, in the amount of $17,775, are budgeted in Fund 50800, Community Development Block Grant (CDBG), and are received as revenue in Fund 81050. The expenditures are made from Fund 81050 to accommodate accounting requirements. The remaining debt service of $8,000 will be paid from a scheduled repayment on Loan 5A (partial payment).

In FY 2015, necessary adjustments will be made to Fund 81050 to track revenue and disbursements, as new projects and additional plans that require private financing are developed and approved by the FCRHA and the Board of Supervisors.

Changes to <u>FY 2014 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the <u>FY 2014 Adopted Budget Plan</u>. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$2,193,707**

As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $2,193,707 due to the carryover of unexpended project balances of $2,266,150, the reprogramming of $7,506 in unanticipated investment earnings received in FY 2013, offset by a decrease of $79,949 due to project realignments and close-outs.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 81050
FCRHA Private Financing

FUND STATEMENT

Fund 81050, FCRHA Private Financing

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$6,724,590	$4,076,050	$6,335,943	$4,022,361
Revenue:				
Section 108 Debt Service	$12,680	$116,245	$116,245	$25,775
Investment Income	7,506	0	0	0
Total Revenue	$20,186	$116,245	$116,245	$25,775
Total Available	$6,744,776	$4,192,295	$6,452,188	$4,048,136
Expenditures:				
Capital Projects	$408,833	$236,120	$2,429,827	$25,775
Total Expenditures	$408,833	$236,120	$2,429,827	$25,775
Total Disbursements	$408,833	$236,120	$2,429,827	$25,775
Ending Balance[1]	$6,335,943	$3,956,175	$4,022,361	$4,022,361

[1] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 81050
FCRHA Private Financing

FY 2015 Summary of Capital Projects

Fund 81050, FCRHA Private Financing

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2H38-127-000	Undesignated Projects		$11,180.52	$2,193,707.04	$0
2H38-168-000	Section 108 Loan Payments (24300)		26,352.92	26,168.08	25,775
2H38-169-000	Section 108 Loan Payments (24800)		250,298.42	92,174.00	0
2H38-170-000	Section 108 Loan Payments (24900)		121,001.09	117,778.00	0
Total		$0	$408,832.95	$2,429,827.12	$25,775

Fund 81060
FCRHA Internal Service Fund

Focus

Fund 81060, Fairfax County Redevelopment and Housing Authority (FCRHA) Internal Service Fund, was established in FY 1998 to charge for goods and services that are shared among several housing funds. These costs include items such as office supplies, telephones, postage, copying and audits, which have been budgeted in and expensed from one of the FCRHA's funds, and then allocated out to other funds proportionate to their share of the costs. It also includes costs associated with the maintenance and operation of FCRHA housing developments such as service contracts for extermination, custodial work, elevator maintenance and grounds maintenance. The fund allows one purchasing document to be established for each vendor, as opposed to multiple purchase orders in various funds. Reimbursed charges incurred on behalf of other Department of Housing and Community Development funds are recorded as revenue.

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Program Adjustments** **$1,042,777**
  An increase of $1,042,777 or 33.8 percent over the FY 2014 Adopted Budget Plan of $3,086,392 is primarily attributable to the transfer of vehicle services internal billings from other housing funds to Fund 81060, FCRHA Internal Service Fund to better manage the agency's cost distribution, and adjustments to the operating expense budget based on prior year actuals.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$168,068**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved encumbered carryover funding of $168,068, primarily associated with maintenance services, building materials and supplies, telecommunication related expenses and utilities.

Fund 81060
FCRHA Internal Service Fund

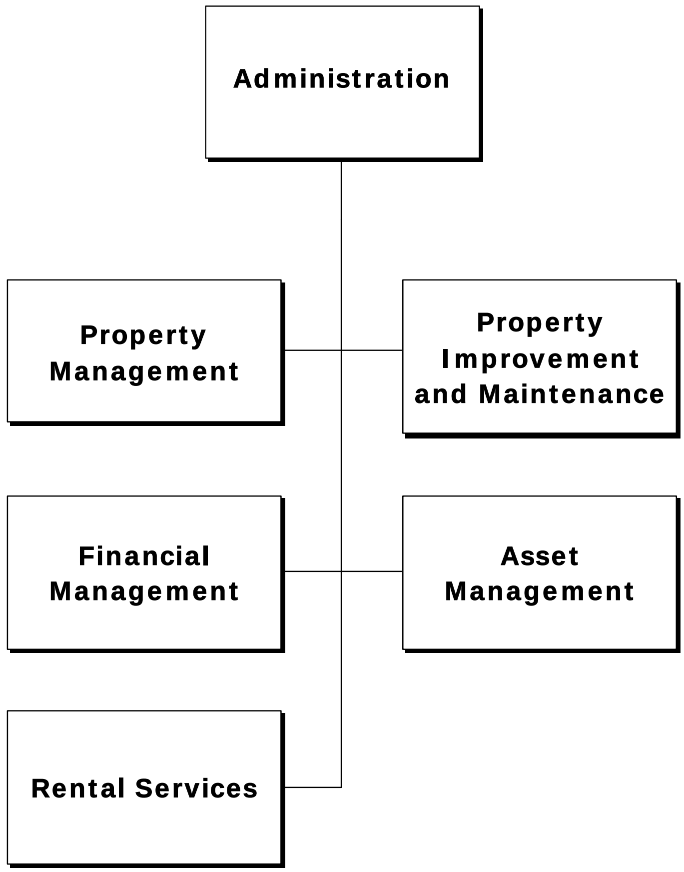
FUND STATEMENT

Fund 81060, FCRHA Internal Service Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	($1,130)	$0	($778)	$0
Revenue:				
Reimbursement from Other Funds	$3,633,948	$3,086,392	$3,255,238	$4,129,169
Total Revenue	$3,633,948	$3,086,392	$3,255,238	$4,129,169
Total Available	$3,632,818	$3,086,392	$3,254,460	$4,129,169
Expenditures:				
Operating Expenses	$3,633,596	$3,086,392	$3,254,460	$4,129,169
Total Expenditures	$3,633,596	$3,086,392	$3,254,460	$4,129,169
Total Disbursements	$3,633,596	$3,086,392	$3,254,460	$4,129,169
Ending Balance[1]	($778)	$0	$0	$0

[1] The Ending Balance is reserved for inventory and represents goods to be sold. The FY 2013 negative balance is associated with the audit adjustment for prepaid inventory items and is offset by the FY 2014 decrease in expenditures resulting in the FY 2014 Ending Balance of $0.

Fund 81100
Fairfax County Rental Program



Mission

To manage affordable rental housing acquired by the Fairfax County Redevelopment and Housing Authority (FCRHA) and to maintain and preserve the units for long term rental availability.

Focus

Fund 81100, Fairfax County Rental Program is a local rental-housing program developed and managed by the Department of Housing and Community Development (HCD) for the Fairfax County Redevelopment and Housing Authority (FCRHA). Fairfax County Rental Program (FCRP) is designed to provide affordable rental housing in the County for low- and moderate-income families. The FCRP includes projects developed by the FCRHA and other privately developed or rehabilitated housing units acquired by the FCRHA or Fairfax County. In FY 2015, a total of 1,423 multifamily, senior independent, specialized units and beds in FCRHA-owned group homes will receive operating support under Fund 81100.

The operation of this program is primarily supported by tenant rents. In FY 2015, the County's General Fund is being charged directly for payments in support of condominium fees in the amount of $253,104. In addition, debt service contributions are received from Fund 40330, Elderly Housing Programs, to provide support for the debt service costs of Little River Glen, an elderly housing development owned by the FCRHA. Accounting procedures require that the debt service for this project be paid out of Fund 81100, Fairfax County Rental Program, although the operating costs are reflected in Fund 40330, Elderly Housing Programs.

In addition, HCD staff administers contracts between the FCRHA and private firms hired to manage Hopkins Glen, Crescent Apartments and Wedgewood Apartments.

The following charts summarize the total number of units in the Rental Program and Group Homes in FY 2015 and the projected operating costs associated with the units:

Project Name	Units	2015 Cost	District
Chatham Town	10	$109,759	Braddock
Charleston Square	1	11,146	Springfield
Little River Square[1]	45	0	Braddock
McLean Hills	25	305,307	Providence
Springfield Green	14	181,436	Lee
Colchester Towne	24	267,525	Lee
Penderbrook	48	647,816	Providence
Island Creek	8	89,175	Lee
Cedar Lakes	3	33,441	Sully
Westbriar	1	11,146	Providence
Faircrest	6	84,099	Sully
Westcott Ridge	10	143,179	Springfield
Laurel Hill	6	103,518	Mt. Vernon
Willow Oaks	7	115,812	Sully
Saintsbury Plaza[2]	6	66,919	Providence
ParcReston	23	256,559	Hunter Mill
Holly Acres	2	33,609	Lee
Legato Corner Condominiums	13	144,909	Springfield
East Market	4	65,578	Springfield
Madison Ridge	10	111,469	Sully
Lorton Valley	2	22,295	Mt. Vernon
Fair Oaks Landing	3	55,730	Springfield
Bryson at Woodland Park	4	68,784	Hunter Mill
Northampton	4	83,554	Lee
Halstead	4	64,762	Providence
Stockwell Manor	3	53,597	Dranesville
Glenwood Mews	9	100,323	Lee
Coan Pond (Working Singles Housing Program)	19	100,988	Providence
FCRHA Operating[3]	NA	70,109	N/A
Fairfax Ridge Condo	1	11,146	Springfield
Stonegate at Faircrest	1	11,146	Springfield
Woodley Homes Estates	115	388,202	Mt. Vernon
Hopkins Glen[1]	91	0	Providence
Crescent Apartments[1]	180	0	Hunter Mill
Wedgewood Apartments[1]	672	0	Braddock
Mondloch I Shelter/Creighton Square (Debt Service and Operating Expenses)	NA	1,176	Lee
Little River Glen (Debt Service)	NA	521,587	Braddock
Units Managed Under Fund 81100 Subtotal FCRP Operating	**1,374**	**$4,335,801**	

[1] The units at Little River Square, Hopkins Glen, Crescent Apartments and Wedgewood Apartments are part of the FCRP Program. The properties are managed and maintained by private contractors. All funding for these units will be budgeted and reported by the property management firm and reported to the department on a regular basis. It should also be noted that a variety of other FCRP multifamily and senior independent units are owned by FCRHA-controlled partnerships and are either privately managed by third-party entities or are managed directly by the FCRHA under Fund 81200, Housing Partnerships.

[2] The six units at Saintsbury Plaza are age restricted and managed as senior properties. Senior independent properties, other than Saintsbury Plaza, that are directly managed by the FCRHA are supported under Fund 40330, Elderly Housing Programs.

[3] FCRHA operating project tracks occupancy cost allocation to the FCRP.

The Group Homes program is summarized in the following table including the number of beds and the level of FY 2015 funding:

Project Name	Beds/Units	FY 2015 Cost
Minerva Fisher Group Home	12	**$108,306**
Rolling Road Group Home	5	**18,238**
First Stop Group Home (Sojourn House)	8	**65,655**
Mount Vernon Group Home	8	**14,316**
Leland Group Home	8	**70,930**
Patrick Street Group Home	8	**30,339**
Subtotal Group Homes	**49**	**$307,784**
Total Beds/Fund Expenditures	**1,423**	**$4,643,585**
Less: Debt Service	**NA**	**($521,587)**
Total Program Operations	**1,423**	**$4,121,998**

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,999,310	$2,037,318	$2,020,703	$2,028,388
Operating Expenses	2,865,079	2,865,201	2,953,095	2,615,197
Capital Equipment	0	0	0	0
Total Expenditures	$4,864,389	$4,902,519	$4,973,798	$4,643,585
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	23 / 23	23 / 23	23 / 23

RENTAL HOUSING PROPERTY MANAGEMENT

1 Chief Accounting Fiscal Officer
1 Hsg. Community Developer V
1 Hsg. Community Developer II
1 Housing Svcs. Specialist IV
2 Housing Svcs. Specialists II
1 Housing Svcs. Specialist I
1 Asst. Supervisor Facilities Support
1 Housing Manager
1 Chief Building. Maint. Section
1 Electrician II
1 Plumber II
1 Engineering Technician II
2 Human Services Assistants
1 Material Management Specialist III
3 General Building Maintenance Workers II
2 General Building Maintenance Workers I
1 Administrative Assistant V
1 Administrative Assistant IV

TOTAL POSITIONS
23 Positions / 23.0 FTE

Fund 81100
Fairfax County Rental Program

FY 2015 Funding Adjustments

The following funding adjustments from the *__FY 2014 Adopted Budget Plan__* *are necessary to support the FY 2015 program.*

- **Employee Compensation** **$0**
  It should be noted that funding for a 1.29 percent market rate adjustment for employees in FY 2015 will be absorbed within the existing Personnel Services appropriation.

- **Other Post-Employment Benefits** **($8,930)**
  A decrease of $8,930 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the <u>FY 2015 Advertised Budget Plan</u>.

- **Project-Based Budgeting Adjustments and Operating Requirements** **($250,004)**
  A net decrease of $250,004 for project-based budgeting adjustments and operating requirements is based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems primarily associated with anticipated reductions for professional contracts, debt service requirements due to accelerated mortgage loan payments and decreases in condominium fees.

Changes to <u>FY 2014 Adopted Budget Plan</u>

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the *__FY 2014 Adopted Budget Plan__*. *Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:*

- **Carryover Adjustments** **$71,279**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $71,279 including $21,046 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and encumbered carryover of $50,233 associated with building repairs and maintenance and other operating requirements.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 3/3.0 FTE positions were transferred to Fund 81100 including 1/1.0 FTE Housing Services Specialist I from Fund 81200, Housing Partnerships, 1/1.0 FTE Human Services Assistant from Fund 81510, Housing Choice Voucher Program, and 1/1.0 FTE Assistant Facilities Support Supervisor from Fund 81000, Fairfax County Redevelopment and Housing Authority General Operating and 3/3.0 FTE positions were transferred from Fund 81100 to other funds including 1/1.0 FTE Housing Services Specialist IV to Fund 81000, 1/1.0 FTE Housing Services Specialist II to Fund 81200 and 1/1.0 FTE Administrative Assistant III to Fund 81510. Funding adjustments, if necessary, will be included in a future quarterly review.

Fund 81100
Fairfax County Rental Program

FUND STATEMENT

Fund 81100, Fairfax County Rental Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$6,556,219	$6,492,207	$6,333,919	$6,166,184
Revenue:				
Dwelling Rents[1]	$3,654,397	$3,979,865	$3,979,865	$3,802,036
Investment Income	123,659	77,603	77,603	123,659
Other Income	199,214	239,776	239,776	239,776
Intergovernmental Income[2]	156,000	0	0	0
Debt Service Contribution (Little River Glen)	508,819	508,819	508,819	508,819
Total Revenue	$4,642,089	$4,806,063	$4,806,063	$4,674,290
Total Available	$11,198,308	$11,298,270	$11,139,982	$10,840,474
Expenditures:				
Personnel Services	$1,999,310	$2,037,318	$2,020,703	$2,028,388
Operating Expenses[3]	2,865,079	2,865,201	2,953,095	2,615,197
Total Expenditures	$4,864,389	$4,902,519	$4,973,798	$4,643,585
Total Disbursements	$4,864,389	$4,902,519	$4,973,798	$4,643,585
Ending Balance[4]	$6,333,919	$6,395,751	$6,166,184	$6,196,889
Replacement Reserve	$5,750,232	$5,812,064	$5,582,497	$5,613,202
Cash with Fiscal Agent	583,687	583,687	583,687	583,687
Unreserved Ending Balance	$0	$0	$0	$0

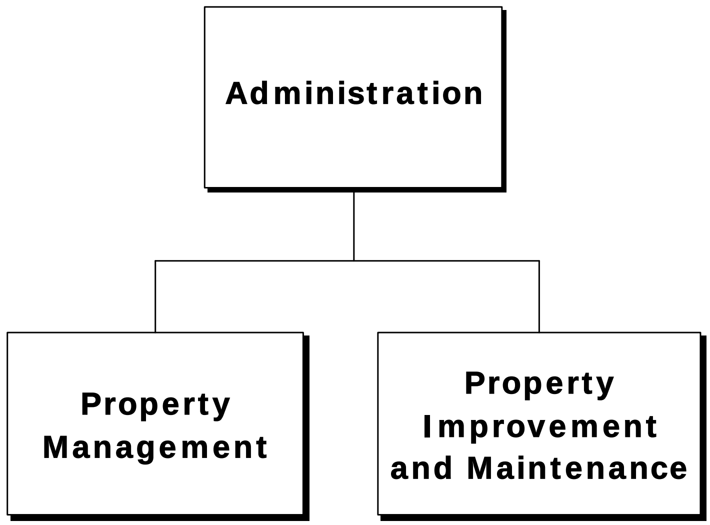
[1] FY 2015 rental revenues are estimated to decrease from the FY 2014 Adopted Budget Plan based on FY 2013 actual revenues adjusted for rent increases of 2 percent in FY 2014 and FY 2015.

[2] The FY 2013 actual amount of $156,000 reflects a one-time revenue reimbursement from the Virginia Housing and Development Authority for capital expenses at the Penderbrook property.

[3] FY 2015 expenses are estimated to decrease from the FY 2014 Adopted Budget Plan primarily associated with reductions in professional and consulting services, accelerated mortgage loan payments and a decrease in condominium fees.

[4] Ending balances fluctuate due to adjustments in revenues and expenditures, as well as the carryover of balances each fiscal year.

Fund 81200
Housing Partnerships



Mission

To provide affordable rental housing through partnerships between the Fairfax County Redevelopment and Housing Authority (FCRHA) and private investors.

Focus

Fund 81200, Housing Partnerships, was created in FY 2002 to allow the FCRHA to efficiently track partnership properties in the Federal Low Income Housing Tax Credit program, which promotes private investment in affordable housing through partnerships with nonprofit entities such as the FCRHA. The Housing Partnerships fund supports a portion of the operating expenses for local rental-housing programs that are owned by limited partnerships of which the FCRHA is the managing general partner. In FY 2015, the FCRHA will directly manage five partnership properties: Castellani Meadows, The Green, Tavenner Lane, Murraygate Village and Olley Glen. Some costs of the operation of these five properties are tracked through the County's financial system; however, a separate FCRHA software system, Yardi, is required to maintain partnership accounts and meet partnership calendar year reporting schedules. The operation of these developments is primarily supported by tenant rents with a County contribution for real estate taxes. The revenue collected from rents and property excess income is also monitored by Yardi and utilized by the partnerships to reimburse the FCRHA for expenses incurred to support salaries, maintenance and other operating expenses as identified in Fund 81200.

Six other partnership properties receive a County contribution for real estate taxes, but are managed by a private management company and are not reported in the County's financial system. These other partnership properties include: Herndon Harbor House I & II, Gum Springs Glen, Morris Glen, Stonegate, and Cedar Ridge.

Fund 81200
Housing Partnerships

The following chart summarizes the total number of units in the FCRHA managed portion of the Partnership Program in FY 2015 and the projected operating costs associated with the units:

	Units	FY 2015 Cost	District
Castellani Meadows	24	$193,806	Sully
The Green[1]	24	542,257	Providence, Hunter Mill, and Sully
Tavenner Lane[2]	12	149,542	Lee
Murraygate Village	199	977,586	Lee
Olley Glen	90	431,015	Braddock
Total Partnership Program	**349**	**$2,294,206**	

[1] An additional 50 units counted as part of The Green Partnership property are part of the federally assisted Public Housing program and are reflected in Fund 81520, Public Housing Projects Under Management. However, operating expenses for all 74 units are included in Fund 81200 since they are all owned by a limited partnership.

[2] An additional 12 units at Tavenner Lane are part of the federally assisted Public Housing program and are reflected in Fund 81520, Public Housing Projects Under Management. However, operating expenses for all 24 units are included in Fund 81200 since they are all owned by a limited partnership.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$838,214	$746,374	$754,609	$1,074,638
Operating Expenses	1,016,511	1,033,304	1,645,900	1,219,568
Capital Equipment	0	0	0	0
Total Expenditures	$1,854,725	$1,779,678	$2,400,509	$2,294,206
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	9 / 9	9 / 9	9 / 9	9 / 9

RENTAL HOUSING PROPERTY MANAGEMENT

1 HCD Division Director
2 Housing Services Specialists II
1 Plumber I
1 HVAC II
2 General Building Maintenance Workers II
1 Administrative Assistant III
1 Administrative Assistant II

TOTAL POSITIONS
9 Positions / 9.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$11,828**
  An increase of $11,828 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Other Post-Employment Benefits** **($5,895)**
  A decrease of $5,895 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Project-Based Budgeting Adjustments and Operating Requirements** **$508,595**
  A net increase of $508,595 includes an additional $322,331 for Personnel Services associated with salary and fringe benefit adjustments and other necessary program adjustments to support project-based budgeting based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems. The agency is undergoing a significant reorganizational change to properly align positions with duties and responsibilities and is spreading costs to correlate with these adjustments, as well as Operating Expenses increases of $186,264 primarily associated with project-based contractual services and repair and maintenance requirements.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$120,831**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $120,831 including $8,235 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and encumbered funding of $112,596 for grounds maintenance, custodial work, repair and maintenance and physical need assessments performed by a private consultant.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 1/1.0 FTE Housing Services Specialist II was transferred to Fund 81200 from Fund 81100, Fairfax County Rental Program and 1/1.0 FTE Housing Services Specialist I was transferred from Fund 81200 to Fund 81100. Funding adjustments, if necessary, will be included in a future quarterly review.

- **Out-of Cycle Adjustments** **$500,000**
  Subsequent to the *FY 2013 Carryover Review*, an allocation provided $500,000 in operating expenses for the rehabilitation of the Murraygate property. Revenues were increased by a comparable amount to reimburse the property for expenses incurred for the rehabilitation.

Fund 81200
Housing Partnerships

FUND STATEMENT

Fund 81200, Housing Partnerships

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$29,510	$29,510	$63,060	$63,060
Revenue:				
Investment Income	$1,717	$0	$0	$0
Recovered Costs	45,116	0	0	0
FCRHA Reimbursements[1]	1,841,442	1,779,678	2,400,509	2,294,206
Total Revenue	$1,888,275	$1,779,678	$2,400,509	$2,294,206
Total Available	$1,917,785	$1,809,188	$2,463,569	$2,357,266
Expenditures:				
Personnel Services	$838,214	$746,374	$754,609	$1,074,638
Operating Expenses[1]	1,016,511	1,033,304	1,033,304	1,219,568
Total Expenditures	$1,854,725	$1,779,678	$1,787,913	$2,294,206
Total Disbursements	$1,854,725	$1,779,678	$1,787,913	$2,294,206
Ending Balance[2]	$63,060	$29,510	$675,656	$63,060
Replacement Reserve	$63,060	$29,510	$675,656	$63,060
Unreserved Ending Balance	$0	$0	$0	$0

[1] Subsequent to the *FY 2013 Carryover Review*, an allocation provided $500,000 in operating expenses for the rehabilitation of the Murraygate property. Revenues were increased by a comparable amount to reimburse the property for expenses incurred for the rehabilitation.

[2] The Housing Partnerships Fund maintains fund balances at adequate levels relative to projected operating and maintenance requirements. These costs change annually, therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

Fund 81500
Housing Grants

Grants Management

Mission

To provide the residents of the County with safe, decent, and more affordable housing for low- and moderate-income households.

Focus

Fund 81500, Housing Grants, separately tracks grants which are awarded to the Fairfax County Redevelopment and Housing Authority (FCRHA). This fund currently provides accounting for the Resident Opportunity and Self Sufficiency (ROSS) Grant received by the FCRHA from the U.S. Department of Housing and Urban Development (HUD). The ROSS grant is a three-year grant that provides and coordinates supportive services that help public housing residents move toward self-sufficiency. In FY 2014, the Department of Housing and Community Development (HCD) is administering two ROSS programs, the Public Housing Family Self-Sufficiency Program, and the Partnership for Resident Opportunities, Growth, Resources and Economic Self-Sufficiency (PROGRESS) Center.

HUD's Public Housing Family Self–Sufficiency Program provides funds for the FCRHA to support one grant-funded program coordinator position. The coordinator is responsible for leveraging public and private support services for selected Pubic Housing families to help them achieve economic independence and self-sufficiency. Another position remains available pending additional funding for this program or for the Family and Homeownership Program, which allows the FCRHA to offer housing services to Public Housing residents.

HCD established the PROGRESS Center in FY 2011 to focus on a number of critical areas including crisis intervention, employment and training opportunities and services related to affordable health insurance, emergency medical intervention, adult protective services, mental health services, and physical and sensory disabilities for program residents. The key to connecting FCRHA residents to these services and resources are partnerships established with other County agencies. They include partnerships with the Northern Virginia Workforce Investment Board and its non-profit employment training and job placement services, The Skill Source Group, Inc. (SkillSource) and partnerships with County agencies including the Department of Family Services, the Department of Neighborhood and Community Services and the Fairfax-Falls Church Community Services Board. The original ROSS grant totaling $480,000 will be used to support this program, including two grant-funded program coordinator positions.

No FY 2015 funding is included for Fund 81500, Housing Grants at this time. Funding will be allocated at the time of the award from HUD.

Fund 81500
Housing Grants

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$197,943	$0	$475,140	$0
Operating Expenses	50,166	0	74,600	0
Capital Equipment	0	0	0	0
Total Expenditures	$248,109	$0	$549,740	$0
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	4 / 4	4 / 4	4 / 4	4 / 4

GRANTS MANAGEMENT		
2 Housing Services Specialists III	1 Housing Services Specialist II	1 Housing Comm. Developer III

TOTAL POSITIONS
4 Grant Positions / 4.0 Grant FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$0**
  It should be noted that no funding is included for pay for a 1.29 percent market rate adjustment for employees in FY 2015, as the fund will absorb the impact within the existing HUD award authorization.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Employee Compensation** **$0**
  It should be noted that no additional funding is included for the impact of the one-time compensation adjustment of $850 for merit employees paid in November 2013, as the fund will absorb the impact within the existing HUD award authorization.

- **Carryover Adjustments** **$549,740**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $549,740 associated with carryover of unexpended FY 2013 grant balances.

Fund 81500
Housing Grants

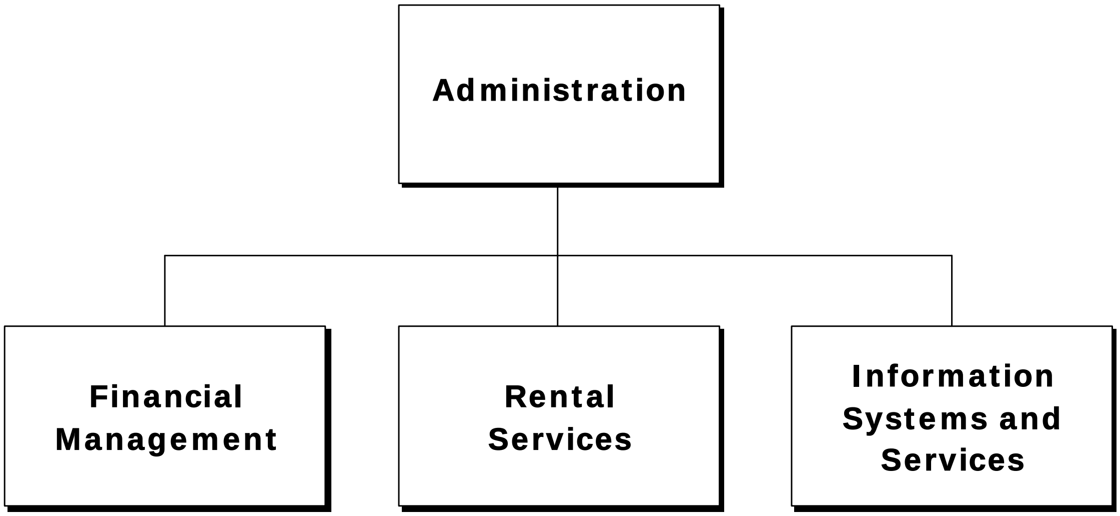
FUND STATEMENT

Fund 81500, Housing Grants

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$0	$0	$0	$0
Revenue:				
ROSS Grant[1]	$248,109	$0	$549,740	$0
Total Revenue	$248,109	$0	$549,740	$0
Total Available	$248,109	$0	$549,740	$0
Expenditures:				
ROSS Grant[1]	$248,109	$0	$549,740	$0
Total Expenditures	$248,109	$0	$549,740	$0
Total Disbursements	$248,109	$0	$549,740	$0
Ending Balance	$0	$0	$0	$0

[1]Grant projects are based on total grant costs. Most grants span multiple years, therefore funding for grant projects is carried forward each fiscal year.

Fund 81510
Housing Choice Voucher Program



Mission

To ensure that participants in the Federal Housing Choice Voucher program are provided with decent, safe and affordable private market housing.

Focus

The Housing Choice Voucher program is a Federal Housing Assistance Program for lower income families seeking housing in the private market place. The United States Department of Housing and Urban Development (HUD) provides funds to pay a portion of the family's rent. In most cases, this subsidy is the difference between 30 percent of the eligible family's income and a HUD-approved Fair Market Rent (FMR) for a housing unit, although FMRs are different for the Housing Choice Voucher (HCV) program and the project-based components of the program. The rent subsidy payments are made pursuant to a Housing Assistance Payments (HAP) Contract with the owner of the housing. Housing authorities administer the contract for these subsidy funds on behalf of HUD, which involves making the monthly subsidy payments, verifying that those benefiting from the subsidy are eligible and monitoring compliance with federal regulations. This is done pursuant to an Annual Contribution Contract between the Fairfax County Redevelopment and Housing Authority (FCRHA) and HUD. Administrative fees are established by HUD and earned from HUD by the FCRHA. The administrative fee earned is used to cover expenses associated with administering the Housing Choice Voucher program.

Under Fund 81510, Housing Choice Voucher program, rental subsidies are provided by HUD to cover the difference between a market-established rent and the rent which is determined to be affordable at a given family's income level. In some cases, the subsidies are associated with a particular housing development and in other cases they are transferable with the tenant. Private developers, local housing authorities and state housing finance agencies all participate in different aspects of the HCV program. Within the Portability Program, one aspect of the HCV program, a tenant from another locality finds housing in Fairfax County and the FCRHA pays the subsidy portion of the rent on behalf of the originating housing authority. A subsequent reimbursement from the originating housing authority is received by the FCRHA as Portability Program Revenue to cover the subsidy payment as well as 80 percent of the originating Housing Authority’s administrative fee to cover administrative costs.

Fund 81510
Housing Choice Voucher Program

The FY 2015 funding level of $55,354,653 consists of housing assistance payments of $51,545,989 and administrative expenses of $3,808,664 to support a portion of the 3,716 Housing Choice Voucher units awarded to the FCRHA as part of the Federal Housing Assistance Program for lower income families. The FY 2015 request for this program is based on projected leasing and current Calendar Year (CY) 2013 proration factors for HAP and Administrative Fees using HUD guidance for a Moving to Work agency. It should be noted that this includes the Portability feature of the HCV program, where the agency is projecting Portability expenses of $7.94 million to support approximately 500 clients, which is an increase of $1.95 million over the FY 2014 Adopted Budget Plan amount of $5.99 million. Based on FY 2014 portability program activity, the agency anticipates that portability-in activity will continue to increase through FY 2015. Additionally, the FCRHA currently has been awarded 48 vouchers to serve homeless veterans and their families who are referred by the Veterans Affairs (VA) Administration to HCD. These veterans are assigned a VA case manager who works with the veteran to improve the veteran's general health and mental health, and to enhance the veteran's ability to remain stable, housed, and community integrated. It should be noted that HUD is continuing to evaluate the HCV Program and subsequent to final federal approval of Fairfax County's actual award, appropriate revisions to the FY 2015 Fund 81510 budget will be made as part of the *FY 2014 Carryover Review* or a future quarterly review.

The FY 2015 revenue projection of $54,955,500, an increase of $2,278 over the FY 2014 Adopted Budget Plan, is primarily the result of $1.96 million due to an increase in Portability leasing (projected 470 clients in FY 2015, an increase of 84 clients, or approximately 22 percent over the 386 clients in FY 2014) and associated Recovered Costs, offset by a decrease of $1.95 million in Annual Contributions from HUD anticipated for FY 2015 due to sequestration. The proration factors for CY 2013 were approximately 94 percent for HAP funding, and 68 percent for Administrative Fees earned. These proration factors determined by HUD are assumed to continue into CY 2014 and CY 2015 due to sequestration. The current income limits for most components of the HCV Program as established by HUD, effective December 1, 2013 and currently in effect, are shown below:

Household Size	Very Low Income	Lower Income
1	$37,450	$47,950
2	$42,800	$54,800
3	$48,150	$61,650
4	$53,500	$68,500
5	$57,800	$74,000
6	$62,100	$79,500
7	$66,350	$84,950
8+	$70,650	$90,450

FY 2015 SUMMARY OF PROJECTS	
PROJECTS	**NUMBER OF UNITS**
Consolidated Vouchers[1]	3,716
Total Contract P-2509 Fund 81510	**3,716**

[1] Actual number of vouchers issued may be lower than HUD-approved count due to local market conditions and funding limitations.

Fund 81510
Housing Choice Voucher Program

Fund 81510 covers the following components in FY 2015:

- **Housing Choice Vouchers – 3,716 issued through the FCRHA**
  Under this component of the Housing Choice Voucher housing program, local or state housing authorities contract with HUD for housing assistance payment subsidy funds and issue vouchers to eligible households who may lease any appropriately sized, standard quality rental unit from a participating landlord.

- The housing authority maintains a waiting list of those seeking a Housing Choice Voucher, verifies applicant income eligibility before issuing a voucher, inspects the unit the family selects to ensure compliance with HCV Housing Quality Standards, computes the portion of rent the family must pay or the maximum subsidy, contracts with the landlord to pay the subsidy, recertifies eligibility annually, and maintains required financial records and reports. The owner of the housing (landlord), not the housing authority, selects the families to whom the landlord will rent, and renews or terminates the family's lease in accordance with the terms of the lease.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$2,752,090	$3,003,959	$3,039,645	$3,069,863
Operating Expenses	51,904,684	51,948,231	56,077,091	52,284,790
Total Expenditures	$54,656,774	$54,952,190	$59,116,736	$55,354,653
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	39 / 39	39 / 39	39 / 39	39 / 39

AFFORDABLE RENTAL HOUSING SUBSIDIES

1	Network/Telecom Analyst III	1	Admin. Assistant IV
1	Accountant II	2	Admin. Assistants III
3	Housing Srvcs. Specialists V	1	Admin. Assistant II
5	Housing Srvcs. Specialists III		
25	Housing Srvcs. Specialists II		

TOTAL POSITIONS
39 Grant Positions / 39.0 Grant FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$33,880**
  An increase of $33,880 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Other Post-Employment Benefits** **($22,923)**
  A decrease of $22,923 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Housing Assistance Program** **$278,271**
  An increase in the Housing Assistance Program of $278,271 is associated with an increase in Portability leasing payments of $1,936,993 and miscellaneous HAP expenses of $36,836, offset by a decrease in Housing Assistance Payments of $1,695,558 due to federally mandated sequestration.

- **Ongoing Administrative Expenses** **$113,235**
  A total increase of $113,235 in Ongoing Administrative Expenses is due to an increase of $54,947 in Personnel Services primarily associated with project-based budgeting adjustments, and an increase in anticipated Operating Expenses of $58,288.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$4,164,546**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $4,164,546 including $35,686 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013, an increase of $4,121,707 in Housing Assistance Payment (HAP) expenses to support 179 additional vouchers for the Stonegate property and Portability Program leasing rates, and an increase of $7,153 for the carryover of FY 2013 encumbrances.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems, 4/4.0 FTE positions were transferred to Fund 81510 including 1/1.0 FTE Housing Services Specialist II and 1/1.0 FTE Housing Services Specialist III from Fund 81520, Public Housing Projects Under Management, 1/1.0 Housing Services Specialist III from Fund 81000, FCRHA General Operating, and 1/1.0 FTE Administrative Assistant III from Fund 81100, Fairfax County Rental Program, and 4/4.0 FTE positions were transferred from Fund 81510 including 2/2.0 FTE Housing Services Specialists III to Fund 81520, 1/1.0 FTE Administrative Assistant III to Fund 81000, and 1/1.0 FTE Human Services Assistant to Fund 81100. Funding adjustments, if necessary, will be included in a future quarterly review.

Fund 81510
Housing Choice Voucher Program

FUND STATEMENT

Fund 81510, Housing Choice Voucher Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$7,490,429	$5,588,212	$5,883,006	$2,340,906
Revenue:				
Annual Contributions[1]	$47,729,844	$48,609,444	$48,696,375	$46,661,829
Investment Income	10,064	16,354	10,064	10,064
Portability Program[2]	5,271,078	6,282,291	6,823,064	8,238,474
Miscellaneous Revenue	38,365	45,133	45,133	45,133
Total Revenue	$53,049,351	$54,953,222	$55,574,636	$54,955,500
Total Available	$60,539,780	$60,541,434	$61,457,642	$57,296,406
Expenditures:				
Housing Assistance Payments[3]	$51,260,912	$51,267,718	$55,389,425	$51,545,989
Ongoing Admin. Expenses[4]	3,395,862	3,684,472	3,727,311	3,808,664
Total Expenditures	$54,656,774	$54,952,190	$59,116,736	$55,354,653
Total Disbursements	$54,656,774	$54,952,190	$59,116,736	$55,354,653
Ending Balance[5]	$5,883,006	$5,589,244	$2,340,906	$1,941,753
HAP Reserve[6]	$3,522,960	$4,998,910	$0	$0
Operating Reserve	2,360,046	590,334	2,340,906	1,941,753
Unreserved Ending Balance	$0	$0	$0	$0

[1] The FY 2015 decrease in Annual Contributions Contract (ACC) is primarily due to sequestration.The ACC is based on the current assumption that a proration factor of 94 percent for Housing Assistance Payments, and a proration factor of 68 percent for Administrative Fees, will continue into Calendar Year (CY) 2014 and CY 2015. U.S. Department of Housing and Urban Development (HUD) guidance to determine the ACC for a Moving to Work agency has also been applied to the FY 2015 budget request. Since the contributing factors needed in order to determine the actual FY 2015 funding for this program is currently unknown, the FY 2015 budget request is based on the current CY 2013 factors and, if needed, will be adjusted at a future quarterly review.

[2] The FY 2015 Portability Program revenue increase over the FY 2014 Adopted Budget Plan is due to increased leasing activity that is anticipated for this program. Revenue is based on Recovered Costs of 100 percent for Portability Housing Assistance Payment (HAP) and Utility Allowance Payment (UAP) expenses. A servicing fee will also be earned equal to 80 percent of the originating housing authority's administrative fees.

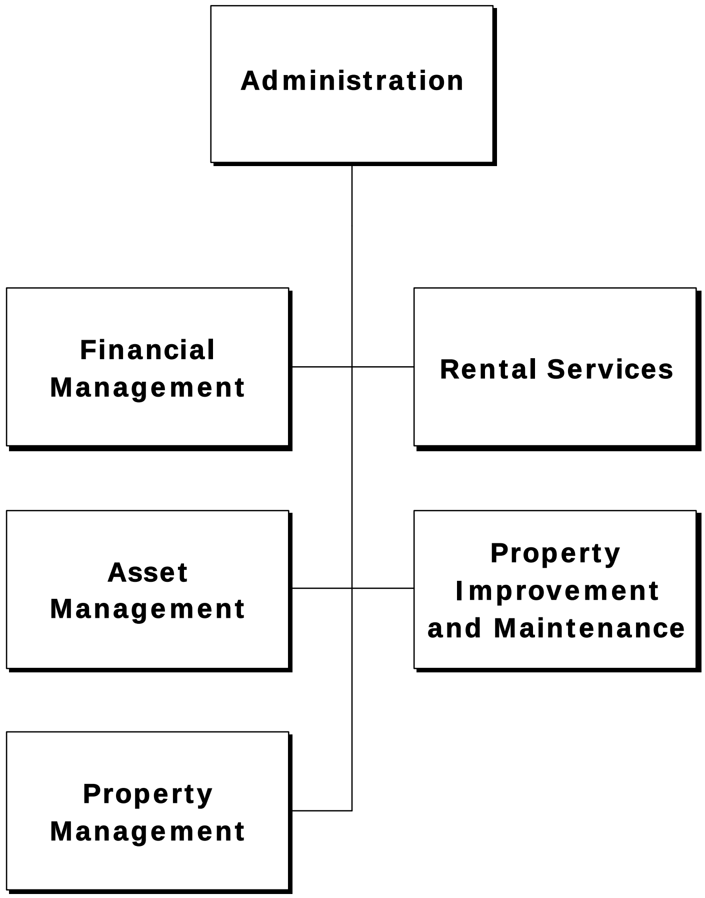
[3] The FY 2015 Housing Assistance Payments increase over the FY 2014 Adopted Budget Plan is the net result of an increase in Portability leasing payments of $1,951,878 and miscellaneous HAP expenses of $21,951, offset by a decrease in Housing Assistance Payments of $1,695,558 due to federally mandated sequestration.

[4] The FY 2015 increase for Ongoing Administrative is the result of an anticipated increase in salary expenses due to the market rate adjustment of 1.29 percent and filling positions previously vacant to comply with HUD policy guidance and associated increases in Fringe Benefits, and an increase in Operating Expenses based on prior years' actual and budgeted expenses.

[5] The fluctuations in the Ending Balance are primarily a result of projected adjustments in leasing trends and corresponding administrative expenses.

[6] Based on HUD's Cash Management policies and sequestration, the Department of Housing and Community Development will deplete the Public Housing Authority held Net Restricted Asset balance, also known as HAP Reserve. Therefore, it is anticipated that it will no longer be necessary to report a HAP Reserve balance in FY 2015. HUD policy guidance as of January 2012 stated that "if an agency were to incur a reserve balance it would be held and managed by HUD".

Fund 81520
Public Housing Projects Under Management



Mission

To ensure that all tenants of Fairfax County Redevelopment and Housing Authority's (FCRHA) owned and operated public housing units are provided with decent, safe and adequate housing; maintenance and management; social services referrals; and housing counseling.

Focus

The Federal Public Housing Program is administered by the U.S. Department of Housing and Urban Development (HUD) to provide funds for rental housing serving low-income households owned and operated by local housing authorities such as the Fairfax County Redevelopment and Housing Authority (FCRHA). There are two components of this program with each having separate funding for operations and capital improvements. Fund 81520, Public Housing Projects Under Management, is for management and maintenance of public housing properties and includes an annual federal operating subsidy from HUD. Fund 81530, Public Housing Projects Under Modernization, provides funds for capital improvements and repairs of existing public housing through an annual Capital Fund Grant (formerly the Comprehensive Grant).

Revenues are derived from dwelling rents, HUD provided contributions and subsidies, payments for utilities in excess of FCRHA established standards, investment income, and maintenance charges. Projected FY 2015 revenues of $10,158,517 represent a decrease of $394,891 or 3.7 percent from the FY 2014 Adopted Budget Plan primarily due to a reduction in the projected HUD Operating Subsidy. Effective January 1, 2007, the HUD Operating Subsidy calculation is based on HUD's Final Rule

(Revisions to Public Housing Operating Fund) published on September 19, 2005, using a formula developed by HUD to provide a mechanism to align expenditures and revenues for Public Housing Authorities. As a result of cuts to discretionary funding in Federal Fiscal Year 2013 provided for in the Budget Control Act of 2011, so called "sequestration", operating support has been reduced for the Public Housing Program.

The FCRHA is required by HUD to be in compliance with Project Based Accounting and Budgeting, which requires separate reporting for the County's Public Housing properties. The 26 Public Housing properties are grouped into 11 Asset Management Projects (AMPs) for HUD Reporting purposes. In addition to the project reporting requirement, Public Housing Authorities are also required to track and report activities of the Central Office for various types of expenses including indirect administrative costs, which are covered by HUD prescribed management fees. The expenses for the AMPs are covered by program revenues, which are mainly Dwelling Rental Income and HUD Operating Subsidy.

In addition to the public housing support provided in this fund, FY 2015 funds are provided in the General Fund, Agency 38, Department of Housing and Community Development, in support of townhouse/condominium-association fees for a portion of these properties.

The current income limits for the program as established by HUD effective December 1, 2013 are as follows:

INCOME LIMITS		
Number of Persons	**Very Low**	**Low**
1	$37,450	$47,950
2	$42,800	$54,800
3	$48,150	$61,650
4	$53,500	$68,500
5	$57,800	$74,000
6	$62,100	$79,500
7	$66,350	$84,950
8	$70,650	$90,450

The Public Housing projects, as reflected in the following chart, are located throughout the County.

Project Name	HUD Number	Number of Units	Supervisory District
Audubon Apartments	VA 19-01	46	Lee
Rosedale Manor	VA 19-03	97	Mason
Newington Station	VA 19-04	36	Mt. Vernon
The Park	VA 19-06	24	Lee
Shadowood	VA 19-11	16	Hunter Mill
Atrium Apartments	VA 19-13	37	Lee
Villages of Falls Church[1]	VA 19-25	37	Mason
Heritage Woods I	VA 19-26	19	Braddock
Robinson Square	VA 19-27	46	Braddock
Heritage Woods South	VA 19-28	12	Braddock
Sheffield Village	VA 19-29	8	Mt. Vernon
Greenwood	VA 19-30	138	Mason

Fund 81520
Public Housing Projects Under Management

Project Name	HUD Number	Number of Units	Supervisory District
Briarcliff II	VA 19-31	20	Providence
West Ford II	VA 19-32	22	Mt. Vernon
West Ford I	VA 19-33	24	Mt. Vernon
West Ford III	VA 19-34	59	Mt. Vernon
Barros Circle	VA 19-35	44	Sully
Belle View	VA 19-36	40	Mt. Vernon
Kingsley Park	VA 19-38	108	Providence
Scattered Sites	VA 19-39	25	Various
Reston Town Center	VA 19-40	30	Hunter Mill
Old Mill	VA 19-42	48	Lee
Ragan Oaks	VA 19-45	51	Sully
Tavenner Lane[2]	VA 19-51	12	Lee
Waters Edge	VA 19-52	9	Sully
West Glade[2]	VA 19-55	50	Hunter Mill
Scattered ADU Sites	VA 19-56	7	Various
Total Units[3]		**1,065**	

[1] This HUD project includes one unit at Heritage Woods South in Braddock District.

[2] Properties are owned by limited partnerships of which the FCRHA is the managing general partner. Therefore, rental revenue and other expenses for these properties are not reported in Fund 81520.

[3] There are projected to be 1,065 units of Public Housing; however, only 1,063 are income producing. There are two units off-line, one of which is used as an office and the other as a community room. Per HUD guidelines, the community room is not reported to HUD when requesting the HUD Operating Subsidy. Tavenner Lane and West Glade are reported separately when reporting to HUD, since they are partnership properties and have different reporting requirements. The FY 2015 vacancy rate is projected to be approximately 2 percent for public housing properties, primarily due to normal turnover.

Admissions and Occupancy policies for this program are governed by the Quality Housing and Work Responsibility Act of 1998 (which amended the United States Housing Act of 1937) and are consistent with the objectives of Title VI of the Civil Rights Act of 1964. Eligibility for admission and occupancy to Low-Income Housing requires the applicants to fulfill the following general criteria: (1) qualify as a family, (2) have annual income which does not exceed the income limits for admission to a designated development, and (3) qualify under the Local Preference if head or spouse is employed, attending school or participating in a job training program, a combination thereof at least 30 hours per week; or is 62 or older; or is a primary caretaker of a disabled dependent; or meets HUD's definition of being disabled. In addition, the FCRHA approved a new income policy on May 1, 2008, to support the FCRHA's mission to serve low-income households. Eligible applicants for Public Housing who live or work in Fairfax County, City of Fairfax, City of Falls Church or Town of Herndon can have household income above 50 percent of the AMI and must be from households that pay more than 30 percent of gross income for rent and utilities for the past 90 days (excluding telephone and cable costs), or have household incomes at or below 50 percent of AMI.

Fund 81520
Public Housing Projects Under Management

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$3,537,617	$4,001,463	$3,881,463	$4,065,716
Operating Expenses	6,712,098	6,518,687	6,655,490	6,030,406
Capital Equipment	0	0	0	0
Total Expenditures	$10,249,715	$10,520,150	$10,536,953	$10,096,122
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Grant	48 / 48	48 / 48	48 / 48	48 / 48

RENTAL HOUSING PROPERTY MANAGEMENT

1	HCD Division Director	1	Financial Specialist IV	1	Trades Supervisor
1	Housing Community Developer V	1	Accountant III	4	HVACs I
3	Housing Services Specialists V	1	Human Services Coordinator II	6	General Building Maintenance Workers II
3	Housing Services Specialists III	1	Management Analyst I	4	General Building Maintenance Workers I
11	Housing Services Specialists II	1	Administrative Assistant IV	1	Locksmith II
2	Housing Services Specialists I	3	Administrative Assistants III	2	Plumbers II
		1	Administrative Assistant II		

TOTAL POSITIONS
48 Grant Positions / 48.0 Grant FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$0**
It should be noted that no funding is included for pay for a 1.29 percent market rate adjustment for employees in FY 2015, as the fund will absorb the impact within the existing HUD award authorization.

♦ **Other Post-Employment Benefits** **($30,783)**
A decrease of $30,783 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

♦ **Project-Based Budgeting Adjustments and Operating Requirements** **($393,245)**
A net decrease of $393,245 is associated with a decrease of $488,281 in Operating Expenses due to a reduction in the projected HUD Operating Subsidy, partially offset by an increase of $95,036 in Personnel Services to support project-based budgeting efforts based on U.S. Department of Housing and Urban Development (HUD) policy guidelines and County accounting systems.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Employee Compensation** **$0**
  It should be noted that no additional funding is included for the impact of the one-time compensation adjustment of $850 for merit employees paid in November 2013, as the fund will absorb the impact within the existing HUD award authorization.

- **Carryover Adjustments** **$16,803**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $16,803 associated with encumbered carryover primarily for contractual, repair and maintenance expenses, partially offset by decreases associated with potential sequestration adjustments.

- **Position Adjustments** **$0**
  As a result of aligning program duties and responsibilities with the appropriate fund based on HUD policy guidelines and County accounting systems, 3/3.0 FTE positions were transferred to Fund 81520 including 1/1.0 FTE Housing Services Specialist V from Fund 40330, Elderly Housing Programs and 2/2.0 FTE Housing Services Specialists III from Fund 81510, Housing Choice Voucher Program, and 3/3.0 FTE positions were transferred from Fund 81520 including 1/1.0 FTE Housing Services Specialist I to Fund 40330, Elderly Housing Programs, and 1/1.0 FTE Housing Services Specialist II and 1/1.0 FTE Housing Services Specialist III to Fund 81510. Funding adjustments, if necessary, will be included in a future quarterly review.

Fund 81520
Public Housing Projects Under Management

FUND STATEMENT

Fund 81520, Projects Under Management

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$3,415,996	$2,637,075	$2,054,377	$2,070,832
Revenue:				
Dwelling Rental Income	$5,248,624	$5,464,053	$5,464,053	$5,464,053
Excess Utilities	217,833	315,171	315,171	315,171
Interest on Investments	15,795	30,169	30,169	30,169
Other Operating Receipts[1]	156,500	123,637	123,637	187,800
Management Fee - Capital Fund[2,3]	1,187,741	1,283,738	1,283,738	1,425,279
HUD Operating Subsidy[4]	2,061,603	3,336,640	3,336,640	2,736,045
Total Revenue	$8,888,096	$10,553,408	$10,553,408	$10,158,517
Total Available	$12,304,092	$13,190,483	$12,607,785	$12,229,349
Expenditures:[5]				
Administration[6]	$1,798,348	$1,487,799	$1,510,803	$1,708,431
Central Office[7]	1,258,610	1,802,406	1,867,165	1,228,704
Tenant Services	44,878	55,918	55,918	55,918
Utilities	2,193,724	2,319,962	2,322,962	2,322,962
Ordinary Maintenance and Operation	4,866,426	4,746,770	4,672,809	4,672,812
General Expenses	36,275	66,715	66,715	66,715
Non-Routine Expenditures	51,454	40,580	40,581	40,580
Total Expenditures	$10,249,715	$10,520,150	$10,536,953	$10,096,122
Total Disbursements	$10,249,715	$10,520,150	$10,536,953	$10,096,122
Ending Balance[8]	$2,054,377	$2,670,333	$2,070,832	$2,133,227

[1] Other Operating Receipts are based on FY 2013 Actuals and inflated by 20 percent due to the adoption of the County's recent changes in account charges, including late fees, bad check fees and interest on delinquent balances.

[2] Management Fee - Capital Fund is based on the *FY 2014 Revised Budget Plan* and is increased by $141,541 in administrative fees generated from the new capital grant award in PY 42.

[3] Revenue is associated with fees received for the oversight and management of the Central Office. Management Fee revenues that are based on U.S. Department of Housing and Urban Development (HUD) prescribed fees consist of property management, bookkeeping and asset management fees. Fees from Fund 81530, Public Housing Projects Under Modernization, are also included.

[4] HUD Operating Subsidy is based on revenue and expenditures criteria developed by HUD under the Final Rule that was effective January 1, 2007. FY 2015 HUD Operating Subsidy is calculated at 82 percent of the *FY 2014 Revised Budget Plan* based on the recent HUD funding resulting from federal sequestration.

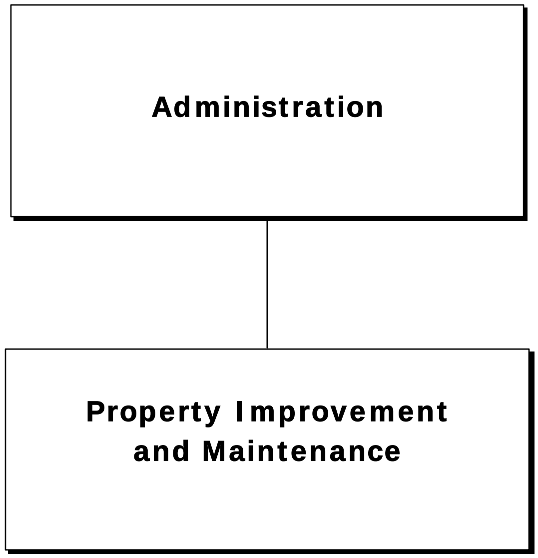
[5] Expenditure categories reflect HUD required cost groupings. Decrease in expenditures is primarily associated with costs for the oversight and management of the fund, repair and maintenance expenses and increased utility expenses.

[6] Administration is based on the *FY 2014 Revised Budget Plan*, increased by 13 percent to be more consistent with FY 2013 Actuals.

[7] Central Office is based on FY 2013 Actuals, reflecting a reduction in operating expenses.

[8] The Ending Balance fluctuates due primarily to revenue adjustments for HUD Operating Subsidy and Management Fee Income, as well as expenditure adjustments related to the oversight and management of the fund.

Fund 81530
Public Housing Projects Under Modernization



Focus

Fund 81530, Public Housing Projects Under Modernization, receives an annual federal grant, determined by formula, to be used for major physical and management improvements to public housing properties owned by the Fairfax County Redevelopment and Housing Authority (FCRHA). This grant program fund, which was called the Comprehensive Grant Program (CGP) or the Modernization Program, is now referred to as the Capital Fund Program (CFP). It is one of the two components of the Public Housing Program. The other fund supporting this program is Fund 81520, Public Housing Projects Under Management, which supports the daily maintenance and management of public housing properties.

Local public housing authorities submit a five-year comprehensive capital and management improvement plan to the U.S. Department of Housing and Urban Development (HUD) as part of the FCRHA's Five-Year Plan. The plan is updated each year as part of the Annual Plan. HUD reviews the plan and releases the annual capital grant amount that supports administrative and planning expenses as well as improvements to one or more projects. Housing authorities may revise the annual plan/budget to substitute projects as long as they are part of the Five-Year Plan.

Three grant positions are supported in this fund for the administration of the program to include monitoring of all construction in process for projects that have been approved by HUD.

The FCRHA submitted an improvement plan for Program Year 42 (FY 2014) funding and received HUD approval in September 2013 for $1,415,411. Program Year 42 provides for staff administration and capital improvements for Grant 3380017, Atrium; Grant 3380034, Barros Circle; Grant 3380037, Kingsley Park; Grant 3380039, Heritage North; Grant 3380044, Ragan Oaks; Grant 3380053, Heritage Woods; Grant 3380054, Heritage Woods South; Grant 3380055, Sheffield Village; and Grant 3380057, Belle View.

No FY 2015 funding is included for Fund 81530 at this time. Funding will be allocated at the time of the official award from HUD and will provide Program Year 43 funding for new and ongoing projects.

	RENTAL HOUSING PROPERTY MANAGEMENT
1	Housing/Community Developer V
2	Housing/Community Developers III
TOTAL POSITIONS	
3 Grant Positions / 3.0 Grant FTE	

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$0**
  It should be noted that no funding is included for pay for a 1.29 percent market rate adjustment for employees in FY 2015, as the fund will absorb the impact within the existing HUD award authorization.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Employee Compensation** **$0**
  It should be noted that no additional funding is included for the impact of the one-time compensation adjustment of $850 for merit employees paid in November 2013, as the fund will absorb the impact within the existing HUD award authorization.

- **Carryover Adjustments** **$1,874,584**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $1,874,584 due to the carryover of unexpended project balances of $1,972,114, partially offset by the closeout of two projects in the amount of $97,530.

- **Out of Cycle Adjustments** **$1,415,411**
  Subsequent to the approval of the *FY 2013 Carryover Review*, an allocation was provided by HUD for Program Year 42 staff administration and capital improvements for Grant 3380017, Atrium; Grant 3380034, Barros Circle; Grant 3380037, Kingsley Park; Grant 3380039, Heritage North; Grant 3380044, Ragan Oaks; Grant 3380053, Heritage Woods; Grant 3380054, Heritage Woods South; Grant 3380055, Sheffield Village; and Grant 3380057, Belle View.

A Fund Statement and a Summary of Grant Funding are provided on the following pages.

Fund 81530
Public Housing Projects Under Modernization

FUND STATEMENT

Fund 81530, Projects Under Modernization

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$2,173,574	$1,117,393	$2,173,574	$1,214,923
Revenue:				
HUD Authorizations[1]	$0	$0	$1,415,411	$0
HUD Reimbursements[2]	927,251	0	915,933	0
Total Revenue	$927,251	$0	$2,331,344	$0
Total Available	$3,100,825	$1,117,393	$4,504,918	$1,214,923
Expenditures:				
Administration[1]	$573,433	$0	$1,011,450	$0
Capital/Related Improvements[1]	353,818	0	2,278,545	0
Total Expenditures	$927,251	$0	$3,289,995	$0
Total Disbursements	$927,251	$0	$3,289,995	$0
Ending Balance[3]	$2,173,574	$1,117,393	$1,214,923	$1,214,923

[1] The FCRHA submitted an improvement plan for Program Year 42 (FY 2014) funding and received HUD approval in September 2013 for $1,415,411. Program Year 42 provides for staff administration and capital improvements for Grant 3380017, Atrium; Grant 3380034, Barros Circle; Grant 3380037, Kingsley Park; Grant 3380039, Heritage North; Grant 3380044, Ragan Oaks; Grant 3380053, Heritage Woods; Grant 3380054, Heritage Woods South; Grant 3380055, Sheffield Village; and Grant 3380057, Belle View.

[2] This represents the HUD reimbursements for capital improvements, major repairs/maintenance and modernization of public housing properties.

[3] Capital projects are budgeted based on the total project costs. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

FY 2015 Summary of Grant Funding

Fund 81530, Public Housing Projects Under Modernization

Grant #	Description	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
3380007	4500 University Drive	$112,961.62	$372,867.10	$0
3380010	Rosedale Manor	97,656.94	850,162.24	0
3380013	The Park	0.00	24,115.00	0
3380017	Atrium	39,009.00	129,393.00	0
3380025	Greenwood Apartments	120,000.20	199,716.21	0
3380030	Westford I	14,415.50	0.00	0
3380032	Westford III	87,749.65	0.00	0
3380034	Barros Circle	0.00	99,060.54	0
3380037	Kingsley Park	124,803.36	105,242.61	0
3380039	Heritage North	0.00	325,189.00	0
3380042	Old Mill Site	0.00	147,978.50	0
3380044	Ragan Oaks	3,442.00	90,165.00	0
3380052	Villages at Falls Church	0.00	74,998.00	0
3380053	Heritage Woods	0.00	493,103.00	0
3380054	Heritage Woods South	0.00	153,081.00	0
3380055	Sheffield Village	0.00	23,404.00	0
3380056	Westford II	63,528.56	0.00	0
3380057	Belle View	61,400.00	139,121.53	0
3380058	Reston Towne Center	202,284.07	62,398.09	0
Total		$927,250.90	$3,289,994.82	$0

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FY 2015 ADVERTISED REVENUE & RECEIPTS BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2013 Actual	FY 2014 Adopted Budget Plan [1]	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$1,543,400	$1,679,350	$1,679,350	$1,578,314	($101,036)	(6.02%)
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$18,797	$18,799	$18,799	$18,799	$0	0.00%
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$3,161,841	$3,017,561	$3,041,352	$2,949,184	($92,168)	(3.03%)
81020 Non-County Appropriated Rehabilitation Loan	694	2,000	2,000	1,815	(185)	(9.25%)
81030 FCRHA Revolving Development	29,919	24,708	24,708	23,385	(1,323)	(5.35%)
81050 FCRHA Private Financing	20,186	116,245	116,245	25,775	(90,470)	(77.83%)
81060 FCRHA Internal Service	3,633,948	3,086,392	3,255,238	4,129,169	873,931	26.85%
81100 Fairfax County Rental Program	4,642,089	4,806,063	4,806,063	4,674,290	(131,773)	(2.74%)
81200 Housing Partnerships	1,888,275	1,779,678	2,400,509	2,294,206	(106,303)	(4.43%)
81500 Housing Grants	248,109	0	549,740	0	(549,740)	(100.00%)
Total Other Housing Funds	$13,625,061	$12,832,647	$14,195,855	$14,097,824	($98,031)	(0.69%)
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$53,049,351	$54,953,222	$55,574,636	$54,955,500	($619,136)	(1.11%)
81520 Public Housing Projects Under Management	8,888,096	10,553,408	10,553,408	10,158,517	(394,891)	(3.74%)
81530 Public Housing Projects Under Modernization	927,251	0	2,331,344	0	(2,331,344)	(100.00%)
Total Annual Contribution Contract	$62,864,698	$65,506,630	$68,459,388	$65,114,017	($3,345,371)	(4.89%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	$76,489,759	$78,339,277	$82,655,243	$79,211,841	($3,443,402)	(4.17%)
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue	$42,957,893	$44,245,269	$43,435,269	$46,285,055	$2,849,786	6.56%
Capital Projects Funds						
80300 Park Capital Improvement	$5,194,391	$0	$0	$0	$0	-
TOTAL FAIRFAX COUNTY PARK AUTHORITY	$48,152,284	$44,245,269	$43,435,269	$46,285,055	$2,849,786	6.56%
TOTAL NON-APPROPRIATED FUNDS	$126,204,240	$124,282,695	$127,788,661	$127,094,009	($694,652)	(0.54%)
Appropriated from (Added to) Surplus	$1,412,549	$964,819	$33,209,814	($1,324,081)	($34,533,895)	(103.99%)
TOTAL AVAILABLE	$127,616,789	$125,247,514	$160,998,475	$125,769,928	($35,228,547)	(21.88%)

EXPLANATORY NOTE:
The "Total Available" indicates the revenue in each fiscal year that is to be used to support expenditures. This amount is the total revenue adjusted by the amount of funding that is either appropriated from fund balance or added to fund balance. In some instances, adjustments to fund balance that are not currently reflected in the "Changes in Fund Balance" table also affect the "Total Available." Explanations for these adjustments are provided below. The "Total Available," plus (minus) the effect of these changes matches the expenditure totals by fiscal year on the "Expenditure by Fund/Summary of Non-Appropriated Funds," net of any transfers between funds.

[1] Not reflected are the following adjustments to balance in FY 2014:
Fund 80300, Park Capital Improvement, assumes carryover of $200,000.

FY 2015 ADVERTISED EXPENDITURES BY FUND
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HUMAN SERVICES						
Special Revenue Funds						
83000 Alcohol Safety Action Program	$1,724,910	$1,859,454	$1,879,113	$1,988,885	$109,772	5.84%
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)						
Agency Funds						
10031 Northern Virginia Regional Identification System	$11,937	$18,799	$59,846	$18,799	($41,047)	(68.59%)
HOUSING AND COMMUNITY DEVELOPMENT						
Other Housing Funds						
81000 FCRHA General Operating	$2,501,751	$3,021,539	$3,109,841	$2,935,223	($174,618)	(5.62%)
81020 Non-County Appropriated Rehabilitation Loan	0	1,000	1,000	1,000	0	0.00%
81030 FCRHA Revolving Development	48,808	0	863,237	0	(863,237)	(100.00%)
81050 FCRHA Private Financing	408,833	236,120	2,429,827	25,775	(2,404,052)	(98.94%)
81060 FCRHA Internal Service	3,633,596	3,086,392	3,254,460	4,129,169	874,709	26.88%
81100 Fairfax County Rental Program	4,864,389	4,902,519	4,973,798	4,643,585	(330,213)	(6.64%)
81200 Housing Partnerships	1,854,725	1,779,678	2,400,509	2,294,206	(106,303)	(4.43%)
81500 Housing Grants	248,109	0	549,740	0	(549,740)	(100.00%)
Total Other Housing Funds	$13,560,211	$13,027,248	$17,582,412	$14,028,958	($3,553,454)	(20.21%)
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$54,656,774	$54,952,190	$59,116,736	$55,354,653	($3,762,083)	(6.36%)
81520 Public Housing Projects Under Management	10,249,715	10,520,150	10,536,953	10,096,122	(440,831)	(4.18%)
81530 Public Housing Projects Under Modernization	927,251	0	3,289,995	0	(3,289,995)	(100.00%)
Total Annual Contribution Contract	$65,833,740	$65,472,340	$72,943,684	$65,450,775	($7,492,909)	(10.27%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	$79,393,951	$78,499,588	$90,526,096	$79,479,733	($11,046,363)	(12.20%)
FAIRFAX COUNTY PARK AUTHORITY						
Special Revenue Funds						
80000 Park Revenue	$42,583,862	$42,438,497	$41,787,831	$43,147,733	$1,359,902	3.25%
Capital Projects Funds						
80300 Park Capital Improvement	$3,620,918	$0	$24,133,629	$0	($24,133,629)	(100.00%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	$46,204,780	$42,438,497	$65,921,460	$43,147,733	($22,773,727)	(34.55%)
TOTAL NON-APPROPRIATED FUNDS	$127,335,578	$122,816,338	$158,386,515	$124,635,150	($33,751,365)	(21.31%)

FY 2015 ADVERTISED CHANGES IN FUND BALANCE
SUMMARY OF NON-APPROPRIATED FUNDS

Fund	Balance 6/30/12	Balance 6/30/13	Balance 6/30/14	Balance 6/30/15	From/ (Added to) Surplus
HUMAN SERVICES					
Special Revenue Funds					
83000 Alcohol Safety Action Program	$73,940	$64,388	$55,799	$55,799	$0
NORTHERN VIRGINIA REGIONAL IDENTIFICATION SYSTEM (NOVARIS)					
Agency Funds					
10031 Northern Virginia Regional Identification System	$67,287	$74,147	$33,100	$33,100	$0
HOUSING AND COMMUNITY DEVELOPMENT					
Other Housing Funds					
81000 FCRHA General Operating	$13,493,842	$14,153,932	$14,085,443	$14,099,404	($13,961)
81020 Non-County Appropriated Rehabilitation Loan	234,171	234,865	235,865	236,680	(815)
81030 FCRHA Revolving Development	5,037,426	5,018,537	4,180,008	4,203,393	(23,385)
81050 FCRHA Private Financing	6,724,590	6,335,943	4,022,361	4,022,361	0
81060 FCRHA Internal Service	(1,130)	(778)	0	0	0
81100 Fairfax County Rental Program	6,556,219	6,333,919	6,166,184	6,196,889	(30,705)
81200 Housing Partnerships	29,510	63,060	63,060	63,060	0
81500 Housing Grants	0	0	0	0	0
Total Other Housing Funds	$32,074,628	$32,139,478	$28,752,921	$28,821,787	($68,866)
Annual Contribution Contract					
81510 Housing Choice Voucher Program	$7,490,429	$5,883,006	$2,340,906	$1,941,753	$399,153
81520 Public Housing Projects Under Management	3,415,996	2,054,377	2,070,832	2,133,227	(62,395)
81530 Public Housing Projects Under Modernization	2,173,574	2,173,574	1,214,923	1,214,923	0
Total Annual Contribution Contract	$13,079,999	$10,110,957	$5,626,661	$5,289,903	$336,758
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	$45,154,627	$42,250,435	$34,379,582	$34,111,690	$267,892
FAIRFAX COUNTY PARK AUTHORITY					
Special Revenue Funds					
80000 Park Revenue	$7,419,898	$5,490,878	$4,120,182	$5,712,155	($1,591,973)
Capital Project Funds					
80300 Park Capital Improvement	$25,275,611	$28,698,966	$4,780,337	$4,780,337	$0
TOTAL FAIRFAX COUNTY PARK AUTHORITY	$32,695,509	$34,189,844	$8,900,519	$10,492,492	($1,591,973)
TOTAL NON-APPROPRIATED FUNDS	$77,991,363	$76,578,814	$43,369,000	$44,693,081	($1,324,081)

FY 2015 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
HOUSING AND COMMUNITY DEVELOPMENT						
APPROPRIATED FUNDS						
General Fund						
Department of Housing and Community Development	$5,151,327	$6,230,225	$6,299,628	$6,371,623	$71,995	1.14%
Capital Project Funds						
30300 The Penny for Affordable Housing	$14,892,739	$18,298,400	$39,903,273	$16,478,400	($23,424,873)	(58.70%)
30310 Housing Assistance Program	49,143	0	7,144,244	0	(7,144,244)	(100.00%)
Total Capital Project Funds	$14,941,882	$18,298,400	$47,047,517	$16,478,400	($30,569,117)	(64.97%)
Special Revenue Funds						
40300 Housing Trust	$912,259	$493,420	$6,305,955	$639,972	($5,665,983)	(89.85%)
40330 Elderly Housing Programs	3,620,011	3,321,887	4,373,279	3,339,229	(1,034,050)	(23.64%)
40360 Homeowner and Business Loan Programs	2,359,301	2,431,943	11,885,669	2,230,085	(9,655,584)	(81.24%)
50800 Community Development Block Grant	7,359,261	4,414,224	9,306,212	4,750,027	(4,556,185)	(48.96%)
50810 Home Investment Partnership Grant	5,793,127	1,405,283	4,918,486	1,417,514	(3,500,972)	(71.18%)
Total Special Revenue Funds	$20,043,959	$12,066,757	$36,789,601	$12,376,827	($24,412,774)	(66.36%)
TOTAL APPROPRIATED HOUSING AUTHORITY	$40,137,168	$36,595,382	$90,136,746	$35,226,850	($54,909,896)	(60.92%)
NON-APPROPRIATED FUNDS						
Other Housing Funds						
81000 FCRHA General Operating	$2,501,751	$3,021,539	$3,109,841	$2,935,223	($174,618)	(5.62%)
81020 Non-County Appropriated Rehabilitation Loan	0	1,000	1,000	1,000	0	0.00%
81030 FCRHA Revolving Development	48,808	0	863,237	0	(863,237)	(100.00%)
81050 FCRHA Private Financing	408,833	236,120	2,429,827	25,775	(2,404,052)	(98.94%)
81060 FCRHA Internal Service	3,633,596	3,086,392	3,254,460	4,129,169	874,709	26.88%
81100 Fairfax County Rental Program	4,864,389	4,902,519	4,973,798	4,643,585	(330,213)	(6.64%)
81200 Housing Partnerships	1,854,928	1,779,678	2,400,509	2,294,206	(106,303)	(4.43%)
81500 Housing Grants	248,109	0	549,740	0	(549,740)	(100.00%)
Total Other Housing Funds	$13,560,414	$13,027,248	$17,582,412	$14,028,958	($3,553,454)	(20.21%)
Annual Contribution Contract						
81510 Housing Choice Voucher Program	$54,656,774	$54,952,190	$59,116,736	$55,354,653	($3,762,083)	(6.36%)
81520 Public Housing Projects Under Management	10,249,715	10,520,150	10,536,953	10,096,122	(440,831)	(4.18%)
81530 Public Housing Projects Under Modernization	927,251	0	3,289,995	0	(3,289,995)	(100.00%)
Total Annual Contribution Contract	$65,833,740	$65,472,340	$72,943,684	$65,450,775	($7,492,909)	(10.27%)
TOTAL NON-APPROPRIATED HOUSING AUTHORITY	$79,394,154	$78,499,588	$90,526,096	$79,479,733	($11,046,363)	(12.20%)
TOTAL HOUSING AND COMMUNITY DEVELOPMENT	$119,531,322	$115,094,970	$180,662,842	$114,706,583	($65,956,259)	(36.51%)

FY 2015 ADVERTISED SUMMARY OF EXPENDITURES FOR PROGRAMS WITH APPROPRIATED AND NON-APPROPRIATED FUNDS

Fund	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan	Increase/ (Decrease) Over Revised	% Increase/ (Decrease) Over Revised
FAIRFAX COUNTY PARK AUTHORITY						
APPROPRIATED FUNDS						
General Fund						
Fairfax County Park Authority	$22,656,251	$22,909,700	$23,307,450	$23,181,926	($125,524)	(0.54%)
Capital Project Funds						
30400 Park Authority Bond Construction	$10,085,653	$0	$96,521,451	$0	($96,521,451)	(100.00%)
TOTAL APPROPRIATED PARK AUTHORITY	$32,741,904	$22,909,700	$119,828,901	$23,181,926	($96,646,975)	(80.65%)
NON-APPROPRIATED FUNDS						
Special Revenue Funds						
80000 Park Revenue	$42,583,862	$42,438,497	$41,787,831	$43,147,733	$1,359,902	3.25%
Capital Project Funds						
80300 Park Capital Improvement	$3,620,918	$0	$24,133,629	$0	($24,133,629)	(100.00%)
TOTAL NON-APPROPRIATED PARK AUTHORITY	$46,204,780	$42,438,497	$65,921,460	$43,147,733	($22,773,727)	(34.55%)
TOTAL FAIRFAX COUNTY PARK AUTHORITY	$78,946,684	$65,348,197	$185,750,361	$66,329,659	($119,420,702)	(64.29%)
TOTAL EXPENDITURES	$198,478,006	$180,443,167	$366,413,203	$181,036,242	($185,376,961)	(50.59%)

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Overview

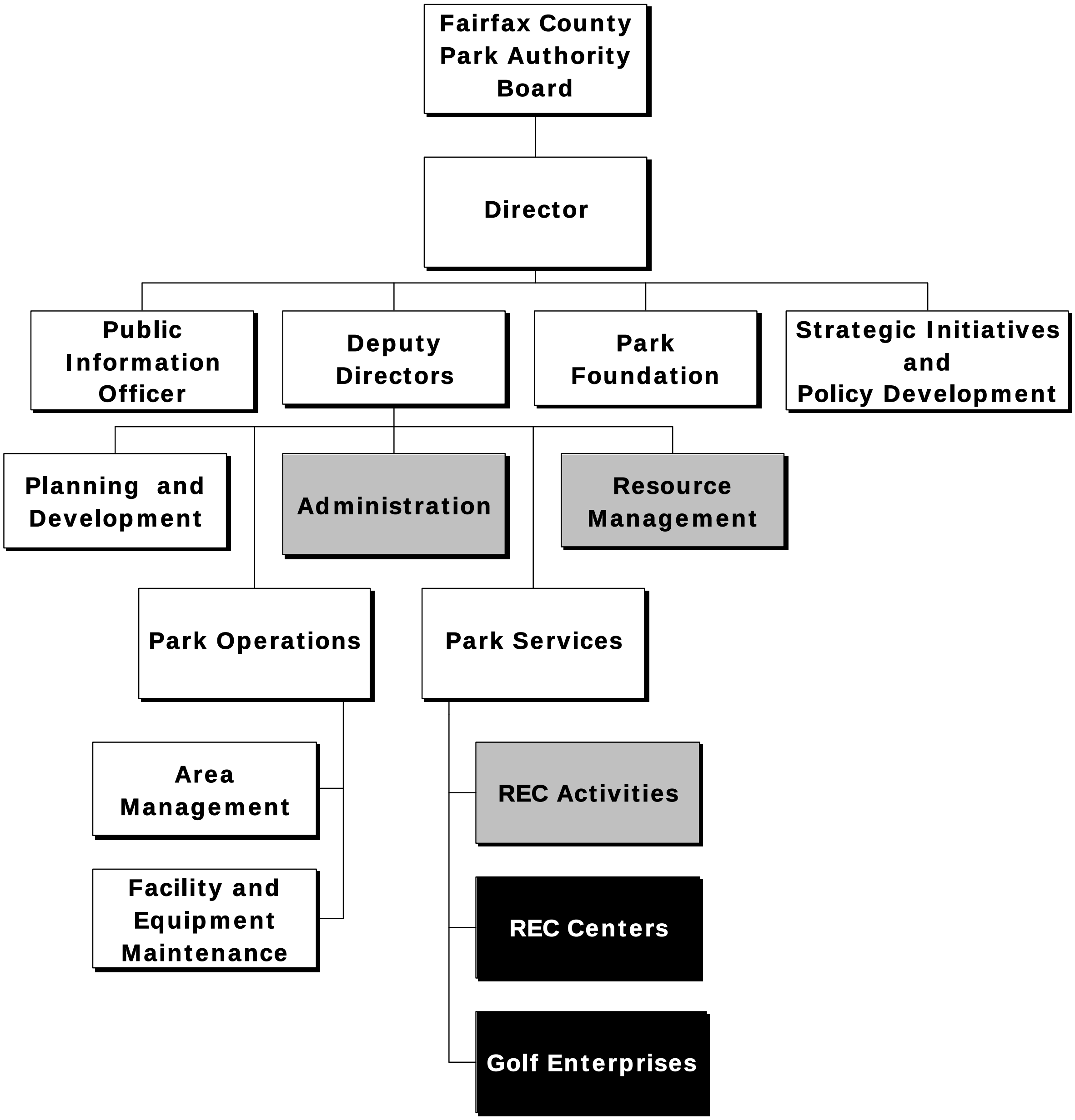
The Fairfax County Park Authority operates two separate and distinct Trust Funds. All funds received by the Park Authority Board under these Trust Funds are held and applied solely to expenditures determined by the Park Authority Board as authorized under the Commonwealth's Park Authorities Act. These funds provide support for the Park Authority which currently maintains and operates 421 parks, and 23,265 acres of park land, including recreation centers, historic sites, nature centers, and golf courses.

The Park Authority, in its memorandum of agreement with the Fairfax County Board of Supervisors, adopted budgeting and reporting procedures for its Trust Funds which are used by the General County Government. These two Trust Funds are being published in accordance with this agreement.

- **Fund 80000 - Park Revenue Fund**

- **Fund 80300 - Park Capital Improvement Fund**

Fund 80000
Park Revenue Fund



Denotes Cost Centers that are included in both the General Fund and Fund 80000, Park Revenue Fund.

Denotes Cost Center that is only in Fund 80000, Park Revenue Fund.

Fund 80000
Park Revenue Fund

Mission

To set aside public spaces for and assist citizens in the protection and enhancement of environmental values, diversity of natural habitats and cultural heritage; to guarantee that these resources will be available to both present and future generations; to create and sustain quality facilities and services that offer citizens opportunities for recreation, improvement of their physical and mental well-being and enhancement of their quality of life.

Focus

The Fairfax County Park Authority (the Authority), created by legislative action in 1950, serves the most populous jurisdiction in both the Virginia and Washington D.C. metropolitan area with over 1 million people. Under the direction of a Board of Supervisors appointed 12 member Park Authority Board, the Authority works collaboratively with constituents, partners, stakeholders, and government leaders and appointees to implement Board policies, champion the preservation and protection of natural and cultural resources, and facilitate the development of park and recreation programs and facilities. The Authority oversees the operation and management of a County park system with 23,265 acres, 421 parks, nine RECenters centers, eight golf courses, an ice skating rink, 203 playgrounds, 668 public garden plots, five nature centers, three equestrian facilities, 459 Fairfax County Public School owned natural turf athletic fields, 36 synthetic turf athletic fields, 238 Park Authority owned athletic fields, 10 historic sites, two waterparks, an horticultural center, and more than 320 miles of trails. The Authority has balanced the dual roles of providing recreational and fitness opportunities to citizens and serving as stewards and interpreters of Fairfax County's natural and cultural resources.

The Park Revenue Fund supports the following County Vision Elements:

- ***Maintaining Safe and Caring Communities***
- ***Creating a Culture of Engagement***
- ***Connecting People and Places***
- ***Practicing Environmental Stewardship***
- ***Maintaining Healthy Economies***
- ***Building Livable Spaces***
- ***Exercising Corporate Stewardship***

The Authority, a three time National Gold Medal Award winner and a newly reaccredited agency, is one of the largest, most diverse park systems in the nation. The agency offers leisure and recreational opportunities through an array of programmed and un-programmed resources which enrich the quality of life for County residents. This is accomplished through the protection and preservation of open space and natural areas, nature centers, RECenters, historic sites, golf courses, athletic fields, public gardens, horticulture sites, trails, and neighborhood, community, district and countywide parks, as well as stewardship education, park programs, classes, camps and tours. Delivering high quality service in parks is an important focus for the Park Authority as demand and usage continue to grow.

Fund 80000
Park Revenue Fund

Fund 80000, Park Revenue Fund, is supported from user fees and charges generated at the Authority's revenue supported facilities and is supplemented by donations and grants. Revenue generating facilities include RECenters, golf courses, nature centers, historic sites and various other major parks. In general, the benefits of these services are derived primarily by individual participants rather than the community as a whole. The Authority's enabling legislation states that revenues must be spent exclusively for park purposes. Revenue received from RECenters and golf courses is designed to fully recover the annual operating and maintenance costs of programs and services at these facilities, while the revenue received from the lake parks, nature centers, historic sites and various other major parks only covers a portion of the annual costs. The Authority strives to achieve an overall positive net cost recovery in order to contribute to capital repairs for revenue funded facilities necessary to maintain and adapt facilities to meet County residents' service expectations.

Some park operations are funded from both the General Fund and the Park Revenue Fund. For example, the General Fund supports some camps, trips and tours, lakefront park operations and resource management sites and programs. The General Fund pays for the policy, communication and leadership activities of the Director's office, the requirements of the public information, and funds administrative costs for purchasing, accounting, budgeting, and payroll and risk management procedural compliance.

Park Board

The Authority operates under the policy oversight of a Board of Supervisors appointed 12-member Park Authority Board, in accordance with a Memorandum of Understanding with the County's Board of Supervisors. The Authority manages acquisition, preservation, development, maintenance and operation of its assets and activities through five funds: the Parks General Fund Operating Budget, Park Revenue Fund, General Construction and Contributions Fund, Park Authority Bond Construction Fund and Park Capital Improvement Fund. The Park Authority Board has direct fiduciary responsibility for the Park Revenue Fund and the Park Capital Improvement Fund, while the County has fiduciary responsibility for the three other funds. The Authority persistently seeks management initiatives and alternate funding sources to sustain the delivery of quality services and facilities.

Maintaining economic vitality is a longstanding component of the Board of Supervisors' vision for Fairfax County. A healthy, functional park system is a critical component of economic vitality and attracts businesses to the County. In order to address the on-going challenges of the financial situation, the Authority created a Financial Sustainability Plan. This Plan focuses on the core services and identifies opportunities for improving the overall cost recovery of the whole organization. It contains clearly defined recommendations that when collectively implemented will position the Authority to be more self-sustainable and less reliant on General Fund dollars. Near-term projects in the Plan that are underway or in the planning phase include the expansion of Oak Marr and Spring Hill RECenters, expansion of the Oaks Room at Twin Lakes Golf Course, expansion of the Water Mine Family Swimmin'

Hole at Lake Fairfax, and the replacement of the Burke Lake Golf Course clubhouse. In addition, the Park Board approved the FY 2014 – FY 2015 Financial Management Plan. The Financial Management Plan provides the overall business strategy and financial projections for the Revenue Fund to ensure favorable net revenue projections into the future.

Current Trends

In FY 2004, to address a growing population and evolving recreation desires of County residents, the Authority implemented a comprehensive Needs Assessment study that resulted in a 10-Year Action Plan, including a phased-in 10-year Capital Improvement Program. Indexed for inflation and adjusted land values, completion of this Plan requires $435 million. This amount includes an estimated requirement of $217 million over the next 10 years to address the decline of facilities and infrastructure due to age, high usage, and limited resources to perform required life-cycle maintenance. The Needs Assessment was a significant part of the justification for the 2004, 2006, 2008 and 2012 voter approved park bond referendums totaling $218 million. An update to the Needs Assessment has been initiated to determine countywide capital park and recreation needs through 2023. "Great Parks, Great Communities," a comprehensive park planning effort to develop district-level long range plans, was initiated in 2007 and will continue to serve as a guide for future park development and resource protection to better address changing needs and growth forecasts through 2020.

The Authority continues to be challenged by the current economic situation and prior General Fund budget reductions. Resident demand for services continues to grow due to an increasing population and changing needs and diversity of the community. Parks and park programs also have been a popular recreational outlet during the economic downturn.

Although revenues are projected to increase in FY 2015, the Park Revenue Fund will continue to face financial challenges due to the general economic downturn that has reduced participation in some of the key revenue-generating activities and created stagnation for participation in some other activities. The economic conditions that families are facing are also exerting downward pressure on the pricing of services, which limits the ability to generate additional revenue through fee increases. On the cost side of the equation, projected merit and seasonal staff pay increases and increased cost of health insurance and other employee benefits have placed additional cost recovery pressure on the fund. In FY 2015, the Revenue Fund will transfer for the second time a $775,000 Indirect Cost payment to the General Fund. The Indirect Cost payment is designed to partially offset central support services provided by the General Fund. In addition, the Fund experiences many uncontrollable factors that may impact its business (weather, facility closures, etc.), and the Park Authority is concerned about potential impacts to users if the Authority should experience some difficult times. Limited funding in the Set Aside Reserve has made it more difficult to enhance facilities, thereby limiting new income for use of such facilities/services. Recent analysis identified an annual unfunded need of $3.5 million for Capital Renewal of Revenue Fund facilities alone.

The Authority must quickly respond to changing expectations in order to maintain customer loyalty and stability in the revenue base. Recent or near-term initiatives include enabling customer-oriented services such as online pass sales/renewals, e-mail classes and camp surveys, electronic distribution of camp registration packets, updated concert series web pages that include new search capability for citizens to find programs, and development of an enhanced Parktakes online web portal.

On June 26, 2013 the Park Authority Board approved the FY 2014 – FY 2018 Strategic Plan and Balanced Scorecard. The Strategic Plan is a tool to enable the agency to focus on the most pressing concerns and opportunities over the next five years. In light of increasing demands and limited or shrinking resources, it is more important than ever that priorities be strategically determined. Key focus areas will include:

- Emphasizing and communicating the park systems value and benefits
- Encouraging park users to utilize the park system from generation to generation
- Inspiring tomorrow's stewards
- Investing in aging infrastructure and natural capital
- Strengthening community partnerships
- Stabilizing funding resources and prioritizing core services
- Building leadership capacity to champion innovative solutions

Using the Balanced Scorecard approach and input from park leadership, staff, stakeholders, and the general public, the strategic plan is structured around four important perspectives: Customer, Financial, Business Process and Learning and Growth.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$27,304,950	$27,883,928	$28,108,109	$28,561,392
Operating Expenses	12,924,528	13,956,598	13,956,598	14,286,882
Capital Equipment	257,012	593,000	593,000	543,000
Bond Expenses	2,857,402	1,058,286	183,439	809,774
Subtotal	$43,343,892	$43,491,812	$42,841,146	$44,201,048
Less:				
Recovered Costs	($760,030)	($1,053,315)	($1,053,315)	($1,053,315)
Total Expenditures	$42,583,862	$42,438,497	$41,787,831	$43,147,733
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	245 / 245	245 / 245	245 / 245	245 / 245

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

♦ **Employee Compensation** **$350,642**

An increase of $350,642 in Personnel Services includes $339,197 for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014, and $11,445 for employee pay increases for specific job classes identified in the County's benchmark class survey of comparator jurisdictions.

♦ **Other Post-Employment Benefits** **($160,462)**

A decrease of $160,462 in Personnel Services reflects required adjustments associated with providing Other Post-Employment Benefits (OPEBs) to retirees, including the Retiree Health Benefits Subsidy. For more information on Other Post-Employment Benefits, please refer to Fund 73030, OPEB Trust Fund, in Volume 2 of the FY 2015 Advertised Budget Plan.

- **Operational Requirements** **$817,568**
  An increase of $817,568 encompasses a number of changes including a $487,284 increase in Personnel Services and a $330,284 increase in Operating Expenses. This increase is primarily associated with an increase in limited term salaries to reflect FY 2013 actual experience and the anticipated array of classes and programming scheduled for FY 2015. In addition, FY 2015 revenue is projected to increase in the amount of $2,039,786 due primarily to the expectation that the Oak Marr Fitness center and the Spring Hill RECenter's Fitness center will both have been renovated, opened for use, and ready to generate more revenue. Revenue is expected to be sufficient to fund operational increases.

- **Capital Equipment** **$543,000**
  Funding in the amount of $543,000 is included for Capital Equipment, including $263,000 for the replacement of a mission critical on-course heavy duty transport vehicle that has exceeded the industry standard life cycle and that is required to complete tasks on a daily basis; several mowers, a top dresser, and a heavy duty range picker that have been identified as mission critical for turf care replacing services and that have exceeded the industry standard life cycle. In addition, $280,000 is for the replacement of exercise equipment that is necessary for the successful business operations of the self-supporting RECenters in order to meet customer expectations for high quality equipment, and to minimize waiting time, and for the replacement of an ice resurfacer that has surpassed its recommended age and usage. These replacement items have all exceeded the useful life and are required to be replaced based on age, usage, frequency of costly repairs, and overall condition.

- **Bond Expenses** **($248,512)**
  A decrease of $248,512 in Bond Expenses is consistent with principal and interest requirements for FY 2015.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **($650,666)**
  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved a decrease of $650,666, including an increase of $224,181 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and a decrease of $874,847 in Debt Service due to the one time savings associated with the refunding of the Series 2013 Twin Lakes and Oak Marr Golf Course bonds in May 2013.

Fund 80000
Park Revenue Fund

Cost Centers

The five cost centers of the Park Revenue Fund are Administration, Golf Enterprises, REC Activities, Rec Centers and Resource Management. The cost centers work together to fulfill the mission of the Fund and carry out the key initiatives for the fiscal year.

Administration

The Administration Division implements Park Authority Board policies and provides high quality administrative business support to all levels of the Park Authority in order to assist the other Divisions in achieving Park Authority mission related objectives.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$4,113,219	$2,291,886	$1,430,764	$2,051,805
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	15 / 15	15 / 15	15 / 15	15 / 15

1	Training Specialist III	4	Engineers III
1	Network/Telecom Analyst II	3	Construction/Maintenance Project Managers II
1	Network/Telecom Analyst I	1	Materials Requirements Specialist
1	Internet/Intranet Architect I	1	Senior Right-of-Way Agent
2	Engineers IV		

TOTAL POSITIONS
15 Positions / 15.0 FTE

Golf Enterprises

The Golf Enterprises Division operates and maintains eight golf courses in Fairfax County. This division's primary functions and responsibilities include facility operations, maintenance, programming, agency-wide support and customer service.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$9,294,182	$9,769,244	$9,842,446	$9,752,296
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	80 / 80	80 / 80	80 / 80	80 / 80

3	Park/Rec Specialists IV	1	Maintenance Crew Chief	4	Motor Equip. Operators
4	Park/Rec Specialists III	5	Facility Attendants II	2	Automotive Mechanics II
3	Park/Rec Specialists II	1	Park Management Specialist II	3	Golf Course Superintendents III
7	Park/Rec Specialists I	10	Senior Maintenance Workers	1	Golf Course Superintendent II
9	Park/Rec Assistants	22	Maintenance Workers	4	Golf Course Superintendents I
1	Administrative Assistant III				

TOTAL POSITIONS
80 Positions / 80.0 FTE

Fund 80000
Park Revenue Fund

REC Activities

The REC Activities Division seeks to enrich the community by promoting active, fun, and healthy lifestyles for all.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$4,218,319	$4,285,089	$4,307,050	$4,250,968
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	24 / 24	24 / 24	24 / 24	24 / 24

1	Producer/Director	1	Park Management Specialist I	1	Business Analyst III
1	Park/Rec Specialist IV	1	Park/Rec Assistant	1	Communications Specialist II
2	Park/Rec Specialists III	1	Management Analyst III	2	Communications Specialists I
1	Park/Rec Specialist II	2	Management Analysts II	1	Contract Analyst II
4	Park/Rec Specialists I	1	Management Analyst I	3	Administrative Assistants III
				1	Publications Assistant

TOTAL POSITIONS
24 Positions / 24.0 FTE

REC Centers

The Rec Centers Division operates and manages nine RECenters in Fairfax County that provide a wide variety of recreational, aquatic and fitness programs and classes to both citizens and visitors.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$22,955,873	$23,932,296	$24,031,119	$24,931,340
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	108 / 108	108 / 108	108 / 108	108 / 108

1	Recreation Division Supervisor I	8	Park/Rec Specialists I	8	Prevent. Maintenance Specs.
2	Park Management Specialists II	23	Park/Rec Assistants	1	Electronic Equipment Tech. II
1	Park Management Specialist I	1	Facility Attendant I	7	Custodians II
9	Park/Rec Specialists IV	9	Administrative Assistants III	4	Custodians I
2	Park/Rec Specialists III	1	Naturalist/Historian Senior Interpreter	1	Painter II
30	Park/Rec Specialists II				

TOTAL POSITIONS
108 Positions / 108.0 FTE

Fund 80000
Park Revenue Fund

Resource Management

The Resource Management Division interprets and preserves Fairfax County's natural and cultural resources for the enjoyment, health and inspiration of current and future generations.

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
EXPENDITURES				
Total Expenditures	$2,002,269	$2,159,982	$2,176,452	$2,161,324
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	18 / 18	18 / 18	18 / 18	18 / 18

1	Historian II	2	Park/Rec Specialists I	1	Administrative Assistant III
2	Historians I	2	Naturalists I	2	Facility Attendants II
1	Park/Rec Specialist IV	4	Park/Rec Assistants	1	Custodian II
1	Park/Rec Specialist II	1	Administrative Assistant V		

TOTAL POSITIONS
18 Positions / 18.0 FTE

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Administration					
Percent of annual work plan objectives achieved	76%	63%	75%/69%	75%	75%
Golf Enterprises					
Percent change in rounds played	(2.6%)	4.6%	0.0%/(6.1%)	4.8%	0.0%
Cost recovery percentage	108.00%	118.60%	109.80%/109.00%	110.10%	113.74%
Resource Management					
Percent change in number of visitor contacts	1.0%	10.1%	3.5%/0.0%	3.5%	3.5%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/80000.pdf

Performance Measurement Results

The Park Authority workload has continued to increase as a result of the opening of a number of facilities over the last several years as well as a result of increased audit requirements. The Administrative Division accomplished 69 percent of its work plan objectives in FY 2013 due to its workload. The division will work to achieve an objective target of 75 percent in both FY 2014 and FY 2015. In FY 2013, golf rounds decreased about 6 percent from FY 2012 based on poor weather impacting play. The actual cost recovery in golf for FY 2013 was down to 109 percent; however, this is expected to improve slightly in FY 2014 and FY 2015. Lastly, in the Resource Management Division, there was a slight decrease in the number of visitor contacts. This may have been due to an exceptional increase in FY 2012 of over 10 percent. The Park Authority will strive to maintain the goal of increasing visitor contacts by at least 3.5 percent in FY 2014 and FY 2015.

Fund 80000
Park Revenue Fund

FUND STATEMENT

Fund 80000, Park Revenue Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$7,419,898	$6,198,260	$5,490,878	$4,120,182
Revenue:				
Interest on Bond Proceeds	$8,331	$18,363	$18,363	$12,497
Park Fees[1]	41,975,795	43,450,784	42,640,784	45,485,027
Interest	32,381	133,735	133,735	133,735
Sale of Vehicles and Salvage Equipment	37,018	32,459	32,459	32,459
Donations and Miscellaneous Revenue	904,368	609,928	609,928	621,337
Total Revenue	$42,957,893	$44,245,269	$43,435,269	$46,285,055
Total Available	$50,377,791	$50,443,529	$48,926,147	$50,405,237
Expenditures:				
Personnel Services	$27,304,950	$27,883,928	$28,108,109	$28,561,392
Operating Expenses	12,924,528	13,956,598	13,956,598	14,286,882
Recovered Costs	(760,030)	(1,053,315)	(1,053,315)	(1,053,315)
Capital Equipment	257,012	593,000	593,000	543,000
Subtotal	$39,726,460	$41,380,211	$41,604,392	$42,337,959
Debt Service:				
Fiscal Agent Fee	$3,233	$3,233	$3,233	$3,233
Accrued Bond Interest Payable[2]	2,854,169	1,055,053	180,206	806,541
Subtotal	$2,857,402	$1,058,286	$183,439	$809,774
Total Expenditures	$42,583,862	$42,438,497	$41,787,831	$43,147,733
Transfers Out:				
General Fund (10001)[3]	$0	$775,000	$775,000	$775,000
County Debt Service (20000)[4]	453,169	743,134	743,134	770,349
Park Capital Improvement Fund (80300)	1,849,882	0	1,500,000	0
Total Transfers Out	$2,303,051	$1,518,134	$3,018,134	$1,545,349
Total Disbursements	$44,886,913	$43,956,631	$44,805,965	$44,693,082
Ending Balance[5]	$5,490,878	$6,486,898	$4,120,182	$5,712,155
Debt Service Reserve[2]	$735,211	$1,801,420	$743,134	$770,349
Managed Reserve[6]	2,017,969	2,068,975	2,053,518	2,136,097
Donation/Deferred Revenue[7]	1,246,804	1,246,804	1,246,804	1,246,804
Set Aside Reserve[8]	1,490,894	1,369,699	76,726	1,558,905
Unreserved Ending Balance	$0	$0	$0	$0

[1] Revenue in FY 2014 was reduced by an amount of $810,000 based on the Oak Marr RECenter fitness room temporary closure due to renovation/expansion.

[2] Debt service represents principle and interest on Park Revenue Bonds which supported the construction of the Twin Lakes and Oak Marr Golf Courses. In addition, the FY 2014 Revised Budget Plan amount reflects the actual Debt Service payment required after one-time refunding savings.

[3] Funding in the amount of $775,000 is transferred to the General Fund to partially offset central support services supported by the General Fund which benefit Fund 80000. These indirect costs include support services such as Human Resources, Purchasing, Budget and other administrative services.

[4] Debt service payments which support the development of the Laurel Hill Golf Club are made from Fund 20000, County Debt Service.

[5] The Park Revenue Fund maintains fund balances at adequate levels relative to projected operation and maintenance expenses, as well as debt service requirements. These costs change annually; therefore, funding is carried forward each fiscal year, and ending balances fluctuate, reflecting the carryover of these funds.

[6] The Managed Reserve includes set aside cash flow and emergency reserves for operations as a contingency for unanticipated operating expenses or a disruption in the revenue stream.

[7] The Donation/Deferred Revenue Reserve includes donations that the Park Authority is obligated to return to donors in the event the donation cannot be used for its intended purpose. It also includes a set aside to cover any unexpected delay in revenue from sold but unused Park passes.

[8] The Set Aside Reserve is used to fund renovations and repairs at various park facilities as approved by the Park Authority Board.

Fund 80300
Park Capital Improvement Fund

Focus

This fund was established under the provisions of the Park Authority Act to provide for capital improvements to the agency's revenue-generating facilities and parks, as well as to various park sites. Through a combination of grants, proffers, and donations, this fund provides for specific park improvements. Funding is also derived through lease payments and revenue bonds for golf course development. In addition, transfers from Fund 80000, Park Revenue Fund, often support improvements to park facilities; however, the amount of funding received from Fund 80000 fluctuates from year to year.

No funding is included for Fund 80300, Park Capital Improvement Fund, in FY 2015. Work will continue on existing and previously funded projects.

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

- **Carryover Adjustments** **$24,133,629**

  As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $24,133,629 due to the carryover of unexpended project balances in the amount of $18,070,666 and an adjustment of $6,062,963. This increase was due to the appropriation of $4,562,963 in easement fees, donations and Park proffers received in FY 2013, and a transfer of $1,500,000 from Fund 800-C80000, Park Revenue Fund, to support General Park Improvements and the Parknet project.

A Fund Statement and a Summary of Capital Projects are provided on the following pages. The Summary of Capital Projects may include some projects without a Total Project Estimate amount. These projects are considered "continuing" projects or projects for which funding is necessary on an ongoing basis (e.g., a contingency or planning project).

Fund 80300
Park Capital Improvement Fund

FUND STATEMENT

Fund 80300, Park Capital Improvement Fund

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$25,275,611	$6,058,909	$28,698,966	$4,780,337
Revenue:				
Interest	$83,260	$0	$0	$0
Other Revenue[1]	5,111,131	0	0	0
Total Revenue	$5,194,391	$0	$0	$0
Transfers In:				
Park Revenue Fund (80000)[2]	$1,849,882	$0	$1,500,000	$0
Total Transfers In:	$1,849,882	$0	$1,500,000	$0
Total Available	$32,319,884	$6,058,909	$30,198,966	$4,780,337
Total Expenditures	$3,620,918	$0	$24,133,629	$0
Transfers Out:				
General Construction and Contributions (30010)[3]	$0	$1,285,000	$1,285,000	$0
Total Transfers Out	$0	$1,285,000	$1,285,000	$0
Total Disbursements	$3,620,918	$1,285,000	$25,418,629	$0
Ending Balance[4]	$28,698,966	$4,773,909	$4,780,337	$4,780,337
Lawrence Trust Reserve[5]	$1,507,926	$1,507,926	$1,507,926	$1,507,926
Repair and Replacement Reserve[6]	700,000	700,000	700,000	700,000
Facilities and Services Reserve[7]	2,565,983	2,565,983	2,572,411	2,572,411
Unreserved Ending Balance	$23,925,057	$0	$0	$0

[1] Other revenue reflects easements, donations, monopole revenue, and proffer revenue.

[2] This fund periodically receives transfers from Fund 80000, Park Revenue Fund, in support of park and facility improvements approved by the Park Authority Board.

[3] In lieu of General Fund support, a transfer of $1,085,000 from Fund 80300, Park Capital Improvement Fund, to Fund 30010, General Construction and Contributions, supports Project PR-000083, Americans with Disabilities Act Improvements, in FY 2014. The funding provides for the continuation of improvements required as part of the Department of Justice (DOJ) audit and identified in the settlement agreement signed by the Board of Supervisors on January 28, 2011. Moreover, an amount of $200,000 is transferred to Fund 30010, General Construction and Contributions, in order to support Project 2G51-006-000, Parks Grounds Maintenance, for tennis and basketball courts maintenance.

[4] Capital Projects are budgeted based on total project cost. Most projects span multiple years, from design to construction completion. Therefore, funding for capital projects is carried forward each fiscal year and ending balances fluctuate, reflecting the carryover of these funds.

[5] This Reserve separately accounts for the Ellanor C. Lawrence monies received for maintenance and renovation to this site. In accordance with the Fairfax County Park Authority Board, the principal amount of $1,507,926 received from the donation will remain intact, and any interest earned will be used according to the terms of the Trust.

[6] The Golf Revenue Bond Indenture requires that a repair and replacement security reserve be maintained in the Capital Improvement Fund for repairs to park facilities.

[7] The Facilities and Services Reserve supports the maintenance and renovation of revenue-generating facilities.

Fund 80300
Park Capital Improvement Fund

FY 2015 Summary of Capital Projects

Fund 80300, Park Capital Improvement

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
2G51-010-000	Stewardship Education	$135,000	$1,633.35	$41,791.13	$0
2G51-011-000	Restitutions For VDOT Takings (Rvt)	311,541	17,652.68	115,936.57	0
2G51-012-000	Lake Fairfax Skate Park	2,172	2,172.00	0.00	0
2G51-013-000	Advertising Study	50,000	3,050.00	0.00	0
2G51-014-000	Mark Bleiweis Memorial Field	8,500	0.00	1,281.80	0
2G51-015-000	Fox Mill Park	116,045	0.00	5,180.90	0
2G51-016-000	Telecommunications-Administration	26,000	185.55	25,814.45	0
2G51-017-000	Fund Contingency		0.00	1,399,834.47	0
2G51-018-000	Park Easement Administration	3,730,268	266,255.15	816,338.55	0
2G51-019-000	Historic Artifacts Collections	52,382	0.00	4,289.53	0
2G51-020-000	History Special Events	8,000	2,760.90	148.75	0
2G51-021-000	Park Rental Building Maintenance	1,593,558	84,696.55	189,588.01	0
2G51-022-000	Archaeology Proffers	169,732	2,555.24	53,164.18	0
2G51-023-000	Stewardship Publications	75,081	0.00	44,750.33	0
2G51-024-000	Stewardship Exhibits	13,325	0.00	3,496.35	0
2G51-025-000	E.C. Lawrence Trust	499,339	3,957.70	313,758.98	0
2G51-026-000	Grants and Contributions	828,928	880.00	36,695.16	0
2G51-027-000	Gabrielson Gardens	2,000	0.00	2,000.00	0
2G51-028-000	Land Acquisition Support	156,420	0.00	54,362.43	0
2G51-033-000	Burke Lake Driving Range PPEA	50,000	510.00	49,490.00	0
PR-000023	Low Impact Development	150,000	537.51	0.00	0
PR-000025	Lee District Land Acquisition & Develop	717,862	40,000.00	177,606.53	0
PR-000026	Countywide Trails	55,276	6,370.00	31,879.45	0
PR-000027	Merrilee Park	17,139	0.00	17,139.00	0
PR-000028	Lee District Telecommunications	303,972	79,815.43	90,417.88	0
PR-000029	Pimmit Run Maintenance Facility	100,838	0.00	84,874.94	0
PR-000030	Confederate Fortifications Historic Site	124,878	0.00	122,216.18	0
PR-000032	Vulcan	3,678,055	274,520.75	2,779,825.48	0
PR-000034	Ft.Willard-Fort Restoration	85,000	0.00	1,711.23	0
PR-000035	Ft.Willard-Park (Non-Fort) Development	39,380	1,816.36	0.00	0
PR-000036	Lee District Tree House	259,515	0.00	7,338.40	0
PR-000037	Mt. Vernon Districtwide Parks	409,147	0.00	348,660.83	0
PR-000038	Oakton Community Park	100,000	6,215.60	93,784.40	0
PR-000039	Land Acquisition	10,773,305	271,857.00	2,211,559.75	0
PR-000040	Lee Districtwide Parks	423,274	64,330.95	310,837.49	0

FY 2015 Summary of Capital Projects

Fund 80300, Park Capital Improvement

Project #	Description	Total Project Estimate	FY 2013 Actual Expenditures	FY 2014 Revised Budget	FY 2015 Advertised Budget Plan
PR-000041	Hunter Mill Districtwide Parks	88,854	0.00	88,854.00	0
PR-000042	Clemyjontri - Liberty Swing	95,489	12,466.59	0.00	0
PR-000044	Sully Districtwide Parks	86,025	376.50	85,648.50	0
PR-000045	South Run Park	332,367	0.00	109,481.32	0
PR-000046	Beulah Road Park	7,670	0.00	7,670.00	0
PR-000047	Robert E Lee Recreation Center	554,636	0.00	35,270.80	0
PR-000048	Cub Run Stream Valley Park	376,551	0.00	265,942.27	0
PR-000049	Frying Pan Park	425,574	15,104.44	191,256.15	0
PR-000050	Riverbend Park	96,128	45,479.07	10,568.04	0
PR-000051	Stratton Woods Park	2,163,829	40,618.99	648,881.26	0
PR-000052	Sully Plantation	866,349	6,081.00	537,213.11	0
PR-000053	Green Spring Farm Park	110,000	0.00	60,250.00	0
PR-000054	Mason District Park	747,588	15,050.95	401,735.75	0
PR-000055	Wakefield Park	2,009,022	44,280.00	23,420.65	0
PR-000056	Stuart Ridge/Sugarland Run Park	24,886	0.00	14,896.00	0
PR-000057	General Park Improvements	14,749,093	467,213.06	2,963,045.46	0
PR-000058	Park Revenue Proffers	11,954,370	764,313.09	5,046,141.68	0
PR-000059	Golf Improvements	2,662,740	5,307.98	0.00	0
PR-000060	Mt. Air Park	46,701	0.00	3,059.92	0
PR-000061	Mastenbrook Volunteer Grant Program	501,270	0.00	79,183.26	0
PR-000062	Historic Huntley	471,529	0.00	455,637.83	0
PR-000063	Open Space Preservation	683,165	0.00	283,165.00	0
PR-000066	Providence Area Park Improvements	83,050	60,000.00	0.00	0
PR-000068	West County Recenter	435,000	11,059.16	0.00	0
PR-000069	South Run Stream Valley - Mt Vernon	88,963	0.00	88,963.00	0
PR-000070	Arrowhead Park	158,000	5,016.38	0.00	0
PR-000073	Hunter Mill District Telecom.	89,773	0.00	89,773.00	0
PR-000074	Laurel Hill	25,000	0.00	25,000.00	0
PR-000075	Green Springs Classroom	79,650	26,541.18	0.00	0
PR-000084	ParkNet	3,327,000	0.00	1,178,885.60	0
PR-000086	Mt Eagle Park	30,000	230.77	651.08	0
PR-000088	Lewinsville Park-Field #2 Synthetic Turf	2,395,619	545,006.43	1,771,466.80	0
PR-000090	Great Falls Nike-Field #4	425,000	425,000.00	0.00	0
PR-000094	Pimmit Run-Dranesville Districtwide	231,795	0.00	231,795.00	0
Total		$71,488,618	$3,620,918.31	$24,133,628.63	$0

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Fund 83000
Alcohol Safety Action Program

Alcohol Safety Action Program

Mission

To reduce the incidence of driving under the influence of alcohol (DUI) in Fairfax County through completion of a rehabilitative alcohol/drug education program, case management, public education and referral to alcohol/drug treatment programs when necessary.

Focus

The Fairfax County Alcohol Safety Action Program (ASAP), Fund 8300, serves a probationary function for the Circuit and General District Courts under the supervision of the ASAP Policy Board. The Fairfax ASAP is one of 24 ASAPs in Virginia and clients are court ordered, DMV referred, or voluntary participants. The core programs are state mandated and address essential needs of clients, including: intake, assessment, rehabilitative alcohol/drug education, referral to treatment and case management to individuals charged with, or convicted of, driving under the influence of alcohol (DUI). In addition, ASAP provides alcohol/drug education programs for habitual offenders, a drug education program for first-time drug possession offenders and programs for adolescent substance abusers. ASAP also participates in outreach activities to educate the community about its mission. Programs are available in English and Spanish. ASAP's continual focus will be the supervision of DUI offenders as well as the enforcement of the Code of Virginia. The agency also continues to rely on partnerships with the courts, the Office of the Commonwealth Attorney and with treatment providers.

The Alcohol Action Safety Action Program supports the following County Vision Elements:

Maintaining Safe and Caring Communities

Creating a Culture of Engagement

Exercising Corporate Stewardship

The County is the fiscal agent for the Fairfax ASAP which is administered through the Department of Administration for Human Services. ASAP is expected to be a self-supporting agency, funded primarily by client fees. The State imposes a service fee ceiling of $300 per client and a $100 charge per client for the state-mandated core program. However, in spite of efforts to reduce expenditures in targeted areas and maximize fee revenue collection, the actual cost in recent years to operate the ASAP program in the County has exceeded the revenue generated. Expenditures have increased primarily due to higher salary costs associated with market rate adjustments and performance-based scale and salary increases that needed to be absorbed by the program, as well as rising fringe benefit costs primarily related to health insurance premiums. Revenues have decreased in client fees, primarily due to a fewer number of clients, as well as an increasing number of referred clients who do not possess established residences or addresses, thereby making it extremely challenging to enforce payment through traditional collection methods. As a result, in FY 2015, the County is providing direct support for administrative costs, as well as indirect support through office space and utilities. The General Fund Transfer is increasing from

$171,958 to $410,571, and now supports 21 percent rather than 9 percent of the cost of the Fairfax ASAP program.

Budget and Staff Resources

Category	FY 2013 Actual	FY 2014 Adopted	FY 2014 Revised	FY 2015 Advertised
FUNDING				
Expenditures:				
Personnel Services	$1,594,074	$1,647,303	$1,666,519	$1,844,549
Operating Expenses	130,836	212,151	212,594	144,336
Capital Equipment	0	0	0	0
Total Expenditures	$1,724,910	$1,859,454	$1,879,113	$1,988,885
AUTHORIZED POSITIONS/FULL-TIME EQUIVALENT (FTE)				
Regular	21 / 21	21 / 21	21 / 21	21 / 21

1	Probation Supervisor II	1	Probation Counselor III	1	Administrative Associate
1	Probation Supervisor I	9	Probation Counselors II	2	Administrative Assistants IV
		1	Financial Specialist I	5	Administrative Assistants II

TOTAL POSITIONS
21 Positions / 21.0 FTE

FY 2015 Funding Adjustments

The following funding adjustments from the FY 2014 Adopted Budget Plan are necessary to support the FY 2015 program.

- **Employee Compensation** **$21,406**
  An increase of $21,406 in Personnel Services reflects funding for a 1.29 percent market rate adjustment for all employees in FY 2015, effective July 2014.

- **Program Adjustments** **$108,025**
  A net increase of $108,025 is due to an increase of $171,970 in Personnel Services for anticipated increased fringe benefit requirements based on prior year actual fringe benefits costs, an increase of $3,870 for a reallocation from Agency 68, Department of Administration for Human Services, to better align costs related to the Language Skills Proficiency Pay Program with the appropriate agencies, and a decrease of $67,815 in Operating Expenses to better align the budget with prior year actuals and anticipated FY 2015 program requirements. There also was a decrease in Revenues of $101,036 and an increase in the General Fund Transfer of $217,207.

Fund 83000
Alcohol Safety Action Program

Changes to FY 2014 Adopted Budget Plan

The following funding adjustments reflect all approved changes in the FY 2014 Revised Budget Plan since passage of the FY 2014 Adopted Budget Plan. Included are all adjustments made as part of the FY 2013 Carryover Review, and all other approved changes through December 31, 2013:

♦ **Carryover Adjustments** **$19,659**

As part of the *FY 2013 Carryover Review*, the Board of Supervisors approved funding of $19,659, including $19,216 in Personnel Services for a one-time compensation adjustment of $850 for merit employees paid in November 2013 and $443 in encumbered funding in Operating Expenses.

Key Performance Measures

Indicator	Prior Year Actuals FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate/Actual	Current Estimate FY 2014	Future Estimate FY 2015
Alcohol Action Safety Program					
Percent of individuals successfully completing education program	84%	84%	85% / NA	85%	85%

A complete list of performance measures can be viewed at www.fairfaxcounty.gov/dmb/fy2015/advertised/pm/83000.pdf

Performance Measurement Results

ASAP was unable to accurately determine the number of clients successfully completing the education programs in FY 2013 due to incomplete data collection in FY 2013. New methods have been implemented in FY 2014 to ensure data is accurately recorded.

Fund 83000
Alcohol Safety Action Program

FUND STATEMENT

Fund 83000, Alcohol Safety Action Program

	FY 2013 Actual	FY 2014 Adopted Budget Plan	FY 2014 Revised Budget Plan	FY 2015 Advertised Budget Plan
Beginning Balance	$73,940	$63,798	$64,388	$55,799
Revenue:				
Client Fees	$1,469,909	$1,642,186	$1,659,186	$1,482,677
ASAP Client Transfer In	29,677	20,000	20,000	26,770
ASAP Client Transfer Out	(35,003)	(12,000)	(12,000)	(35,003)
Interest Income	267	0	0	125
Other Fees	78,550	29,164	12,164	103,745
Total Revenue	$1,543,400	$1,679,350	$1,679,350	$1,578,314
Transfers In:				
General Fund (10001)	$171,958	$171,958	$191,174	$410,571
Total Transfers In	$171,958	$171,958	$191,174	$410,571
Total Available	$1,789,298	$1,915,106	$1,934,912	$2,044,684
Expenditures:				
Personnel Services	$1,594,074	$1,647,303	$1,666,519	$1,844,549
Operating Expenses	130,836	212,151	212,594	144,336
Capital Equipment	0	0	0	0
Total Expenditures	$1,724,910	$1,859,454	$1,879,113	$1,988,885
Total Disbursements	$1,724,910	$1,859,454	$1,879,113	$1,988,885
Ending Balance[1]	$64,388	$55,652	$55,799	$55,799

[1] Ending Balance fluctuations are the result of the uncertain nature of client referrals to ASAP-sponsored programs. The agreement between the ASAP Policy Board and the Board of Supervisors provides that ASAP will endeavor to develop a reserve fund balance sufficient to avoid deficit status during periods where referrals, and therefore client fee revenues to ASAP, decline.